

# *City of Unalaska, Alaska*

## Operating and Capital Budgets



Photo by Steve Tompkins

## **Fiscal Year 2021**

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## FY 2021 Budget

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CITY OF UNALASKA  
43 Raven Way - P.O. Box 610  
Unalaska, Alaska 99685



July 1, 2020

The Honorable Vincent Tutiakoff, Mayor  
Unalaska City Council Members  
Residents of the City of Unalaska

**Re: FY21 Budget**

Dear Mayor Tutiakoff, Council Members and Residents of Unalaska:

My staff and I are pleased to present the City of Unalaska's Budget for Fiscal Year 2021, which commences on July 1, 2020.

This budget message includes an overview of the philosophy with which we approached the development of the budget. It reflects and supports Council's FY21 Budget Goals and contains a summary of anticipated influences and impacts on the City's operations and planning in the near and long-term future.

The budget reflects our efforts to maintain current services while identifying cost savings where possible. It responds to Council's direction to attempt to keep non-personnel expenditure growth to less than three percent, and demonstrates our efforts to meet financial obligations in the face of increasing personnel and insurance costs and reduced funding from the State. Due to continued pressure to reduce the federal deficit and the State of Alaska's fiscal challenges, fewer state and federal dollars will be available. COVID-19 and air transportation limitations beginning in FY20 and continuing into FY21 add additional fiscal challenges and uncertainties for all levels of governments, businesses and the general public. Combined, this puts more pressure on local resources to maintain infrastructure, fund schools, support community services, and advance important capital projects.

The adopted budget includes general fund revenues and expenditures (less capital transfers) of \$29,092,071 and \$27,987,413, respectively, which represents a 5.6% decrease and a 2.9% decrease from FY20 budgeted revenue and expenditures, respectively.

Operating revenues in all fund types, including the general fund, special revenue funds, and enterprise funds, are projected to be \$65,299,926, less inter-fund transfers, which is a decrease of 7.4% from last year's total operating revenues. Operating expenses for all fund types, excluding capital outlay and transfers, are projected to be \$69,737,198, which is an increase of 0.5% from last year's budgeted expenditures of \$69,366,420. As a result of the COVID-19 pandemic and its expected impact to the local economy, the City determined there was a high likelihood that sales tax collections would decrease. Therefore, the budget reflects a 23.8% reduction in sales tax revenue, which then required a reduction in General Fund expenditures.

The FY21 capital project budget totals \$4,219,131. A complete list and more detailed information on funding for each of these projects, as well as the Capital and Major Maintenance Plan (CMMP) that was adopted on May 12, 2020, can be found behind the capital budget tab.

## I. OVERVIEW

This document is designed to provide readers an overview of the City's FY21 financial picture that incorporates the factors that have influenced it, as well as the detail traditionally found in our budget. This budget message highlights selected changes in costs and levels of funding, identifies trends, and breaks out total revenues and expenditures in a single document.

## II. GOALS

The following highlights the various sets of goals and objectives that have been developed by the City and explains the ways these activities have influenced planning, performance, and budgeting.

### **Community Visions for the Future: Unalaska 2011-2020 & Comprehensive Plan**

The FY21 operating and capital budgets contain funding that addresses the goals and many of the recommended actions from the Community Visions study and Comprehensive Plan. The following is a list of some of the actions identified in the study and supported by expenditures in the City's FY21 budget:

1. **Support organizations that provide tourism development, health, arts, culture, education, the local women's shelter, drug and alcohol treatment and prevention, and the senior citizen nutrition program.** The Council awarded ten grant applications to local non-profit organizations for FY21 totaling \$1,311,608.
2. **Continue ongoing work and planning with state and federal agencies for various airport and passenger terminal improvements.** The FY21 budget does not include any projects in the approved CMMP for the airport, however airport operating costs continue to put pressure on the Airport's ability to operate at a breakeven point. We have advocated that the State updated the Airport Master Plan, with particular attention to runway improvements.
3. **Continue lobbying efforts to reduce airfares and improve air service to Unalaska.** Air travel is the only way to reasonably access our island community. Direct, safe, reliable, and affordable flights meeting regular and peak seasonal demands of our community is critical. In an effort to improve air service, City officials continue to work with our lobbyists, air carriers, state and federal Departments of Transportation. We are working on the federal level to secure Essential Air Service as a critical tool to ensure the long term viability of air travel to and from Unalaska.
4. **Maintenance of the City's water, sewer, and power utilities.** The City will continue to work to maintain our facilities and services. Major maintenance and specific capital improvements are included in the CMMP.
5. **Continue to encourage increased U.S. Coast Guard and state enforcement presence in Unalaska.** We continue to ensure U.S. Coast Guard representatives have information on our community in an effort to convince them to make Unalaska an accompanied duty station. Alternatively, we encourage the U.S. Coast Guard to consider offsetting the rotation of the Marine Safety Detachment so that half the team rotates in the summer and half the team

rotates in the winter. This would help to maintain a level of continuity and community relationships.

6. **Support the work of the City's Historic Preservation Commission.** The Historic Preservation Commission continues to meet as needed.
7. **Continue positive and educational interactions with the Unalaska City School District.** Public Safety and Fire departments will continue to provide staff as needed for educational outreach and offer safety related classes. City staff also participates in the school's Career Fair each year; conducts tours of City Hall for students, and assists in lessons regarding the work of the City Council. The Planning Department also conducts educational outreach with elementary students each year. The City of Unalaska continues to fund the schools at the full amount allowable under the law.
8. **Continue the City Council's Graduating Senior Scholarship Award Program.** Under the mayor and council section of the FY21 budget in the general fund, \$35,000 has been budgeted for the scholarship program. Any changes to the program need to be undertaken in February of 2021 in order to be in place by next year's graduation.
9. **Provide budget for annual Spring Clean-up Week through PCR.** The annual spring clean-up is a successful program for the City of Unalaska and the community due to the hard work of PCR and the community members. Although large groups were unable to participate in the event in FY20 due to COVID-19, the event was still successful. PCR will facilitate this event again in FY21.
10. **Continue to finance the removal of junk vehicles.** City staff continues to work with a contractor to remove scrap metal from the island which will include junk cars.
11. **Develop a maintenance plan for all public facilities, roads and parks.** We strive to develop a long-range comprehensive plan to incorporate all maintenance plans. Until that time the plans listed below will remain in effect. The Road Improvement Plan established the foundation for annual maintenance of our streets and roads. Various maintenance plans have also been developed for water, wastewater and electric utilities and are updated as projects are completed and new equipment put into service. The Ports Department maintenance plan was devised in 2006 and much of that plan, including underwater inspection and repair, has been adopted into routine practices.
12. **Continue park development and other recreational opportunities for residents.** PCR continues to develop recommendations for City Parks while also seeking grant funding to offset costs. Planned upgrades to Sitka Spruce Park and Unalaska City School playground, budgeted for in the FY20 Capital Budget, are currently underway. The Library project is on currently on hold.
13. **Continue to recruit citizens willing to serve on City boards, committees, and commissions.** The City posts vacancies on boards, committees, and commissions as they come open.

### **City Council Fiscal Goals for FY21**

On January 28, 2020, as part of the budget process, through Resolution 2020-06, the City Council adopted fiscal goals for FY21. Listed below are the goals (*italics*), each of which is followed by a brief summary of progress made and how that goal influenced development of the budget.

1. **Personnel.** *Any proposed increase to the total number of full-time equivalent (FTE) positions will be fully evaluated and justified during the budget approval work sessions. **Goal exceeded.*** The total number of FTE positions has been decreased. Two long-time unfilled police officer positions have been reorganized into a single police sergeant position. This action results in a reduction of the total FTE positions by one, provides significant cost savings, and improves operations. The number of employee positions approved by Council is 162 full-time, 27 part-time (6.21 FTE), and 13 temporary or seasonal positions (5.75 FTE) resulting in a total FTE of 173.96. If revenue declines, consideration will be given to a reduction in work force.
2. **General Fund Budgeted Surplus/Deficit.** *The General Fund operations will be budgeted without a deficit. The Council may appropriate additional funds from surplus to cover costs of capital projects. **Goal exceeded.*** The General Fund operating budget includes a surplus of \$1,104,658.
3. **Proprietary Funding.** *Staff will continue to seek ways to balance budgets in the proprietary funds. **Goal addressed.*** All funds evaluated their budgets and made cuts where possible. Proprietary funds continue to require appropriation of Net Assets to balance their budget, primarily related to capital projects and budgeted depreciation expense. City owned housing is used as an incentive for recruitment and retention, therefore, while we conservatively budget operations and renovations, a gap in funding will continue. In addition, Airport operating costs continue to increase at a greater rate than revenues. We will continue to seek out ways to balance these budgets.
4. **Operating Expenses.**
  - a. *The City Manager's proposed FY21 General Fund budget shall not increase more than 3 percent for non-personnel expenditures. **Goal exceeded.*** The total non-personnel operating expenditures for the general fund were decreased by 2.10%.
  - b. *The total amount available to fund the Community Support Program grants will continue to follow the formula of up to 3.5% of the five-year average revenue for the General Fund and up to all of the Bed Tax Fund balance for the most recent complete year. (Revenues do not include Other Financing Sources). **Goal addressed.*** The funding amount available to be awarded this year is calculated at \$1,311,608. Council approved Resolutions 2020-21 on April 28, 2020 funding the non-profits that matched the total calculated in the funding formula.
  - c. *City management shall continue to examine ways to reduce expenditures without significantly impacting the level and quality of services to the public. City management shall continue to examine ways to reduce inventory without significantly impacting the level and quality of services to the public. **Goals addressed.*** All department directors evaluated their budgets and made cuts where possible. We will continue to seek ways to balance budgets, reduce expenditures, seek grant opportunities, and improve our operational efficiencies.
5. **Capital Projects.**
  - a. *New capital assets or maintenance of existing capital assets will be limited to projects approved by Council in the CMMP, which will include projects that are mandated or required by statute, projects that maintain our existing infrastructure, projects that address life, safety, or health issues, and projects that support the economic development of*

*Unalaska. The replacement and maintenance plans for all existing capital assets will be reviewed annually. The vehicle and heavy equipment fleet requirements will be reviewed annually and reduced where appropriate without significantly impacting services provided to the public. **Goals Met.** The CMMP includes major maintenance, rolling stock, and capital projects. City Staff worked together to prioritize items based on previously identified Council priorities, mandate and compliance related issues, maintenance of our existing infrastructure and services, or are associated with potential grant funding. Staff will continue to seek ways to improve this process and our efficiencies.*

## 6. **Revenues.**

- a. *Proprietary fund rate studies will be completed every three years and presented to Council. **Goal addressed.** Rate studies for all utilities are included in the FY21 budget, the last studies were in FY17 and adjustments made accordingly. Ports tariffs reference the fee schedule, and the fee schedule is addressed by Council annually. The updated fee schedule was approved by Ordinance 2020-11 at the June 23, 2020 Council Meeting.*
- b. *The mil rate will be reviewed annually to establish an appropriate mil rate to maintain infrastructure and operations. **Goal addressed.** The mil rate is reviewed annually and the current mil rate of 10.5 mils was approved by Resolution 2020-30 at the May 26, 2020 Council Meeting. An increase to the mil rate does not appear to be necessary this year, but may be in the years to come.*

## 7. **Debt Service.**

- a. *The City will not incur new debt without appropriate analysis to show impacts to rates or taxpayers, and will not incur new debt unless the capital asset is eligible for a debt reimbursement program; is mandated by State or Federal government; or is needed to address life safety issues. The City may incur debt for Enterprise Funds provided there is a documented plan to pay the debt through rate adjustments. **Goals exceeded.** No additional debt service is incurred with this budget. Additionally, we are taking advantage of bond refinancing opportunities to reduce costs associated with existing debt service.*

## **Management Goals & City Assessment**

The Annual Assessment of City Services will be distributed to the council and posted on the City website later in 2020. The assessment will provide a snapshot of the volume of work being done by each division in each department, the tasks they have completed during the past year, and the projects needed in coming years. The assessment is an ever-changing document. While certain tasks and projects are completed, other tasks and projects develop. The report is valuable in many respects. As an internal management tool, it provides a record of current work being done and jobs that have been completed. The process helps managers identify needs and prioritize tasks, and it promotes interdepartmental communication. The current and future tasks identified in the assessment reflect the work necessary to support and improve the City's day-to-day operations and those tasks that support the council's goals and direction. The report is also a record of the City's progress toward achieving the goals that residents identified in the HyettPalma community visioning process. The assessment is a tool to communicate information on the City's activities and direction to the public and others, such as legislators, lobbyists, consulting firms, government agencies, and local organizations who help us work toward our goals.

## **III. HIGHLIGHTS**



## The Process

The process and the final budget document emphasize the development of the budget based on City Council goals and priorities.

The budget cycle began in October with review of last year's CMMP and budget goals, an estimate of funds available for capital projects, and the presentation of the budget calendar. In January, Council finalized revenue projections and adopted their budget goals. City departments completed their draft operating budgets in early February, and Council began the review of the FY21-25 CMMP.

The City Council set the FY21 level of school funding by Resolution 2020-20 on April 28, 2020, approved the CMMP by Resolution 2020-26 on May 12, 2020, and set the property tax mil rate by resolution 2020-30 on May 26, 2020.

The first reading of the budget ordinance was on May 26, 2020 with public hearing and second reading on June 9, 2020. Ordinance 2020-10 adopting the FY 21 budget was passed on June 9, 2020.

## Future Improvements

We will continue to work on improving the budget document each year as we strive to achieve our goal of meeting current professional standards. In doing so, we will not only fine tune the information provided, we will ease navigation through the document and facilitate greater understanding of the City's budget. We will continue to use planning documents and tools like annual council budget goals, the Comprehensive Plan, the CMMP, the Assessment of City Services, and long-term revenue forecasts to influence discussions and budget development.

## Local, State, and Federal Revenues

1. **Local Revenues.** Revenues for FY20 are projected to be \$53,410,004.
2. **State Revenues and Funding.** This year, the legislature appropriated no money for capital projects. The State continued its contribution to municipalities for debt payment reimbursement; the City's FY21 budgeted revenues of \$549,139.
3. **Long-Range Fiscal Plan.** This year, staff will continue working on the fiscal sustainability plan which includes long-range plans to address revenue and expenditure concerns as we move forward with meeting the goals of the community.
4. **Municipal Revenue Sharing and Safe Communities, Municipal Dividend Proposal.** The state legislature continues their revenue sharing program that was reinstated in FY09, with anticipated funding of \$185,000. The Alaska Municipal League continues to work on behalf of municipalities to convince the legislature to include these in the budget.
5. **PERS and TRS.** In setting the Defined Benefit Plan rates, the Alaska Retirement Management Board (ARMB) addressed compliance with Senate Bill 125, the PERS "cost-share" bill. In fiscal year 2008, the bill converted the PERS defined benefit plan to a cost-share plan, and provided for one integrated system of accounting for all employers. The bill established one uniform contribution rate of 22 percent for PERS employers, rather than separate contribution rates for each employer. The following table shows figures taken from the Alaska Department of Administration's Retirement and Benefits [website](#):

<b>PERS/TRS Defined Benefit Plan – FY21 Contribution Rates (PERS Tiers I/II/III and TRS Tiers I/II)</b>		
	<b>PERS</b>	<b>TRS</b>
ARMB Adopted Rate	30.85%	30.47%
Employer Effective Rate	22.00%	12.56%

### **Personnel Costs**

1. **Total Personnel Costs.** Total personnel costs for FY21 are projected at \$26,722,535, which represents a 5.3% increase from the FY20 total of \$25,376,186, and is 38.1% of the total operating budget. Personnel costs include salaries and wages, payroll taxes, benefits, and other compensation. Detailed positions and costs for each department are shown in the personnel portion of this budget.
2. **Salaries and Wages.** The salaries and wages line item for FY21 includes base pay rates and the City's costs of providing paid leave and holidays. Salaries and wages for all departments and funds are \$14,671,587, which is a 5.9% increase over FY20, primarily due to increases for the City's employees subject to Title III and renewal of the City's various collective bargaining agreements.
3. **Employee Payroll Taxes and Benefits.**
  - a. Employee payroll taxes and benefits include City contributions to state and federal payroll taxes, PERS, health insurance premiums, Workers' Compensation insurance, and union benefits. The cost for employee benefits included in the budget is \$10,725,675, an increase of 4.1% from FY20. Employee benefits represent 42.3% of total personnel costs.
  - b. City contributions for employees to the state PERS are budgeted at \$4,168,017. For FY21 the City's contribution rate to the cost-share statewide plan is 22% and the State of Alaska makes "on behalf" payments totaling 8.85%.
  - c. Workers' Compensation insurance rates are based on a combination of base rates set by the National Council on Compensation Insurance, the City's experience modifier, and on total payroll. The City's experience modifier increased approximately 5%, which equates to FY21 premiums of \$423,644 based on a payroll estimated at \$15,996,860, which resulted in an increase over FY20's premium of \$406,009.
  - d. The City will spend approximately \$315,280 in airfare benefits for eligible employees in FY21.
  - e. The City continues to provide quality insurance benefits for eligible employees and their immediate family. Our standard insurance benefits include group medical, dental, and vision coverage for the employee and family. The FY21 budget reflects a monthly premium of \$2,171 per eligible employee which is a \$306 monthly reduction from FY20. Based on the FY21 monthly premium per employee, the City expects to pay \$4,823,213 in health insurance premiums in FY21.

4. **Budgeted Overtime.** Budgeted overtime for all departments for FY21 is \$935,652. We strive to keep overtime at a minimum; however, these costs are typically emergency and weather dependent.
5. **Future Pension Liability Reporting.** Beginning in FY15, two new Governmental Accounting Standards Board (GASB) Statements changed the way the City reports their estimated future pension liability: GASB 67 – *Financial Reporting for Pension Plans* and GASB 68 – *Accounting and Financial Reporting for Pensions*. At June 30, 2019 (the most recent audited information available), the long-term pension liability for the City was \$18,998,634, with deferred pension inflows of \$476,828 and deferred pension outflows of \$2,296,968.
6. **Future Postemployment Benefits Other Than Pensions (OPEB).** Beginning in FY18, a new Governmental Accounting Standards Board (GASB) Statement changed the way the City reports their estimated future OPEB liability: GASB 75 – *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*. At June 30, 2019 (the most recent audited information available), the long-term OPEB liability for the City was \$3,878,409, with deferred OPEB inflows of \$2,296,968 and deferred OPEB outflows of \$1,543,338.

### Insurance Costs and Trends

Every January Administration prepares a budget of the City's property, casualty, marine and workers' compensation insurance. A budget is prepared using estimated insurance market rates provided by the City broker, estimated City revenues and payroll, the City's loss history, the City's workers' compensation experience modifier, the value of existing city property and the value of city property, vehicles and equipment to be added in FY21.

Currently the insurance marketplace is experiencing a hard market. Rates for property, earthquake and flood, liability and workers' compensation are increasing. Only the Marine market currently remains relatively flat. The City's insurance costs are primarily driven by property values and loss experience. Below is a summation of expiring FY20 and FY21 premiums:

Coverage	FY20 Premium	FY21 Premium
Property	\$281,876.28	\$381,683.44
DIC (Earthquake and Flood)	\$334,000.00	\$365,000.00

The property market continues to struggle as a result of significant catastrophes worldwide and carriers are raising property and DIC rates to respond to these losses. City property values trended an average 2.8% increase across the board. Certain pieces of equipment are scheduled as property, and account for about a 2.2% increase as the city replaces aging roads equipment. The City experienced an overall 39.6% increase in property and DIC rates.

Coverage	FY20 Premium	FY21 Premium
Liability	\$251,003.00	\$337,968.70

Liability rates increased in general due to significant claims for both employment practices and child sexual abuse claims faced by other members in the insurance pool. The City also experienced some significant loss incidences which primarily accounted for the 34.64% increase in premium. As the City continues to replace aging vehicles in the fleet, vehicle insurance costs will continue to rise.

<b>Coverage</b>	<b>FY20 Premium</b>	<b>FY21 Premium</b>
<b>Workers' Compensation</b>	\$328,510.12	\$388,039.54

Workers' Compensation insurance premiums are based on rates set by the National Council on Compensation Insurance, payroll and the City's loss experience modifier. The City had several significant workers' compensation injuries raising the City's experience modifier from a .73 to .98 which was the primary reason for the 18.12% increase in premium.

<b>Coverage</b>	<b>FY20 Premium</b>	<b>FY21 Premium</b>
<b>Marine</b>	\$92,488.00	\$100,743.00

Marine Coverage includes the rescue vessel and layers of marine liability. Marine insurance coverage is based on Ports revenue and loss history. The Port has an excellent loss history and the 8.92% premium increase is due to an increase in rates.

### **Premium Discounts**

The City is currently in a three-year agreement with Alaska Public Entity Insurance (APEI) and receives an annual longevity credit. The longevity credit is based on the City's loss experience and time in the APEI insurance pool and is included in the premiums. The FY21 Longevity Credit is \$37,799.66 down from last years' \$87,058.59. Investment losses associated with market declines have resulted in the APEI board decreasing (by about 50%) the amount of excess capital that is distributed to pool members this year. This capital has traditionally had the effect of both reducing overall premiums and providing longevity credits to members and the decrease in this distribution exacerbates the effect of the underlying premium increases.

APEI also offers a premium discount program in conjunction with its workers' compensation and liability insurance lines of coverage. The City submitted sprinkler, training and other loss control documentation and received a credit of \$48,727.07.

### **The Capital and Major Maintenance Plan**

Title VI of the Unalaska City Code requires the City Manager to submit a five-year capital improvement plan and budget of the proposed projects each year in conjunction with the City's operating budget. Annually, the City Council adopts this plan, now called the Capital and Major Maintenance Plan (CMMP), to help identify needs and set spending priorities for the coming five-year period. The first year of the plan supports the capital budget, and the following four years show anticipated costs for capital improvement projects, projected infrastructure and equipment maintenance or replacement needs. Each component of the CMMP is designed to identify and prioritize various needs and expected expenditure levels. With the addition of a five-year financial forecast in the budget document, the CMMP will also provide information on financial trends that may help identify financial problems well before they occur.

The City's capitalization threshold remains at \$50,000 for the General Fund and \$10,000 for enterprise funds; however, we have continued to list capital items like copiers and vehicles under \$50,000 in the CMMP for consistency. In FY03, the Major Maintenance Schedule was added to the CMMP. The Facilities Maintenance Supervisor developed a maintenance plan to look at major facility assets and projects replacement and repair needs over 20 years. The plan is updated annually after inspection of facilities, and items are scheduled through the CMMP and operating budget to ensure our investment in infrastructure and assets is well maintained.

### **School Funding**

The Unalaska City School District's FY21 budget request to the City for \$4,344,274 was approved by council at their meeting on April 28, 2020. The district's request includes the required general fund appropriation of \$3,237,476 at the maximum rate allowed, and additional funding of \$1,106,798 beyond the set cap for community schools, preschool and food services. The approved funding for FY21 is 0.99% greater than FY20's total of \$4,301,561.

### Proprietary Funds Synopsis

According to the Governmental Financial Reporting Model, enterprise funds may be used to report any activity for which a fee is charged to external users for goods and services. A given activity must be accounted for in an enterprise fund if it meets any of the following criteria, (in the context of its principal revenue source): debt issued backed solely by fees and charges; a legal requirement to recover the costs of services, including capital costs such as depreciation or debt service; or a local government's policy that all costs are recovered through user fees and charges, including capital costs such as depreciation or debt service.

It is important to note the goal for the proprietary or enterprise funds is to break even. If *enterprise* funds are required to be established as outlined above, it is the intent that the funds would break even through the use of user fees and service charges. However, in practice, local governments often use general fund monies to subsidize the operating deficiencies of enterprise funds. One benefit of enterprise funds is that they can demonstrate what portion of costs are covered by user fees and to identify the level of subsidies provided. This approach can be useful because it focuses attention on the costs of providing a specific service and highlights the portion of those costs paid by taxpayers.

Considering the above, all of the City's seven enterprise funds are subsidized by the general fund in a variety of ways, whether for day-to-day operational needs or capital project requirements. The following summarizes the health of each proprietary fund.

1. **Electric Fund** – Operating revenues are expected to decrease, due to the loss of a large processor that has moved to self-generation. Revenues are projected at \$15,947,462 which represents a \$3,096,794 decrease from last year's budget of \$19,044,256. Budgeted operating expenses are \$17,513,256, resulting in a budgeted operating deficit of \$1,565,794. Rates in this fund are directly linked to the cost of fuel, and will fluctuate as fuel costs rise or fall. The rate study conducted in FY16 shows that electrical rates will not need to be raised for this Enterprise Fund. Cost controls and operational efficiencies are essential to improve the overall financial performance of this fund.
2. **Ports & Harbors Fund** – The fund has been financially stable since FY10. Revenues are projected at \$8,713,722 which represents a \$457,121 increase over last year's budget of \$8,256,601. Budgeted operating expenses are \$10,789,370, resulting in a budgeted operating deficit of \$2,075,648.
3. **Water Fund** – The fund has been traditionally stable over the years. Revenues are projected at \$2,691,584 which is the same as the budgeted amount for FY 2020. Budgeted operating expenses are \$3,539,641, resulting in a budgeted operating deficit of \$848,057.
4. **Wastewater Fund** – Revenues are projected at \$3,657,677, including transfers from the 1% Sales Tax Fund (\$1,009,265) to subsidize rates, which is a 1.2% decrease from last year's budget of \$3,646,660. Budgeted operating expenses are \$4,318,618, resulting in a budgeted operating deficit of \$660,941.

5. **Solid Waste Fund** – Revenues are projected at \$2,600,500, which is no change from last year's budget. Budgeted operating expenses are \$4,318,618, resulting in a budgeted operating deficit of \$1,440,288. Rates have increased steadily through the years, but due to the requirements for closure, post-closure care and depreciation, transfers from the general fund are likely to continue.
6. **Airport Fund** – Revenues are projected at \$560,341 which represents a minimal increase from last year's budget. Budgeted operating expenses are \$761,179, resulting in a budgeted operating deficit of \$200,838.
7. **Housing Fund** – Revenues are projected at \$254,167 which represents no change from last year's budget. Budgeted operating expenses are \$576,933, resulting in a budgeted operating deficit of \$322,766.

#### IV. SUMMARY

Long-term planning and progress reporting are key components of performance accountability in local government. We are developing the next evolution of the City of Unalaska's Comprehensive Plan. We will continue our work on master plans for the City's utilities that will identify and assess these infrastructure assets, prepare us for regulatory changes, develop replacement schedules, and map a path toward better management and improved financial performance.

The City of Unalaska is fortunate to have money in reserve for emergencies, and our community has truly benefited from commercial fisheries. Elected officials and policymakers reinvested these revenues in the community for the benefit of residents, fisherman, visitors, seasonal workers, and many others who visit. Assets the City acquired in the past must be maintained. Costs continue to rise, and both State and Federal funding sources are in flux. If the Legislature fails to address the revenue shortfalls, we can expect further declines in State support. Changes in state and federal fisheries and wildlife management regulations have the potential to further strain our local economy. In addition, our economy, while diverse in that we process many species of fish, is still a single-source, resource-extraction-based economy. We need to develop ways to invest in the future for the time when fisheries and the related cyclical revenues take an inevitable downturn.

On July 1, 2020, the FY21 budget will turn public dollars into the public services that reflect the community's goals and meet the budget goals set by the City Council.

Finally, my staff and I would like to thank Mayor Tutiakoff, the City Council, and residents for their advice and work in preparing the City of Unalaska's FY21 Operating and Capital Budgets.

Sincerely,



Erin Reinders  
City Manager

CITY OF UNALASKA  
UNALASKA, ALASKA

RESOLUTION 2020-06

A RESOLUTION OF THE UNALASKA CITY COUNCIL APPROVING THE COUNCIL'S GOALS FOR THE FY21 BUDGET

WHEREAS, budget guidelines help to ensure that the budget is prepared in a manner consistent with City Council desires; and

WHEREAS, the City Council has discussed and selected the attached budget goals for FY21; and

WHEREAS, management will utilize the adopted goals as guidelines when developing the FY21 budget.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council adopts the attached goals as a guideline for developing the FY21 budget.

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on January 28, 2020.

  
\_\_\_\_\_  
Vincent M. Tutiakoff, Sr.  
Mayor

ATTEST:

  
\_\_\_\_\_  
Marjie Veeder, CMC  
City Clerk



## **UNALASKA CITY COUNCIL FY21 BUDGET GOALS**

### **Personnel Goals**

Any proposed increase to the total number of full-time equivalent (FTE) positions will be fully evaluated and justified during the budget approval work sessions.

### **General Fund Surplus/Deficit**

The General Fund operations will be budgeted without a deficit. The Council may appropriate additional funds from surplus to cover costs of capital projects.

### **Proprietary Funding**

Staff will continue to seek ways to balance budgets in the proprietary funds.

### **Operating Expenses**

The City Manager's proposed FY21 General Fund budget shall not increase more than 3 percent for non-personnel expenditures.

The total amount available to fund the Community Support Program grants will follow the formula of up to 3.50% of the five-year average revenue for the General Fund and up to all of the Bed Tax Fund balance for the most recently completed fiscal year. (Revenues do not include Other Financing Sources.)

City management shall continue to examine ways to reduce expenditures without significantly impacting the level and quality of services to the public.

City management shall continue to examine ways to reduce inventory without significantly impacting the level and quality of services to the public.

### **Capital Projects**

New capital assets or maintenance of existing capital assets will be limited to projects approved by Council in the CMMP, which will include projects that are mandated or required by statute, projects that maintain our existing infrastructure, projects that address life, safety, or health issues, and projects that support the economic development of Unalaska.

The replacement and maintenance plans for all existing capital assets will be reviewed annually.

The vehicle and heavy equipment fleet requirements will be reviewed annually and reduced where appropriate without significantly impacting services provided to the public.

### **Revenues**

Proprietary Fund rate studies will be completed every three years and presented to council.

The mil rate will be reviewed annually to establish an appropriate mil rate to maintain infrastructure and operations.



### **Debt Service**

The City will not incur new debt without appropriate analysis to show impacts to rates or taxpayers, and will not incur new debt unless the capital asset is eligible for a debt reimbursement program; is mandated by State or Federal government; or is needed to address life, safety or health issues.

The City may incur debt for its Proprietary Funds provided there is a documented plan to pay the debt through rate adjustments.

CITY OF UNALASKA  
UNALASKA, ALASKA

ORDINANCE 2020-10

AN ORDINANCE OF THE UNALASKA CITY COUNCIL ADOPTING THE FISCAL YEAR 2021  
OPERATING AND CAPITAL BUDGET FOR THE CITY OF UNALASKA

BE IT ENACTED BY THE CITY COUNCIL OF THE CITY OF UNALASKA:

Section 1. Classification: This is a non-code ordinance.

Section 2. Effective Date: This ordinance becomes effective July 1, 2020

Section 3. Content: The following sums of money as may be needed or deemed necessary to defray expenses and liabilities of the City of Unalaska are hereby appropriated for municipal purposes and objects of the City of Unalaska hereinafter specified for Fiscal Year 2021, July 1, 2020 to June 30, 2021, for the operating section, and for the duration of the project for the capital section. Adoption of this ordinance recognizes that funds are appropriated at the department level or capital project level and as outlined below. The presentation shown (by function: general government, public safety, etc.) is the authorized legal level of control. Composition of these figures is explained in the full detail budget document.

I. OPERATING BUDGET

A. General Fund

Revenues

Taxes	57.47%	\$ 16,719,498
Intergovernmental	36.05%	10,487,423
Charges for Services	0.92%	266,350
Investment Income	4.81%	1,400,000
Other Revenues	0.74%	216,300
Other Financing Sources	0.01%	2,500
<b>Total General Fund Revenues</b>		<b>\$ 29,292,071</b>

Expenditures

General Government		
Mayor & Council	1.52%	\$ 443,313
City Administration	6.38%	1,857,883
City Clerks	1.97%	573,343
Finance	7.35%	2,137,686
Planning	2.53%	735,316
<b>Total General Government</b>	<b>19.75%</b>	<b>5,747,541</b>
Public Safety	20.12%	5,852,386
Fire & EMS	5.24%	1,524,112
Public Works	20.56%	5,981,347
Parks, Culture & recreation	11.81%	3,436,145

Grants to Non-Profits	3.79%	1,101,608
Education Support	14.93%	4,344,274
Transfers to Other Funds		
Transfers to Govt Capital Projects	3.80%	1,104,658
Transfers to Enterprise Capital Projects	0.00%	-
Total Transfers	3.80%	1,104,658
<b>Total General Fund Expenditures and Transfers</b>		<b>\$ 29,092,071</b>

B. Special Revenue Funds


	Revenues	Appropriated Fund Balance	Expenditures
1% Sales Tax Fund	\$ 2,666,667	\$ -	\$ 1,871,400
Bed Tax Fund	\$ 125,000	\$ 85,000	\$ 210,000
<b>Total Special Revenue Funds</b>	<b>\$ 2,791,667</b>	<b>\$ 85,000</b>	<b>\$ 2,081,4005</b>

C. Proprietary Funds

	Revenues	Appropriated Net Assets	Expenses
Electric Fund	\$ 15,947,462	\$3,683,132	\$ 19,630,594
Water Fund	2,691,583	\$ 993,058	3,684,641
Wastewater Fund	3,657,677	\$1,090,941	4,748,618
Solid Waste Fund	2,600,500	\$1,540,288	4,140,788
Ports & Harbors Fund	8,713,722	\$2,086,149	10,799,870
Airport Fund	560,341	\$ 200,838	761,179
Housing Fund	254,168	\$ 322,766	576,933
<b>Total Proprietary Funds</b>	<b>\$ 34,425,453</b>	<b>\$9,917,172</b>	<b>\$ 44,342,623</b>

Section 4. City of Unalaska staff is hereby authorized and directed to affect the necessary line item changes within the limits established above by fund, department, and project to properly account, and report on the expenditure of these funds.

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on June 9, 2020.

  
 Vincent M. Tutiakoff, Sr.  
 Mayor

ATTEST:

  
 Marjie Veeder, CMC  
 City Clerk



## PRINCIPAL EXECUTIVE OFFICERS

### Unalaska City Council

Mayor	Vincent Tutiakoff, Sr.
Vice Mayor	Dennis Robinson
Council Member	David Gregory
Council Member	Darin Nicholson
Council Member	Alejandro Tungul
Council Member	Shari Coleman
Council Member	Thomas Bell

### City Management

City Manager	Erin Reinders
Assistant City Manager	J.R. Pearson
City Clerk	Marjie Veeder
Interim Finance Director	James Sharpe
Parks, Culture, and Recreation Director	Roger Blakeley
Planning Director	William Homka
Ports and Harbors Director	Peggy McLaughlin
Acting Police Chief	John Lucking
Fire Chief	Patrick Shipp
Public Works Director	Tom Cohenour
Public Utilities Director	Dan Winters

### Special Services

Attorney	Boyd, Chandler & Falconer, LLP
Auditors	KPMG LLP

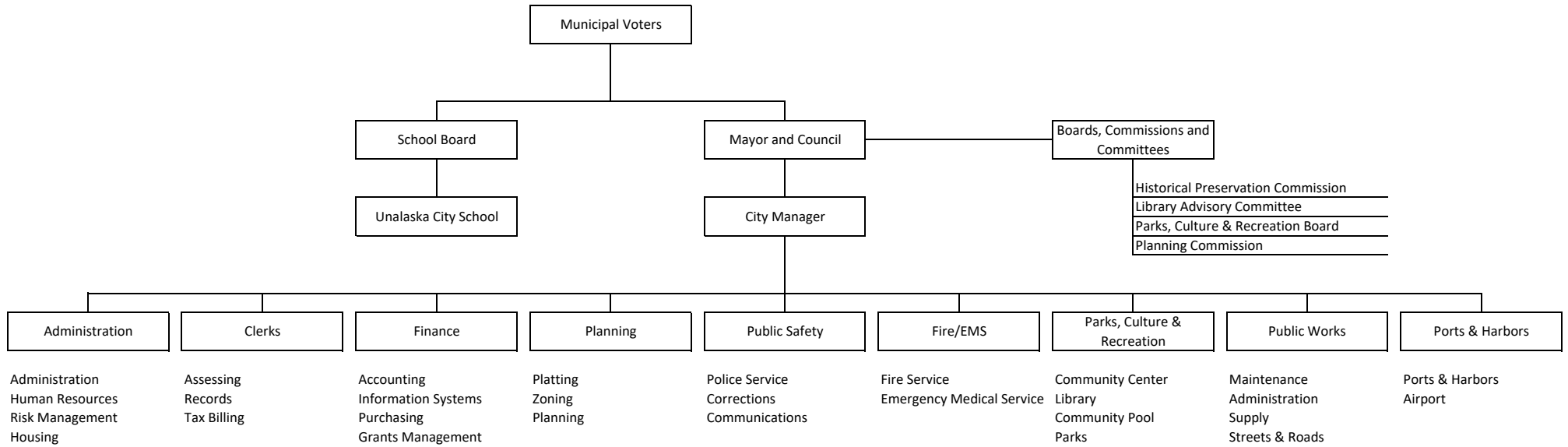
### School Board

President	Fernando Barerra
Member	Carlos Tayag
Member	Cherry Tan
Member	Josh Good
Member	Robert Cummings
Student Representative	Vacant

### School Officials

Superintendent	John Conwell
Secondary Principal	Jim Wilson
Elementary Principal	Chad Eichenlaub
Business Manager	Danielle Whittern

# City of Unalaska Organizational Chart



CITY OF UNALASKA  
UNALASKA, ALASKA

RESOLUTION 2019-62

A RESOLUTION ESTABLISHING DATES FOR THE FISCAL YEAR 2021 REAL PROPERTY TAX AND BUSINESS PERSONAL PROPERTY TAX COLLECTION EFFORT

WHEREAS, UCO 6.36.020 states that taxes become due and are delinquent on dates set yearly by resolution.

NOW THEREFORE, BE IT RESOLVED that the Unalaska City Council sets the following dates and deadlines for the FY21 real property tax and business personal property tax collection effort:

January 15, 2020	Mail Business Personal Property Declaration Forms
March 1, 2020	Deadline for return of Business Personal Property Declaration Forms
March 31, 2020	Mail Real Property and Business Personal Property Regular, Supplemental and Involuntary Assessment Notices
April 30, 2020	Deadline for filing appeal to the Board of Equalization
May 12, 2020	Board of Equalization meets
June 30, 2020	Final mailing date for Real and Business Personal Property statements
August 20, 2020	First payment due date for regular Real and Business Personal Property Tax rolls
August 20, 2020	Final payment due date for Supplemental and Involuntary Business Personal Property Tax rolls
August 21, 2020	Unpaid taxes become delinquent and subject to penalty and interest
October 20, 2020	Final payment due date for regular Real and Business Personal Property Tax rolls
October 21, 2020	Unpaid taxes become delinquent and subject to penalty and interest

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on November 26, 2020.

  
Vincent M. Tutiakoff, Sr.  
Mayor

ATTEST:

  
Marjie Veeder, CMC  
City Clerk



CITY OF UNALASKA  
UNALASKA, ALASKA

RESOLUTION 2020-29

A RESOLUTION OF THE UNALASKA CITY COUNCIL CERTIFYING THE 2020 REAL AND  
PERSONAL PROPERTY TAX ROLLS

WHEREAS, the City Assessor settled all appeals of the 2020 real property tax assessments to the satisfaction of the property owners; and

WHEREAS, Unalaska City Code of Ordinances § 6.32.110 provides that the City Council shall certify the tax roll to the Assessor by resolution.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council hereby accepts and certifies the property tax assessment roll for 2020 as follows:

**REAL PROPERTY**

Total Assessed Value.....\$701,005,452

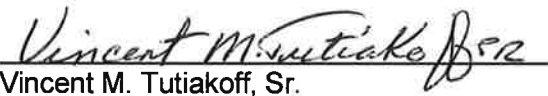
Total Taxable.....\$446,417,175

**BUSINESS PERSONAL PROPERTY**


Total Assessed Value.....\$252,126,735

Total Taxable.....\$237,576,735

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on May 26, 2020.

  
Vincent M. Tutiakoff, Sr.  
Mayor

ATTEST:

  
Marjie Veeder, CMC  
City Clerk



CITY OF UNALASKA  
UNALASKA, ALASKA

RESOLUTION 2020-30


A RESOLUTION OF THE UNALASKA CITY COUNCIL ESTABLISHING THE RATE OF LEVY ON ASSESSED PROPERTY WITHIN THE CITY OF UNALASKA FOR FISCAL YEAR 2021

WHEREAS, Unalaska City Code § 6.28.010(B) states, "the Council shall annually by resolution establish the rate of levy on assessed property within the City"; and

WHEREAS, the Unalaska City Council reviewed options and information regarding the rate of levy.

NOW THEREFORE BE IT RESOLVED that the rate of levy on assessed property within the City of Unalaska, Alaska for Fiscal Year 2021 shall be set at 10.5 mills.

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on May 26, 2020.

  
\_\_\_\_\_  
Vincent M. Tutiakoff, Sr.  
Mayor

ATTEST:

  
\_\_\_\_\_  
Marjie Veeder, CMC  
City Clerk





**City of Unalaska**  
**FY2021 General Fund Budget Summary**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>REVENUES</b>						
Raw Seafood Tax	4,657,385	4,475,150	4,761,505	4,200,000	4,211,165	0.27%
AK Fisheries Business	4,276,287	4,014,323	3,528,499	3,300,000	3,480,663	5.47%
AK Fisheries Resource Landing	8,272,661	4,532,106	5,220,958	5,000,000	5,000,000	0.00%
Property Taxes	6,031,326	6,143,807	6,752,204	6,100,000	7,100,000	16.39%
Sales Tax	7,411,475	7,045,535	7,299,723	7,000,000	5,333,333	(23.81%)
Investment Earnings	494,829	700,045	5,213,466	1,400,000	1,400,000	0.00%
Other Revenues	6,095,729	4,590,581	4,842,891	3,796,758	2,566,910	(32.39%)
Appropriated Fund Balance	0	0	0	12,396,669	0	(100.00%)
<b>Total Revenues</b>	<b>37,239,690</b>	<b>31,501,546</b>	<b>37,619,247</b>	<b>43,193,427</b>	<b>29,092,071</b>	<b>(32.65%)</b>
<b>EXPENDITURES</b>						
Mayor & Council	417,629	503,634	429,456	446,229	443,313	(0.65%)
City Administration	1,229,880	1,347,252	1,450,668	1,711,814	1,857,883	8.53%
City Clerk	485,941	454,261	477,080	527,270	573,343	8.74%
Finance	1,548,287	1,657,637	2,189,033	2,258,587	2,137,686	(5.35%)
Planning	400,122	589,861	559,933	780,085	735,316	(5.74%)
Public Safety	3,739,208	3,506,489	4,096,030	5,767,642	5,852,386	1.47%
Fire & EMS	1,226,477	1,422,593	1,522,156	1,944,632	1,524,112	(21.62%)
Public Works	5,409,425	6,048,556	5,866,074	7,223,798	5,981,347	(17.20%)
Parks, Culture & Recreation	2,585,105	2,636,145	2,851,882	3,405,918	3,436,145	0.89%
Other Expenses	5,771,045	5,900,671	6,641,368	6,554,804	5,445,882	(16.92%)
<b>Total Operating Expenditures</b>	<b>22,813,120</b>	<b>24,067,099</b>	<b>26,083,678</b>	<b>30,620,778</b>	<b>27,987,413</b>	<b>(8.60%)</b>
Transfers To Capital Projects	771,424	449,870	2,578,047	10,046,789	1,104,658	(89.00%)
Transfers To Enterprise Funds	0	0	0	158,000	0	(100.00%)
Transfers To Enterprise Capital	3,792,011	318,514	495,006	2,224,792	0	(100.00%)
	<b>4,563,436</b>	<b>768,383</b>	<b>3,073,053</b>	<b>12,429,581</b>	<b>1,104,658</b>	<b>(91.11%)</b>
<b>General Fund Net</b>	<b>9,863,134</b>	<b>6,666,063</b>	<b>8,462,516</b>	<b>143,068</b>	<b>0</b>	

	Personnel Expenses	Operating Expenses	Capital Expenses	Other Expenses	Budget Approved	% of Fund
<b>EXPENDITURES</b>						
Mayor & Council	51,413	391,900	0	0	443,313	1.58%
City Administration	936,681	921,202	0	0	1,857,883	6.64%
City Clerk	459,448	113,895	0	0	573,343	2.05%
Finance	1,428,247	1,006,895	0	(297,456)	2,137,686	7.64%
Planning	620,816	114,500	0	0	735,316	2.63%
Public Safety	5,092,295	641,091	119,000	0	5,852,386	20.91%
Fire & EMS	1,195,732	328,380	0	0	1,524,112	5.45%
Public Works	4,213,127	1,656,720	111,500	0	5,981,347	21.37%
Parks, Culture & Recreation	2,451,745	984,400	0	0	3,436,145	12.28%
Other Expenses	0	0	0	5,445,882	5,445,882	19.46%
<b>Total Operating Expenditures</b>	<b>16,449,504</b>	<b>6,158,983</b>	<b>230,500</b>	<b>5,148,426</b>	<b>27,987,413</b>	

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Taxes</b>							
01010040 - 41110	Real Property Tax	4,233,663	4,347,513	4,666,560	4,300,000	5,000,000	16.28%
01010040 - 41120	Personal Property Tax	1,797,663	1,796,294	2,085,644	1,800,000	2,100,000	16.67%
01010040 - 41310	City Sales Tax	7,411,475	7,045,535	7,299,723	7,000,000	5,333,333	(23.81%)
01010040 - 41410	Raw Seafood Tax	4,657,385	4,475,150	4,761,505	4,200,000	4,211,165	0.27%
01010040 - 41911	Real Property Tax P&I	22,773	24,990	75,761	25,000	25,000	0.00%
01010040 - 41912	Personal Property Tax P&I	1,112	25,849	47,490	20,000	20,000	0.00%
01010040 - 41930	Gen Sales and Use Tax P&I	13,964	20,097	38,575	20,000	20,000	0.00%
01010040 - 41941	Raw Seafood Tax Penalty / Int	0	1,463	0	10,000	10,000	0.00%
<b>Total Taxes</b>		<b>18,138,035</b>	<b>17,736,889</b>	<b>18,975,257</b>	<b>17,375,000</b>	<b>16,719,498</b>	<b>(3.77%)</b>
<b>Intergovernmental</b>							
01010041 - 42350	State Shared Revenue	199,453	185,199	158,480	185,000	185,000	0.00%
01010041 - 42351	Fisheries Business Tax	4,276,287	4,014,323	3,528,499	3,300,000	3,480,663	5.47%
01010041 - 42352	Fisheries Resource Land Tax	8,272,661	4,532,106	5,220,958	5,000,000	5,000,000	0.00%
01010041 - 42353	Motor Vehicle License Tax	69,216	75,270	71,159	60,000	60,000	0.00%
01010041 - 42354	Alcoholic Beverage Tax	2,500	16,700	2,500	17,000	17,000	0.00%
01010041 - 42355	PERS Nonemployer Contributions	300,265	223,643	446,142	457,294	457,294	0.00%
01010041 - 42390	State PILT	834,411	848,873	866,611	503,416	503,416	0.00%
01011041 - 42151	DMV Commissions	55,552	45,866	51,363	60,000	60,000	0.00%
01011041 - 42155	Corrections Contract	431,207	431,207	431,207	481,355	481,355	0.00%
01011041 - 42157	Local Emergency Planning	13,756	10,000	10,400	10,000	0	(100.00%)
01011041 - 42161	AK Homeland Sec. Grnt	16,457	4,547	11,142	44,250	0	(100.00%)
01012041 - 42101	Fed FCC Universal Srv Grant O	47,849	47,849	47,849	39,874	50,000	25.39%
01012041 - 42170	AK Public Library Assistance	6,900	7,000	7,000	7,000	7,000	0.00%
01012041 - 42171	IMLS Library Grant	7,250	7,250	6,000	6,000	6,000	0.00%
01012041 - 42172	OWL Library Grant	27,099	27,099	27,099	35,074	40,000	14.04%
01012041 - 42198	Other Grants-Library	500	0	0	0	0	0.00%
01012041 - 42199	Misc State Operating Grant PCR	1,167	3,081	2,218	3,700	2,250	(39.19%)
01013541 - 42152	Debt Reimbursements Grants	528,077	672,832	670,818	137,445	137,445	0.00%
<b>Total Intergovernmental</b>		<b>15,090,607</b>	<b>11,152,846</b>	<b>11,559,447</b>	<b>10,347,408</b>	<b>10,487,423</b>	<b>1.35%</b>
<b>Charges for Services</b>							
01010142 - 43130	Zoning and Subdivision Fees	2,100	1,850	1,250	3,000	3,000	0.00%
01010142 - 43190	Other and Late Fees	16,529	29,359	40,303	20,000	20,000	0.00%
01011042 - 43210	Prisoner Fees	602	0	0	0	0	0.00%
01011042 - 43211	Impound Yard Storage Fees	0	200	1,805	250	250	0.00%
01011042 - 43212	Police Civil Service	1,100	1,350	500	1,000	1,000	0.00%
01011042 - 43213	Drug Forfeit Funds	0	19,067	0	0	0	0.00%
01011042 - 43250	Ambulance Service Fees	50,251	61,083	46,204	75,000	50,000	(33.33%)
01011042 - 43251	EMT Class Fees	0	0	0	500	500	0.00%
01011042 - 43260	Animal Control / Shelter Fees	590	295	850	600	600	0.00%
01012042 - 43710	Facility Passes	121,274	113,617	102,104	114,500	99,500	(13.10%)
01012042 - 43720	Program Fees	59,385	52,796	53,464	75,000	65,000	(13.33%)
01012042 - 43730	Concessions	0	0	0	3,000	0	(100.00%)
01012042 - 43740	Facility Rental Fees	6,617	3,735	3,655	6,000	6,000	0.00%
01012042 - 43750	Equipment Rental Fees	438	953	505	500	500	0.00%
01012042 - 43760	Other PCR Fees	2,332	4,317	1,979	4,000	4,000	0.00%
01012042 - 43770	Library Fees	3,898	17,504	16,688	11,700	11,700	0.00%
01012042 - 43771	Passport Fees (libry)	1,095	4,430	5,180	4,000	4,000	0.00%
01012042 - 43772	Library Postage Fee	116	366	845	300	300	0.00%
<b>Total Charges for Services</b>		<b>266,326</b>	<b>310,922</b>	<b>275,333</b>	<b>319,350</b>	<b>266,350</b>	<b>(16.60%)</b>
<b>Investment Income</b>							
01010043 - 47110	Interest Revenue	1,287,864	1,668,942	2,347,528	1,400,000	1,400,000	0.00%
01010043 - 47120	Incr (Decr) FMV Investments	(793,036)	(968,897)	2,865,938	0	0	0.00%
<b>Total Investment Income</b>		<b>494,829</b>	<b>700,045</b>	<b>5,213,466</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>0.00%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<hr/>							
Other							
01010047 - 45110	Business Licenses and Permits	10,993	11,265	11,516	12,000	12,000	0.00%
01010047 - 45210	Building Permits	4,950	2,625	3,225	5,000	5,000	0.00%
01010047 - 45220	Taxi Permits	1,885	2,210	2,795	2,500	2,500	0.00%
01010047 - 45230	Animal Licenses	410	345	215	300	300	0.00%
01010047 - 46210	Forfeits	14,597	35,125	23,385	1,500	1,500	0.00%
01010047 - 47210	Tideland Rent	264,995	318,126	301,960	104,000	175,000	68.27%
01010047 - 47220	Land Rent	19,815	29,415	41,647	20,000	20,000	0.00%
01012047 - 43780	Other PCR Revenue	4,000	1,042	0	0	0	0.00%
01012047 - 47400	Contrib & Donate / Prv Sources	0	100	1,000	7,200	0	(100.00%)
<b>Total Other</b>		<b>321,645</b>	<b>400,254</b>	<b>385,744</b>	<b>152,500</b>	<b>216,300</b>	<b>41.84%</b>
<hr/>							
Other Financing Sources							
01010048 - 49210	Sale of Fixed Assets	7,405	590	0	2,500	2,500	0.00%
01010048 - 49370	Capital Leases	60,000	0	0	0	0	0.00%
01010048 - 49410	Other	0	0	10,000	0	0	0.00%
01019848 - 49110	Transfers From Spec Rev Fnd	1,200,000	1,200,000	1,200,000	1,200,000	0	(100.00%)
01019848 - 49120	Transfers From Gov Capt Projec	176,286	0	0	0	0	0.00%
01019848 - 49140	Transfers From Entrp Capt Proj	1,484,558	0	0	0	0	0.00%
<b>Total Other Financing Sources</b>		<b>2,928,249</b>	<b>1,200,590</b>	<b>1,210,000</b>	<b>1,202,500</b>	<b>2,500</b>	<b>(99.79%)</b>
<hr/>							
Non-Recurring Revenues							
01010049 - 49900	Appropriated Fund Balance	0	0	0	12,396,669	0	(100.00%)
<b>Total Non-recurring Revenues</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>12,396,669</b>	<b>0</b>	<b>(100.00%)</b>
<hr/>							
<b>Total General Fund Revenues</b>		<b>37,239,690</b>	<b>31,501,546</b>	<b>37,619,247</b>	<b>43,193,427</b>	<b>29,092,071</b>	<b>(32.65%)</b>
<hr/>							

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Mayor &amp; Council</b>							
<b>Council</b>							
01020151 - 51100	Salaries and Wages	38,525	45,275	41,400	44,400	44,400	0.00%
01020151 - 52200	FICA & Medicare Emplr Match	2,948	3,464	3,168	3,397	3,397	0.00%
01020151 - 52300	PERS Employer Contribution	852	2,196	2,741	3,310	3,434	3.70%
01020151 - 52500	Workers Compensation	132	164	95	173	182	5.20%
<b>Total Personnel Expenses</b>		42,457	51,099	47,403	51,280	51,413	0.26%
01020152 - 53260	Training Services	5,444	11,045	1,580	6,000	6,000	0.00%
01020152 - 53300	Other Professional Svs	157,722	176,751	147,250	150,000	150,000	0.00%
01020152 - 55310	Telephone / Fax/ TV	1,483	2,343	2,677	2,400	2,400	0.00%
01020152 - 55902	Printing and Binding	735	820	1,268	750	1,300	73.30%
01020152 - 55903	Travel and Related Costs	41,516	51,294	73,016	74,200	87,200	17.50%
01020152 - 55906	Membership Dues	9,677	11,525	10,603	10,455	10,750	2.80%
01020152 - 55999	Other	0	0	344	2,250	2,250	0.00%
01020152 - 56100	General Supplies	51,401	49,827	41,930	66,129	40,000	(39.50%)
01020152 - 56120	Office Supplies	76	434	827	450	500	11.10%
01020152 - 56310	Food/Bev/Related for Programs	0	165	0	500	500	0.00%
01020152 - 56320	Business Meals	10,531	12,994	14,343	19,000	19,000	0.00%
01020152 - 56330	Food/Bev/Related Emp Apprctn	435	823	919	910	1,000	9.90%
01020152 - 56400	Books and Periodicals	647	0	701	384	500	30.20%
01020152 - 58498	Council Sponsorships Contngncy	58,829	8,308	20,000	10,927	20,000	83.00%
01020152 - 58499	Council Sponsorships - Planned	36,676	126,206	66,594	50,594	50,500	(0.20%)
<b>Total Operating Expenses</b>		375,172	452,535	382,053	394,949	391,900	(0.77%)
<b>Total Council</b>		417,629	503,634	429,456	446,229	443,313	(0.65%)

General Fund: **City Manager's Office** (0102-025X)  
Responsible Manager/Title: Erin Reinders, City Manager

**Mission Statement**

To provide professional advice and guidance to the City Council, act as the City's representative regarding state and federal issues and manage City services in an efficient manner while ensuring the public is included and informed throughout the government process.

**Departmental Goals**

- Ensure processes to conduct city business are public, transparent, fair for all and improve processes to be more efficient and effective
- To foster open, constructive communication between the City and Stakeholders
- To ensure all State and Federal Regulations are met by facilities and operations
- To serve as a resource for City Council Directives
- To promote economic development

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>City Administration</b>							
<b>City Manager's Office</b>							
01020251 - 51100	Salaries and Wages	173,894	139,766	204,716	157,872	162,681	3.00%
01020251 - 51200	Temporary Employees	0	37,926	0	0	0	0.00%
01020251 - 51300	Overtime	741	1,110	1,625	0	1,000	0.00%
01020251 - 52100	Health Insurance Benefit	45,065	30,001	41,746	47,637	47,636	0.00%
01020251 - 52200	FICA & Medicare Emplr Match	11,681	12,339	17,658	10,623	10,820	1.90%
01020251 - 52300	PERS Employer Contribution	46,451	27,629	38,421	42,658	46,072	8.00%
01020251 - 52400	Unemployment Insurance	446	391	475	399	638	59.90%
01020251 - 52500	Workers Compensation	600	591	418	634	655	3.30%
01020251 - 52900	Other Employee Benefits	0	1,554	5,183	5,262	98	(98.10%)
<b>Total Personnel Expenses</b>		<b>278,879</b>	<b>251,308</b>	<b>310,242</b>	<b>265,085</b>	<b>269,600</b>	<b>1.70%</b>
01020252 - 53260	Training Services	835	450	475	975	975	0.00%
01020252 - 53300	Other Professional Svs	0	36,557	5,313	20,000	63,000	215.00%
01020252 - 54230	Custodial Services/Supplies	33,631	33,537	51,092	39,700	50,000	25.90%
01020252 - 54300	Repair/Maintenance Services	1,152	911	448	1,500	500	(66.70%)
01020252 - 54410	Buildings/Land Rental	0	13	154	0	100	0.00%
01020252 - 55310	Telephone/Fax/TV	704	2,219	2,929	1,000	2,500	150.00%
01020252 - 55330	Radio	20,321	0	0	0	0	0.00%
01020252 - 55901	Advertising	1,835	125	1,625	1,850	500	(73.00%)
01020252 - 55902	Printing and Binding	0	128	0	1,300	500	(61.50%)
01020252 - 55903	Travel and Related Costs	20,223	29,968	14,121	33,300	20,000	(39.90%)
01020252 - 55905	Postal Services	1,200	1,164	(1,824)	1,200	1,200	0.00%
01020252 - 55906	Membership Dues	0	0	200	250	2,500	900.00%
01020252 - 55908	Employee Moving Costs	0	15,192	0	0	0	0.00%
01020252 - 56100	General Supplies	1,969	4,379	3,138	9,000	5,000	(44.40%)
01020252 - 56101	Safety Related Items	0	0	39	0	0	0.00%
01020252 - 56120	Office Supplies	1,716	1,600	1,331	3,000	2,000	(33.30%)
01020252 - 56150	Computer Hardware / Software	0	0	0	0	500	0.00%
01020252 - 56160	Uniforms	0	355	0	0	0	0.00%
01020252 - 56260	Gasoline for Vehicles	659	963	947	1,320	1,000	(24.20%)
01020252 - 56320	Business Meals	969	1,339	1,037	2,800	1,500	(46.40%)
01020252 - 56330	Food/Bev/Related Emp Apprctn	6,890	7,584	8,653	9,405	9,000	(4.30%)
01020252 - 56400	Books and Periodicals	675	675	675	1,085	1,200	10.60%
<b>Total Operating Expenses</b>		<b>92,777</b>	<b>137,157</b>	<b>90,354</b>	<b>127,685</b>	<b>161,975</b>	<b>26.86%</b>
<b>Total City Manager's Office</b>		<b>371,656</b>	<b>388,466</b>	<b>400,596</b>	<b>392,770</b>	<b>431,575</b>	<b>9.88%</b>

General Fund: **Administration** (0102-035X)  
Responsible Manager/Title: JR Pearson, Assistant City Manager

**Mission Statement**

Our mission is to support the City of Unalaska, our employees, and future employees through ensuring a safe and equitable working environment, extending training and learning opportunities for professional growth, standardizing policies, and facilitating clear and consistent processes.

**Departmental Goals**

- To ensure that local code regulations and city-wide policies remain current and relevant, and achieve their objectives and desired outcomes.
- To ensure quality employee performance, encourage professional growth, and reduce performance-related liability through employee orientation, development, and training programs.
- To recruit and retain highly qualified employees.
- To ensure compensation, benefit plans, and recognition programs are equitable, competitive, and meaningful through research and analysis.
- To ensure City's hiring and employment process meets Code requirements as well as Equal Opportunity Employment and Affirmative Action Plans.
- To establish and enforce effective performance management tools.
- To provide risk management support to all departments, including maintain records for Workers Compensation, OSHA, and insurance policies.
- To coordinate the City's Safety Program with the support of the Safety Committee.
- To efficiently manage the City's employee housing program and maintain housing facilities.
- To manage the City's notary program and maintain current notary commissions.

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>City Administration</b>							
<b>Administration</b>							
01020351 - 51100	Salaries and Wages	291,478	293,243	298,081	401,215	387,074	(3.50%)
01020351 - 51200	Temporary Employees	0	9,925	4,689	0	0	0.00%
01020351 - 51300	Overtime	0	484	689	1,182	1,164	(1.50%)
01020351 - 52100	Health Insurance Benefit	101,563	85,418	92,775	136,948	136,940	0.00%
01020351 - 52200	FICA & Medicare Emplr Match	22,118	23,138	23,062	30,181	29,700	(1.60%)
01020351 - 52300	PERS Employer Contribution	76,555	72,249	74,063	106,983	108,480	1.40%
01020351 - 52400	Unemployment Insurance	1,459	1,456	1,745	1,834	1,834	0.00%
01020351 - 52500	Workers Compensation	960	1,063	696	1,578	1,595	1.10%
01020351 - 52900	Other Employee Benefits	0	0	245	0	294	0.00%
<b>Total Personnel Expenses</b>		<b>494,134</b>	<b>486,977</b>	<b>496,044</b>	<b>679,921</b>	<b>667,081</b>	<b>(1.89%)</b>
01020352 - 53230	Legal Services	33,782	62,172	63,695	60,000	60,000	0.00%
01020352 - 53240	Engineering/Architectural Svs	0	23,175	11,500	22,000	0	(100.00%)
01020352 - 53260	Training Services	25,607	22,083	33,224	16,000	17,300	8.10%
01020352 - 53264	Education Reimbursement	0	0	1,145	5,500	4,900	(10.90%)
01020352 - 53300	Other Professional Svs	21,116	20,042	18,951	30,000	48,000	60.00%
01020352 - 53410	Software / Hardware Support	0	190	0	0	0	0.00%
01020352 - 53490	Other Technical Services	0	0	0	10,000	10,000	0.00%
01020352 - 54110	Water / Sewerage	1,331	1,977	3,299	2,000	2,000	0.00%
01020352 - 54210	Solid Waste	3,589	3,684	3,891	4,359	4,000	(8.20%)
01020352 - 54230	Custodial Services/Supplies	0	94	0	0	0	0.00%
01020352 - 54410	Buildings / Land Rental	0	0	102	0	0	0.00%
01020352 - 55200	General Insurance	176,380	240,800	272,866	346,913	470,207	35.50%
01020352 - 55310	Telephone/Fax/TV	26,080	11,019	11,619	15,540	15,540	0.00%
01020352 - 55901	Advertising	0	1,735	446	0	1,100	0.00%
01020352 - 55902	Printing and Binding	0	549	127	500	0	(100.00%)
01020352 - 55903	Travel and Related Costs	12,197	12,241	22,168	30,000	20,000	(33.30%)
01020352 - 55905	Postal Services	1,260	1,223	(1,915)	1,200	1,200	0.00%
01020352 - 55906	Membership Dues	3,019	3,189	3,049	5,012	4,150	(17.20%)
01020352 - 55908	Employee Moving Costs	0	0	2,562	0	0	0.00%
01020352 - 56100	General Supplies	132	76	168	200	200	0.00%
01020352 - 56101	Safety Related Items	0	1,376	11,807	11,400	21,130	85.40%
01020352 - 56120	Office Supplies	4,019	3,249	1,335	4,000	5,000	25.00%
01020352 - 56150	Computer Hardware / Software	0	0	871	0	500	0.00%
01020352 - 56220	Electricity	37,920	42,524	52,644	45,000	45,000	0.00%
01020352 - 56240	Heating Oil	14,497	17,369	22,928	25,000	25,000	0.00%
01020352 - 56260	Gasoline for Vehicles	847	879	900	1,000	1,000	0.00%
01020352 - 56320	Business Meals	258	0	663	500	500	0.00%
01020352 - 56330	Food/Bev/Related Emp Apprctn	1,658	2,166	3,620	3,000	2,500	(16.70%)
01020352 - 56400	Books and Periodicals	400	0	888	0	0	0.00%
<b>Total Operating Expenses</b>		<b>364,090</b>	<b>471,809</b>	<b>542,553</b>	<b>639,123</b>	<b>759,227</b>	<b>18.79%</b>
01020353 - 57400	Machinery and Equipment	0	0	11,475	0	0	0.00%
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>11,475</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Administration</b>		<b>858,224</b>	<b>958,786</b>	<b>1,050,072</b>	<b>1,319,044</b>	<b>1,426,308</b>	<b>8.13%</b>



General Fund: **City Clerk's Department** (0102-055X)  
Responsible Manager/Title: Marjie Veeder, City Clerk

**Mission Statement**

To fulfill its role as the elections official, tax collector, legislative administrator, and records manager for the City in an efficient, professional and friendly manner, and the serve the community as an accessible and responsive representative of transparent and open government.

**Departmental Goals**

- To provide friendly, knowledgeable service to citizens, elected officials, and City staff
- To implement fair and impartial elections in full compliance with all applicable laws
- To protect and preserve official City records and provide access to those records through the public information request process
- To ensure that Council meetings are well organized, that information needed for the meetings is available in a timely manner, and that the minutes are accurate and complete
- To implement accurate, equitable and timely assessment and collection of taxes

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>City Clerk</b>							
<b>Clerks</b>							
01020551 - 51100	Salaries and Wages	238,757	208,508	217,103	235,589	257,527	9.30%
01020551 - 51200	Temporary Employees	0	13,957	7,550	0	16,520	0.00%
01020551 - 51300	Overtime	0	107	211	1,000	500	(50.00%)
01020551 - 52100	Health Insurance Benefit	81,852	70,899	78,274	89,319	89,319	0.00%
01020551 - 52200	FICA & Medicare Emplr Match	18,263	17,030	17,259	18,100	21,041	16.20%
01020551 - 52300	PERS Employer Contribution	59,448	52,817	53,812	63,596	72,274	13.60%
01020551 - 52400	Unemployment Insurance	1,211	1,281	1,334	1,197	1,247	4.20%
01020551 - 52500	Workers Compensation	754	805	510	874	873	(0.10%)
01020551 - 52900	Other Employee Benefits	0	0	98	0	147	0.00%
<b>Total Personnel Expenses</b>		<b>400,286</b>	<b>365,403</b>	<b>376,152</b>	<b>409,675</b>	<b>459,448</b>	<b>12.15%</b>
01020552 - 53100	Official / Administrative	1,676	1,678	840	1,700	4,700	176.50%
01020552 - 53210	Audit and Accounting	0	0	5,483	0	0	0.00%
01020552 - 53230	Legal Services	8,921	6,945	14,307	9,500	12,000	26.30%
01020552 - 53250	Assessment Services	26,591	41,297	29,285	41,000	30,000	(26.80%)
01020552 - 53260	Training Services	2,175	950	2,220	2,000	2,250	12.50%
01020552 - 53300	Other Professional Svs	12,665	5,213	3,445	25,000	25,500	2.00%
01020552 - 54300	Repair/Maintenance Services	5,302	4,134	483	4,000	4,000	0.00%
01020552 - 54410	Buildings / Land Rental	291	307	307	250	250	0.00%
01020552 - 54420	Equipment Rental	2,278	2,223	2,212	2,250	2,250	0.00%
01020552 - 55310	Telephone / Fax / TV	1,624	1,880	1,766	1,950	2,250	15.40%
01020552 - 55901	Advertising	4,393	5,438	4,327	4,500	4,500	0.00%
01020552 - 55902	Printing and Binding	2,406	2,427	1,228	2,500	2,000	(20.00%)
01020552 - 55903	Travel and Related Costs	6,833	9,222	11,707	12,500	12,000	(4.00%)
01020552 - 55905	Postal Services	2,025	1,747	(2,736)	1,800	1,800	0.00%
01020552 - 55906	Membership Dues	540	760	480	375	675	80.00%
01020552 - 55999	Other	40	0	165	500	500	0.00%
01020552 - 56100	General Supplies	0	500	294	200	750	275.00%
01020552 - 56120	Office Supplies	6,827	2,805	5,761	5,500	5,500	0.00%
01020552 - 56260	Gasoline for Vehicles	0	414	547	720	720	0.00%
01020552 - 56320	Business Meals	591	302	445	500	1,000	100.00%
01020552 - 56330	Food/Bev/Related Emp Apprctn	454	575	996	600	1,000	66.70%
01020552 - 56400	Books and Periodicals	25	0	0	0	0	0.00%
01020552 - 59100	Interest Expense	0	41	2,428	250	250	0.00%
<b>Total Operating Expenses</b>		<b>85,655</b>	<b>88,858</b>	<b>85,990</b>	<b>117,595</b>	<b>113,895</b>	<b>(3.15%)</b>
01020553 - 57400	Machinery and Equipment	0	0	14,938	0	0	0.00%
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>14,938</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Clerks</b>		<b>485,941</b>	<b>454,261</b>	<b>477,080</b>	<b>527,270</b>	<b>573,343</b>	<b>8.74%</b>

General Fund: **Finance Department** (0102-065X; 075X)  
Responsible Manager/Title: Jim Sharpe, Interim Finance Director

### Mission Statement

**Finance:** To provide sound and innovative financial management in the areas of financial record keeping, payroll, accounts payable, billing, accounts receivable, budgeting, and reporting with the desire to provide outstanding customer service and conduct ourselves according to the highest professional standards.

**Information Systems:** To promote excellence, quality, and efficiency by delivering and supporting enabling technology for network services and infrastructure, programs, and applications while protecting city-wide data.

### Departmental Goals

#### **Finance**

- To provide accurate and timely financial information and support to City Staff, elected officials, citizens and other stakeholders.
- To safeguard the City's assets and provide for high returns on investments while minimizing risk and maintaining liquidity
- To process accounts payable, payroll, billing and accounts receivable, efficiently and accurately
- To maintain a high level of professional standards by complying with all applicable laws, regulations, recommended practices and by participating in continuing professional education
- To prepare the Comprehensive Annual Financial Report consistent with the criteria established by the Government Finance Officers Association of the United States and Canada (GFOA) for its Certificate of Achievement for Excellence in Financial Reporting Program
- To have no findings during the single audit of State and Federal awards and process grant reporting timely and accurately
- To systematically improve the City's financial system-MUNIS while maintaining superior internal controls.

#### **Information Services**

- To provide quality, cost effective services through the innovative use of technology.
- To ensure reliable infrastructure thereby minimizing down-time for City network users.
- To maintain a high level of professionalism, knowledge, and skills through continuing training and investigation of new technology.
- To facilitate the usage of City hardware and software.

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Finance</b>							
<b>Finance</b>							
01020651 - 51100	Salaries and Wages	399,300	438,961	475,390	538,743	587,046	9.00%
01020651 - 51200	Temporary Employees	7,355	19,538	8,637	14,900	12,969	(13.00%)
01020651 - 51300	Overtime	1,747	517	514	1,909	917	(52.00%)
01020651 - 52100	Health Insurance Benefit	153,599	139,484	159,257	194,390	195,879	0.80%
01020651 - 52200	FICA & Medicare Emplr Match	31,244	35,103	37,071	42,498	44,596	4.90%
01020651 - 52300	PERS Employer Contribution	102,682	107,505	115,180	143,093	162,708	13.70%
01020651 - 52400	Unemployment Insurance	2,910	3,036	2,785	2,702	2,753	1.90%
01020651 - 52500	Workers Compensation	1,362	1,623	1,309	2,099	2,078	(1.00%)
01020651 - 52900	Other Employee Benefits	0	0	343	0	588	0.00%
<b>Total Personnel Expenses</b>		<b>700,200</b>	<b>745,769</b>	<b>800,487</b>	<b>940,334</b>	<b>1,009,534</b>	<b>7.36%</b>
01020652 - 53210	Audit and Accounting	85,405	96,805	106,155	138,800	110,000	(20.70%)
01020652 - 53220	Investment Management Svcs	162,518	163,021	164,983	175,000	165,000	(5.70%)
01020652 - 53230	Legal Services	0	0	0	250	0	(100.00%)
01020652 - 53260	Training Services	1,150	2,570	1,722	6,625	4,000	(39.60%)
01020652 - 53264	Education Reimbursement	3,456	0	0	2,500	0	(100.00%)
01020652 - 53300	Other Professional Svcs	112,735	55,080	60,116	245,000	75,000	(69.40%)
01020652 - 54110	Water / Sewerage	523	564	0	0	0	0.00%
01020652 - 54210	Solid Waste	92	102	0	0	0	0.00%
01020652 - 54230	Custodial Services/Supplies	0	36	0	100	100	0.00%
01020652 - 54300	Repair/Maintenance Services	7,726	7,265	7,276	6,000	6,000	0.00%
01020652 - 54420	Equipment Rental	0	0	0	500	0	(100.00%)
01020652 - 55310	Telephone/Fax/TV	1,542	1,941	2,416	2,000	2,500	25.00%
01020652 - 55901	Advertising	683	413	225	750	500	(33.30%)
01020652 - 55902	Printing and Binding	128	0	0	500	0	(100.00%)
01020652 - 55903	Travel and Related Costs	16,579	16,753	3,012	20,000	10,000	(50.00%)
01020652 - 55904	Banking / Credit Card Fees	38,501	39,828	21,855	31,400	25,000	(20.40%)
01020652 - 55905	Postal Services	7,710	7,511	(10,536)	6,000	6,000	0.00%
01020652 - 55906	Membership Dues	839	509	873	1,000	1,000	0.00%
01020652 - 55908	Employee Moving Costs	1,221	4,187	0	5,000	5,000	0.00%
01020652 - 55911	Recruitment Costs	0	9,862	0	10,000	10,000	0.00%
01020652 - 55999	Other	0	383	0	299	0	(100.00%)
01020652 - 56100	General Supplies	3,468	5,591	3,348	2,500	1,000	(60.00%)
01020652 - 56101	Safety Related Items	0	0	117	0	0	0.00%
01020652 - 56120	Office Supplies	18,642	15,677	11,892	12,300	12,300	0.00%
01020652 - 56220	Electricity	145	164	0	0	0	0.00%
01020652 - 56260	Gasoline for Vehicles	522	637	657	600	600	0.00%
01020652 - 56320	Business Meals	982	640	0	400	400	0.00%
01020652 - 56330	Food/Bev/Related Emp Apprctn	3,456	4,419	3,390	3,800	3,800	0.00%
01020652 - 56400	Books and Periodicals	1,083	561	595	700	700	0.00%
01020652 - 58500	Bad Debt Expense	16,790	0	334,575	0	0	0.00%
<b>Total Operating Expenses</b>		<b>485,893</b>	<b>434,519</b>	<b>712,669</b>	<b>672,024</b>	<b>438,900</b>	<b>(34.69%)</b>
01020654 - 58920	Allocations OUT-Credit	(246,741)	(271,417)	(298,908)	(297,456)	(297,456)	0.00%
<b>Total Other Expenses</b>		<b>(246,741)</b>	<b>(271,417)</b>	<b>(298,908)</b>	<b>(297,456)</b>	<b>(297,456)</b>	<b>0.00%</b>
<b>Total Finance</b>		<b>939,353</b>	<b>908,870</b>	<b>1,214,248</b>	<b>1,314,902</b>	<b>1,150,978</b>	<b>(12.47%)</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Finance</b>							
<b>Information Systems</b>							
01020751 - 51100	Salaries and Wages	178,512	208,395	213,225	232,862	250,838	7.70%
01020751 - 51300	Overtime	0	366	469	1,463	1,155	(21.10%)
01020751 - 52100	Health Insurance Benefit	57,346	53,460	60,271	68,775	68,775	0.00%
01020751 - 52200	FICA & Medicare Emplr Match	13,654	15,969	16,345	17,926	19,185	7.00%
01020751 - 52300	PERS Employer Contribution	45,163	48,304	49,755	59,530	63,637	6.90%
01020751 - 52400	Unemployment Insurance	831	1,061	893	921	921	0.00%
01020751 - 52500	Workers Compensation	574	6,433	10,483	13,948	14,055	0.80%
01020751 - 52900	Other Employee Benefits	0	0	49	0	147	0.00%
<b>Total Personnel Expenses</b>		296,080	333,988	351,490	395,425	418,713	5.89%
01020752 - 53260	Training Services	1,845	12,922	5,035	9,400	8,000	(14.90%)
01020752 - 53300	Other Professional Svs	7,280	10,546	14,190	32,800	23,200	(29.30%)
01020752 - 53410	Software / Hardware Support	147,901	158,738	203,221	230,075	282,457	22.80%
01020752 - 55310	Telephone/Fax/TV	1,891	3,780	750	2,100	3,500	66.70%
01020752 - 55320	Network / Internet	55,370	77,987	78,608	81,180	151,730	86.90%
01020752 - 55903	Travel and Related Costs	3,403	11,887	6,731	15,000	10,000	(33.30%)
01020752 - 56100	General Supplies	3,283	362	3,613	2,809	2,000	(28.80%)
01020752 - 56101	Safety Related Items	0	0	0	500	500	0.00%
01020752 - 56150	Computer Hardware / Software	91,603	138,278	225,326	173,396	85,608	(50.60%)
01020752 - 56260	Gasoline for Vehicles	279	280	340	1,000	1,000	0.00%
<b>Total Operating Expenses</b>		312,854	414,779	537,813	548,260	567,995	3.60%
01020753 - 57400	Machinery and Equipment	0	0	85,482	0	0	0.00%
<b>Total Capital Outlay</b>		0	0	85,482	0	0	0.00%
<b>Total Information Systems</b>		608,934	748,767	974,785	943,685	986,708	4.56%

General Fund: **Planning Department** (0102-085X)  
Responsible Manager/Title: Bil Homka, Planning Director

**Mission Statement**

To provide quality public service and create a safe, functioning and attractive City through coordinated visioning, comprehensive planning, mapping and development review.

**Departmental Goals**

- To demonstrate a high level of energy and commitment to serve and engage the community
- To assist applicants in achieving their development goals while administering the Code of Ordinances
- To guide community growth and development using a well thought out comprehensive plan develop in concert with land owners and community members
- To ensure City Capital and Major Maintenance (CMMP) requirements are included and vetted through the CMMP process
- To improve the public's access to information via the City's Geographic Information System

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Planning</b>							
<b>Planning</b>							
01020851 - 51100	Salaries and Wages	195,096	290,822	267,926	344,983	357,325	3.60%
01020851 - 51200	Temporary Employees	0	17,171	10,766	15,600	15,600	0.00%
01020851 - 51300	Overtime	0	7,458	1,051	775	500	(35.50%)
01020851 - 52100	Health Insurance Benefit	73,685	87,253	91,924	119,092	119,092	0.00%
01020851 - 52200	FICA & Medicare Emplr Match	14,965	24,200	21,631	27,643	28,297	2.40%
01020851 - 52300	PERS Employer Contribution	44,932	71,538	65,156	89,845	96,685	7.60%
01020851 - 52400	Unemployment Insurance	1,293	1,985	1,565	1,796	1,752	(2.40%)
01020851 - 52500	Workers Compensation	606	1,253	646	1,351	1,369	1.30%
01020851 - 52900	Other Employee Benefits	0	37	196	0	196	0.00%
<b>Total Personnel Expenses</b>		<b>330,576</b>	<b>501,718</b>	<b>460,861</b>	<b>601,085</b>	<b>620,816</b>	<b>3.28%</b>
01020852 - 53230	Legal Services	2,978	6,992	3,188	4,000	4,000	0.00%
01020852 - 53240	Engineering/Architectural Svcs	0	3,350	12,510	45,000	10,000	(77.80%)
01020852 - 53260	Training Services	2,923	13,932	1,606	15,000	15,000	0.00%
01020852 - 53264	Education Reimbursement	0	0	0	4,000	4,000	0.00%
01020852 - 53300	Other Professional Svcs	1,325	998	1,180	12,000	20,000	66.70%
01020852 - 53430	Survey Services	4,000	0	0	20,000	5,000	(75.00%)
01020852 - 53490	Other Technical Services	16,783	15,388	2,950	15,000	15,000	0.00%
01020852 - 54300	Repair/Maintenance Services	879	935	3,300	1,000	1,000	0.00%
01020852 - 55310	Telephone / Fax/TV	1,398	3,305	5,589	2,000	2,000	0.00%
01020852 - 55901	Advertising	1,623	0	595	1,500	1,500	0.00%
01020852 - 55903	Travel and Related Costs	21,565	20,278	30,436	37,500	15,000	(60.00%)
01020852 - 55905	Postal Services	0	500	(760)	500	500	0.00%
01020852 - 55906	Membership Dues	1,421	1,206	1,199	3,500	3,500	0.00%
01020852 - 55908	Employee Moving Costs	6,779	5,327	703	5,000	5,000	0.00%
01020852 - 55999	Other	0	0	404	0	0	0.00%
01020852 - 56100	General Supplies	1,369	482	2,082	1,000	1,000	0.00%
01020852 - 56101	Safety Related Items	0	0	16	1,000	1,000	0.00%
01020852 - 56120	Office Supplies	1,156	5,270	4,439	4,000	4,000	0.00%
01020852 - 56150	Computer Hardware / Software	3,393	7,316	0	3,000	3,000	0.00%
01020852 - 56260	Gasoline for Vehicles	802	1,022	727	1,000	1,000	0.00%
01020852 - 56320	Business Meals	498	442	1,946	1,500	1,500	0.00%
01020852 - 56330	Food/Bev/Related Emp Apprctn	654	1,403	1,570	1,200	1,200	0.00%
01020852 - 56400	Books and Periodicals	0	0	0	300	300	0.00%
<b>Total Operating Expenses</b>		<b>69,546</b>	<b>88,143</b>	<b>73,679</b>	<b>179,000</b>	<b>114,500</b>	<b>(36.03%)</b>
01020853 - 57400	Machinery and Equipment	0	0	25,394	0	0	0.00%
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>25,394</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Planning</b>		<b>400,122</b>	<b>589,861</b>	<b>559,933</b>	<b>780,085</b>	<b>735,316</b>	<b>(5.74%)</b>

General Fund: **Department of Public Safety** (0102-115X; 125X; 145X)  
Responsible Manager/Title: John Lucking, Interim Police Chief

### Mission Statement

We, in partnership with the community, will provide the residents and visitors of Unalaska with professional public safety services. Our members will be accountable to and respectful of our diverse population. We will exercise leadership, encourage community involvement and promote education to make Unalaska a safe and desirable place to live.

### Departmental Goals

#### **Police/Admin Division**

- To ensure the delivery of quality public safety services through an ongoing commitment to review, and revise policies and procedures, and utilize industry best practices
- To maintain a highly skilled staff through active recruitment, departmental training and continuing professional education
- To promote community security through emergency preparedness, education, and public relations programs; and by providing services which resolve problems and protect persons and property

#### **Corrections Division Goals**

- To provide a clean and safe environment for all persons being held on criminal charges or in protective custody
- To ensure that staff members maintain a high level of professionalism and training
- To keep policies and procedures up to date for efficient operations and compliance with state and federal regulations



**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Safety</b>							
<b>Police and Admin</b>							
01021151 - 51100	Salaries and Wages	1,262,205	1,215,239	1,225,646	1,774,694	1,713,998	(3.40%)
01021151 - 51200	Temporary Employees	7,200	6,720	70,190	7,500	7,500	0.00%
01021151 - 51300	Overtime	208,146	187,499	356,834	219,600	300,000	36.60%
01021151 - 52100	Health Insurance Benefit	391,296	317,036	327,166	538,892	506,140	(6.10%)
01021151 - 52200	FICA & Medicare Emplr Match	111,396	105,987	120,026	146,897	148,024	0.80%
01021151 - 52300	PERS Employer Contribution	359,122	321,451	349,549	503,461	537,057	6.70%
01021151 - 52400	Unemployment Insurance	6,098	5,981	5,892	7,296	6,857	(6.00%)
01021151 - 52500	Workers Compensation	31,588	32,888	27,274	52,710	52,187	(1.00%)
01021151 - 52900	Other Employee Benefits	0	0	735	0	882	0.00%
<b>Total Personnel Expenses</b>		<b>2,377,051</b>	<b>2,192,801</b>	<b>2,483,313</b>	<b>3,251,050</b>	<b>3,272,645</b>	<b>0.66%</b>
01021152 - 53230	Legal Services	6,564	7,872	1,082	4,000	4,000	0.00%
01021152 - 53260	Training Services	6,272	2,495	24,190	60,850	60,850	0.00%
01021152 - 53264	Education Reimbursement	5,000	0	0	2,000	5,000	150.00%
01021152 - 53300	Other Professional Svs	57,173	17,651	14,174	18,000	8,000	(55.60%)
01021152 - 53410	Software / Hardware Support	7,030	5,646	3,934	3,000	3,000	0.00%
01021152 - 54110	Water / Sewerage	2,259	2,250	2,460	1,500	1,500	0.00%
01021152 - 54210	Solid Waste	2,973	3,062	2,970	3,020	2,850	(5.60%)
01021152 - 54230	Custodial Services/Supplies	12,470	12,789	14,482	15,500	15,500	0.00%
01021152 - 54300	Repair/Maintenance Services	6,080	1,188	1,779	5,000	5,000	0.00%
01021152 - 54410	Buildings / Land Rental	154	38	900	1,050	1,050	0.00%
01021152 - 55310	Telephone / Fax/TV	12,724	17,091	17,508	20,000	20,000	0.00%
01021152 - 55320	Network / Internet	2,395	2,553	2,781	3,000	3,000	0.00%
01021152 - 55330	Radio	13,244	19,606	2,057	14,500	14,500	0.00%
01021152 - 55901	Advertising	625	425	625	1,000	1,000	0.00%
01021152 - 55902	Printing and Binding	670	208	345	1,000	1,000	0.00%
01021152 - 55903	Travel and Related Costs	34,378	35,716	29,792	64,855	44,725	(31.00%)
01021152 - 55904	Banking / Credit Card Fees	3,491	2,491	3,184	3,600	3,600	0.00%
01021152 - 55905	Postal Services	3,000	2,433	487	3,000	3,000	0.00%
01021152 - 55906	Membership Dues	1,319	1,004	924	1,560	1,560	0.00%
01021152 - 55907	Permit Fees	25	0	0	50	50	0.00%
01021152 - 55908	Employee Moving Costs	790	2,621	7,943	50,000	50,000	0.00%
01021152 - 55909	Investigations	13,328	6,606	4,622	10,000	10,000	0.00%
01021152 - 55910	Impound Fees Exp	6,800	3,825	1,250	6,000	6,000	0.00%
01021152 - 55911	Recruitment Costs	9,719	23,294	40,464	36,679	42,000	14.50%
01021152 - 56100	General Supplies	37,032	41,380	43,330	52,791	42,100	(20.30%)
01021152 - 56101	Safety Related Items	0	0	1,252	1,000	1,000	0.00%
01021152 - 56106	Disaster Supplies	0	0	0	1,000	1,000	0.00%
01021152 - 56120	Office Supplies	9,285	7,331	10,365	7,000	7,000	0.00%
01021152 - 56150	Computer Hardware / Software	3,538	4,633	3,062	7,000	7,000	0.00%
01021152 - 56160	Uniforms	8,468	6,832	4,801	14,110	13,500	(4.30%)
01021152 - 56220	Electricity	32,111	35,547	41,709	18,500	18,500	0.00%
01021152 - 56240	Heating Oil	20,670	23,441	25,126	14,100	14,100	0.00%
01021152 - 56260	Gasoline for Vehicles	12,219	14,911	15,534	16,000	16,000	0.00%
01021152 - 56310	Food/Bev/Related for Programs	374	199	132	500	500	0.00%
01021152 - 56320	Business Meals	210	347	39	300	300	0.00%
01021152 - 56330	Food/Bev/Related Emp Apprctn	3,085	1,996	2,428	2,500	2,500	0.00%
01021152 - 56400	Books and Periodicals	180	537	816	1,000	1,000	0.00%
01021152 - 56450	Grants (Supplies)	22,611	6,154	6,859	13,755	0	(100.00%)
01021152 - 56454	Grants-SHSP	0	4,547	9,060	44,250	0	(100.00%)
01021152 - 56460	State Seizure Funds	0	0	0	91,771	91,771	0.00%
<b>Total Operating Expenses</b>		<b>358,265</b>	<b>318,721</b>	<b>342,466</b>	<b>614,740</b>	<b>523,456</b>	<b>(14.85%)</b>
01021153 - 57400	Machinery and Equipment	175,393	179,824	0	0	119,000	0.00%
<b>Total Capital Outlay</b>		<b>175,393</b>	<b>179,824</b>	<b>0</b>	<b>0</b>	<b>119,000</b>	<b>0.00%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Safety</b>						
<b>Total Police and Admin</b>	2,910,710	2,691,346	2,825,778	3,865,790	3,915,101	1.28%

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Safety</b>							
<b>Police Communications</b>							
01021251 - 51100	Salaries and Wages	0	0	160,037	496,128	466,383	(6.00%)
01021251 - 51200	Temporary Employees	0	0	11,960	0	0	0.00%
01021251 - 51300	Overtime	0	0	11,604	32,000	46,750	46.10%
01021251 - 52100	Health Insurance Benefit	0	0	62,751	160,774	141,422	(12.00%)
01021251 - 52200	FICA/Medicare Employer Match	0	0	14,185	37,690	38,176	1.30%
01021251 - 52300	PERS Employer Benefit	0	0	42,000	130,683	128,058	(2.00%)
01021251 - 52400	Unemployment Ins Benefit	0	0	1,396	2,155	1,895	(12.10%)
01021251 - 52500	Workers Compensation Ins	0	0	752	1,407	1,472	4.60%
01021251 - 52900	Other Employee Benefits	0	0	0	0	245	0.00%
<b>Total Personnel Expenses</b>		0	0	304,685	860,837	824,401	(4.23%)
01021252 - 53260	Training Services	0	0	770	0	0	0.00%
01021252 - 53264	Education Reimbursement	0	0	0	11,736	5,000	(57.40%)
01021252 - 53300	Other Professional	0	0	2,533	0	0	0.00%
01021252 - 54110	Water / Sewerage	0	0	0	1,000	1,000	0.00%
01021252 - 54210	Solid Waste	0	0	0	500	500	0.00%
01021252 - 54230	Custodial Services/Supplies	0	0	314	5,225	5,225	0.00%
01021252 - 55310	Telephone / Fax / TV	0	0	17	1,000	1,000	0.00%
01021252 - 55320	Network / Internet	0	0	0	4,000	4,000	0.00%
01021252 - 55903	Travel and Related Costs	0	0	4,322	3,130	3,130	0.00%
01021252 - 55905	Postal Services	0	0	0	800	800	0.00%
01021252 - 55906	Membership Dues	0	0	0	125	125	0.00%
01021252 - 55908	Employee Moving Costs	0	0	0	0	2,000	0.00%
01021252 - 56100	General Supplies	0	0	285	1,500	1,500	0.00%
01021252 - 56101	Safety Related Items	0	0	0	1,000	1,000	0.00%
01021252 - 56120	Office Supplies	0	0	881	1,500	1,500	0.00%
01021252 - 56150	Computer Hardware / Software	0	0	0	1,200	1,200	0.00%
01021252 - 56160	Uniforms	0	0	0	2,564	1,500	(41.50%)
01021252 - 56220	Electricity	0	0	0	1,500	1,500	0.00%
01021252 - 56240	Heating Oil	0	0	0	1,500	1,500	0.00%
01021252 - 56330	Food/Bev/Related Emp Apprctn	0	0	355	300	300	0.00%
01021252 - 56400	Books and Periodicals	0	0	0	300	300	0.00%
<b>Total Operating Expenses</b>		0	0	9,475	38,880	33,080	(14.92%)
<b>Total Police Communications</b>		0	0	314,160	899,718	857,481	(4.69%)

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Safety</b>							
<b>Police Corrections</b>							
01021451 - 51100	Salaries and Wages	409,776	423,791	517,394	528,348	562,194	6.40%
01021451 - 51200	Temporary Employees	1,854	37,499	11,960	0	0	0.00%
01021451 - 51300	Overtime	31,213	24,311	41,818	32,573	48,750	49.70%
01021451 - 52100	Health Insurance Benefit	143,412	116,270	140,092	160,774	163,752	1.90%
01021451 - 52200	FICA & Medicare Emplr Match	33,732	37,075	43,717	42,880	46,374	8.10%
01021451 - 52300	PERS Employer Contribution	110,003	99,541	118,246	138,901	155,821	12.20%
01021451 - 52400	Unemployment Insurance	2,240	2,409	2,297	2,155	2,195	1.90%
01021451 - 52500	Workers Compensation	10,802	12,699	10,773	15,207	15,918	4.70%
01021451 - 52900	Other Employee Benefits	0	0	245	0	245	0.00%
<b>Total Personnel Expenses</b>		<b>743,033</b>	<b>753,594</b>	<b>886,542</b>	<b>920,838</b>	<b>995,249</b>	<b>8.08%</b>
01021452 - 53230	Legal Services	0	0	0	500	500	0.00%
01021452 - 53260	Training Services	333	0	80	1,050	1,050	0.00%
01021452 - 53264	Education Reimbursement	0	0	0	1,000	5,000	400.00%
01021452 - 53300	Other Professional Svcs	5,365	1,404	2,157	2,500	2,500	0.00%
01021452 - 53310	Protective Custody Medical	0	0	0	500	500	0.00%
01021452 - 54110	Water / Sewerage	753	750	820	425	425	0.00%
01021452 - 54210	Solid Waste	2,833	6,374	2,837	1,220	1,050	(13.90%)
01021452 - 54230	Custodial Services/Supplies	1,836	4,268	4,227	4,500	4,500	0.00%
01021452 - 54300	Repair/Maintenance Services	2,226	297	445	2,000	2,000	0.00%
01021452 - 55310	Telephone / Fax/TV	1,922	2,488	1,916	3,350	3,350	0.00%
01021452 - 55330	Radio	2,510	9,267	0	1,000	1,000	0.00%
01021452 - 55390	Other Communications	941	1,131	964	1,000	1,000	0.00%
01021452 - 55902	Printing and Binding	0	90	99	250	0	(100.00%)
01021452 - 55903	Travel and Related Costs	3,118	0	4,214	9,180	9,180	0.00%
01021452 - 55905	Postal Services	200	540	0	200	200	0.00%
01021452 - 55906	Membership Dues	340	0	0	400	400	0.00%
01021452 - 55907	Permit Fees	210	190	190	200	200	0.00%
01021452 - 55908	Employee Moving Costs	0	0	0	10,000	10,000	0.00%
01021452 - 56100	General Supplies	2,738	1,825	8,716	3,922	3,750	(4.40%)
01021452 - 56101	Safety Related Items	0	0	0	1,000	1,000	0.00%
01021452 - 56120	Office Supplies	1,699	1,215	817	1,000	1,000	0.00%
01021452 - 56150	Computer Hardware / Software	1,380	0	688	1,000	1,000	0.00%
01021452 - 56160	Uniforms	1,218	998	1,577	1,500	1,500	0.00%
01021452 - 56220	Electricity	10,704	11,849	13,903	7,000	7,000	0.00%
01021452 - 56240	Heating Oil	6,890	7,814	8,379	5,500	5,500	0.00%
01021452 - 56260	Gasoline for Vehicles	1,358	1,657	1,726	2,000	2,000	0.00%
01021452 - 56310	Food/Bev/Related for Programs	19,015	8,581	14,878	18,000	18,000	0.00%
01021452 - 56320	Business Meals	0	0	0	150	0	(100.00%)
01021452 - 56330	Food/Bev/Related Emp Apprctn	266	513	919	750	750	0.00%
01021452 - 56400	Books and Periodicals	0	299	0	200	200	0.00%
<b>Total Operating Expenses</b>		<b>67,855</b>	<b>61,549</b>	<b>69,550</b>	<b>81,296</b>	<b>84,555</b>	<b>4.01%</b>
01021453 - 57400	Machinery and Equipment	17,611	0	0	0	0	0.00%
<b>Total Capital Outlay</b>		<b>17,611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Police Corrections</b>		<b>828,498</b>	<b>815,143</b>	<b>956,091</b>	<b>1,002,135</b>	<b>1,079,804</b>	<b>7.75%</b>

General Fund: ***Fire Department/EMS*** (0102-155X)  
Responsible Manager/Title: Patrick Shipp, Fire Chief

### Mission Statement

We, in partnership with the community, will provide the residents and visitors of Unalaska with professional public safety services. Our members will be accountable to and respectful of our diverse population. We will exercise leadership, encourage community involvement and promote education to make Unalaska a safe and desirable place to live.

### Departmental Goals

#### **Fire/EMS Division Goals**

- To recruit and maintain an active, well trained team of volunteer responders
- To promote fire safety, fire prevention, and health and safety training within the community
- To ensure professional and effective dispatch services through continued training and professional education

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Fire &amp; EMS</b>							
<b>Fire and Emergency Services</b>							
01021551 - 51100	Salaries and Wages	490,583	568,573	684,308	533,112	640,401	20.10%
01021551 - 51200	Temporary Employees	24,007	31,455	32,545	64,000	64,000	0.00%
01021551 - 51300	Overtime	74,081	64,549	84,219	80,760	52,250	(35.30%)
01021551 - 52100	Health Insurance Benefit	196,843	181,785	195,302	151,842	171,195	12.70%
01021551 - 52200	FICA & Medicare Emplr Match	45,002	50,825	64,530	55,043	54,013	(1.90%)
01021551 - 52300	PERS Employer Contribution	141,320	151,643	183,057	170,967	185,042	8.20%
01021551 - 52400	Unemployment Insurance	3,525	3,724	3,643	2,035	2,295	12.80%
01021551 - 52500	Workers Compensation	10,850	13,792	14,008	25,265	26,291	4.10%
01021551 - 52900	Other Employee Benefits	0	0	245	0	245	0.00%
<b>Total Personnel Expenses</b>		<b>986,212</b>	<b>1,066,346</b>	<b>1,261,857</b>	<b>1,083,024</b>	<b>1,195,732</b>	<b>10.41%</b>
01021552 - 53230	Legal Services	0	0	0	500	500	0.00%
01021552 - 53260	Training Services	16,874	9,701	10,541	14,100	14,100	0.00%
01021552 - 53264	Education Reimbursement	0	0	0	10,000	10,000	0.00%
01021552 - 53300	Other Professional Svcs	55,337	21,049	19,155	28,600	28,600	0.00%
01021552 - 53410	Software / Hardware Support	0	1,169	2,818	0	0	0.00%
01021552 - 54110	Water / Sewerage	351	352	325	1,000	1,000	0.00%
01021552 - 54210	Solid Waste	3,325	17,337	3,371	4,170	4,000	(4.10%)
01021552 - 54230	Custodial Services/Supplies	9,191	10,167	11,992	12,010	12,010	0.00%
01021552 - 54300	Repair/Maintenance Services	4,552	1,485	2,224	4,000	4,000	0.00%
01021552 - 54410	Buildings / Land Rental	3,337	4,220	4,397	4,400	4,400	0.00%
01021552 - 55310	Telephone / Fax/TV	3,775	8,132	7,406	6,500	6,500	0.00%
01021552 - 55330	Radio	11,291	14,175	12,264	4,000	4,000	0.00%
01021552 - 55901	Advertising	1,280	0	0	350	350	0.00%
01021552 - 55902	Printing and Binding	567	327	0	1,000	1,000	0.00%
01021552 - 55903	Travel and Related Costs	27,196	25,730	22,575	28,050	25,000	(10.90%)
01021552 - 55905	Postal Services	800	1,140	279	600	600	0.00%
01021552 - 55906	Membership Dues	175	679	579	1,750	1,750	0.00%
01021552 - 55908	Employee Moving Costs	570	15,930	5,074	10,000	10,000	0.00%
01021552 - 55911	Recruitment Costs	9,584	19,279	382	4,000	4,000	0.00%
01021552 - 56100	General Supplies	55,716	59,687	74,310	102,400	57,520	(43.80%)
01021552 - 56101	Safety Related Items	0	0	6,162	26,648	14,000	(47.50%)
01021552 - 56120	Office Supplies	4,075	4,027	10,492	3,000	3,000	0.00%
01021552 - 56130	Machinery / Vehicle Parts	0	0	0	76,000	0	(100.00%)
01021552 - 56150	Computer Hardware / Software	1,034	5,747	7,575	1,500	1,500	0.00%
01021552 - 56160	Uniforms	12,843	14,328	26,673	15,000	45,000	200.00%
01021552 - 56220	Electricity	4,417	5,097	5,911	29,000	29,000	0.00%
01021552 - 56230	Propane	0	0	0	200	200	0.00%
01021552 - 56240	Heating Oil	6,919	8,392	8,497	28,263	20,000	(29.20%)
01021552 - 56260	Gasoline for Vehicles	1,795	2,073	2,753	4,000	3,500	(12.50%)
01021552 - 56270	Diesel for Equipment	1,027	1,042	2,009	2,500	2,250	(10.00%)
01021552 - 56310	Food/Bev/Related for Programs	620	0	706	1,200	1,200	0.00%
01021552 - 56320	Business Meals	393	466	52	200	200	0.00%
01021552 - 56330	Food/Bev/Related Emp Apprctn	1,472	3,461	6,358	17,450	17,450	0.00%
01021552 - 56400	Books and Periodicals	1,541	1,346	3,119	1,750	1,750	0.00%
<b>Total Operating Expenses</b>		<b>240,056</b>	<b>256,536</b>	<b>257,998</b>	<b>444,141</b>	<b>328,380</b>	<b>(26.06%)</b>
01021553 - 57400	Machinery and Equipment	209	99,711	2,300	417,467	0	(100.00%)
<b>Total Capital Outlay</b>		<b>209</b>	<b>99,711</b>	<b>2,300</b>	<b>417,467</b>	<b>0</b>	<b>(100.00%)</b>
<b>Total Fire and Emergency Services</b>		<b>1,226,477</b>	<b>1,422,593</b>	<b>1,522,156</b>	<b>1,944,632</b>	<b>1,524,112</b>	<b>(21.62%)</b>

General Fund: ***Public Works Department*** (0102-205X;225X; 235X; XXXX-285X; XXXX-295X)  
Responsible Manager/Title: Tom Cohenour, Director of Public Works

### Mission Statement

To responsibly develop and preserve the physical infrastructure which provides the foundation for our diverse community, while recognizing our remote character and responding to our unique challenges.

### Departmental Goals

#### **Administration**

- To ensure capital projects are completed in a high-quality, cost effective, and timely manner.
- To provide outstanding services which enhance quality of life and contribute to the economic development of the City.
- To work cooperatively with other departments to ensure efficient use of City resources.
- To provide a safe, efficient work environment for all employees.

#### **Streets and Roads**

- To promote public safety and quality of life by ensuring local roadways are well-maintained, with appropriate signage, and in good repair.
- To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program.
- To reduce annual operating expenditures through development and implementation of a long-range, comprehensive plan for construction and maintenance of City streets and roads.
- To comply with all regulatory requirements.

#### **Receiving and Supply**

- Optimize inventory levels to keep the combination of carrying costs, reorder costs, and equipment down-time to a minimum.
- Keep accurate, timely records of rolling stock, parts inventory, and all fuel use.
- Provide knowledgeable service and support to other City departments.
- Provide timely shipping, receiving, and delivery services for all City departments.

#### **Vehicle and Equipment Maintenance**

- To enhance the safety and efficiency of City staff by ensuring vehicles and equipment are well-maintained and in a high state of readiness.
- To protect the value of capital assets through a comprehensive preventative maintenance program.
- To accurately project long range funding requirements for overall City vehicle and equipment replacement.

**Facilities Maintenance**

- To protect the value and prolong the useful life of City facilities through a comprehensive repair and preventative maintenance program.
- To search for ways to conserve the public's funds in maintenance operations and operations of our City facilities.
- To maintain high skill levels in carpentry, plumbing, painting, electrical, mechanical systems, and landscaping to enhance safety and quality of life for citizens and staff.



**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Works</b>							
<b>DPW Admin &amp; Engineering</b>							
01022051 - 51100	Salaries and Wages	282,342	287,199	305,046	313,869	331,165	5.50%
01022051 - 51200	Temporary Employees	0	0	1,035	0	0	0.00%
01022051 - 51300	Overtime	0	0	19	0	501	0.00%
01022051 - 52100	Health Insurance Benefit	102,002	86,033	95,546	111,648	111,648	0.00%
01022051 - 52200	FICA & Medicare Emplr Match	21,625	21,999	23,452	24,009	25,040	4.30%
01022051 - 52300	PERS Employer Contribution	74,570	71,566	68,037	83,670	90,440	8.10%
01022051 - 52400	Unemployment Insurance	1,521	1,483	1,485	1,497	1,497	0.00%
01022051 - 52500	Workers Compensation	4,516	5,569	3,824	6,411	6,518	1.70%
01022051 - 52900	Other Employee Benefits	612	585	873	837	1,229	46.80%
<b>Total Personnel Expenses</b>		<b>487,187</b>	<b>474,435</b>	<b>499,316</b>	<b>541,941</b>	<b>568,038</b>	<b>4.82%</b>
01022052 - 53230	Legal Services	945	0	1,686	1,000	1,000	0.00%
01022052 - 53240	Engineering/Architectural Svs	9,872	13,566	19,606	100,000	75,000	(25.00%)
01022052 - 53260	Training Services	2,151	4,445	3,553	6,500	7,000	7.70%
01022052 - 53300	Other Professional Svs	3,349	5,224	609	1,000	1,000	0.00%
01022052 - 53420	Sampling / Testing	27	81	0	200	0	(100.00%)
01022052 - 53430	Survey Services	0	6,250	0	0	5,000	0.00%
01022052 - 54110	Water / Sewerage	1,588	1,925	1,881	1,000	1,000	0.00%
01022052 - 54210	Solid Waste	2,564	6,451	3,030	2,600	2,600	0.00%
01022052 - 54230	Custodial Services/Supplies	11,030	11,625	12,129	14,000	14,000	0.00%
01022052 - 54300	Repair/Maintenance Services	5,066	1,237	2,126	4,600	5,900	28.30%
01022052 - 54410	Buildings / Land Rental	0	13	38	0	0	0.00%
01022052 - 55310	Telephone / Fax/TV	4,943	8,768	8,688	5,000	5,000	0.00%
01022052 - 55320	Network / Internet	0	0	0	4,000	4,000	0.00%
01022052 - 55901	Advertising	311	0	888	300	300	0.00%
01022052 - 55903	Travel and Related Costs	7,189	14,305	7,240	16,100	15,000	(6.80%)
01022052 - 55905	Postal Services	1,396	1,330	450	1,100	1,100	0.00%
01022052 - 55906	Membership Dues	479	884	196	1,000	1,500	50.00%
01022052 - 56100	General Supplies	3,772	7,326	10,556	7,250	7,250	0.00%
01022052 - 56101	Safety Related Items	0	107	2,211	2,000	2,000	0.00%
01022052 - 56120	Office Supplies	5,726	3,853	5,206	10,000	9,000	(10.00%)
01022052 - 56150	Computer Hardware / Software	25	685	0	1,000	1,000	0.00%
01022052 - 56220	Electricity	26,576	29,905	33,557	28,000	28,000	0.00%
01022052 - 56240	Heating Oil	36,948	48,852	43,667	40,000	40,000	0.00%
01022052 - 56260	Gasoline for Vehicles	2,444	2,896	2,903	3,000	3,000	0.00%
01022052 - 56320	Business Meals	0	0	0	300	300	0.00%
01022052 - 56330	Food/Bev/Related Emp Apprctn	6,548	6,834	7,370	5,500	4,500	(18.20%)
01022052 - 56400	Books and Periodicals	2,046	1,037	447	2,500	2,500	0.00%
<b>Total Operating Expenses</b>		<b>134,997</b>	<b>177,595</b>	<b>168,035</b>	<b>257,950</b>	<b>236,950</b>	<b>(8.14%)</b>
01022053 - 57400	Machinery and Equipment	37,174	11,864	32,560	0	45,000	0.00%
<b>Total Capital Outlay</b>		<b>37,174</b>	<b>11,864</b>	<b>32,560</b>	<b>0</b>	<b>45,000</b>	<b>0.00%</b>
<b>Total DPW Admin &amp; Engineering</b>		<b>659,357</b>	<b>663,894</b>	<b>699,910</b>	<b>799,891</b>	<b>849,988</b>	<b>6.26%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Works</b>							
<b>Streets and Roads</b>							
01022251 - 51100	Salaries and Wages	821,566	863,241	883,418	933,068	952,725	2.10%
01022251 - 51200	Temporary Employees	0	31,888	34,677	36,088	36,088	0.00%
01022251 - 51300	Overtime	60,204	27,764	50,641	45,000	45,000	0.00%
01022251 - 52100	Health Insurance Benefit	263,568	237,014	261,273	297,730	297,730	0.00%
01022251 - 52200	FICA & Medicare Emplr Match	67,425	70,602	74,085	77,582	79,088	1.90%
01022251 - 52300	PERS Employer Contribution	232,486	223,694	234,653	262,579	278,107	5.90%
01022251 - 52400	Unemployment Insurance	4,085	4,260	4,379	4,351	4,351	0.00%
01022251 - 52500	Workers Compensation	32,246	34,463	27,323	39,745	39,878	0.30%
01022251 - 52900	Other Employee Benefits	4,304	4,394	4,719	5,859	6,349	8.40%
<b>Total Personnel Expenses</b>		<b>1,485,884</b>	<b>1,497,321</b>	<b>1,575,168</b>	<b>1,702,002</b>	<b>1,739,316</b>	<b>2.19%</b>
01022252 - 53260	Training Services	1,360	4,608	1,631	1,000	1,000	0.00%
01022252 - 53300	Other Professional Svs	3,673	3,492	3,534	4,000	4,000	0.00%
01022252 - 53430	Survey Services	1,299	0	0	3,000	3,000	0.00%
01022252 - 54210	Solid Waste	4,783	5,210	8,014	3,000	3,000	0.00%
01022252 - 54300	Repair/Maintenance Services	0	0	17,550	4,000	4,000	0.00%
01022252 - 54420	Equipment Rental	7,725	16,000	0	7,000	7,000	0.00%
01022252 - 54500	Construction Services	7,000	18,000	0	10,000	10,000	0.00%
01022252 - 55310	Telephone / Fax/TV	1,317	1,207	667	1,400	1,400	0.00%
01022252 - 55330	Radio	58,176	1,337	0	2,000	2,000	0.00%
01022252 - 55903	Travel and Related Costs	0	4,530	4,431	4,000	4,000	0.00%
01022252 - 55907	Permit Fees	1,300	650	650	2,500	2,500	0.00%
01022252 - 56100	General Supplies	232,897	176,146	185,284	220,000	170,000	(22.70%)
01022252 - 56101	Safety Related Items	0	2,135	13,910	11,000	11,000	0.00%
01022252 - 56110	Sand / Gravel / Rock	324,077	454,552	352,234	417,500	217,500	(47.90%)
01022252 - 56120	Office Supplies	68	197	673	500	500	0.00%
01022252 - 56150	Computer Hardware / Software	5,154	0	1,210	0	0	0.00%
01022252 - 56220	Electricity (streets lights)	44,887	43,567	56,221	55,000	55,000	0.00%
01022252 - 56230	Propane	826	641	1,117	1,200	1,200	0.00%
01022252 - 56260	Gasoline for Vehicles	6,321	7,215	7,728	9,500	9,500	0.00%
01022252 - 56270	Diesel for Equipment	53,294	55,403	76,301	95,045	95,045	0.00%
<b>Total Operating Expenses</b>		<b>754,158</b>	<b>794,890</b>	<b>731,156</b>	<b>851,645</b>	<b>601,645</b>	<b>(29.35%)</b>
01022253 - 57400	Machinery and Equipment	92,215	596,326	216,813	944,597	40,000	(95.80%)
<b>Total Capital Outlay</b>		<b>92,215</b>	<b>596,326</b>	<b>216,813</b>	<b>944,597</b>	<b>40,000</b>	<b>(95.77%)</b>
<b>Total Streets and Roads</b>		<b>2,332,257</b>	<b>2,888,538</b>	<b>2,523,137</b>	<b>3,498,244</b>	<b>2,380,961</b>	<b>(31.94%)</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Works</b>							
<b>Receiving and Supply</b>							
01022351 - 51100	Salaries and Wages	142,681	126,893	140,415	152,091	155,506	2.20%
01022351 - 51300	Overtime	3,801	7,210	1,578	2,626	2,563	(2.40%)
01022351 - 52100	Health Insurance Benefit	56,331	39,419	51,252	61,033	61,033	0.00%
01022351 - 52200	FICA & Medicare Emplr Match	11,197	10,259	11,903	11,838	12,090	2.10%
01022351 - 52300	PERS Employer Contribution	38,312	31,987	33,528	40,236	42,715	6.20%
01022351 - 52400	Unemployment Insurance	824	719	814	816	816	0.00%
01022351 - 52500	Workers Compensation	6,501	5,812	4,091	7,368	7,470	1.40%
01022351 - 52900	Other Employee Benefits	911	775	1,075	1,143	1,340	17.20%
<b>Total Personnel Expenses</b>		<b>260,557</b>	<b>223,074</b>	<b>244,657</b>	<b>277,151</b>	<b>283,533</b>	<b>2.30%</b>
01022352 - 53260	Training Services	213	1,097	612	1,200	1,200	0.00%
01022352 - 53300	Other Professional Svs	976	687	575	700	700	0.00%
01022352 - 54300	Repair/Maintenance Services	601	0	0	700	700	0.00%
01022352 - 54420	Equipment Rental	0	909	1,212	1,250	1,250	0.00%
01022352 - 55310	Telephone / Fax/TV	872	871	866	1,000	1,000	0.00%
01022352 - 55903	Travel and Related Costs	0	0	0	1,000	1,000	0.00%
01022352 - 55908	Employee Moving Costs	0	6,013	0	0	0	0.00%
01022352 - 56100	General Supplies	1,922	1,144	559	2,100	2,100	0.00%
01022352 - 56101	Safety Related Items	0	348	247	700	700	0.00%
01022352 - 56120	Office Supplies	774	1,811	1,818	2,100	2,100	0.00%
01022352 - 56260	Gasoline for Vehicles	1,257	1,388	1,469	1,800	1,800	0.00%
01022352 - 56270	Diesel for Equipment	111	104	197	600	600	0.00%
<b>Total Operating Expenses</b>		<b>6,726</b>	<b>14,372</b>	<b>7,555</b>	<b>13,150</b>	<b>13,150</b>	<b>0.00%</b>
<b>Total Receiving and Supply</b>		<b>267,282</b>	<b>237,446</b>	<b>252,211</b>	<b>290,301</b>	<b>296,683</b>	<b>2.20%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Works</b>							
<b>Veh &amp; Equip Maintenance</b>							
01022851 - 51100	Salaries and Wages	419,042	389,613	410,456	412,431	429,518	4.10%
01022851 - 51200	Temporary Employees	0	0	1,415	0	0	0.00%
01022851 - 51300	Overtime	6,258	27,861	10,601	16,183	16,185	0.00%
01022851 - 52100	Health Insurance Benefit	139,339	113,062	125,410	144,545	138,014	(4.50%)
01022851 - 52200	FICA & Medicare Emplr Match	32,518	31,937	32,319	32,731	34,097	4.20%
01022851 - 52300	PERS Employer Contribution	110,579	104,441	101,610	114,926	121,117	5.40%
01022851 - 52400	Unemployment Insurance	2,087	1,845	2,137	1,934	1,848	(4.40%)
01022851 - 52500	Workers Compensation	16,358	14,352	9,706	15,002	15,557	3.70%
01022851 - 52900	Other Employee Benefits	2,390	2,165	2,354	2,710	2,881	6.30%
<b>Total Personnel Expenses</b>		<b>728,572</b>	<b>685,276</b>	<b>696,008</b>	<b>740,462</b>	<b>759,217</b>	<b>2.53%</b>
01022852 - 53260	Training Services	935	2,967	1,020	3,000	3,000	0.00%
01022852 - 53300	Other Professional Svs	5,606	8,511	5,329	5,700	5,700	0.00%
01022852 - 54210	Solid Waste	3,314	13,505	15,183	15,000	15,000	0.00%
01022852 - 54300	Repair/Maintenance Services	4,979	1,734	1,683	14,000	14,000	0.00%
01022852 - 54420	Equipment Rental	0	0	4,835	0	0	0.00%
01022852 - 55310	Telephone / Fax/TV	297	739	96	1,500	1,500	0.00%
01022852 - 55903	Travel and Related Costs	0	0	0	3,000	3,000	0.00%
01022852 - 56100	General Supplies	63,333	54,111	49,446	80,291	80,000	(0.40%)
01022852 - 56101	Safety Related Items	0	2,745	8,308	7,100	7,100	0.00%
01022852 - 56120	Office Supplies	0	0	541	0	0	0.00%
01022852 - 56130	Machinery / Vehicle Parts	289,369	176,359	174,803	320,848	287,400	(10.40%)
01022852 - 56150	Computer Hardware / Software	2,700	3,373	8,617	6,545	6,545	0.00%
01022852 - 56230	Propane	584	406	646	750	750	0.00%
01022852 - 56260	Gasoline for Vehicles	2,715	2,890	3,456	3,000	3,000	0.00%
<b>Total Operating Expenses</b>		<b>373,833</b>	<b>267,339</b>	<b>273,962</b>	<b>460,734</b>	<b>426,995</b>	<b>(7.32%)</b>
01022853 - 57400	Machinery and Equipment	0	0	0	40,000	0	(100.00%)
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(100.00%)</b>
<b>Total Veh &amp; Equip Maintenance</b>		<b>1,102,405</b>	<b>952,616</b>	<b>969,971</b>	<b>1,241,196</b>	<b>1,186,212</b>	<b>(4.43%)</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Public Works</b>							
<b>Facilities Maintenance</b>							
01022951 - 51100	Salaries and Wages	313,616	391,921	406,363	478,736	462,997	(3.30%)
01022951 - 51200	Temporary Employees	48,292	38,086	28,715	40,459	40,459	0.00%
01022951 - 51300	Overtime	5,313	26,997	23,433	15,534	13,730	(11.60%)
01022951 - 52100	Health Insurance Benefit	100,690	117,439	128,683	160,450	149,956	(6.50%)
01022951 - 52200	FICA & Medicare Emplr Match	28,074	34,961	35,076	41,091	39,576	(3.70%)
01022951 - 52300	PERS Employer Contribution	79,932	103,000	106,316	131,209	128,389	(2.10%)
01022951 - 52400	Unemployment Insurance	1,931	2,816	2,461	2,536	2,411	(4.90%)
01022951 - 52500	Workers Compensation	14,305	19,131	15,096	22,044	21,772	(1.20%)
01022951 - 52900	Other Employee Benefits	2,129	2,798	3,002	3,550	3,733	5.20%
<b>Total Personnel Expenses</b>		<b>594,282</b>	<b>737,149</b>	<b>749,145</b>	<b>895,609</b>	<b>863,023</b>	<b>(3.64%)</b>
01022952 - 53240	Engineering/Architectural Svs	0	1,883	0	3,000	0	(100.00%)
01022952 - 53260	Training Services	473	5,799	4,164	7,000	7,000	0.00%
01022952 - 53300	Other Professional Svs	2,682	8,637	10,236	8,100	8,100	0.00%
01022952 - 53420	Sampling / Testing	0	1,745	0	0	0	0.00%
01022952 - 53490	Other Technical Services	6,948	7,964	10,102	10,900	9,900	(9.20%)
01022952 - 54210	Solid Waste	1,662	2,720	529	6,284	6,285	0.00%
01022952 - 54300	Repair/Maintenance Services	332,456	263,349	503,329	152,835	164,500	7.60%
01022952 - 54420	Equipment Rental	0	0	52	0	0	0.00%
01022952 - 54500	Construction Services	457	137,585	0	10,000	10,000	0.00%
01022952 - 55310	Telephone / Fax/TV	1,183	4,881	2,409	5,000	5,000	0.00%
01022952 - 55901	Advertising	295	0	0	0	0	0.00%
01022952 - 55903	Travel and Related Costs	3,573	4,434	7,562	12,000	18,200	51.70%
01022952 - 55906	Membership Dues	0	98	202	0	0	0.00%
01022952 - 55908	Employee Moving Costs	2,809	0	0	0	0	0.00%
01022952 - 56100	General Supplies	53,461	70,147	56,430	60,000	53,000	(11.70%)
01022952 - 56101	Safety Related Items	0	1,874	10,187	12,320	12,320	0.00%
01022952 - 56120	Office Supplies	0	537	1,139	550	550	0.00%
01022952 - 56140	Facility Maintenance Supplies	38,314	43,071	52,388	72,893	69,700	(4.40%)
01022952 - 56150	Computer Hardware / Software	377	2,491	385	2,000	2,000	0.00%
01022952 - 56220	Electricity	2,692	2,932	3,337	2,700	2,700	0.00%
01022952 - 56230	Propane	435	270	477	500	500	0.00%
01022952 - 56260	Gasoline for Vehicles	6,023	8,497	8,704	7,725	7,725	0.00%
01022952 - 56270	Diesel for Equipment	0	0	13	0	0	0.00%
01022952 - 56400	Books and Periodicals	0	0	55	500	500	0.00%
01022952 - 59100	Interest Expense	0	0	0	250	0	(100.00%)
<b>Total Operating Expenses</b>		<b>453,841</b>	<b>568,914</b>	<b>671,700</b>	<b>374,557</b>	<b>377,980</b>	<b>0.91%</b>
01022953 - 57400	Machinery and Equipment	0	0	0	124,000	26,500	(78.60%)
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>124,000</b>	<b>26,500</b>	<b>(78.63%)</b>
<b>Total Facilities Maintenance</b>		<b>1,048,123</b>	<b>1,306,063</b>	<b>1,420,845</b>	<b>1,394,166</b>	<b>1,267,503</b>	<b>(9.09%)</b>

General Fund: **Parks Culture and Recreation** (0102-315X; 325X;335X;345X; 355X; 365X)  
Responsible Manager/Title: Roger Blakeley, PCR Director

### Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment

### Departmental Goals

#### **Programing Division**

- Design and implement a quality comprehensive parks and recreation program that meets the unique and changing needs of this diverse community. This includes seeking to provide programming that accords with all local and state mandates related to the COVID-19 pandemic.
- Engage local individuals, businesses, and non-profits with opportunities to volunteer, sponsor, and participate in PCR programming.
- Promote health, fitness, leisure enjoyment, cultural enrichment, and learning.
- Provide programs and services within budget maximizing the effectiveness of those funds for them most number of people.
- Continue to engage local cultural groups, especially the indigenous peoples of Unalaska, developing programming that seeks to help them teach and maintain their unique cultures

#### **Park Operation Division**

- Provide community members with safe and exceptional recreational opportunities
- Maintain and improve our city parks and facilities
- Provide the community with excellent customer service

#### **Aquatics Division**

- Offer more aquatic fitness classes to enhance the health and wellness of community members.
- Maintain a safe and clean environment throughout the Aquatic Center.
- Provide excellent services during swim meets, programs and events to enrich the aquatic experience for all patrons.

### Library Mission Statement

Unalaska Public Library educates, enriches, and inspires community members by connecting them to the world and each other.

### Library Goals

- Provide a popular materials library
- Act as a community activities center
- Provide a reference library and independent learning center
- Act as a formal education support center and research center
- Act as a children's door to learning
- Act as a community information center

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>PCR Administration</b>							
01023151 - 51100	Salaries and Wages	111,137	123,009	122,599	125,351	130,201	3.90%
01023151 - 52100	Health Insurance Benefit	29,310	25,094	28,522	29,773	29,773	0.00%
01023151 - 52200	FICA & Medicare Emplr Match	8,527	9,433	9,400	9,590	9,960	3.90%
01023151 - 52300	PERS Employer Contribution	26,646	31,032	29,529	34,020	36,691	7.90%
01023151 - 52400	Unemployment Insurance	551	437	434	399	399	0.00%
01023151 - 52500	Workers Compensation	513	514	364	468	473	1.20%
01023151 - 52900	Other Employee Benefits	0	0	49	0	49	0.00%
<b>Total Personnel Expenses</b>		176,684	189,519	190,896	199,601	207,546	3.98%
01023152 - 53260	Training Services	723	1,112	1,128	1,400	1,400	0.00%
01023152 - 53300	Other Professional Svs	479	328	2,199	4,300	8,000	86.00%
01023152 - 55310	Telephone / Fax/TV	545	5,725	6,659	5,300	8,000	50.90%
01023152 - 55901	Advertising	224	199	378	1,000	1,000	0.00%
01023152 - 55902	Printing and Binding	5,909	4,897	6,055	8,500	8,500	0.00%
01023152 - 55903	Travel and Related Costs	12,262	10,687	10,426	17,000	13,000	(23.50%)
01023152 - 55906	Membership Dues	1,220	850	850	1,500	1,500	0.00%
01023152 - 55908	Employee Moving Costs	5,807	0	0	0	0	0.00%
01023152 - 56100	General Supplies	0	471	37	0	0	0.00%
01023152 - 56101	Safety Related Items	0	0	17	0	0	0.00%
01023152 - 56120	Office Supplies	50	0	25	50	50	0.00%
01023152 - 56260	Gasoline for Vehicles	1,606	1,923	1,555	2,500	2,500	0.00%
01023152 - 56320	Business Meals	124	0	198	150	150	0.00%
01023152 - 56330	Food/Bev/Related Emp Apprctn	3,867	3,781	3,941	3,500	3,500	0.00%
<b>Total Operating Expenses</b>		32,816	29,974	33,468	45,200	47,600	5.31%
<b>Total PCR Administration</b>		209,499	219,492	224,365	244,801	255,146	4.23%



**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>Recreation Programs</b>							
01023251 - 51100	Salaries and Wages	300,837	249,905	254,683	310,214	317,377	2.30%
01023251 - 51200	Temporary Employees	10,708	13,290	16,668	32,200	30,000	(6.80%)
01023251 - 51300	Overtime	13,986	11,229	23,919	20,000	22,000	10.00%
01023251 - 52100	Health Insurance Benefit	152,404	111,797	118,349	148,865	148,865	0.00%
01023251 - 52200	FICA & Medicare Emplr Match	24,894	20,986	22,588	27,173	27,683	1.90%
01023251 - 52300	PERS Employer Contribution	81,875	65,086	69,891	88,452	92,693	4.80%
01023251 - 52400	Unemployment Insurance	2,437	2,050	2,082	2,245	2,244	0.00%
01023251 - 52500	Workers Compensation	4,575	4,656	3,244	5,968	5,864	(1.70%)
01023251 - 52900	Other Employee Benefits	0	0	147	0	245	0.00%
<b>Total Personnel Expenses</b>		<b>591,717</b>	<b>479,000</b>	<b>511,571</b>	<b>635,117</b>	<b>646,971</b>	<b>1.87%</b>
01023252 - 53260	Training Services	1,764	2,234	1,492	2,000	2,000	0.00%
01023252 - 53300	Other Professional Svs	9,420	13,980	27,580	25,128	20,340	(19.10%)
01023252 - 55903	Travel and Related Costs	13,033	7,980	24,724	25,000	21,000	(16.00%)
01023252 - 55907	Permit Fees	822	0	0	0	0	0.00%
01023252 - 55908	Employee Moving Costs	0	0	1,503	0	0	0.00%
01023252 - 56100	General Supplies	59,068	60,289	55,923	60,018	65,000	8.30%
01023252 - 56101	Safety Related Items	0	0	0	180	200	11.10%
01023252 - 56150	Computer Hardware / Software	174	411	173	180	180	0.00%
01023252 - 56160	Uniforms	0	112	0	0	0	0.00%
01023252 - 56310	Food / Bev & Related for Progs	15,521	18,462	17,579	19,500	19,500	0.00%
01023252 - 56330	Food/Bev/Related Emp Apprctn	69	374	468	100	200	100.00%
<b>Total Operating Expenses</b>		<b>99,870</b>	<b>103,843</b>	<b>129,440</b>	<b>132,106</b>	<b>128,420</b>	<b>(2.79%)</b>
<b>Total Recreation Programs</b>		<b>691,587</b>	<b>582,843</b>	<b>641,010</b>	<b>767,223</b>	<b>775,391</b>	<b>1.06%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>Community Center Operations</b>							
01023351 - 51100	Salaries and Wages	221,069	269,265	278,551	335,237	344,742	2.80%
01023351 - 51300	Overtime	10,269	6,745	4,939	20,000	20,000	0.00%
01023351 - 52100	Health Insurance Benefit	123,123	118,507	115,529	148,865	148,865	0.00%
01023351 - 52200	FICA & Medicare Emplr Match	17,690	21,107	21,917	27,178	28,476	4.80%
01023351 - 52300	PERS Employer Contribution	54,845	57,248	56,384	72,200	78,746	9.10%
01023351 - 52400	Unemployment Insurance	2,008	2,423	2,469	2,828	2,896	2.40%
01023351 - 52500	Workers Compensation	746	1,037	633	1,343	1,287	(4.20%)
01023351 - 52900	Other Employee Benefits	0	0	196	0	245	0.00%
<b>Total Personnel Expenses</b>		429,750	476,331	480,619	607,651	625,257	2.90%
01023352 - 53260	Training Services	0	528	239	1,000	1,000	0.00%
01023352 - 53300	Other Professional Svs	402	1,184	16,984	2,780	1,000	(64.00%)
01023352 - 54110	Water / Sewerage	12,111	12,458	6,815	15,600	15,600	0.00%
01023352 - 54210	Solid Waste	11,687	7,440	8,771	13,675	13,600	(0.50%)
01023352 - 54230	Custodial Services/Supplies	62,255	63,366	68,131	74,000	74,000	0.00%
01023352 - 54300	Repair/Maintenance Services	6,423	1,079	2,780	3,500	3,500	0.00%
01023352 - 54410	Buildings / Land Rental	4,462	4,147	4,147	4,200	4,200	0.00%
01023352 - 55310	Telephone / Fax/TV	7,337	9,505	9,851	10,000	10,000	0.00%
01023352 - 55903	Travel and Related Costs	0	3,035	2,351	4,500	8,500	88.90%
01023352 - 55904	Banking / Credit Card Fees	8,949	8,430	7,069	7,000	7,000	0.00%
01023352 - 55905	Postal Services	90	87	(137)	90	90	0.00%
01023352 - 55907	Permit Fees	460	380	1,202	1,500	1,500	0.00%
01023352 - 56100	General Supplies	6,445	41,314	25,380	59,306	56,500	(4.70%)
01023352 - 56101	Safety Related Items	0	0	0	3,500	3,500	0.00%
01023352 - 56120	Office Supplies	6,506	5,000	8,726	6,000	6,000	0.00%
01023352 - 56150	Computer Hardware / Software	9,829	444	891	0	0	0.00%
01023352 - 56160	Uniforms	492	1,388	1,213	2,000	0	(100.00%)
01023352 - 56220	Electricity	65,692	78,511	82,373	75,000	75,000	0.00%
01023352 - 56240	Heating Oil	49,149	56,789	58,735	70,000	70,000	0.00%
01023352 - 56330	Food/Bev/Related Emp Apprctn	170	44	0	200	200	0.00%
01023352 - 56450	Grants (Supplies)	3,071	505	424	0	0	0.00%
<b>Total Operating Expenses</b>		255,532	295,634	305,947	353,850	351,190	(0.75%)
01023353 - 57300	Improvements & Infrastructure	0	0	31,422	50,000	0	(100.00%)
<b>Total Capital Outlay</b>		0	0	31,422	50,000	0	(100.00%)
<b>Total Community Center Operations</b>		685,282	771,966	817,988	1,011,501	976,447	(3.47%)

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>Library</b>							
01023451 - 51100	Salaries and Wages	253,674	265,045	277,498	306,280	315,724	3.10%
01023451 - 51200	Temporary Employees	2,893	0	1,998	10,388	10,530	1.40%
01023451 - 51300	Overtime	5,414	3,564	4,420	8,001	8,000	0.00%
01023451 - 52100	Health Insurance Benefit	104,346	94,121	104,365	119,092	119,092	0.00%
01023451 - 52200	FICA & Medicare Emplr Match	20,034	20,540	21,728	24,839	25,569	2.90%
01023451 - 52300	PERS Employer Contribution	56,401	55,794	57,750	69,949	74,936	7.10%
01023451 - 52400	Unemployment Insurance	2,028	2,076	2,142	2,227	2,241	0.60%
01023451 - 52500	Workers Compensation	893	952	631	1,149	1,108	(3.60%)
01023451 - 52900	Other Employee Benefits	0	0	196	0	196	0.00%
<b>Total Personnel Expenses</b>		<b>445,683</b>	<b>442,093</b>	<b>470,728</b>	<b>541,925</b>	<b>557,396</b>	<b>2.85%</b>
01023452 - 53260	Training Services	555	1,000	888	1,340	1,800	34.30%
01023452 - 53300	Other Professional Svcs	0	30	150	300	600	100.00%
01023452 - 54110	Water / Sewerage	1,223	1,437	1,526	1,500	1,920	28.00%
01023452 - 54210	Solid Waste	3,870	3,991	4,018	5,602	4,900	(12.50%)
01023452 - 54230	Custodial Services/Supplies	27,554	35,045	35,967	36,500	37,000	1.40%
01023452 - 54300	Repair/Maintenance Services	195	2,350	0	1,500	1,500	0.00%
01023452 - 55310	Telephone / Fax/TV	2,652	2,777	2,913	3,500	3,500	0.00%
01023452 - 55320	Network / Internet	4,903	4,800	4,800	5,000	7,400	48.00%
01023452 - 55902	Printing and Binding	684	0	0	500	500	0.00%
01023452 - 55903	Travel and Related Costs	6,593	5,810	5,724	9,950	12,450	25.10%
01023452 - 55905	Postal Services	6,000	2,916	(3,945)	3,000	3,350	11.70%
01023452 - 55906	Membership Dues	1,197	1,201	655	1,500	1,500	0.00%
01023452 - 55907	Permit Fees	388	398	909	600	450	(25.00%)
01023452 - 56100	General Supplies	13,445	12,124	13,363	14,000	14,000	0.00%
01023452 - 56101	Safety Related Items	0	0	0	2,500	2,500	0.00%
01023452 - 56120	Office Supplies	7,705	5,984	6,699	8,500	8,500	0.00%
01023452 - 56150	Computer Hardware / Software	804	1,970	384	3,000	3,000	0.00%
01023452 - 56220	Electricity	23,326	26,881	30,818	30,000	30,000	0.00%
01023452 - 56240	Heating Oil	10,338	10,770	14,833	15,400	15,400	0.00%
01023452 - 56310	Food/Bev/Related for Programs	995	1,702	1,758	2,000	2,000	0.00%
01023452 - 56330	Food/Bev/Related Emp Apprctn	488	360	595	500	500	0.00%
01023452 - 56400	Books and Periodicals	46,304	53,237	52,176	67,101	62,620	(6.70%)
01023452 - 56450	Grants (Supplies)	169	2,043	0	0	0	0.00%
01023452 - 56451	Grants - Telecommunications	74,948	74,948	74,948	74,948	112,600	50.20%
01023452 - 56452	Grants-Circulating Materials	12,878	12,981	13,000	13,000	13,000	0.00%
01023452 - 56453	Grants-Travel	2,248	2,243	2,218	3,700	3,700	0.00%
<b>Total Operating Expenses</b>		<b>249,461</b>	<b>267,000</b>	<b>264,398</b>	<b>305,441</b>	<b>344,690</b>	<b>12.85%</b>
<b>Total Library</b>		<b>695,144</b>	<b>709,093</b>	<b>735,127</b>	<b>847,366</b>	<b>902,086</b>	<b>6.46%</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>Aquatics Center</b>							
01023551 - 51100	Salaries and Wages	151,532	165,296	218,762	248,811	239,865	(3.60%)
01023551 - 51200	Temporary employees	339	544	700	0	0	0.00%
01023551 - 51300	Overtime	1,154	5,745	6,592	5,000	5,000	0.00%
01023551 - 52100	Health Insurance Benefit	29,136	40,025	52,066	89,319	89,319	0.00%
01023551 - 52200	FICA & Medicare Emplr Match	11,706	13,126	17,293	19,419	18,732	(3.50%)
01023551 - 52300	PERS Employer Contribution	16,754	22,058	28,335	45,497	47,182	3.70%
01023551 - 52400	Unemployment Insurance	1,479	1,579	2,008	2,023	1,937	(4.30%)
01023551 - 52500	Workers Compensation	5,848	7,221	7,183	12,458	12,393	(0.50%)
01023551 - 52900	Other employee benefits	0	0	49	0	147	0.00%
<b>Total Personnel Expenses</b>		217,949	255,594	332,989	422,527	414,575	(1.88%)
01023552 - 53260	Training Services	841	2,043	6,882	7,000	7,000	0.00%
01023552 - 53264	Education Reimbursement	550	0	0	0	0	0.00%
01023552 - 53300	Other Professional Svs	737	387	807	3,500	3,500	0.00%
01023552 - 53420	Sampling / Testing	1,466	324	600	1,200	600	(50.00%)
01023552 - 54210	Solid Waste	0	79	27	0	0	0.00%
01023552 - 54230	Custodial Services/Supplies	1,475	3,173	1,203	2,000	1,600	(20.00%)
01023552 - 55310	Telephone and Fax/TV	929	918	966	1,200	1,200	0.00%
01023552 - 55320	Network / Internet	300	(168)	0	0	0	0.00%
01023552 - 55901	Advertising	398	0	0	0	0	0.00%
01023552 - 55903	Travel and Related Costs	765	3,854	0	8,000	8,000	0.00%
01023552 - 55906	Membership dues	40	0	0	500	500	0.00%
01023552 - 55908	Employee Moving Costs	0	973	0	0	0	0.00%
01023552 - 56100	General supplies	43,403	50,064	28,476	28,800	28,000	(2.80%)
01023552 - 56101	Safety Related Items	0	0	2,381	500	1,500	200.00%
01023552 - 56115	Chemicals	0	0	11,928	14,000	12,000	(14.30%)
01023552 - 56120	Office Supplies	1,305	971	1,753	2,000	1,800	(10.00%)
01023552 - 56150	Computer Hardware / Software	0	0	1,115	0	2,000	0.00%
01023552 - 56160	Uniforms	0	0	873	800	1,500	87.50%
01023552 - 56310	Food/Bev/Related for Programs	397	1,067	2,926	2,500	3,000	20.00%
01023552 - 56330	Food/Bev/Related Emp Apprctn	416	25	365	1,000	800	(20.00%)
<b>Total Operating Expenses</b>		53,024	63,710	60,303	73,000	73,000	0.00%
<b>Total Aquatics Center</b>		270,972	319,304	393,292	495,527	487,575	(1.60%)

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Parks, Culture &amp; Recreation</b>							
<b>Parks</b>							
01023652 - 54110	Water / Sewerage	5,619	9,993	13,469	9,500	9,500	0.00%
01023652 - 54210	Solid Waste	1,939	1,797	2,106	2,100	2,100	0.00%
01023652 - 54410	Buildings/Land Rental	16,500	17,500	18,500	18,500	18,500	0.00%
01023652 - 56100	General Supplies	4,086	1,715	2,890	3,400	3,400	0.00%
01023652 - 56220	Electricity	4,478	2,442	3,136	6,000	6,000	0.00%
<b>Total Operating Expenses</b>		32,622	33,446	40,101	39,500	39,500	0.00%
<b>Total Parks</b>		32,622	33,446	40,101	39,500	39,500	0.00%

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Other Expenses</b>							
<b>Grants to Non-Profits</b>							
01029154 - 58410	IFHS Medical Programs	0	0	500,000	680,000	0	(100.00%)
01029154 - 58420	IFHS Mental Health Programs	170,000	170,000	180,000	0	161,260	0.00%
01029154 - 58430	USAFV Domestic Violence Shelte	200,342	218,273	223,984	252,457	252,457	0.00%
01029154 - 58440	Unalaska Seniors	49,800	49,800	55,000	57,467	65,000	13.10%
01029154 - 58450	Unalaska Community Brdcstng	96,600	96,600	96,600	108,642	106,350	(2.10%)
01029154 - 58460	Museum of the Aleutians	255,972	294,106	308,146	317,813	317,813	0.00%
01029154 - 58470	Aleutians Arts Council	9,590	10,000	10,000	10,000	15,000	50.00%
01029154 - 58475	UAF Alaska Sea Grant	0	0	0	13,508	14,728	9.00%
01029154 - 58479	Qawalangin Culture Camp	0	0	0	24,000	24,000	0.00%
01029154 - 58480	Qawalangin Tribe/APIA	25,710	25,853	24,000	0	0	0.00%
01029154 - 58481	APIA	122,825	124,932	120,500	205,350	145,000	(29.40%)
01029154 - 58482	Unalaska Divers Association	0	4,000	0	0	0	0.00%
01029154 - 58483	ROSSIA	0	0	50,000	100,000	0	(100.00%)
<b>Total Other Expenses</b>		<b>930,839</b>	<b>993,564</b>	<b>1,568,230</b>	<b>1,769,236</b>	<b>1,101,608</b>	<b>(37.74%)</b>
<b>Total Grants to Non-Profits</b>		<b>930,839</b>	<b>993,564</b>	<b>1,568,230</b>	<b>1,769,236</b>	<b>1,101,608</b>	<b>(37.74%)</b>

**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<hr/>							
<b>Other Expenses</b>							
<b>Education</b>							
01029254 - 58600	School Support	3,886,431	3,945,920	4,114,825	4,352,255	4,344,274	(0.20%)
<b>Total Other Expenses</b>		3,886,431	3,945,920	4,114,825	4,352,255	4,344,274	(0.18%)
<hr/>							
<b>Total Education</b>		3,886,431	3,945,920	4,114,825	4,352,255	4,344,274	(0.18%)
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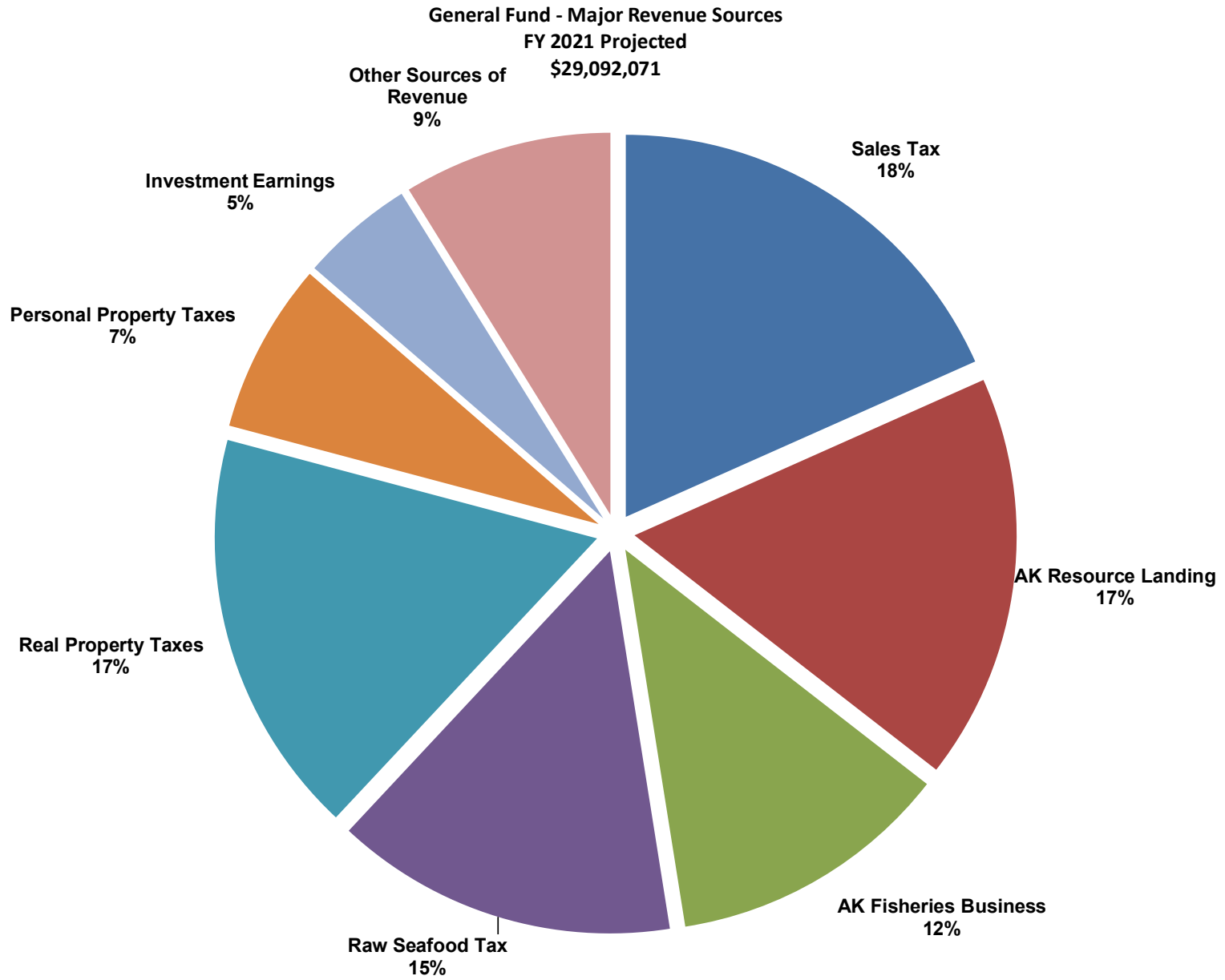
**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Other Expenses</b>							
<b>Debt Service</b>							
01029354 - 59100	Interest Expense	118,775	86,188	48,313	48,313	0	(100.00%)
01029354 - 59200	Principal Payment	835,000	875,000	910,000	385,000	0	(100.00%)
<b>Total Other Expenses</b>		953,775	961,188	958,313	433,313	0	(100.00%)
<b>Total Debt Service</b>		953,775	961,188	958,313	433,313	0	(100.00%)

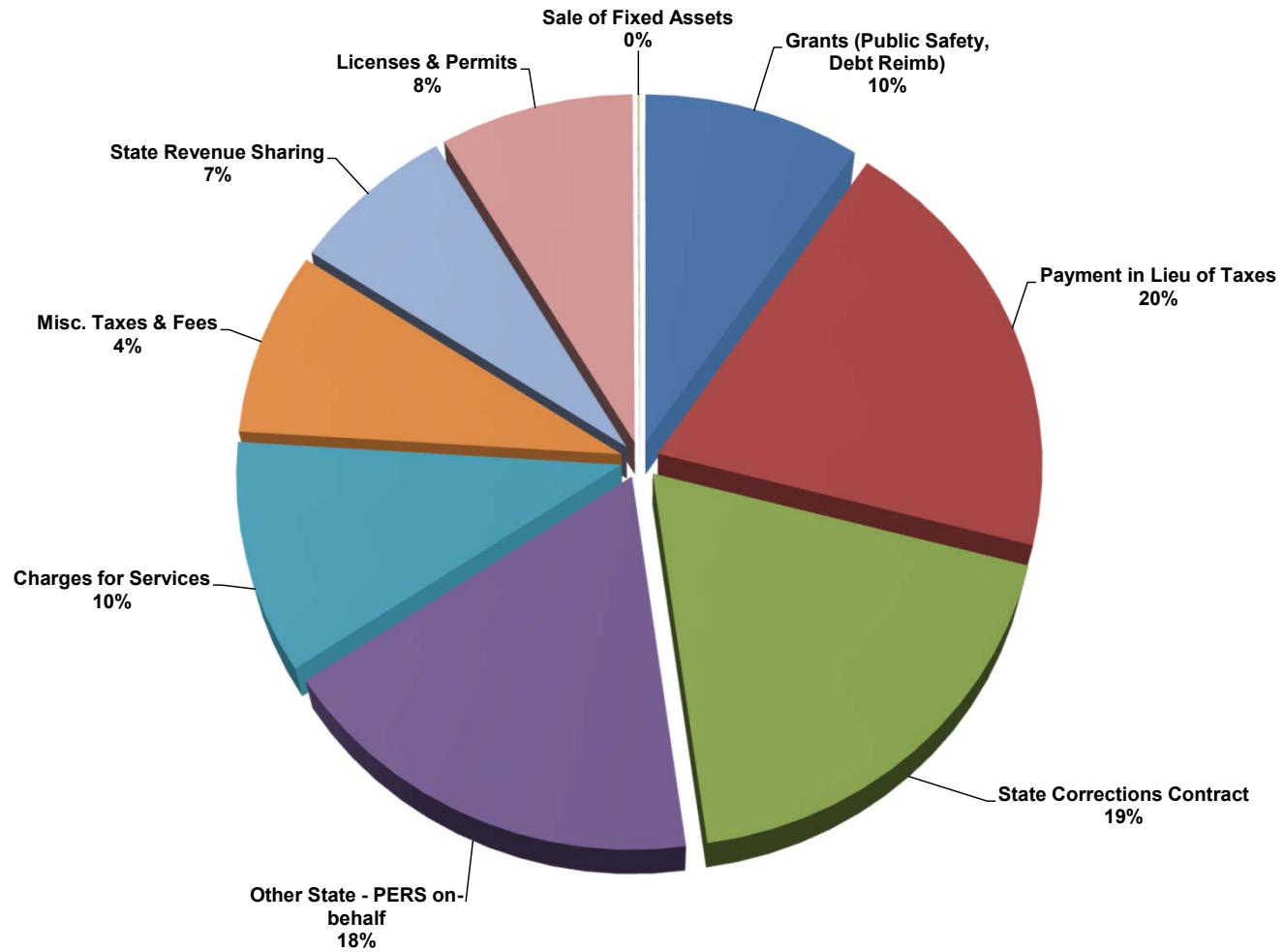


**City of Unalaska**  
**FY2021 General Fund Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

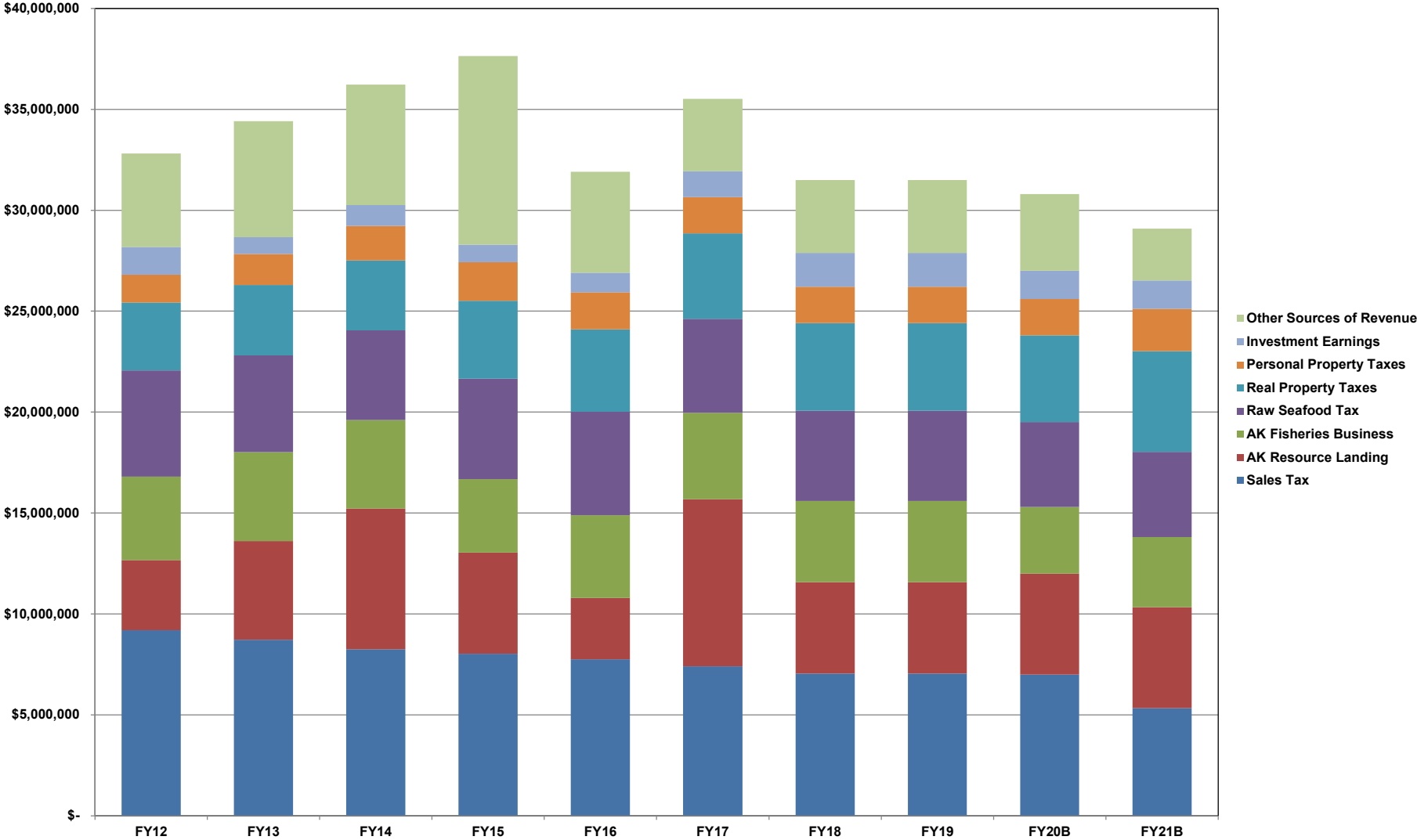
		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Transfers To General Fund</b>							
<b>Transfers Out</b>							
<b>Transfers Out</b>							
01029854 - 59920	Transfers To Govt Capt Project	771,424	449,870	2,578,047	10,046,789	1,104,658	(89.00%)
01029854 - 59930	Transfers To Enterprise Oper	0	0	0	158,000	0	(100.00%)
01029854 - 59940	Transfers To Enterpr Capt Proj	3,792,011	318,514	495,006	2,224,792	0	(100.00%)
<b>Total Other Expenses</b>		<u>4,563,436</u>	<u>768,383</u>	<u>3,073,053</u>	<u>12,429,581</u>	<u>1,104,658</u>	<u>(91.11%)</u>
<b>Total Transfers Out</b>		<u>4,563,436</u>	<u>768,383</u>	<u>3,073,053</u>	<u>12,429,581</u>	<u>1,104,658</u>	<u>(91.11%)</u>
General Fund Expenditures Total		<u>27,376,556</u>	<u>24,835,483</u>	<u>29,156,731</u>	<u>43,050,359</u>	<u>29,092,071</u>	<u>(32.42%)</u>

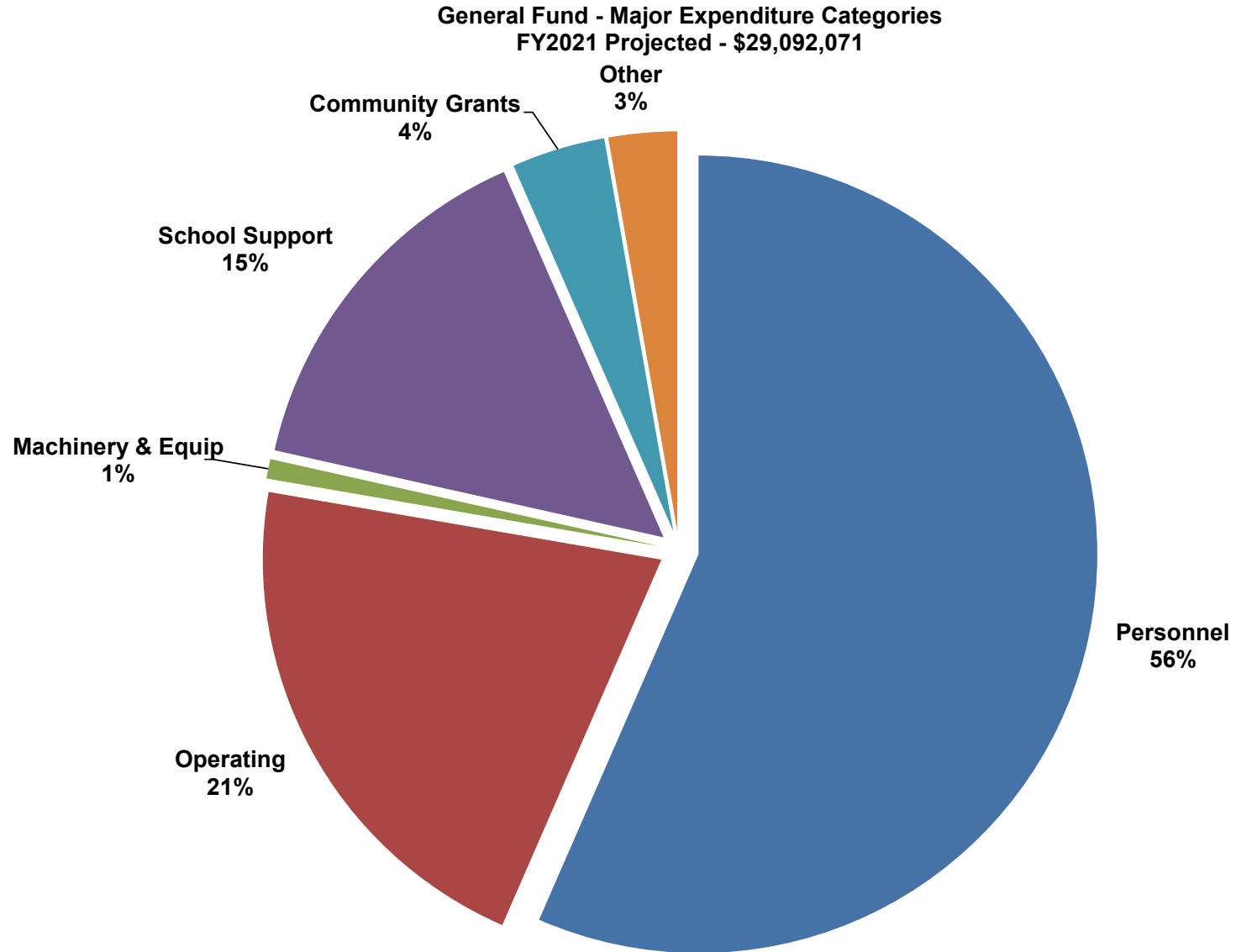


**General Fund - Other Revenue Sources**  
**FY 2021 Projected**  
**\$2,566,910**

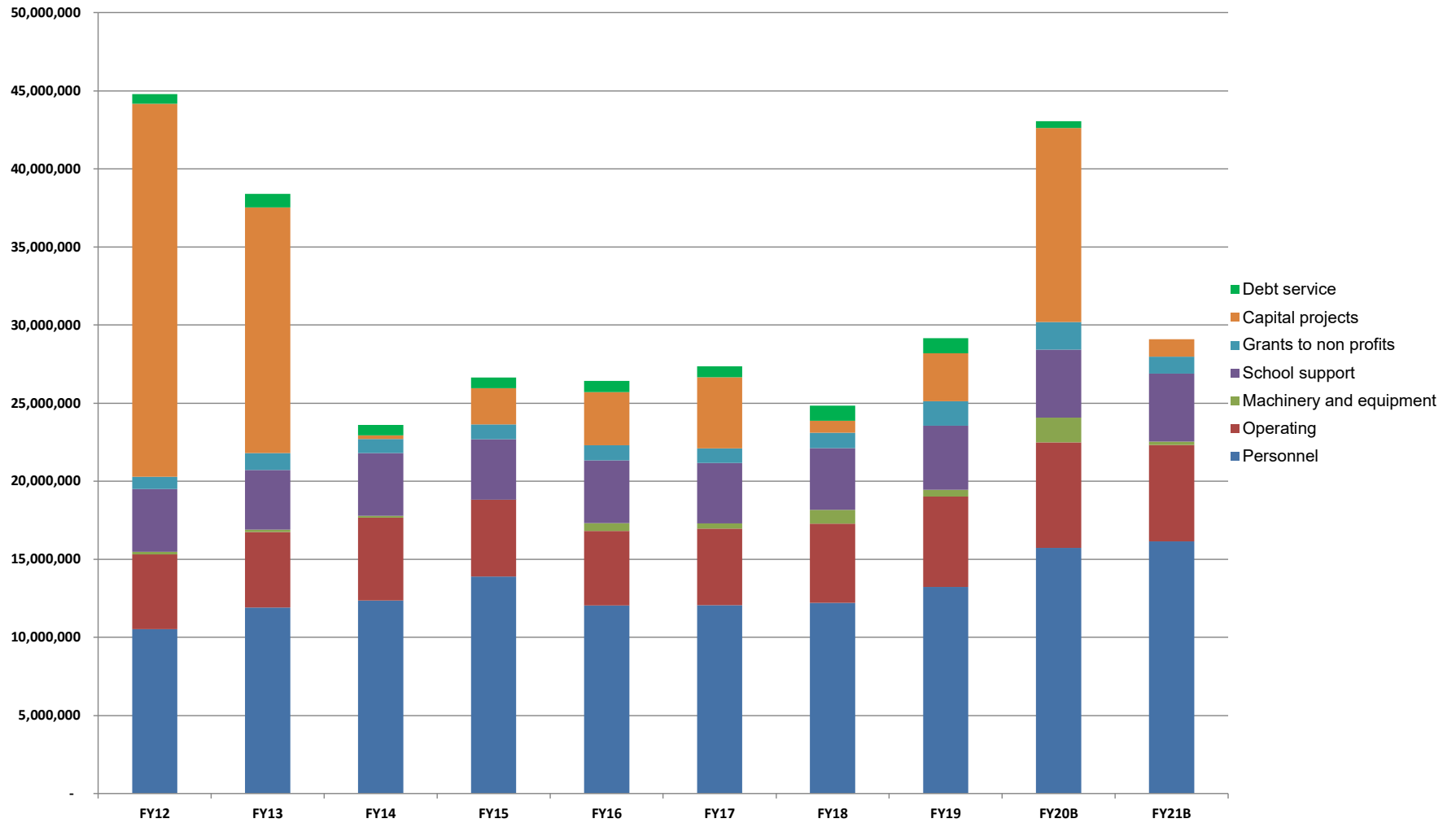


General Fund Revenues - Ten Years

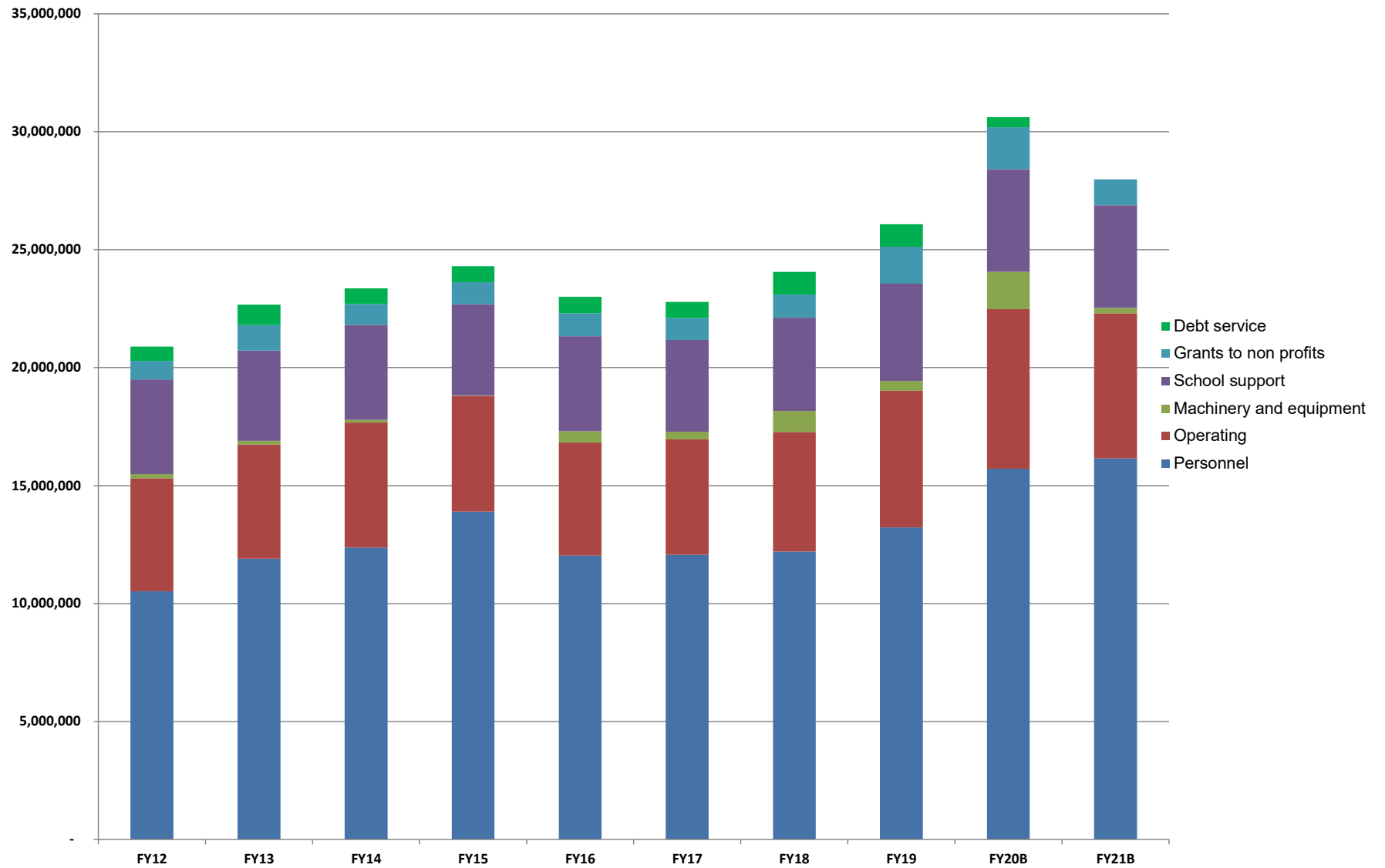




## General Fund Expenses Including Capital - Ten Years



## General Fund Expenses Excluding Capital - Ten Years



**City of Unalaska**  
**FY2021 Special Revenue Funds Budget Summary**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>1% Sales Tax Special Revenue</b>						
REVENUES						
11010040 - 41310 1% Capital Sales tax	3,705,737	3,522,767	3,629,169	3,500,000	2,666,667	(23.81)%
Total Revenues	3,705,737	3,522,767	3,629,169	3,500,000	2,666,667	(23.81)%
EXPENDITURES						
11029954 - 59900 Transfers To General Fund	1,200,000	1,200,000	1,200,000	0	0	0.00%
11029954 - 59920 Transfers To Govt Capt Project	1,197,478	0	0	3,273,481	862,135	(73.66)%
11029954 - 59930 Transfers To Proprietary Op	0	1,256,860	1,148,633	1,042,870	1,009,265	(3.22)%
Total Expenditures	2,397,478	2,456,860	2,348,633	4,316,351	1,871,400	(56.64)%
11019848 - 49120 Transfers From Gov Capt Projec	1,453,068	0	0	0	0	0.00%
1% Sales Tax Special Revenue Fund Net	2,761,327	1,065,907	1,280,536	(816,351)	795,267	0.00%
<b>Bed Tax Special Revenue</b>						
REVENUES						
12010040 - 41420 City Bed Tax	189,300	169,703	155,026	150,000	125,000	(16.67)%
12010049 - 49900 Appropriated Fund Balance	0	0	0	50,000	85,000	70.00%
Total Revenues	189,300	169,703	155,026	200,000	210,000	5.00%
EXPENDITURES						
12029154 - 58490 Unalaska CVB	151,341	175,000	200,000	200,000	210,000	5.00%
Total Expenditures	151,341	175,000	200,000	200,000	210,000	5.00%
Bed Tax Special Revenue Fund Net	37,959	(5,297)	(44,974)	0	0	0.00%



**City of Unalaska**  
**FY2021 Proprietary Funds Budget Summary**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Electric Proprietary</b>						
REVENUES						
Intergovernmental	137,144	140,831	166,231	171,426	166,978	(2.59%)
Charges for Services	17,198,441	18,488,319	18,041,248	18,877,278	15,780,484	(16.40%)
Non-recurring Revenues	2,200	4,600	0	1,776,689	3,683,132	107.30%
Total Revenues	17,337,785	18,633,749	18,207,479	20,825,393	19,630,594	(6.09%)
EXPENDITURES						
Utility Administration	5,289,478	5,335,961	5,451,010	5,518,759	6,024,378	9.16%
Electric Production	9,249,513	10,479,656	10,525,828	10,326,628	9,995,690	(3.20%)
Electric Line Repair & Maint	911,062	886,670	921,401	1,441,983	1,348,509	(6.48%)
Transfers Out	199,324	869,534	1,095,640	3,369,595	2,052,338	(39.09%)
Veh & Equip Maintenance	52,800	37,004	58,855	61,515	64,393	4.68%
Facilities Maintenance	152,924	160,909	67,107	137,042	145,286	6.02%
Total Expenditures	15,855,101	17,769,733	18,119,841	20,855,523	19,630,594	(6.24%)
<b>Electric Proprietary Fund Net</b>	<b>1,482,685</b>	<b>864,016</b>	<b>87,638</b>	<b>(30,130)</b>	<b>0</b>	<b>(5.81%)</b>
<b>Water Proprietary</b>						
REVENUES						
Intergovernmental	25,420	29,720	38,762	82,368	80,745	(1.97%)
Charges for Services	2,810,292	2,600,534	2,704,108	2,610,839	2,610,839	0.00%
Non-recurring Revenues	2,300	0	0	3,794,970	993,058	(73.83%)
Total Revenues	2,838,012	2,630,254	2,742,870	6,488,177	3,684,642	(76.09%)
EXPENDITURES						
Utility Administration	1,720,675	1,669,172	1,753,300	1,786,637	1,824,339	2.11%
Water Operations	1,199,230	1,137,987	1,109,349	1,642,141	1,659,817	1.08%
Transfers Out	(3,296,281)	(143,235)	200,000	3,009,084	100,000	(96.68%)
Veh & Equip Maintenance	20,628	13,630	27,371	38,175	39,850	4.39%
Facilities Maintenance	32,783	59,163	60,488	57,777	60,635	4.95%
Total Expenditures	(322,965)	2,736,718	3,150,509	6,533,814	3,684,641	(77.33%)
<b>Water Proprietary Fund Net</b>	<b>3,160,977</b>	<b>(106,464)</b>	<b>(407,638)</b>	<b>(45,637)</b>	<b>0</b>	<b>(43.41%)</b>
<b>Wastewater Proprietary</b>						
REVENUES						
Intergovernmental	29,880	33,012	33,764	41,937	40,462	(3.52%)
Charges for Services	2,361,222	2,301,402	2,441,712	2,607,950	2,607,950	0.00%
Assessments	180	246	63	0	0	0.00%
Non-recurring Revenues	0	0	0	634,801	1,090,941	71.86%
Total Revenues	2,391,282	2,334,660	2,475,539	3,284,688	3,739,353	12.16%
EXPENDITURES						
Utility Administration	1,975,984	1,910,565	1,961,953	1,951,888	2,031,168	4.06%
Wastewater Operations	1,771,552	1,406,323	1,580,159	2,327,203	2,626,295	12.85%
Transfers Out	(306,023)	388,061	669,477	0	0	0.00%
Veh & Equip Maintenance	14,083	16,739	18,273	28,642	29,960	4.60%
Facilities Maintenance	48,756	49,069	63,132	86,153	61,195	(28.97%)
Total Expenditures	3,504,351	3,770,757	4,292,994	4,393,887	4,748,618	7.47%
Transfers In	0	1,072,156	1,032,021	998,248	1,009,265	1.10%
<b>Wastewater Proprietary Fund Net</b>	<b>(1,113,069)</b>	<b>(363,941)</b>	<b>(785,435)</b>	<b>(110,951)</b>	<b>0</b>	<b>9.46%</b>

**City of Unalaska**  
**FY2021 Proprietary Funds Budget Summary**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Solid Waste Proprietary</b>						
REVENUES						
Intergovernmental	24,882	28,010	36,537	39,911	37,969	(4.87%)
Charges for Services	2,275,045	2,273,120	2,357,326	2,562,531	2,562,531	0.00%
Non-recurring Revenues	0	18,500	200	1,965,095	1,540,288	(21.62%)
Total Revenues	2,299,928	2,319,629	2,394,063	4,567,537	4,140,788	(10.31%)
EXPENDITURES						
Utility Administration	1,605,771	1,272,246	1,417,290	1,566,186	1,707,049	8.99%
Solid Waste Operations	1,675,799	1,372,605	1,538,517	2,121,923	2,102,980	(0.89%)
Transfers Out	(85,162)	1,104,950	0	741,500	100,000	(86.51%)
Veh & Equip Maintenance	75,581	62,200	54,888	137,603	142,935	3.87%
Facilities Maintenance	71,960	74,740	90,502	78,105	87,824	12.44%
Total Expenditures	3,343,950	3,886,740	3,101,197	4,645,317	4,140,788	(12.18%)
Transfers In	143,721	184,704	116,612	44,622	0	(100.00%)
<b>Solid Waste Proprietary Fund Net</b>	<b>(900,301)</b>	<b>(1,382,407)</b>	<b>(590,522)</b>	<b>(33,157)</b>	<b>0</b>	<b>(10.54%)</b>
<b>Ports &amp; Harbors Proprietary</b>						
REVENUES						
Intergovernmental	472,734	490,385	119,501	487,178	485,831	(0.28%)
Charges for Services	6,639,831	7,114,489	6,557,217	7,770,770	8,227,891	5.88%
Investment Income	0	150,589	51,807	0	0	0.00%
Non-recurring Revenues	(705,855)	(344,240)	0	3,281,618	2,086,149	(36.43%)
Total Revenues	6,406,710	7,411,223	6,728,525	11,539,566	10,799,871	(6.85%)
EXPENDITURES						
Harbor Office	4,910,825	5,798,163	6,302,558	8,031,646	8,124,639	1.16%
Unalaska Marine Center	1,039,848	968,150	1,037,949	1,054,667	1,095,318	3.85%
Spit & Light Cargo Docks	488,904	489,239	531,227	508,061	527,369	3.80%
Ports Security	12,639	17,263	30,046	76,211	73,339	(3.77%)
CEM Small Boat Harbor	650,194	663,110	697,806	502,126	689,532	37.32%
Bobby Storrs Small Boat Harbor	163,587	143,544	114,721	149,396	185,660	24.27%
Transfers Out	32,971,910	8,713,828	4,856,640	1,105,650	0	(100.00%)
Veh & Equip Maintenance	69,141	43,011	48,466	60,531	63,025	4.12%
Facilities Maintenance	36,327	20,066	36,583	55,151	40,989	(25.68%)
Total Expenditures	40,343,376	16,856,374	13,655,996	11,543,439	10,799,870	(6.88%)
<b>Ports &amp; Harbors Proprietary Fund</b>	<b>(33,936,666)</b>	<b>(9,445,150)</b>	<b>(6,927,471)</b>	<b>(3,873)</b>	<b>0</b>	<b>(6.43%)</b>
<b>Airport Proprietary</b>						
REVENUES						
Intergovernmental	4,158	4,614	5,400	8,493	6,841	(19.45%)
Charges for Services	517,529	486,589	489,482	551,500	553,500	0.36%
Non-recurring Revenues	0	0	0	266,454	200,838	(24.63%)
Total Revenues	521,687	491,203	494,882	826,447	761,179	(8.57%)
EXPENDITURES						
Airport Admin/Operations	664,632	699,707	611,448	583,495	592,175	1.49%
Facilities Maintenance	197,816	106,530	83,303	400,952	169,004	(57.85%)
Total Expenditures	862,448	806,237	694,751	984,447	761,179	(29.33%)
Transfers In	0	0	0	158,000	0	(100.00%)
<b>Airport Proprietary Fund Net</b>	<b>(340,761)</b>	<b>(315,034)</b>	<b>(199,869)</b>	<b>0</b>	<b>0</b>	<b>(22.68%)</b>

**City of Unalaska**  
**FY2021 Proprietary Funds Budget Summary**  
**Adopted June 9, 2020**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Housing Proprietary</b>						
REVENUES						
Intergovernmental	3,216	4,289	5,706	5,968	5,668	(5.03%)
Charges for Services	236,193	242,325	250,292	248,500	248,500	0.00%
Non-recurring Revenues	0	0	0	315,881	322,766	2.18%
Total Revenues	239,409	246,614	255,998	570,349	576,933	1.14%
EXPENDITURES						
Housing Admin & Operating	340,889	329,425	325,291	361,143	369,685	2.37%
Facilities Maintenance	90,165	124,030	155,345	227,369	207,248	(8.85%)
Total Expenditures	431,053	453,455	480,636	588,512	576,933	(2.01%)
<b>Housing Proprietary Fund Net</b>	<b>(191,644)</b>	<b>(206,840)</b>	<b>(224,638)</b>	<b>(18,163)</b>	<b>0</b>	<b>(0.43%)</b>

Electric Proprietary Fund: **Electric Production** (5001-415X)  
Responsible Manager/Title: Dan Winters, Public Utilities Director

### Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

### Functions and Responsibilities

- Operates two diesel-generating plants with an installed capacity of 20.8 megawatts.
- Performs testing and monitoring for regulatory compliance and permitting requirements.
- Plans, carries out, and keeps records of preventative maintenance and repairs of generation equipment.
- Maintains a trained staff.

### Departmental Goals

- To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.
- To produce electrical power in the safest and most economical way possible in compliance with our ADEC Title V permits.
- To protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.

Electric Proprietary Fund: ***Electric Line Repair & Maintenance*** (5002-425X)  
Responsible Manager/Title: Dan Winters, Public Utilities Director

### Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

### Functions and Responsibilities

- Repairs and maintains electrical distribution equipment within the City grid.
- Provides assistance in design and coordination of all capital projects involving electrical utilities.
- Reads and routinely tests electric meters and performs service disconnect and reconnect.

### Departmental Goals

- To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.
- To perform all duties in compliance with the National Electrical Safety Code, City ordinances, and other industry standards.
- To protect the City's investment in electric distribution infrastructure through a comprehensive preventative maintenance and repair program.

**City of Unalaska**  
**FY2021 Electric Budget Summary**  
**Adopted June 9, 2020**

<b>Electric Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	137,144	140,831	166,231	171,426	166,978	(2.59%)
Charges for Services	17,198,441	18,488,319	18,041,248	18,877,278	15,780,484	(16.40%)
Non-recurring Revenues	2,200	4,600	0	1,776,689	3,683,132	107.30%
<b>Total Revenues</b>	<b>17,337,785</b>	<b>18,633,749</b>	<b>18,207,479</b>	<b>20,825,393</b>	<b>19,630,594</b>	<b>(6.09%)</b>
<b>EXPENDITURES</b>						
Utility Administration	5,289,478	5,335,961	5,451,010	5,518,759	6,024,378	9.16%
Electric Production	9,249,513	10,479,656	10,525,828	10,326,628	9,995,690	(3.20%)
Electric Line Repair & Maint	911,062	886,670	921,401	1,441,983	1,348,509	(6.48%)
Transfers Out	199,324	869,534	1,095,640	3,369,595	2,052,338	(39.09%)
Veh & Equip Maintenance	52,800	37,004	58,855	61,515	64,393	4.68%
Facilities Maintenance	152,924	160,909	67,107	137,042	145,286	6.02%
<b>Total Expenditures</b>	<b>15,855,101</b>	<b>17,769,733</b>	<b>18,119,841</b>	<b>20,855,523</b>	<b>19,630,594</b>	<b>(6.24%)</b>
<b>Electric Proprietary Fund Net</b>	<b>1,482,685</b>	<b>864,016</b>	<b>87,638</b>	<b>(30,130)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Utility Administration	737,016	415,359	0	4,872,003	6,024,378	30.69%
Electric Production	1,443,506	8,552,184	0	0	9,995,690	50.92%
Electric Line Repair & Maint	1,031,059	252,450	65,000	0	1,348,509	6.87%
Veh & Equip Maintenance	46,893	17,500	0	0	64,393	0.33%
Facilities Maintenance	68,286	77,000	0	0	145,286	0.74%
<b>Total Operating Expenditures</b>	<b>3,326,760</b>	<b>9,314,493</b>	<b>65,000</b>	<b>4,872,003</b>	<b>17,578,256</b>	
Transfers Out	0	0	0	2,052,338	2,052,338	10.45%
	0	0	0	2,052,338	2,052,338	

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

<b>Electric Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Intergovernmental</b>							
50015041 - 42195	Misc. Fed Operating Grants	72,996	73,075	73,349	73,505	73,505	0.00%
50015041 - 42355	PERS Nonemployer Contributions	64,148	67,756	92,882	97,921	93,473	(4.54%)
<b>Total Intergovernmental</b>		<b>137,144</b>	<b>140,831</b>	<b>166,231</b>	<b>171,426</b>	<b>166,978</b>	<b>(2.59%)</b>
<b>Charges for Services</b>							
50015042 - 44110	Residential Elec Consumption	730,871	708,182	692,745	670,839	670,839	0.00%
50015042 - 44111	Residential COPA	492,709	602,485	638,845	476,992	548,540	15.00%
50015042 - 44120	Small Gen Serv Consumption	627,916	618,335	585,527	719,350	719,350	0.00%
50015042 - 44121	Small Gen Serv COPA	441,740	540,252	566,769	566,964	652,008	15.00%
50015042 - 44130	Large Gen Serv Consumption	893,333	821,896	769,294	1,211,115	1,211,115	0.00%
50015042 - 44131	Large Gen Serv Demand	113,290	110,695	101,240	176,243	176,243	0.00%
50015042 - 44132	Large Gen Serv Power Factor	9,665	9,037	9,150	12,785	12,785	0.00%
50015042 - 44133	Large Gen Serv COPA	758,035	860,742	891,110	1,188,216	1,366,448	15.00%
50015042 - 44140	Industrial Serv Consumption	5,964,673	5,946,551	5,426,438	6,805,399	3,805,399	(44.08%)
50015042 - 44141	Industrial Serv Demand	897,021	923,167	915,602	712,359	702,359	(1.40%)
50015042 - 44142	Industrial Serv Power Factor	40,125	31,367	34,917	32,918	30,918	(6.08%)
50015042 - 44143	Industrial Serv COPA	5,525,570	6,541,922	6,618,312	5,615,881	5,196,263	(7.47%)
50015042 - 44150	Street Lights	37,432	37,631	39,239	33,545	33,545	0.00%
50015042 - 44160	PCE Assistance	635,403	654,216	678,950	627,396	627,396	0.00%
50015042 - 44170	Other Services	14,851	20,763	395	8,100	8,100	0.00%
50015042 - 44180	Late Fees	8,883	12,478	14,193	19,176	19,176	0.00%
50015042 - 47110	Interest Revenue	6,923	48,598	58,520	0	0	0.00%
<b>Total Charges for Services</b>		<b>17,198,441</b>	<b>18,488,319</b>	<b>18,041,248</b>	<b>18,877,278</b>	<b>15,780,484</b>	<b>(16.40%)</b>
<b>Non-recurring Revenues</b>							
50015049 - 49400	Gain-loss on Sale of Fixed Ass	2,200	4,600	0	0	0	0.00%
50015049 - 49910	Bdgt'd Use of Unrest. Net Asset	0	0	0	1,776,689	3,683,132	107.30%
<b>Total Non-recurring Revenues</b>		<b>2,200</b>	<b>4,600</b>	<b>0</b>	<b>1,776,689</b>	<b>3,683,132</b>	<b>107.30%</b>
<b>Electric Fund Net</b>		<b>17,337,785</b>	<b>18,633,749</b>	<b>18,207,479</b>	<b>20,825,393</b>	<b>19,630,594</b>	<b>(5.74%)</b>

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Electric Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Utility Administration</b>							
50024051 - 51100	Salaries and Wages	347,004	359,200	356,717	412,089	429,514	4.23%
50024051 - 51200	Temporary Employees	1,401	12,142	3,099	5,960	3,891	(34.71%)
50024051 - 51300	Overtime	1,822	2,815	836	1,731	1,817	4.97%
50024051 - 52100	Health Insurance Benefit	125,307	96,246	120,566	141,136	140,849	(0.20%)
50024051 - 52200	FICA & Medicare Emplr Match	26,520	28,639	27,228	31,545	32,240	2.20%
50024051 - 52300	PERS Employer Contribution	254,473	99,486	84,730	108,429	116,231	7.20%
50024051 - 52400	Unemployment Insurance	1,833	1,947	1,946	1,915	1,928	0.68%
50024051 - 52500	Workers Compensation	6,367	7,583	5,914	9,700	9,740	0.41%
50024051 - 52900	Other Employee Benefits	598	637	936	1,134	806	(28.97%)
<b>Personnel Expenses</b>		<b>765,326</b>	<b>608,695</b>	<b>601,972</b>	<b>713,639</b>	<b>737,016</b>	<b>3.28%</b>
50024052 - 53230	Legal Services	0	0	4,668	2,000	2,000	0.00%
50024052 - 53240	Engineering/Architectural Svs	2,354	6,783	9,803	20,000	18,550	(7.25%)
50024052 - 53260	Training Services	731	738	412	1,125	1,125	0.00%
50024052 - 53264	Education Reimbursement	0	0	0	0	1,450	0.00%
50024052 - 53300	Other Professional Svs	4,840	1,750	3,328	35,649	34,149	(4.21%)
50024052 - 53410	Software / Hardware Support	20,190	21,844	28,484	25,070	38,450	53.37%
50024052 - 54110	Water / Sewerage	794	962	940	510	510	0.00%
50024052 - 54210	Solid Waste	1,227	5,145	1,459	1,215	1,215	0.00%
50024052 - 54230	Custodial Services/Supplies	4,412	4,648	4,852	4,508	4,508	0.00%
50024052 - 54300	Repair/Maintenance Services	636	309	460	700	700	0.00%
50024052 - 55200	General Insurance	117,014	135,089	141,611	151,723	209,028	37.77%
50024052 - 55310	Telephone / Fax/TV	1,306	2,554	3,976	1,321	1,321	0.00%
50024052 - 55320	Network / Internet	8,652	12,097	12,063	12,320	23,320	89.29%
50024052 - 55901	Advertising	0	0	75	530	530	0.00%
50024052 - 55903	Travel and Related Costs	2,467	651	5,277	12,000	2,000	(83.33%)
50024052 - 55904	Banking / Credit Card Fees	28,363	33,696	36,441	25,000	25,000	0.00%
50024052 - 55905	Postal Services	4,600	4,461	(4,009)	2,123	2,123	0.00%
50024052 - 55906	Membership Dues	11,452	10,815	11,337	10,000	10,000	0.00%
50024052 - 55908	Employee Moving Costs	0	0	0	5,000	5,000	0.00%
50024052 - 56100	General Supplies	140	865	365	800	800	0.00%
50024052 - 56101	Safety Related Items	0	0	968	0	0	0.00%
50024052 - 56120	Office Supplies	1,706	2,110	1,919	2,186	2,186	0.00%
50024052 - 56150	Computer Hardware / Software	8,463	12,364	23,930	18,890	9,470	(49.87%)
50024052 - 56220	Electricity	13,288	14,952	16,778	9,518	9,518	0.00%
50024052 - 56240	Heating Oil	9,009	11,936	10,689	8,102	8,102	0.00%
50024052 - 56260	Gasoline for Vehicles	444	668	674	1,963	1,963	0.00%
50024052 - 56320	Business Meals	0	72	320	318	318	0.00%
50024052 - 56330	Food/Bev/Related Emp Apprctn	1,540	2,331	1,941	1,623	1,623	0.00%
50024052 - 56400	Books and Periodicals	912	272	272	400	400	0.00%
<b>Operating Expenses</b>		<b>244,538</b>	<b>287,111</b>	<b>319,034</b>	<b>354,594</b>	<b>415,359</b>	<b>17.14%</b>
<b>Capital Outlay</b>		<b>0</b>	<b>2,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
50024054 - 58100	Depreciation	3,003,986	3,199,297	3,476,351	3,310,017	3,779,145	14.17%
50024054 - 58500	Bad Debt Expense	0	0	2,395	0	0	0.00%
50024054 - 58910	Allocations IN-Debit	129,415	142,356	157,116	157,116	157,116	0.00%
50024054 - 59100	Interest Expense	996,495	945,826	894,142	983,393	935,742	(4.85%)
<b>Other Expenses</b>		<b>4,279,614</b>	<b>4,437,196</b>	<b>4,530,005</b>	<b>4,450,526</b>	<b>4,872,003</b>	<b>9.47%</b>
<b>Total Utility Administration</b>		<b>5,289,478</b>	<b>5,335,961</b>	<b>5,451,010</b>	<b>5,518,759</b>	<b>6,024,378</b>	<b>9.16%</b>



**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Electric Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Electric Production</b>							
50024151 - 51100	Salaries and Wages	654,657	622,880	593,723	801,936	783,859	(2.25%)
50024151 - 51300	Overtime	49,790	79,772	137,220	47,320	47,320	0.00%
50024151 - 52100	Health Insurance Benefit	196,715	155,096	190,468	270,934	270,934	0.00%
50024151 - 52200	FICA & Medicare Emplr Match	53,595	53,753	56,180	64,968	63,583	(2.13%)
50024151 - 52300	PERS Employer Contribution	506,529	191,130	180,827	226,448	232,677	2.75%
50024151 - 52400	Unemployment Insurance	3,136	2,959	3,628	3,630	3,630	0.00%
50024151 - 52500	Workers Compensation	25,903	24,449	18,477	35,840	35,935	0.27%
50024151 - 52900	Other Employee Benefits	3,242	3,436	3,958	5,078	5,568	9.65%
<b>Personnel Expenses</b>		<b>1,493,566</b>	<b>1,133,476</b>	<b>1,184,482</b>	<b>1,456,154</b>	<b>1,443,506</b>	<b>(0.87%)</b>
50024152 - 53240	Engineering/Architectural Svcs	0	0	0	6,100	5,000	(18.03%)
50024152 - 53260	Training Services	1,570	3,425	17,942	10,000	6,000	(40.00%)
50024152 - 53264	Education Reimbursement	0	0	0	0	1,500	0.00%
50024152 - 53300	Other Professional Svcs	49,506	71,674	47,242	113,913	103,000	(9.58%)
50024152 - 53410	Software / Hardware Support	9,216	6,794	1,032	1,050	1,500	42.86%
50024152 - 53420	Sampling / Testing	4,250	8,106	3,112	5,000	5,000	0.00%
50024152 - 53490	Other Technical Services	600	313	0	46,000	20,000	(56.52%)
50024152 - 54110	Water / Sewerage	979	983	1,200	1,224	1,300	6.21%
50024152 - 54210	Solid Waste	3,052	3,562	6,375	5,297	5,000	(5.60%)
50024152 - 54230	Custodial Services/Supplies	8,400	9,600	9,600	9,600	9,600	0.00%
50024152 - 54300	Repair/Maintenance Services	65,124	108,278	231,739	154,500	154,500	0.00%
50024152 - 55310	Telephone / Fax/TV	7,986	7,524	6,803	10,000	10,000	0.00%
50024152 - 55330	Radio	0	0	2,655	4,000	3,000	(25.00%)
50024152 - 55901	Advertising	0	0	230	0	0	0.00%
50024152 - 55903	Travel and Related Costs	7,631	4,996	17,344	14,030	15,250	8.70%
50024152 - 55906	Membership Dues	0	0	0	500	500	0.00%
50024152 - 55907	Permit Fees	40,234	95,063	58,509	100,000	50,000	(50.00%)
50024152 - 55908	Employee Moving Costs	0	0	5,378	0	0	0.00%
50024152 - 56100	General Supplies	201,025	213,394	344,389	367,433	375,000	2.06%
50024152 - 56101	Safety Related Items	0	1,312	15,725	2,000	2,500	25.00%
50024152 - 56110	Sand / Gravel / Rock	0	0	720	0	0	0.00%
50024152 - 56120	Office Supplies	0	21	3,639	6,000	5,000	(16.67%)
50024152 - 56150	Computer Hardware / Software	7,754	5,627	30,664	10,000	10,000	0.00%
50024152 - 56160	Uniforms	0	0	0	1,000	1,000	0.00%
50024152 - 56230	Propane	441	396	640	1,200	1,200	0.00%
50024152 - 56260	Gasoline for Vehicles	1,636	396	1,029	3,000	2,500	(16.67%)
50024152 - 56270	Diesel for Equipment	36	0	0	75	75	0.00%
50024152 - 56330	Food/Bev/Related Emp Apprctn	89	297	1,258	500	500	0.00%
50024152 - 56400	Books and Periodicals	0	0	55	0	0	0.00%
50024152 - 56500	Genererator Fuel - Diesel	7,346,418	8,803,210	8,534,065	7,898,053	7,763,259	(1.71%)
50024152 - 56590	Other Purchased Power	0	0	0	100,000	0	(100.00%)
<b>Operating Expenses</b>		<b>7,755,947</b>	<b>9,346,630</b>	<b>9,341,346</b>	<b>8,870,475</b>	<b>8,552,184</b>	<b>(3.59%)</b>
<b>Capital Outlay</b>		<b>0</b>	<b>(450)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Electric Production</b>		<b>9,249,513</b>	<b>10,479,656</b>	<b>10,525,828</b>	<b>10,326,628</b>	<b>9,995,690</b>	<b>(3.20%)</b>

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Electric Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Electric Line Repair &amp; Maint</b>							
50024251 - 51100	Salaries and Wages	307,547	310,636	381,445	488,483	556,829	13.99%
50024251 - 51300	Overtime	23,536	31,747	41,791	51,680	51,680	0.00%
50024251 - 52100	Health Insurance Benefit	92,720	72,588	109,321	175,661	175,661	0.00%
50024251 - 52200	FICA & Medicare Emplr Match	25,315	26,192	32,560	45,452	46,551	2.42%
50024251 - 52300	PERS Employer Contribution	244,179	96,133	107,487	160,064	169,346	5.80%
50024251 - 52400	Unemployment Insurance	1,404	1,365	2,087	2,355	2,355	0.00%
50024251 - 52500	Workers Compensation	12,745	12,981	11,241	25,059	25,100	0.16%
50024251 - 52900	Other Employee Benefits	1,589	1,559	2,098	3,292	3,537	7.44%
<b>Personnel Expenses</b>		<b>709,035</b>	<b>553,201</b>	<b>688,028</b>	<b>952,046</b>	<b>1,031,059</b>	<b>8.30%</b>
50024252 - 53240	Engineering/Architectural Svs	0	0	6,609	6,000	6,000	0.00%
50024252 - 53260	Training Services	2,968	6,996	3,122	4,100	4,100	0.00%
50024252 - 53300	Other Professional Svs	23,128	63,172	9,923	3,000	3,000	0.00%
50024252 - 53410	Software / Hardware Support	685	1,077	1,032	1,150	1,150	0.00%
50024252 - 53420	Sampling / Testing	0	0	39	1,000	1,000	0.00%
50024252 - 54210	Solid Waste	2,817	1,003	1,543	3,000	3,000	0.00%
50024252 - 54300	Repair/Maintenance Services	1,031	6,640	3,530	9,680	5,000	(48.34%)
50024252 - 54420	Equipment Rental	1,150	0	0	1,200	1,200	0.00%
50024252 - 54500	Construction Services	5,800	0	0	10,000	10,000	0.00%
50024252 - 55310	Telephone / Fax/TV	3,989	3,896	4,003	5,700	5,700	0.00%
50024252 - 55330	Radio	0	0	10,098	500	500	0.00%
50024252 - 55903	Travel and Related Costs	6,850	7,551	6,589	11,000	11,000	0.00%
50024252 - 55906	Membership Dues	0	0	200	0	0	0.00%
50024252 - 55908	Employee Moving Costs	0	0	2,200	5,000	5,000	0.00%
50024252 - 56100	General Supplies	127,608	217,656	144,926	227,808	170,000	(25.38%)
50024252 - 56101	Safety Related Items	0	441	13,506	4,000	4,000	0.00%
50024252 - 56110	Sand / Gravel / Rock	15,220	9,600	10,540	9,000	9,000	0.00%
50024252 - 56120	Office Supplies	272	3,333	1,574	500	500	0.00%
50024252 - 56150	Computer Hardware / Software	2,764	566	1,401	1,700	1,700	0.00%
50024252 - 56160	Uniforms	0	1,989	1,327	2,000	2,000	0.00%
50024252 - 56220	Electricity	1,122	1,222	1,391	1,200	1,200	0.00%
50024252 - 56230	Propane	390	270	431	400	400	0.00%
50024252 - 56260	Gasoline for Vehicles	2,353	3,182	3,930	2,500	2,500	0.00%
50024252 - 56270	Diesel for Equipment	3,781	4,052	4,865	3,800	3,800	0.00%
50024252 - 56320	Business Meals	0	0	36	0	0	0.00%
50024252 - 56330	Food/Bev/Related Emp Apprctn	0	0	0	200	200	0.00%
50024252 - 56400	Books and Periodicals	0	824	560	500	500	0.00%
<b>Operating Expenses</b>		<b>202,028</b>	<b>333,469</b>	<b>233,373</b>	<b>314,937</b>	<b>252,450</b>	<b>(19.84%)</b>
50024253 - 57400	Machinery and Equipment	0	0	0	175,000	65,000	(62.86%)
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>65,000</b>	<b>(62.86%)</b>
<b>Total Electric Line Repair &amp; Maint</b>		<b>911,062</b>	<b>886,670</b>	<b>921,401</b>	<b>1,441,983</b>	<b>1,348,509</b>	<b>(6.48%)</b>

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Electric Proprietary**

**Transfers Out**

50029854 - 59940      Transfers To Enterpr Capt Proj

Other Expenses

**Total Transfers Out**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
50029854 - 59940      Transfers To Enterpr Capt Proj	199,324	869,534	1,095,640	3,369,595	2,052,338	(39.09%)
Other Expenses	199,324	869,534	1,095,640	3,369,595	2,052,338	(39.09%)
<b>Total Transfers Out</b>	<b>199,324</b>	<b>869,534</b>	<b>1,095,640</b>	<b>3,369,595</b>	<b>2,052,338</b>	<b>(39.09%)</b>

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Electric Proprietary**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Veh &amp; Equip Maintenance</b>							
50022851 - 51100	Salaries and Wages	16,802	17,289	22,044	25,679	26,743	4.14%
50022851 - 51300	Overtime	0	24	0	800	800	0.00%
50022851 - 52100	Health Insurance Benefit	6,495	3,880	8,499	7,146	8,515	19.16%
50022851 - 52200	FICA & Medicare Emplr Match	1,285	1,324	1,686	2,037	2,106	3.39%
50022851 - 52300	PERS Employer Contribution	11,945	4,952	5,148	7,029	7,482	6.44%
50022851 - 52400	Unemployment Insurance	103	94	88	96	117	21.88%
50022851 - 52500	Workers Compensation	613	646	502	1,093	969	(11.38%)
50022851 - 52900	Other Employee Benefits	89	85	113	135	161	19.26%
Personnel Expenses		37,332	28,295	38,079	44,015	46,893	6.54%
50022852 - 54300	Repair/Maintenance Services	0	0	112	2,000	2,000	0.00%
50022852 - 56100	General Supplies	2,215	0	76	500	500	0.00%
50022852 - 56130	Machinery / Vehicle Parts	13,253	8,709	20,587	15,000	15,000	0.00%
Operating Expenses		15,468	8,709	20,775	17,500	17,500	0.00%
<b>Total Veh &amp; Equip Maintenance</b>		<b>52,800</b>	<b>37,004</b>	<b>58,855</b>	<b>61,515</b>	<b>64,393</b>	<b>4.68%</b>

**City of Unalaska**  
**FY2021 Electric Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Electric Proprietary**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Facilities Maintenance</b>						
50022951 - 51100 Salaries and Wages	20,995	19,268	29,390	33,446	39,282	17.45%
50022951 - 51200 Temporary Employees	2,473	493	344	0	0	0.00%
50022951 - 51300 Overtime	50	485	1,050	904	532	(41.15%)
50022951 - 52100 Health Insurance Benefit	7,743	6,191	11,305	11,205	12,533	11.85%
50022951 - 52200 FICA & Medicare Emplr Match	1,799	1,549	2,355	2,633	3,046	15.69%
50022951 - 52300 PERS Employer Contribution	14,447	5,398	5,691	9,157	10,875	18.76%
50022951 - 52400 Unemployment Insurance	130	128	189	151	166	9.93%
50022951 - 52500 Workers Compensation	919	851	1,016	1,639	1,619	(1.21%)
50022951 - 52900 Other Employee Benefits	117	98	159	207	233	12.56%
Personnel Expenses	48,672	34,461	51,500	59,342	68,286	15.07%
50022952 - 53300 Other Professional	0	0	0	5,000	5,000	0.00%
50022952 - 54300 Repair/Maintenance Services	82,403	121,861	8,393	33,150	33,000	(0.45%)
50022952 - 54500 Construction Services	0	0	0	5,000	5,000	0.00%
50022952 - 56100 General Supplies	25	533	199	15,000	11,000	(26.67%)
50022952 - 56101 Safety Related Items	0	0	58	5,000	10,000	100.00%
50022952 - 56140 Facility Maintenance Supplies	21,824	4,054	6,957	14,550	13,000	(10.65%)
Operating Expenses	104,252	126,448	15,606	77,700	77,000	(0.90%)
<b>Total Facilities Maintenance</b>	<b>152,924</b>	<b>160,909</b>	<b>67,107</b>	<b>137,042</b>	<b>145,286</b>	<b>6.02%</b>

Water Enterprise Fund: **Water Operations** (510X-405X; 435X)  
Responsible Manager/Title: Dan Winters, Public Utilities Director

### Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

### Functions and Responsibilities

- Maintains and operates all components of the public water system, including reservoirs, wells, buildings, hydrants and pipelines.
- Performs sampling and testing for regulatory compliance and permitting requirements.
- Works with customers on health, water use and water quality related issues.

### Departmental Goals

- To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.
- To operate the utility in a safe, cost effective and environmentally responsible manner.
- To provide excellent customer service with a helpful, knowledgeable staff.

**City of Unalaska**  
**FY2021 Water Budget Summary**  
**Adopted June 9, 2020**

<b>Water Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	25,420	29,720	38,762	82,368	80,745	(1.97%)
Charges for Services	2,810,292	2,600,534	2,704,108	2,610,839	2,610,839	0.00%
Non-recurring Revenues	2,300	0	0	3,794,970	993,058	(73.83%)
<b>Total Revenues</b>	<b>2,838,012</b>	<b>2,630,254</b>	<b>2,742,870</b>	<b>6,488,177</b>	<b>3,684,642</b>	<b>(76.09%)</b>
<b>EXPENDITURES</b>						
Utility Administration	1,720,675	1,669,172	1,753,300	1,786,637	1,824,339	2.11%
Water Operations	1,199,230	1,137,987	1,109,349	1,642,141	1,659,817	1.08%
Transfers Out	(3,296,281)	(143,235)	200,000	3,009,084	100,000	(96.68%)
Veh & Equip Maintenance	20,628	13,630	27,371	38,175	39,850	4.39%
Facilities Maintenance	32,783	59,163	60,488	57,777	60,635	4.95%
<b>Total Expenditures</b>	<b>(322,965)</b>	<b>2,736,718</b>	<b>3,150,509</b>	<b>6,533,814</b>	<b>3,684,641</b>	<b>(77.33%)</b>
<b>Water Proprietary Fund Net</b>	<b>3,160,977</b>	<b>(106,464)</b>	<b>(407,638)</b>	<b>(45,637)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Utility Administration	443,032	188,473	0	1,192,835	1,824,339	49.51%
Water Operations	1,010,007	604,810	45,000	0	1,659,817	45.05%
Veh & Equip Maintenance	27,350	12,500	0	0	39,850	1.08%
Facilities Maintenance	22,085	38,550	0	0	60,635	1.65%
<b>Total Operating Expenditures</b>	<b>1,502,474</b>	<b>844,333</b>	<b>45,000</b>	<b>1,192,835</b>	<b>3,584,641</b>	
<b>Transfers Out</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>2.71%</b>
	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	

**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

**Water Proprietary**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
Intergovernmental						
51015541 - 42152 Debt Reimbursements Grants	0	0	0	45,000	45,000	0.00%
51015541 - 42355 PERS Nonemployer Contributions	25,420	29,720	38,762	37,368	35,745	(4.34%)
Total Intergovernmental	25,420	29,720	38,762	82,368	80,745	(1.97%)
Charges for Services						
51015542 - 44210 Unmetered Water Sales	156,419	152,981	148,013	161,560	161,560	0.00%
51015542 - 44220 Metered Water Consumption	2,649,091	2,443,175	2,541,613	2,420,955	2,420,955	0.00%
51015542 - 44260 System Development Chgs	565	0	0	3,171	3,171	0.00%
51015542 - 44270 Other Services	3,799	2,942	13,881	23,513	23,513	0.00%
51015542 - 44280 Late Fees	418	1,436	602	1,640	1,640	0.00%
Total Charges for Services	2,810,292	2,600,534	2,704,108	2,610,839	2,610,839	0.00%
Non-recurring Revenues						
51015549 - 49400 Gain-loss on Sale of Fixed Ass	2,300	0	0	0	0	0.00%
51015549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	3,794,970	993,058	(73.83%)
Total Non-recurring Revenues	2,300	0	0	3,794,970	993,058	(73.83%)
Water Fund Net	2,838,012	2,630,254	2,742,870	6,488,177	3,684,642	(43.21%)



**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Water Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Utility Administration</b>							
51024051 - 51100	Salaries and Wages	211,333	217,464	231,775	249,651	257,931	3.32%
51024051 - 51200	Temporary Employees	433	3,947	1,126	1,788	2,594	45.08%
51024051 - 51300	Overtime	813	1,305	385	867	928	7.04%
51024051 - 52100	Health Insurance Benefit	75,195	58,168	71,851	84,552	84,252	(0.35%)
51024051 - 52200	FICA & Medicare Emplr Match	16,118	16,988	17,696	19,036	19,502	2.45%
51024051 - 52300	PERS Employer Contribution	153,818	60,434	53,947	65,569	70,103	6.91%
51024051 - 52400	Unemployment Insurance	1,093	1,139	1,136	1,135	1,154	1.67%
51024051 - 52500	Workers Compensation	3,740	4,642	3,738	6,043	6,074	0.51%
51024051 - 52900	Other Employee Benefits	355	397	618	734	494	(32.77%)
<b>Personnel Expenses</b>		<b>462,897</b>	<b>364,483</b>	<b>382,271</b>	<b>429,375</b>	<b>443,032</b>	<b>3.18%</b>
51024052 - 53230	Legal Services	0	0	0	1,000	1,000	0.00%
51024052 - 53240	Engineering/Architectural Svs	1,222	2,713	4,611	1,100	1,100	0.00%
51024052 - 53260	Training Services	731	954	350	1,000	1,000	0.00%
51024052 - 53264	Education Reimbursement	0	0	0	2,500	2,500	0.00%
51024052 - 53300	Other Professional Svs	2,546	2,070	9,586	7,600	6,400	(15.79%)
51024052 - 53410	Software / Hardware Support	16,152	17,486	22,788	21,492	30,771	43.17%
51024052 - 54110	Water / Sewerage	794	962	940	547	547	0.00%
51024052 - 54210	Solid Waste	1,173	5,048	1,403	1,215	1,215	0.00%
51024052 - 54230	Custodial Services/Supplies	3,309	3,487	3,639	4,509	4,509	0.00%
51024052 - 54300	Repair/Maintenance Services	636	309	460	525	525	0.00%
51024052 - 55200	General Insurance	26,440	31,308	43,036	50,454	73,447	45.57%
51024052 - 55310	Telephone / Fax/TV	911	1,654	2,693	1,321	1,321	0.00%
51024052 - 55320	Network / Internet	6,921	9,678	9,650	9,600	18,400	91.67%
51024052 - 55901	Advertising	332	0	0	332	332	0.00%
51024052 - 55903	Travel and Related Costs	4,205	2,562	735	5,000	1,500	(70.00%)
51024052 - 55904	Banking / Credit Card Fees	5,391	5,703	5,854	4,087	4,087	0.00%
51024052 - 55905	Postal Services	4,040	3,900	(3,972)	4,100	4,100	0.00%
51024052 - 55906	Membership Dues	208	0	208	250	250	0.00%
51024052 - 55908	Employee Moving Costs	0	0	0	5,000	5,000	0.00%
51024052 - 56100	General Supplies	40	855	290	660	660	0.00%
51024052 - 56101	Safety Related Items	0	0	785	0	0	0.00%
51024052 - 56120	Office Supplies	1,756	1,180	1,305	1,200	1,200	0.00%
51024052 - 56150	Computer Hardware / Software	7,392	9,891	19,144	15,112	7,576	(49.87%)
51024052 - 56220	Electricity	13,288	14,952	16,778	9,518	9,518	0.00%
51024052 - 56240	Heating Oil	9,009	11,936	10,688	8,102	8,102	0.00%
51024052 - 56260	Gasoline for Vehicles	444	695	674	1,963	1,963	0.00%
51024052 - 56320	Business Meals	37	0	0	200	200	0.00%
51024052 - 56330	Food/Bev/Related Emp Apprctn	1,306	1,743	1,211	1,050	1,050	0.00%
51024052 - 56400	Books and Periodicals	557	272	272	200	200	0.00%
<b>Operating Expenses</b>		<b>108,842</b>	<b>129,357</b>	<b>153,127</b>	<b>159,637</b>	<b>188,473</b>	<b>18.06%</b>
<b>Capital Outlay</b>		<b>0</b>	<b>2,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
51024054 - 58100	Depreciation	1,100,759	1,117,481	1,126,256	1,124,183	1,124,222	0.00%
51024054 - 58500	Bad Debt Expense	0	0	298	0	0	0.00%
51024054 - 58910	Allocations IN-Debit	19,395	21,335	23,484	22,212	22,212	0.00%
51024054 - 59100	Interest Expense	28,782	33,556	67,863	51,230	46,401	(9.43%)
<b>Other Expenses</b>		<b>1,148,936</b>	<b>1,172,373</b>	<b>1,217,902</b>	<b>1,197,625</b>	<b>1,192,835</b>	<b>(0.40%)</b>
<b>Total Utility Administration</b>		<b>1,720,675</b>	<b>1,669,172</b>	<b>1,753,300</b>	<b>1,786,637</b>	<b>1,824,339</b>	<b>2.11%</b>

**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Water Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Water Operations</b>							
51024351 - 51100	Salaries and Wages	324,641	350,974	316,721	507,173	515,566	1.65%
51024351 - 51200	Temporary Employees	35,022	39,000	30,624	57,428	57,428	0.00%
51024351 - 51300	Overtime	15,634	25,392	114,140	33,603	33,603	0.00%
51024351 - 52100	Health Insurance Benefit	101,839	85,128	88,251	178,638	178,638	0.00%
51024351 - 52200	FICA & Medicare Emplr Match	28,698	31,776	35,304	45,759	46,472	1.56%
51024351 - 52300	PERS Employer Contribution	243,457	104,038	105,901	143,864	152,563	6.05%
51024351 - 52400	Unemployment Insurance	1,988	2,010	1,800	2,968	2,968	0.00%
51024351 - 52500	Workers Compensation	9,693	11,025	7,348	18,354	18,569	1.17%
51024351 - 52900	Other Employee Benefits	1,933	2,154	2,460	3,906	4,200	7.53%
<b>Personnel Expenses</b>		<b>762,906</b>	<b>651,497</b>	<b>702,548</b>	<b>991,693</b>	<b>1,010,007</b>	<b>1.85%</b>
51024352 - 53240	Engineering/Architectural Svs	290	0	0	28,000	28,000	0.00%
51024352 - 53260	Training Services	2,507	4,075	19,325	6,500	6,500	0.00%
51024352 - 53300	Other Professional Svs	44,814	145,007	59,138	148,600	104,700	(29.54%)
51024352 - 53410	Software / Hardware Support	3,971	549	5,676	3,000	4,500	50.00%
51024352 - 53420	Sampling / Testing	36,829	18,109	24,556	7,960	7,960	0.00%
51024352 - 53490	Other Technical Services	0	229	0	1,400	1,400	0.00%
51024352 - 54210	Solid Waste	2,926	3,621	3,277	3,350	3,700	10.45%
51024352 - 54300	Repair/Maintenance Services	16,111	15,210	39,030	65,000	65,000	0.00%
51024352 - 54500	Construction Services	0	0	0	18,000	18,000	0.00%
51024352 - 55310	Telephone / Fax/TV	4,569	4,880	4,508	5,500	5,500	0.00%
51024352 - 55320	Network / Internet	0	46	0	500	500	0.00%
51024352 - 55330	Radio	0	0	7,731	16,900	16,900	0.00%
51024352 - 55903	Travel and Related Costs	5,256	0	1,833	9,000	9,000	0.00%
51024352 - 55906	Membership Dues	868	1,077	976	900	900	0.00%
51024352 - 55907	Permit Fees	1,043	300	1,638	550	550	0.00%
51024352 - 56100	General Supplies	133,401	89,739	55,714	117,750	106,100	(9.89%)
51024352 - 56101	Safety Related Items	0	1,020	7,365	5,000	12,000	140.00%
51024352 - 56108	Lab Supplies	0	8,395	6,988	11,000	11,000	0.00%
51024352 - 56110	Sand / Gravel / Rock	0	5,000	3,000	3,000	3,000	0.00%
51024352 - 56115	Chemicals	21,644	10,934	17,774	14,438	13,000	(9.96%)
51024352 - 56120	Office Supplies	290	1,236	506	1,200	1,200	0.00%
51024352 - 56150	Computer Hardware / Software	96	6,930	2,245	1,500	1,500	0.00%
51024352 - 56220	Electricity	141,433	143,309	123,620	148,000	148,000	0.00%
51024352 - 56230	Propane	1,579	1,882	2,340	2,200	2,200	0.00%
51024352 - 56240	Heating Oil	14,740	17,651	11,903	24,000	24,000	0.00%
51024352 - 56260	Gasoline for Vehicles	3,483	5,787	5,862	6,000	6,000	0.00%
51024352 - 56270	Diesel for Equipment	473	615	822	800	800	0.00%
51024352 - 56330	Food/Bev/Related Emp Apprctn	0	0	135	0	2,000	0.00%
51024352 - 56400	Books and Periodicals	0	888	841	400	900	125.00%
<b>Operating Expenses</b>		<b>436,324</b>	<b>486,490</b>	<b>406,800</b>	<b>650,448</b>	<b>604,810</b>	<b>(7.02%)</b>
51024353 - 57400	Machinery and Equipment	0	0	0	0	45,000	0.00%
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0.00%</b>
<b>Total Water Operations</b>		<b>1,199,230</b>	<b>1,137,987</b>	<b>1,109,349</b>	<b>1,642,141</b>	<b>1,659,817</b>	<b>1.08%</b>

**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Water Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<hr/>						
<b>Transfers Out</b>						
51029854 - 59940 Transfers To Enterpr Capt Proj	(3,296,281)	(143,235)	200,000	3,009,084	100,000	(96.68%)
Other Expenses	(3,296,281)	(143,235)	200,000	3,009,084	100,000	(96.68%)
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<b>Total Transfers Out</b>	<b>(3,296,281)</b>	<b>(143,235)</b>	<b>200,000</b>	<b>3,009,084</b>	<b>100,000</b>	<b>(96.68%)</b>
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**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Water Proprietary**

**Veh & Equip Maintenance**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
51022851 - 51100	Salaries and Wages	8,305	7,183	7,284	14,980	15,601	4.15%
51022851 - 51300	Overtime	0	14	0	465	465	0.00%
51022851 - 52100	Health Insurance Benefit	2,528	1,858	2,769	4,168	4,966	19.15%
51022851 - 52200	FICA & Medicare Emplr Match	635	551	557	1,187	1,228	3.45%
51022851 - 52300	PERS Employer Contribution	5,874	2,046	1,651	4,102	4,365	6.41%
51022851 - 52400	Unemployment Insurance	46	35	35	55	66	20.00%
51022851 - 52500	Workers Compensation	315	242	169	638	565	(11.45%)
51022851 - 52900	Other Employee Benefits	42	31	29	80	94	17.50%
Personnel Expenses		17,746	11,959	12,495	25,675	27,350	6.52%
51022852 - 54300	Repair/Maintenance Services	0	0	112	0	0	0.00%
51022852 - 56130	Machinery / Vehicle Parts	2,883	1,671	14,764	12,500	12,500	0.00%
Operating Expenses		2,883	1,671	14,876	12,500	12,500	0.00%
<b>Total Veh &amp; Equip Maintenance</b>		<b>20,628</b>	<b>13,630</b>	<b>27,371</b>	<b>38,175</b>	<b>39,850</b>	<b>4.39%</b>

**City of Unalaska**  
**FY2021 Water Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Water Proprietary**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Facilities Maintenance</b>							
51022951 - 51100	Salaries and Wages	10,535	19,407	16,488	10,854	12,747	17.44%
51022951 - 51200	Temporary Employees	1,501	533	797	0	0	0.00%
51022951 - 51300	Overtime	13	511	252	277	133	(51.99%)
51022951 - 52100	Health Insurance Benefit	3,591	5,042	5,884	3,632	4,056	11.67%
51022951 - 52200	FICA & Medicare Emplr Match	922	1,564	1,342	853	982	15.12%
51022951 - 52300	PERS Employer Contribution	7,327	5,299	3,120	2,966	3,515	18.51%
51022951 - 52400	Unemployment Insurance	77	137	96	49	55	12.24%
51022951 - 52500	Workers Compensation	460	890	595	529	523	(1.15%)
51022951 - 52900	Other Employee Benefits	70	128	105	67	74	10.45%
Personnel Expenses		24,495	33,510	28,679	19,227	22,085	14.86%
51022952 - 53300	Other Professional	0	0	125	0	0	0.00%
51022952 - 54300	Repair/Maintenance Services	3,847	17,884	26,854	28,550	28,550	0.00%
51022952 - 54500	Construction Services	0	0	0	1,000	1,000	0.00%
51022952 - 56100	General Supplies	1,166	1,234	290	1,500	1,500	0.00%
51022952 - 56101	Safety Related Items	0	0	895	0	0	0.00%
51022952 - 56140	Facility Maintenance Supplies	3,275	6,535	3,645	7,500	7,500	0.00%
Operating Expenses		8,288	25,653	31,810	38,550	38,550	0.00%
<b>Total Facilities Maintenance</b>		<b>32,783</b>	<b>59,163</b>	<b>60,488</b>	<b>57,777</b>	<b>60,635</b>	<b>4.95%</b>

Wastewater Enterprise Fund: **Wastewater Operations** (5202-405X; 455X)  
Responsible Manager/Title: Dan Winters, Public Utilities Director

### Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

### Functions and Responsibilities

- Maintains and operates all components of the public wastewater collection and treatment system, including lift stations, manholes, sewer lines and the wastewater treatment plant.
- Performs inspections, sampling and testing for regulatory compliance and permitting requirements.
- Responds to service calls to clear blockages, repair damaged services, vector septic tanks and portable toilets, and clean privately owned storm drain systems.
- Maintains a trained, certified staff.

### Departmental Goals

- To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.
- To operate the utility in a cost effective and environmentally responsible manner.
- To provide excellent customer service with a helpful, knowledgeable staff.

**City of Unalaska**  
**FY2021 Wastewater Budget Summary**  
**Adopted June 9, 2020**

<b>Wastewater Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	29,880	33,012	33,764	41,937	40,462	(3.52%)
Charges for Services	2,361,222	2,301,402	2,441,712	2,607,950	2,607,950	0.00%
Assessments	180	246	63	0	0	0.00%
Non-recurring Revenues	0	0	0	634,801	1,090,941	71.86%
<b>Total Revenues</b>	<b>2,391,282</b>	<b>2,334,660</b>	<b>2,475,539</b>	<b>3,284,688</b>	<b>3,739,353</b>	<b>12.16%</b>
<b>EXPENDITURES</b>						
Utility Administration	1,975,984	1,910,565	1,961,953	1,951,888	2,031,168	4.06%
Wastewater Operations	1,771,552	1,406,323	1,580,159	2,327,203	2,626,295	12.85%
Transfers Out	(306,023)	388,061	669,477	0	0	0.00%
Veh & Equip Maintenance	14,083	16,739	18,273	28,642	29,960	4.60%
Facilities Maintenance	48,756	49,069	63,132	86,153	61,195	(28.97%)
<b>Total Expenditures</b>	<b>3,504,351</b>	<b>3,770,757</b>	<b>4,292,994</b>	<b>4,393,887</b>	<b>4,748,618</b>	<b>7.47%</b>
Transfers In	0	1,072,156	1,032,021	998,248	1,009,265	1.10%
<b>Wastewater Proprietary Fund Net</b>	<b>(1,113,069)</b>	<b>(363,941)</b>	<b>(785,435)</b>	<b>(110,951)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Utility Administration	368,540	176,105	0	1,486,523	2,031,168	42.77%
Wastewater Operations	1,005,270	1,191,025	430,000	0	2,626,295	55.31%
Veh & Equip Maintenance	21,485	8,475	0	0	29,960	0.63%
Facilities Maintenance	33,115	28,080	0	0	61,195	1.29%
<b>Total Operating Expenditures</b>	<b>1,428,410</b>	<b>1,403,685</b>	<b>430,000</b>	<b>1,486,523</b>	<b>4,748,618</b>	

**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

<b>Wastewater Proprietary</b>		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<hr/>							
Intergovernmental							
52016041 - 42355	PERS Nonemployer Contributions	29,880	33,012	33,764	41,937	40,462	(3.52%)
Total Intergovernmental		29,880	33,012	33,764	41,937	40,462	(3.52%)
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Charges for Services							
52016042 - 44310	Unmetered Wastewater Sales	428,772	450,582	453,320	482,570	482,570	0.00%
52016042 - 44320	Metered Commercial Sales	1,770,269	1,709,142	1,837,630	2,020,704	2,020,704	0.00%
52016042 - 44330	Metered Industrial Sales	85,800	61,688	83,831	46,025	46,025	0.00%
52016042 - 44340	Vactor Services	48,371	43,126	8,113	49,053	49,053	0.00%
52016042 - 44370	Other Services	26,962	35,500	57,563	7,935	7,935	0.00%
52016042 - 44380	Late Fees	1,048	1,364	1,255	1,663	1,663	0.00%
Total Charges for Services		2,361,222	2,301,402	2,441,712	2,607,950	2,607,950	0.00%
<hr/>							
Assessments							
52016044 - 46513	Special Assess Pen & Int	180	246	63	0	0	0.00%
Total Assessments		180	246	63	0	0	0.00%
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Other Financing Sources							
52019848 - 49110	Transfers From Spec Rev Fnd	0	1,072,156	1,032,021	998,248	1,009,265	1.10%
Total Other Financing Sources		0	1,072,156	1,032,021	998,248	1,009,265	1.10%
<hr/>							
Non-recurring Revenues							
52016049 - 49910	Bdgt'd Use of Unrest. Net Asset	0	0	0	634,801	1,090,941	71.86%
Total Non-recurring Revenues		0	0	0	634,801	1,090,941	71.86%
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Wastewater Fund Net		2,391,282	3,406,816	3,507,560	4,282,936	4,748,618	10.87%
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**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Wastewater Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Utility Administration</b>							
52024051 - 51100	Salaries and Wages	178,989	181,701	194,794	209,084	214,003	2.35%
52024051 - 51200	Temporary Employees	433	2,479	1,023	1,788	2,594	45.08%
52024051 - 51300	Overtime	604	929	258	677	749	10.64%
52024051 - 52100	Health Insurance Benefit	63,159	48,773	59,685	70,792	70,189	(0.85%)
52024051 - 52200	FICA & Medicare Emplr Match	13,616	14,058	14,875	15,941	16,192	1.57%
52024051 - 52300	PERS Employer Contribution	129,722	50,119	44,823	54,948	58,528	6.52%
52024051 - 52400	Unemployment Insurance	912	944	944	946	968	2.33%
52024051 - 52500	Workers Compensation	3,371	3,904	2,914	4,884	4,925	0.84%
52024051 - 52900	Other Employee Benefits	278	348	629	721	392	(45.70%)
<b>Personnel Expenses</b>		<b>391,084</b>	<b>303,255</b>	<b>319,947</b>	<b>359,781</b>	<b>368,540</b>	<b>2.43%</b>
52024052 - 53230	Legal Services	14,988	9,698	653	10,000	10,000	0.00%
52024052 - 53240	Engineering/Architectural Svs	807	2,035	2,596	1,200	6,200	416.67%
52024052 - 53260	Training Services	731	954	350	1,000	1,000	0.00%
52024052 - 53264	Education Reimbursement	0	2,796	0	10,656	5,656	(46.92%)
52024052 - 53300	Other Professional Svs	2,546	1,934	936	4,650	3,600	(22.58%)
52024052 - 53410	Software / Hardware Support	14,133	15,281	19,939	17,539	26,905	53.40%
52024052 - 54110	Water / Sewerage	397	481	470	455	455	0.00%
52024052 - 54210	Solid Waste	614	2,572	730	1,215	1,215	0.00%
52024052 - 54230	Custodial Services/Supplies	2,206	2,326	2,426	4,509	4,509	0.00%
52024052 - 54300	Repair/Maintenance Services	636	309	460	1,000	1,000	0.00%
52024052 - 55200	General Insurance	27,178	34,375	39,995	52,672	62,336	18.35%
52024052 - 55310	Telephone / Fax/TV	910	1,951	3,089	1,321	1,321	0.00%
52024052 - 55320	Network / Internet	6,056	8,468	8,444	8,400	16,100	91.67%
52024052 - 55903	Travel and Related Costs	2,689	2,562	2,976	2,500	1,500	(40.00%)
52024052 - 55904	Banking / Credit Card Fees	2,696	4,420	5,322	2,000	2,000	0.00%
52024052 - 55905	Postal Services	1,710	1,668	(2,043)	1,710	1,710	0.00%
52024052 - 55908	Employee Moving Costs	0	0	4,766	0	0	0.00%
52024052 - 56100	General Supplies	30	850	250	500	500	0.00%
52024052 - 56101	Safety Related Items	0	0	785	0	0	0.00%
52024052 - 56120	Office Supplies	1,656	1,212	1,255	2,186	2,186	0.00%
52024052 - 56150	Computer Hardware / Software	5,924	8,655	16,751	13,223	6,629	(49.87%)
52024052 - 56220	Electricity	6,644	7,476	8,389	9,518	9,518	0.00%
52024052 - 56240	Heating Oil	9,009	11,936	10,688	8,102	8,102	0.00%
52024052 - 56260	Gasoline for Vehicles	444	668	674	1,963	1,963	0.00%
52024052 - 56320	Business Meals	0	0	48	200	200	0.00%
52024052 - 56330	Food/Bev/Related Emp Apprctn	1,406	1,490	1,513	1,000	1,000	0.00%
52024052 - 56400	Books and Periodicals	423	522	272	500	500	0.00%
<b>Operating Expenses</b>		<b>103,832</b>	<b>124,638</b>	<b>131,733</b>	<b>158,019</b>	<b>176,105</b>	<b>11.45%</b>
<b>Capital Outlay</b>		<b>0</b>	<b>2,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
52024054 - 58100	Depreciation	1,338,427	1,341,928	1,375,845	1,302,136	1,361,872	4.59%
52024054 - 58500	Bad Debt Expense	0	0	907	0	0	0.00%
52024054 - 58910	Allocations IN-Debit	17,754	19,530	21,852	21,852	21,852	0.00%
52024054 - 59100	Interest Expense	124,886	118,255	111,670	110,100	102,799	(6.63%)
<b>Other Expenses</b>		<b>1,481,067</b>	<b>1,479,713</b>	<b>1,510,274</b>	<b>1,434,088</b>	<b>1,486,523</b>	<b>3.66%</b>
<b>Total Utility Administration</b>		<b>1,975,984</b>	<b>1,910,565</b>	<b>1,961,953</b>	<b>1,951,888</b>	<b>2,031,168</b>	<b>4.06%</b>

**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Wastewater Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Wastewater Operations</b>							
52024551 - 51100	Salaries and Wages	490,253	435,462	342,749	495,162	505,140	2.02%
52024551 - 51200	Temporary Employees	14,358	30,336	26,714	57,428	57,428	0.00%
52024551 - 51300	Overtime	6,344	6,444	24,923	40,000	40,000	0.00%
52024551 - 52100	Health Insurance Benefit	161,449	126,994	115,460	178,638	178,638	0.00%
52024551 - 52200	FICA & Medicare Emplr Match	39,079	36,127	30,298	45,332	46,097	1.69%
52024551 - 52300	PERS Employer Contribution	338,806	121,545	91,557	141,531	150,293	6.19%
52024551 - 52400	Unemployment Insurance	2,852	2,589	2,837	2,968	2,968	0.00%
52024551 - 52500	Workers Compensation	12,512	16,838	8,241	20,821	21,064	1.17%
52024551 - 52900	Other Employee Benefits	1,912	1,789	2,013	3,348	3,642	8.78%
<b>Personnel Expenses</b>		<b>1,067,565</b>	<b>778,124</b>	<b>644,793</b>	<b>985,228</b>	<b>1,005,270</b>	<b>2.03%</b>
52024552 - 53240	Engineering/Architectural Svcs	0	0	0	2,000	2,000	0.00%
52024552 - 53260	Training Services	2,751	5,239	3,624	5,500	5,500	0.00%
52024552 - 53300	Other Professional Svcs	55,219	52,238	135,917	289,361	213,500	(26.22%)
52024552 - 53410	Software / Hardware Support	0	9,704	1,790	12,000	12,000	0.00%
52024552 - 53420	Sampling / Testing	19,499	13,653	13,760	14,400	14,400	0.00%
52024552 - 53490	Other Technical Services	0	229	125	250	250	0.00%
52024552 - 54110	Water / Sewerage	12,515	11,548	11,787	13,000	13,000	0.00%
52024552 - 54210	Solid Waste	99,191	96,647	138,255	130,000	130,000	0.00%
52024552 - 54300	Repair/Maintenance Services	841	1,585	28,255	65,000	65,000	0.00%
52024552 - 54500	Construction Services	6,284	0	0	6,500	6,500	0.00%
52024552 - 55310	Telephone / Fax/TV	6,084	6,865	6,799	8,000	8,000	0.00%
52024552 - 55330	Radio	0	0	7,731	1,500	1,500	0.00%
52024552 - 55901	Advertising	0	0	75	250	250	0.00%
52024552 - 55903	Travel and Related Costs	3,303	2,003	8,667	7,200	7,200	0.00%
52024552 - 55906	Membership Dues	578	100	0	600	600	0.00%
52024552 - 55907	Permit Fees	2,520	5,420	9,606	9,000	9,000	0.00%
52024552 - 55908	Employee Moving Costs	0	0	1,513	0	0	0.00%
52024552 - 56100	General Supplies	63,649	71,440	64,775	134,980	111,225	(17.60%)
52024552 - 56101	Safety Related Items	0	666	7,366	9,500	9,500	0.00%
52024552 - 56108	Lab Supplies	0	17,297	7,654	14,200	14,200	0.00%
52024552 - 56115	Chemicals	239,174	120,056	245,583	341,335	330,000	(3.32%)
52024552 - 56120	Office Supplies	458	0	342	450	450	0.00%
52024552 - 56150	Computer Hardware / Software	640	552	283	1,000	1,000	0.00%
52024552 - 56220	Electricity	104,700	111,357	134,581	122,500	122,500	0.00%
52024552 - 56230	Propane	2,998	985	991	4,500	4,500	0.00%
52024552 - 56240	Heating Oil	80,535	97,320	96,658	103,000	103,000	0.00%
52024552 - 56260	Gasoline for Vehicles	1,981	2,211	1,837	4,000	3,500	(12.50%)
52024552 - 56270	Diesel for Equipment	1,069	961	883	1,400	1,400	0.00%
52024552 - 56330	Food/Bev/Related Emp Apprctn	0	0	0	300	800	166.67%
52024552 - 56400	Books and Periodicals	0	121	414	250	250	0.00%
<b>Operating Expenses</b>		<b>703,987</b>	<b>628,199</b>	<b>929,270</b>	<b>1,301,975</b>	<b>1,191,025</b>	<b>(8.52%)</b>
52024553 - 57300	Improvements & Infrastructure	0	0	6,097	0	0	0.00%
52024553 - 57400	Machinery and Equipment	0	0	0	40,000	430,000	975.00%
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>6,097</b>	<b>40,000</b>	<b>430,000</b>	<b>975.00%</b>
<b>Total Wastewater Operations</b>		<b>1,771,552</b>	<b>1,406,323</b>	<b>1,580,159</b>	<b>2,327,203</b>	<b>2,626,295</b>	<b>12.85%</b>

**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Wastewater Proprietary**

**Transfers Out**

52029854 - 59940      Transfers To Enterpr Capt Proj

Other Expenses

**Total Transfers Out**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
52029854 - 59940      Transfers To Enterpr Capt Proj	(306,023)	388,061	669,477	0	0	0.00%
Other Expenses	(306,023)	388,061	669,477	0	0	0.00%
<b>Total Transfers Out</b>	<b>(306,023)</b>	<b>388,061</b>	<b>669,477</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Wastewater Proprietary**

**Veh & Equip Maintenance**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
52022851 - 51100	Salaries and Wages	4,997	8,119	10,023	11,766	12,255	4.16%
52022851 - 51300	Overtime	0	11	0	365	365	0.00%
52022851 - 52100	Health Insurance Benefit	1,722	2,141	3,287	3,275	3,902	19.15%
52022851 - 52200	FICA & Medicare Emplr Match	382	622	767	937	968	3.31%
52022851 - 52300	PERS Employer Contribution	3,558	2,170	2,274	3,220	3,429	6.49%
52022851 - 52400	Unemployment Insurance	33	30	52	42	49	16.67%
52022851 - 52500	Workers Compensation	212	273	175	501	444	(11.34%)
52022851 - 52900	Other Employee Benefits	22	40	52	61	73	19.67%
Personnel Expenses		10,926	13,406	16,629	20,167	21,485	6.54%
52022852 - 54300	Repair/Maintenance Services	0	0	112	300	300	0.00%
52022852 - 56100	General Supplies	2	0	0	675	675	0.00%
52022852 - 56130	Machinery / Vehicle Parts	3,155	3,333	1,533	7,500	7,500	0.00%
Operating Expenses		3,157	3,333	1,645	8,475	8,475	0.00%
<b>Total Veh &amp; Equip Maintenance</b>		<b>14,083</b>	<b>16,739</b>	<b>18,273</b>	<b>28,642</b>	<b>29,960</b>	<b>4.60%</b>

**City of Unalaska**  
**FY2021 Wastewater Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Wastewater Proprietary**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Facilities Maintenance</b>							
52022951 - 51100	Salaries and Wages	16,319	16,002	22,799	11,851	13,913	17.40%
52022951 - 51200	Temporary Employees	1,547	571	368	0	0	0.00%
52022951 - 51300	Overtime	552	3,545	3,547	2,496	5,264	110.90%
52022951 - 52100	Health Insurance Benefit	5,353	6,366	10,054	4,678	6,082	30.01%
52022951 - 52200	FICA & Medicare Emplr Match	1,409	1,539	2,044	1,112	1,470	32.19%
52022951 - 52300	PERS Employer Contribution	11,769	5,392	5,867	3,882	5,303	36.60%
52022951 - 52400	Unemployment Insurance	100	129	160	62	78	25.81%
52022951 - 52500	Workers Compensation	678	861	875	903	893	(1.15%)
52022951 - 52900	Other Employee Benefits	110	120	160	89	112	25.84%
<b>Personnel Expenses</b>		<b>37,836</b>	<b>34,526</b>	<b>45,873</b>	<b>25,073</b>	<b>33,115</b>	<b>32.07%</b>
52022952 - 53300	Other Professional	0	0	610	0	0	0.00%
52022952 - 54300	Repair/Maintenance Services	2,786	8,755	5,788	15,780	15,780	0.00%
52022952 - 54500	Construction Services	0	0	0	38,000	5,000	(86.84%)
52022952 - 56100	General Supplies	1,150	579	166	2,500	2,500	0.00%
52022952 - 56101	Safety Related Items	0	0	1,041	0	0	0.00%
52022952 - 56140	Facility Maintenance Supplies	6,984	5,209	9,654	4,800	4,800	0.00%
<b>Operating Expenses</b>		<b>10,920</b>	<b>14,544</b>	<b>17,259</b>	<b>61,080</b>	<b>28,080</b>	<b>(54.03%)</b>
<b>Total Facilities Maintenance</b>		<b>48,756</b>	<b>49,069</b>	<b>63,132</b>	<b>86,153</b>	<b>61,195</b>	<b>(28.97%)</b>

Solid Waste Enterprise Fund: **Solid Waste Operations** (5300-047X)  
Responsible Manager/Title: Dan Winters, Public Utilities Director

### Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

### Functions and Responsibilities

- Operates and maintains the landfill and baler facility, including repairing the roads, drainage and fences.
- Conducts sampling and testing for regulatory compliance and permitting requirements
- Weighs vehicles, sorts and bales solid waste, stacks bales in cells and covers them daily, and arranges shipment for items to be sent off-island.

### Departmental Goals

- To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.
- To operate the utility in a cost effective and environmentally responsible manner.
- To maintain regulatory requirements.

**City of Unalaska**  
**FY2021 Solid Waste Budget Summary**  
**Adopted June 9, 2020**

<b>Solid Waste Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	24,882	28,010	36,537	39,911	37,969	(4.87%)
Charges for Services	2,275,045	2,273,120	2,357,326	2,562,531	2,562,531	0.00%
Non-recurring Revenues	0	18,500	200	1,965,095	1,540,288	(21.62%)
<b>Total Revenues</b>	<b>2,299,928</b>	<b>2,319,629</b>	<b>2,394,063</b>	<b>4,567,537</b>	<b>4,140,788</b>	<b>(10.31%)</b>
<b>EXPENDITURES</b>						
Utility Administration	1,605,771	1,272,246	1,417,290	1,566,186	1,707,049	8.99%
Solid Waste Operations	1,675,799	1,372,605	1,538,517	2,121,923	2,102,980	(0.89%)
Transfers Out	(85,162)	1,104,950	0	741,500	100,000	(86.51%)
Veh & Equip Maintenance	75,581	62,200	54,888	137,603	142,935	3.87%
Facilities Maintenance	71,960	74,740	90,502	78,105	87,824	12.44%
<b>Total Expenditures</b>	<b>3,343,950</b>	<b>3,886,740</b>	<b>3,101,197</b>	<b>4,645,317</b>	<b>4,140,788</b>	<b>(12.18%)</b>
 Transfers In	 143,721	 184,704	 116,612	 44,622	 0	 (100.00%)
<b>Solid Waste Proprietary Fund Net</b>	<b>(900,301)</b>	<b>(1,382,407)</b>	<b>(590,522)</b>	<b>(33,157)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Utility Administration	295,967	110,615	0	1,300,468	1,707,049	41.23%
Solid Waste Operations	943,980	1,159,000	0	0	2,102,980	50.79%
Veh & Equip Maintenance	86,935	56,000	0	0	142,935	3.45%
Facilities Maintenance	74,324	13,500	0	0	87,824	2.12%
<b>Total Operating Expenditures</b>	<b>1,401,206</b>	<b>1,339,115</b>	<b>0</b>	<b>1,300,468</b>	<b>4,040,788</b>	
 Transfers Out	 0	 0	 0	 100,000	 100,000	 2.41%
	0	0	0	100,000	100,000	

**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

<b>Solid Waste Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Intergovernmental</b>						
53016541 - 42355 PERS Nonemployer Contributions	24,882	28,010	36,537	39,911	37,969	(4.87%)
<b>Total Intergovernmental</b>	<b>24,882</b>	<b>28,010</b>	<b>36,537</b>	<b>39,911</b>	<b>37,969</b>	<b>(4.87%)</b>
<b>Charges for Services</b>						
53016542 - 44410 Tipping Fees	1,713,280	1,618,715	1,660,562	1,966,240	1,966,240	0.00%
53016542 - 44420 Vehicle Disposal Fees	0	17,638	7,615	0	0	0.00%
53016542 - 44421 Motor Vehicle Tax - Landfill	69,600	53,850	57,100	50,000	50,000	0.00%
53016542 - 44470 Other Fees	204,469	264,992	299,425	270,450	270,450	0.00%
53016542 - 44480 Late Fees	693	860	996	2,071	2,071	0.00%
53016542 - 44490 Landfill Maintenance Fees	287,004	317,066	331,628	273,770	273,770	0.00%
<b>Total Charges for Services</b>	<b>2,275,045</b>	<b>2,273,120</b>	<b>2,357,326</b>	<b>2,562,531</b>	<b>2,562,531</b>	<b>0.00%</b>
<b>Other Financing Sources</b>						
53019848 - 49110 Transfers From Spec Rev Fnd	0	184,704	116,612	44,622	0	(100.00%)
53019848 - 49140 Transfers From Prop Capt Proj	143,721	0	0	0	0	0.00%
<b>Total Other Financing Sources</b>	<b>143,721</b>	<b>184,704</b>	<b>116,612</b>	<b>44,622</b>	<b>0</b>	<b>(100.00%)</b>
<b>Non-recurring Revenues</b>						
53016549 - 49400 Gain-loss on Sale of Fixed Ass	0	18,500	200	0	0	0.00%
53016549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	1,965,095	1,540,288	(21.62%)
<b>Total Non-recurring Revenues</b>	<b>0</b>	<b>18,500</b>	<b>200</b>	<b>1,965,095</b>	<b>1,540,288</b>	<b>(21.62%)</b>
<b>Solid Waste Fund Net</b>	<b>2,443,649</b>	<b>2,504,333</b>	<b>2,510,675</b>	<b>4,612,159</b>	<b>4,140,788</b>	<b>(10.22%)</b>



**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Solid Waste Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Utility Administration</b>							
53024051 - 51100	Salaries and Wages	143,523	147,728	159,218	170,556	174,711	2.44%
53024051 - 51200	Temporary Employees	357	2,002	545	596	1,297	117.62%
53024051 - 51300	Overtime	534	841	243	498	494	(0.80%)
53024051 - 52100	Health Insurance Benefit	47,233	36,816	45,038	53,704	53,405	(0.56%)
53024051 - 52200	FICA & Medicare Emplr Match	10,892	11,415	12,115	12,892	13,064	1.33%
53024051 - 52300	PERS Employer Contribution	104,596	40,819	35,675	44,638	47,655	6.76%
53024051 - 52400	Unemployment Insurance	682	705	707	710	730	2.82%
53024051 - 52500	Workers Compensation	2,916	3,517	2,642	4,316	4,367	1.19%
53024051 - 52900	Other Employee Benefits	167	252	524	568	244	(57.13%)
<b>Personnel Expenses</b>		<b>310,900</b>	<b>244,094</b>	<b>256,707</b>	<b>288,478</b>	<b>295,967</b>	<b>2.60%</b>
53024052 - 53230	Legal Services	720	0	0	1,000	1,000	0.00%
53024052 - 53240	Engineering/Architectural Svs	613	2,035	2,596	2,500	2,500	0.00%
53024052 - 53260	Training Services	731	1,695	62	1,000	1,000	0.00%
53024052 - 53264	Education Reimbursement	0	0	0	0	1,450	0.00%
53024052 - 53300	Other Professional Svs	2,546	994	401	2,350	1,900	(19.15%)
53024052 - 53410	Software / Hardware Support	6,057	6,564	8,545	7,532	11,546	53.29%
53024052 - 54110	Water / Sewerage	397	481	470	456	456	0.00%
53024052 - 54210	Solid Waste	559	2,476	674	1,215	1,215	0.00%
53024052 - 54230	Custodial Services/Supplies	1,103	1,165	1,213	4,509	4,509	0.00%
53024052 - 54300	Repair/Maintenance Services	636	309	460	500	500	0.00%
53024052 - 55200	General Insurance	22,269	26,890	22,641	38,215	42,712	11.77%
53024052 - 55310	Telephone / Fax/TV	886	1,654	2,387	1,321	1,321	0.00%
53024052 - 55320	Network / Internet	2,595	3,629	3,619	3,600	6,900	91.67%
53024052 - 55903	Travel and Related Costs	517	4,092	487	5,000	1,000	(80.00%)
53024052 - 55904	Banking / Credit Card Fees	2,311	4,635	5,854	1,800	1,800	0.00%
53024052 - 55905	Postal Services	2,730	2,753	(1,758)	2,565	2,565	0.00%
53024052 - 55908	Employee Moving Costs	0	0	0	5,000	5,000	0.00%
53024052 - 56100	General Supplies	20	840	250	200	200	0.00%
53024052 - 56101	Safety Related Items	0	0	785	0	0	0.00%
53024052 - 56120	Office Supplies	1,718	1,169	1,354	2,186	2,186	0.00%
53024052 - 56150	Computer Hardware / Software	2,539	3,709	7,179	5,667	2,841	(49.87%)
53024052 - 56220	Electricity	6,644	7,476	8,389	7,000	7,000	0.00%
53024052 - 56240	Heating Oil	9,009	11,937	10,687	8,102	8,102	0.00%
53024052 - 56260	Gasoline for Vehicles	444	668	674	1,962	1,962	0.00%
53024052 - 56320	Business Meals	0	37	0	200	200	0.00%
53024052 - 56330	Food/Bev/Related Emp Apprctn	1,364	1,702	1,833	750	750	0.00%
53024052 - 56400	Books and Periodicals	423	272	272	0	0	0.00%
<b>Operating Expenses</b>		<b>66,831</b>	<b>87,181</b>	<b>79,074</b>	<b>104,630</b>	<b>110,615</b>	<b>5.72%</b>
<b>Capital Outlay</b>		<b>0</b>	<b>2,959</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
53024054 - 58100	Depreciation	880,765	884,251	907,244	824,512	955,996	15.95%
53024054 - 58200	Landfill Closure/Post Closure	269,108	(38,963)	85,122	262,000	262,000	0.00%
53024054 - 58500	Bad Debt Expense	0	0	120	0	0	0.00%
53024054 - 58910	Allocations IN-Debit	18,424	20,267	21,456	21,456	21,456	0.00%
53024054 - 59100	Interest Expense	59,743	72,456	67,566	65,110	61,016	(6.29%)
<b>Other Expenses</b>		<b>1,228,040</b>	<b>938,012</b>	<b>1,081,509</b>	<b>1,173,078</b>	<b>1,300,468</b>	<b>10.86%</b>
<b>Total Utility Administration</b>		<b>1,605,771</b>	<b>1,272,246</b>	<b>1,417,290</b>	<b>1,566,186</b>	<b>1,707,049</b>	<b>8.99%</b>

**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Solid Waste Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Solid Waste Operations</b>							
53024751 - 51100	Salaries and Wages	335,179	338,455	380,808	468,347	474,730	1.36%
53024751 - 51200	Temporary Employees	34,022	38,533	24,774	27,903	27,903	0.00%
53024751 - 51300	Overtime	44,441	44,187	45,931	46,000	46,000	0.00%
53024751 - 52100	Health Insurance Benefit	108,112	86,312	125,306	178,638	178,638	0.00%
53024751 - 52200	FICA & Medicare Emplr Match	31,632	32,220	34,541	41,484	41,970	1.17%
53024751 - 52300	PERS Employer Contribution	270,381	104,598	104,757	135,789	142,737	5.12%
53024751 - 52400	Unemployment Insurance	2,159	1,968	2,420	2,673	2,673	0.00%
53024751 - 52500	Workers Compensation	16,448	15,532	11,978	25,305	25,408	0.41%
53024751 - 52900	Other Employee Benefits	2,155	2,190	2,697	3,627	3,921	8.11%
<b>Personnel Expenses</b>		<b>844,528</b>	<b>663,995</b>	<b>733,212</b>	<b>929,766</b>	<b>943,980</b>	<b>1.53%</b>
53024752 - 53240	Engineering/Architectural Svcs	0	4,175	0	2,000	2,000	0.00%
53024752 - 53260	Training Services	3,089	3,256	1,020	4,000	4,000	0.00%
53024752 - 53300	Other Professional Svcs	101,031	66,976	98,191	46,500	46,500	0.00%
53024752 - 53410	Software / Hardware Support	1,058	54	0	1,200	1,200	0.00%
53024752 - 53420	Sampling / Testing	34,462	28,567	23,138	71,839	48,000	(33.18%)
53024752 - 53490	Other Technical Services	0	965	210	36,500	36,500	0.00%
53024752 - 54110	Water / Sewerage	72,109	68,410	192,263	150,000	150,000	0.00%
53024752 - 54210	Solid Waste	353,806	261,303	26,834	572,000	572,000	0.00%
53024752 - 54300	Repair/Maintenance Services	736	10,500	125,088	11,000	11,000	0.00%
53024752 - 55310	Telephone / Fax/TV	4,092	4,120	4,001	4,600	4,600	0.00%
53024752 - 55330	Radio	260	0	6,325	2,750	2,750	0.00%
53024752 - 55901	Advertising	0	0	650	500	500	0.00%
53024752 - 55903	Travel and Related Costs	5,695	1,882	5,458	8,000	8,000	0.00%
53024752 - 55906	Membership Dues	1,184	1,510	418	1,000	1,000	0.00%
53024752 - 55907	Permit Fees	6,437	9,945	9,735	10,000	10,000	0.00%
53024752 - 55908	Employee Moving Costs	0	0	1,067	0	0	0.00%
53024752 - 56100	General Supplies	82,081	79,305	102,592	62,505	53,500	(14.41%)
53024752 - 56101	Safety Related Items	0	728	6,518	16,500	16,500	0.00%
53024752 - 56108	Lab Supplies	0	3,075	3,858	5,000	5,000	0.00%
53024752 - 56110	Sand / Gravel / Rock	49,995	49,995	50,040	50,000	50,000	0.00%
53024752 - 56115	Chemicals	243	158	0	250	250	0.00%
53024752 - 56120	Office Supplies	248	988	0	700	700	0.00%
53024752 - 56150	Computer Hardware / Software	2,889	3,380	0	1,700	1,700	0.00%
53024752 - 56220	Electricity	63,549	61,476	82,584	70,000	70,000	0.00%
53024752 - 56230	Propane	1,365	1,756	1,618	2,313	2,000	(13.53%)
53024752 - 56240	Heating Oil	38,327	35,321	52,887	50,000	50,000	0.00%
53024752 - 56260	Gasoline for Vehicles	743	735	1,162	800	800	0.00%
53024752 - 56270	Diesel for Equipment	7,628	9,755	9,196	10,000	10,000	0.00%
53024752 - 56330	Food/Bev/Related Emp Apprctn	243	275	397	400	400	0.00%
53024752 - 56400	Books and Periodicals	0	0	55	100	100	0.00%
<b>Operating Expenses</b>		<b>831,270</b>	<b>708,610</b>	<b>805,304</b>	<b>1,192,157</b>	<b>1,159,000</b>	<b>(2.78%)</b>
<b>Total Solid Waste Operations</b>		<b>1,675,799</b>	<b>1,372,605</b>	<b>1,538,517</b>	<b>2,121,923</b>	<b>2,102,980</b>	<b>(0.89%)</b>

**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Solid Waste Proprietary**

**Transfers Out**

53029854 - 59940      Transfers To Prop Capt Proj

Other Expenses

**Total Transfers Out**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
53029854 - 59940      Transfers To Prop Capt Proj	(85,162)	1,104,950	0	741,500	100,000	(86.51%)
Other Expenses	(85,162)	1,104,950	0	741,500	100,000	(86.51%)
<b>Total Transfers Out</b>	<b>(85,162)</b>	<b>1,104,950</b>	<b>0</b>	<b>741,500</b>	<b>100,000</b>	<b>(86.51%)</b>

**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Solid Waste Proprietary**

**Veh & Equip Maintenance**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
53022851 - 51100	Salaries and Wages	15,496	22,150	23,235	47,610	49,583	4.14%
53022851 - 51300	Overtime	3,048	3,735	2,289	1,485	1,485	0.00%
53022851 - 52100	Health Insurance Benefit	5,522	6,638	6,977	13,250	15,788	19.15%
53022851 - 52200	FICA & Medicare Emplr Match	1,441	1,989	1,953	3,772	3,904	3.50%
53022851 - 52300	PERS Employer Contribution	12,931	6,982	5,739	13,033	13,872	6.44%
53022851 - 52400	Unemployment Insurance	127	128	137	177	209	18.08%
53022851 - 52500	Workers Compensation	684	848	588	2,026	1,796	(11.37%)
53022851 - 52900	Other Employee Benefits	79	114	111	250	298	19.20%
Personnel Expenses		39,615	42,693	41,028	81,603	86,935	6.53%
53022852 - 54300	Repair/Maintenance Services	0	0	112	2,500	2,500	0.00%
53022852 - 56100	General Supplies	4	119	0	2,000	2,000	0.00%
53022852 - 56130	Machinery / Vehicle Parts	35,963	15,925	13,748	51,500	51,500	0.00%
Operating Expenses		35,966	19,507	13,860	56,000	56,000	0.00%
<b>Total Veh &amp; Equip Maintenance</b>		<b>75,581</b>	<b>62,200</b>	<b>54,888</b>	<b>137,603</b>	<b>142,935</b>	<b>3.87%</b>

**City of Unalaska**  
**FY2021 Solid Waste Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Solid Waste Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Facilities Maintenance</b>							
53022951 - 51100	Salaries and Wages	20,790	36,829	34,295	36,415	42,764	17.44%
53022951 - 51200	Temporary Employees	1,214	401	196	0	0	0.00%
53022951 - 51300	Overtime	128	707	2,378	982	574	(41.55%)
53022951 - 52100	Health Insurance Benefit	6,069	9,463	12,307	12,198	13,641	11.83%
53022951 - 52200	FICA & Medicare Emplr Match	1,693	2,902	2,820	2,864	3,312	15.64%
53022951 - 52300	PERS Employer Contribution	14,084	9,841	8,577	9,967	11,832	18.71%
53022951 - 52400	Unemployment Insurance	113	262	209	165	181	9.70%
53022951 - 52500	Workers Compensation	824	1,597	1,176	1,783	1,762	(1.18%)
53022951 - 52900	Other Employee Benefits	102	216	191	231	258	11.69%
<b>Personnel Expenses</b>		<b>45,016</b>	<b>62,217</b>	<b>62,148</b>	<b>64,605</b>	<b>74,324</b>	<b>15.04%</b>
53022952 - 53300	Other Professional	0	0	5,125	0	0	0.00%
53022952 - 54300	Repair/Maintenance Services	21,851	4,595	14,876	5,500	5,500	0.00%
53022952 - 54500	Construction Services	0	0	0	1,000	1,000	0.00%
53022952 - 56100	General Supplies	68	1,075	152	1,500	1,500	0.00%
53022952 - 56101	Safety Related Items	0	0	2,018	0	0	0.00%
53022952 - 56140	Facility Maintenance Supplies	5,026	6,853	6,182	5,500	5,500	0.00%
<b>Operating Expenses</b>		<b>26,944</b>	<b>12,523</b>	<b>28,353</b>	<b>13,500</b>	<b>13,500</b>	<b>0.00%</b>
<b>Total Facilities Maintenance</b>		<b>71,960</b>	<b>74,740</b>	<b>90,502</b>	<b>78,105</b>	<b>87,824</b>	<b>12.44%</b>

General Fund: **Dock Operations, Harbors, and Ports Security** (5400-054X)  
Responsible Manager/Title: Peggy McLaughlin, Port Director

Mission Statement

To promote the growth and health of the community through planning, development, and management of marine related municipal properties and facilities to provide moorage and other marine services on a self-supporting basis.

Departmental Goals

- To manage and maintain city port facilities at a high standard and provide for a safe environment for users.
- To provide accurate and timely financial information to the Finance Department for billing.
- Manage safe moorage for all vessels at City facilities
- To respond to customer complaints in a timely manner.
- To have a trained staff ready to respond to a variety of emergencies and situations.
- To keep policies and procedures current.

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Summary**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	472,734	490,385	119,501	487,178	485,831	(0.28%)
Charges for Services	6,639,831	7,114,489	6,557,217	7,770,770	8,227,891	5.88%
Investment Income	0	150,589	51,807	0	0	0.00%
Non-recurring Revenues	(705,855)	(344,240)	0	3,281,618	2,086,149	(36.43%)
<b>Total Revenues</b>	<b>6,406,710</b>	<b>7,411,223</b>	<b>6,728,525</b>	<b>11,539,566</b>	<b>10,799,871</b>	<b>(6.85%)</b>
<b>EXPENDITURES</b>						
Harbor Office	4,910,825	5,798,163	6,302,558	8,031,646	8,124,639	1.16%
Unalaska Marine Center	1,039,848	968,150	1,037,949	1,054,667	1,095,318	3.85%
Spit & Light Cargo Docks	488,904	489,239	531,227	508,061	527,369	3.80%
Ports Security	12,639	17,263	30,046	76,211	73,339	(3.77%)
CEM Small Boat Harbor	650,194	663,110	697,806	502,126	689,532	37.32%
Bobby Storrs Small Boat Harbor	163,587	143,544	114,721	149,396	185,660	24.27%
Transfers Out	32,971,910	8,713,828	4,856,640	1,105,650	0	(100.00%)
Veh & Equip Maintenance	69,141	43,011	48,466	60,531	63,025	4.12%
Facilities Maintenance	36,327	20,066	36,583	55,151	40,989	(25.68%)
<b>Total Expenditures</b>	<b>40,343,376</b>	<b>16,856,374</b>	<b>13,655,996</b>	<b>11,543,439</b>	<b>10,799,870</b>	<b>(6.88%)</b>
<b>Ports &amp; Harbors Proprietary Fund Net</b>	<b>(33,936,666)</b>	<b>(9,445,150)</b>	<b>(6,927,471)</b>	<b>(3,873)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Harbor Office	1,083,240	237,018	10,500	6,793,881	8,124,639	75.23%
Unalaska Marine Center	467,972	627,346	0	0	1,095,318	10.14%
Spit & Light Cargo Docks	138,666	388,703	0	0	527,369	4.88%
Ports Security	68,339	5,000	0	0	73,339	0.68%
CEM Small Boat Harbor	253,205	436,327	0	0	689,532	6.38%
Bobby Storrs Small Boat Harbor	103,999	81,661	0	0	185,660	1.72%
Veh & Equip Maintenance	41,025	22,000	0	0	63,025	0.58%
Facilities Maintenance	29,934	11,055	0	0	40,989	0.38%
<b>Total Operating Expenditures</b>	<b>2,186,380</b>	<b>1,809,109</b>	<b>10,500</b>	<b>6,793,881</b>	<b>10,799,870</b>	
Transfers Out	0	0	0	0	0	0.00%
	0	0	0	0	0	

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Intergovernmental</b>							
54017041 - 42152	Debt Reimbursements Grants	367,894	369,496	0	366,694	366,694	0.00%
54017041 - 42195	Misc. Fed Operating Grants	55,196	55,255	55,682	55,166	55,166	0.00%
54017041 - 42355	PERS Nonemployer Contributions	43,140	47,509	60,614	65,318	63,971	(2.06%)
54017041 - 42359	Other State Revenue	6,505	18,125	3,205	0	0	0.00%
<b>Total Intergovernmental</b>		<b>472,734</b>	<b>490,385</b>	<b>119,501</b>	<b>487,178</b>	<b>485,831</b>	<b>(0.28%)</b>
<b>Charges for Services</b>							
54017042 - 44511	UMC Docking / Moorage	1,368,273	1,401,709	1,360,938	1,735,300	1,770,006	2.00%
54017042 - 44512	UMC Wharfage	2,536,157	2,868,509	2,220,775	3,125,950	3,188,469	2.00%
54017042 - 44513	UMC Rental Fees	569,000	513,074	541,487	600,000	850,000	41.67%
54017042 - 44514	UMC Utilities	434,168	387,579	428,845	360,000	467,127	29.76%
54017042 - 44521	Spit Docking / Moorage	454,799	470,221	497,208	434,730	430,520	(0.97%)
54017042 - 44524	Spit Utilities	99,516	125,148	148,741	125,000	125,000	0.00%
54017042 - 44531	SBH Docking / Moorage	67,727	68,962	76,249	87,000	87,000	0.00%
54017042 - 44534	SBH Utilities	12,468	12,247	7,705	14,290	6,000	(58.01%)
54017042 - 44541	Cargo Docking / Moorage	63,003	110,611	93,061	120,000	120,000	0.00%
54017042 - 44542	Cargo Wharfage	105,778	112,227	156,900	94,500	94,500	0.00%
54017042 - 44543	Cargo Rental Fees	0	0	0	8,000	8,000	0.00%
54017042 - 44544	Cargo Utilities	9,499	37,866	35,350	20,000	22,569	12.85%
54017042 - 44551	CEM Docking/Moorage	557,674	605,795	617,208	635,000	647,700	2.00%
54017042 - 44554	CEM Utilities	302,623	346,885	308,875	313,000	313,000	0.00%
54017042 - 44555	CEM Others Services	100	15	750	500	500	0.00%
54017042 - 44560	Security Fees	17,940	41,256	52,445	85,000	85,000	0.00%
54017042 - 44580	Late Fees	1,353	6,046	5,266	2,500	2,500	0.00%
54017042 - 44599	Other Revenue	39,754	6,340	5,415	10,000	10,000	0.00%
<b>Total Charges for Services</b>		<b>6,639,831</b>	<b>7,114,489</b>	<b>6,557,217</b>	<b>7,770,770</b>	<b>8,227,891</b>	<b>5.88%</b>
<b>Investment Income</b>							
54017043 - 47110	Interest Revenue	0	150,589	51,807	0	0	0.00%
<b>Total Investment Income</b>		<b>0</b>	<b>150,589</b>	<b>51,807</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Non-recurring Revenues</b>							
54017049 - 49400	Gain-loss on Sale of Fixed Ass	(705,855)	(344,240)	0	0	0	0.00%
54017049 - 49910	Bdgt'd Use of Unrest. Net Asset	0	0	0	3,281,618	2,086,149	(36.43%)
<b>Total Non-recurring Revenues</b>		<b>(705,855)</b>	<b>(344,240)</b>	<b>0</b>	<b>3,281,618</b>	<b>2,086,149</b>	<b>(36.43%)</b>
<b>Ports &amp; Harbors Fund Net</b>		<b>6,406,710</b>	<b>7,411,223</b>	<b>6,728,525</b>	<b>11,539,566</b>	<b>10,799,871</b>	<b>(6.41%)</b>



**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Harbor Office</b>							
54025051 - 51100	Salaries and Wages	528,285	527,104	565,421	613,964	639,761	4.20%
54025051 - 51200	Temporary Employees	5,802	7,586	1,657	4,470	2,594	(41.97%)
54025051 - 51300	Overtime	3,770	4,970	2,688	15,169	13,477	(11.15%)
54025051 - 52100	Health Insurance Benefit	175,939	141,084	168,784	196,896	196,905	0.00%
54025051 - 52200	FICA & Medicare Emplr Match	40,582	40,677	43,496	47,286	48,920	3.46%
54025051 - 52300	PERS Employer Contribution	381,821	146,036	135,953	160,674	174,090	8.35%
54025051 - 52400	Unemployment Insurance	2,613	2,634	2,527	2,572	2,663	3.54%
54025051 - 52500	Workers Compensation	5,904	6,297	4,676	4,121	4,203	2.00%
54025051 - 52900	Other Employee Benefits	71	682	2,396	2,194	627	(71.42%)
<b>Personnel Expenses</b>		<b>1,144,788</b>	<b>877,071</b>	<b>927,599</b>	<b>1,047,346</b>	<b>1,083,240</b>	<b>3.43%</b>
54025052 - 53230	Legal Services	2,192	4,329	2,672	9,000	5,000	(44.44%)
54025052 - 53260	Training Services	1,240	2,209	1,931	6,000	6,000	0.00%
54025052 - 53264	Education Reimbursement	0	3	0	5,000	0	(100.00%)
54025052 - 53300	Other Professional Svcs	9,213	5,134	23,296	6,100	4,900	(19.67%)
54025052 - 53410	Software / Hardware Support	16,152	17,486	22,887	20,067	30,771	53.34%
54025052 - 54230	Custodial Services/Supplies	8,400	0	0	12,000	12,000	0.00%
54025052 - 54300	Repair/Maintenance Services	3,737	741	3,768	4,000	4,000	0.00%
54025052 - 54410	Buildings / Land Rental	41,697	50,051	50,051	50,000	50,000	0.00%
54025052 - 55200	General Insurance	9,062	10,548	11,215	10,553	21,371	102.51%
54025052 - 55310	Telephone / Fax/ TV	2,482	7,304	8,343	10,500	24,900	137.15%
54025052 - 55320	Network / Internet	6,921	9,678	9,650	9,600	18,400	91.67%
54025052 - 55330	Radio	397	1,706	1,198	8,000	8,000	0.00%
54025052 - 55390	Other Communications	515	0	877	1,500	1,500	0.00%
54025052 - 55901	Advertising	2,937	1,400	125	3,000	2,000	(33.33%)
54025052 - 55902	Printing and Binding	128	0	0	1,500	750	(50.00%)
54025052 - 55903	Travel and Related Costs	1,331	11,859	13,247	15,000	15,000	0.00%
54025052 - 55904	Banking / Credit Card Fees	22,187	26,110	28,745	0	0	0.00%
54025052 - 55905	Postal Services	3,600	3,493	(5,471)	3,600	3,600	0.00%
54025052 - 55906	Membership Dues	1,795	1,760	1,573	2,000	2,000	0.00%
54025052 - 55907	Permit Fees	0	0	0	1,500	1,500	0.00%
54025052 - 56100	General Supplies	2,039	2,104	1,520	3,000	3,000	0.00%
54025052 - 56120	Office Supplies	5,185	3,575	3,330	4,500	4,500	0.00%
54025052 - 56150	Computer Hardware / Software	8,211	16,186	19,275	15,112	7,576	(49.87%)
54025052 - 56160	Uniforms	1,749	2,765	2,671	5,500	5,500	0.00%
54025052 - 56240	Heating Oil	911	1,107	914	0	0	0.00%
54025052 - 56260	Gasoline for Vehicles	1,067	1,229	1,398	1,800	1,800	0.00%
54025052 - 56320	Business Meals	250	146	323	500	500	0.00%
54025052 - 56330	Food/Bev/Related Emp Apprctn	1,878	1,826	1,867	2,300	2,300	0.00%
54025052 - 56400	Books and Periodicals	0	22	0	150	150	0.00%
<b>Operating Expenses</b>		<b>186,733</b>	<b>182,772</b>	<b>205,405</b>	<b>211,782</b>	<b>237,018</b>	<b>11.92%</b>
54025053 - 57400	Machinery and Equipment	0	0	0	20,000	10,500	(47.50%)
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>10,500</b>	<b>(47.50%)</b>
54025054 - 58100	Depreciation	3,189,244	3,191,103	3,640,849	4,245,107	4,336,120	2.14%
54025054 - 58500	Bad Debt Expense	0	0	11,910	0	0	0.00%
54025054 - 58910	Allocations IN-Debit	55,537	61,091	68,112	68,112	68,112	0.00%
54025054 - 59100	Interest Expense	214,752	1,486,126	1,448,682	1,519,300	1,469,649	(3.27%)
54025054 - 59200	Principal Payment	0	0	0	920,000	920,000	0.00%
<b>Other Expenses</b>		<b>3,579,305</b>	<b>4,738,321</b>	<b>5,169,554</b>	<b>6,752,519</b>	<b>6,793,881</b>	<b>0.61%</b>
<b>Total Harbor Office</b>		<b>4,910,825</b>	<b>5,798,163</b>	<b>6,302,558</b>	<b>8,031,646</b>	<b>8,124,639</b>	<b>1.16%</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Unalaska Marine Center</b>							
54025151 - 51100	Salaries and Wages	175,735	205,798	203,086	221,082	236,828	7.12%
54025151 - 51300	Overtime	16,755	19,037	17,685	34,200	34,399	0.58%
54025151 - 52100	Health Insurance Benefit	78,992	67,682	80,442	91,420	89,152	(2.48%)
54025151 - 52200	FICA & Medicare Emplr Match	14,726	17,200	16,889	19,300	20,748	7.50%
54025151 - 52300	PERS Employer Contribution	137,020	60,001	52,957	68,213	74,373	9.03%
54025151 - 52400	Unemployment Insurance	1,228	1,267	1,382	1,226	1,191	(2.85%)
54025151 - 52500	Workers Compensation	6,602	6,719	4,597	10,744	11,281	5.00%
54025151 - 52900	Other Employee Benefits	0	0	2	0	0	0.00%
<b>Personnel Expenses</b>		<b>431,057</b>	<b>377,705</b>	<b>377,038</b>	<b>446,185</b>	<b>467,972</b>	<b>4.88%</b>
54025152 - 53240	Engineering/Architectural Svs	0	0	0	1,300	1,300	0.00%
54025152 - 53260	Training Services	0	0	700	3,500	0	(100.00%)
54025152 - 53300	Other Professional Svs	165	4,051	3,074	4,000	0	(100.00%)
54025152 - 53410	Software / Hardware Support	0	0	0	150	150	0.00%
54025152 - 54110	Water / Sewerage	13,530	10,090	15,277	15,000	26,000	73.33%
54025152 - 54210	Solid Waste	129,480	113,767	111,527	110,000	145,000	31.82%
54025152 - 54220	Snow Plowing	3,543	0	0	10,000	5,000	(50.00%)
54025152 - 54300	Repair/Maintenance Services	11,820	1,906	1,969	10,000	10,000	0.00%
54025152 - 54410	Buildings / Land Rental	1,200	1,200	1,200	0	0	0.00%
54025152 - 54420	Equipment Rental	0	0	0	1,200	1,200	0.00%
54025152 - 55200	General Insurance	114,344	128,254	153,055	204,659	200,696	(1.94%)
54025152 - 55310	Telephone / Fax/ TV	969	635	362	1,198	0	(100.00%)
54025152 - 55320	Network / Internet	1,177	3,025	2,340	0	0	0.00%
54025152 - 55330	Radio	289	6,000	0	2,000	2,000	0.00%
54025152 - 55903	Travel and Related Costs	3,017	4,726	493	2,500	0	(100.00%)
54025152 - 55906	Membership Dues	0	360	0	500	500	0.00%
54025152 - 55907	Permit Fees	0	452	70	0	0	0.00%
54025152 - 56100	General Supplies	12,882	9,497	20,962	11,975	10,000	(16.49%)
54025152 - 56101	Safety Related Items	0	208	1,959	0	0	0.00%
54025152 - 56110	Sand / Gravel / Rock	720	0	0	5,000	5,000	0.00%
54025152 - 56120	Office Supplies	0	0	0	250	250	0.00%
54025152 - 56220	Electricity	303,190	291,640	327,929	210,000	205,000	(2.38%)
54025152 - 56230	Propane	195	135	215	150	150	0.00%
54025152 - 56260	Gasoline for Vehicles	12,094	14,307	15,580	14,000	14,000	0.00%
54025152 - 56270	Diesel for Equipment	44	139	357	600	600	0.00%
54025152 - 56330	Food/Bev/Related Emp Apprctn	0	52	3,842	500	500	0.00%
<b>Operating Expenses</b>		<b>608,791</b>	<b>590,444</b>	<b>660,911</b>	<b>608,482</b>	<b>627,346</b>	<b>3.10%</b>
<b>Total Unalaska Marine Center</b>		<b>1,039,848</b>	<b>968,150</b>	<b>1,037,949</b>	<b>1,054,667</b>	<b>1,095,318</b>	<b>3.85%</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Spit &amp; Light Cargo Docks</b>							
54025251 - 51100	Salaries and Wages	52,340	56,812	60,141	65,508	70,172	7.12%
54025251 - 51300	Overtime	4,964	5,641	5,240	10,134	10,194	0.59%
54025251 - 52100	Health Insurance Benefit	23,405	19,996	23,835	27,089	26,415	(2.49%)
54025251 - 52200	FICA/Medicare Employer Match	4,384	4,778	5,002	5,716	6,148	7.56%
54025251 - 52300	PERS Employer Benefit	40,846	17,147	15,164	20,211	22,039	9.04%
54025251 - 52400	Unemployment Ins Benefit	362	372	408	363	355	(2.20%)
54025251 - 52500	Workers Compensation Ins	1,972	2,002	1,369	3,183	3,343	5.01%
54025251 - 52900	Other Employee Benefits	0	0	1	0	0	0.00%
<b>Personnel Expenses</b>		<b>128,274</b>	<b>106,748</b>	<b>111,159</b>	<b>132,204</b>	<b>138,666</b>	<b>4.89%</b>
54025252 - 54110	Water / Sewerage	68,666	32,677	26,310	39,000	39,000	0.00%
54025252 - 54210	Solid Waste	6,044	8,891	6,792	26,000	26,000	0.00%
54025252 - 54300	Repair/Maintenance Services	483	18,813	21,731	25,000	25,000	0.00%
54025252 - 54410	Buildings/Land Rental	117,196	115,383	114,846	125,500	125,500	0.00%
54025252 - 55200	General Insurance	17,211	42,275	52,282	62,856	75,703	20.44%
54025252 - 56100	General Supplies	7,214	7,963	5,867	10,000	10,000	0.00%
54025252 - 56110	Sand / Gravel / Rock	0	720	720	5,000	5,000	0.00%
54025252 - 56220	Electricity	143,817	155,769	191,522	75,000	75,000	0.00%
54025252 - 56260	Gasoline for Vehicles	0	0	0	7,500	7,500	0.00%
<b>Operating Expenses</b>		<b>360,630</b>	<b>382,492</b>	<b>420,068</b>	<b>375,856</b>	<b>388,703</b>	<b>3.42%</b>
<b>Total Spit &amp; Light Cargo Docks</b>		<b>488,904</b>	<b>489,239</b>	<b>531,227</b>	<b>508,061</b>	<b>527,369</b>	<b>3.80%</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Ports Security</b>							
54025351 - 51100	Salaries and Wages	1,908	2,954	4,148	7,619	6,638	(12.88%)
54025351 - 51300	Overtime	2,761	6,046	9,307	37,201	32,410	(12.88%)
54025351 - 52100	Health Insurance Benefit	2,119	3,867	5,703	9,339	13,543	45.02%
54025351 - 52200	FICA/Medicare Employer Match	357	689	1,029	3,233	2,988	(7.58%)
54025351 - 52300	PERS Employer Benefit	3,395	2,389	3,380	12,361	11,178	(9.57%)
54025351 - 52400	Unemployment Ins Benefit	21	60	85	125	182	45.60%
54025351 - 52500	Workers Compensation Ins	127	206	212	1,333	1,400	5.01%
<b>Personnel Expenses</b>		<b>10,688</b>	<b>16,210</b>	<b>23,864</b>	<b>71,211</b>	<b>68,339</b>	<b>(4.03%)</b>
54025352 - 56100	General Supplies	1,506	840	5,494	3,500	3,500	0.00%
54025352 - 56120	Office Supplies	0	0	263	500	500	0.00%
54025352 - 56330	Food/Bev/Related Emp Apprctn	445	213	425	1,000	1,000	0.00%
<b>Operating Expenses</b>		<b>1,951</b>	<b>1,053</b>	<b>6,182</b>	<b>5,000</b>	<b>5,000</b>	<b>0.00%</b>
<b>Total Ports Security</b>		<b>12,639</b>	<b>17,263</b>	<b>30,046</b>	<b>76,211</b>	<b>73,339</b>	<b>(3.77%)</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>CEM Small Boat Harbor</b>							
54025451 - 51100	Salaries and Wages	104,583	109,748	114,269	128,418	135,842	5.78%
54025451 - 51300	Overtime	6,146	7,110	6,325	13,936	13,742	(1.39%)
54025451 - 52100	Health Insurance Benefit	42,701	35,808	42,250	48,337	47,580	(1.57%)
54025451 - 52200	FICA/Medicare Employer Match	8,478	8,951	9,240	10,738	11,386	6.03%
54025451 - 52300	PERS Employer Benefit	79,641	32,424	29,392	36,908	40,136	8.75%
54025451 - 52400	Unemployment Ins Benefit	655	667	695	649	640	(1.39%)
54025451 - 52500	Workers Compensation Ins	2,725	2,720	1,852	3,731	3,879	3.98%
54025451 - 52900	Other Employee Benefits	0	0	1	0	0	0.00%
<b>Personnel Expenses</b>		<b>244,930</b>	<b>197,428</b>	<b>204,024</b>	<b>242,717</b>	<b>253,205</b>	<b>4.32%</b>
54025452 - 53230	Legal	0	0	0	850	850	0.00%
54025452 - 53300	Other Professional	0	0	0	950	0	(100.00%)
54025452 - 54110	Water / Sewerage	4,519	12,513	26,470	12,000	12,000	0.00%
54025452 - 54210	Solid Waste	24,578	23,385	22,310	25,000	25,000	0.00%
54025452 - 54230	Custodial Services/Supplies	8,400	8,400	8,400	11,500	11,500	0.00%
54025452 - 54300	Repair/Maintenance Services	5,927	723	3,277	10,000	10,000	0.00%
54025452 - 55200	General Insurance	42,395	49,912	50,770	56,759	67,627	19.15%
54025452 - 55310	Telephone / Fax / TV	1,625	1,662	1,646	0	0	0.00%
54025452 - 56100	General Supplies	331	6,573	44,438	5,000	5,000	0.00%
54025452 - 56110	Sand / Gravel / Rock	0	0	0	5,000	5,000	0.00%
54025452 - 56120	Office Supplies	31	0	0	350	350	0.00%
54025452 - 56220	Electricity	314,350	360,461	333,555	125,000	292,000	133.60%
54025452 - 56240	Heating Oil	3,109	2,053	2,916	4,500	4,500	0.00%
54025452 - 56260	Gasoline for Vehicles	0	0	0	2,500	2,500	0.00%
<b>Operating Expenses</b>		<b>405,265</b>	<b>465,682</b>	<b>493,783</b>	<b>259,409</b>	<b>436,327</b>	<b>68.20%</b>
<b>Total CEM Small Boat Harbor</b>		<b>650,194</b>	<b>663,110</b>	<b>697,806</b>	<b>502,126</b>	<b>689,532</b>	<b>37.32%</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Bobby Storrs Small Boat Harbor</b>							
54025551 - 51100	Salaries and Wages	39,255	42,609	45,105	49,128	52,630	7.13%
54025551 - 51300	Overtime	3,723	4,231	3,930	7,602	7,644	0.55%
54025551 - 52100	Health Insurance Benefit	17,554	14,998	17,876	20,316	19,811	(2.49%)
54025551 - 52200	FICA/Medicare Employer Match	3,288	3,583	3,751	4,289	4,609	7.46%
54025551 - 52300	PERS Employer Benefit	30,635	12,860	11,635	15,156	16,532	9.08%
54025551 - 52400	Unemployment Ins Benefit	272	279	306	271	266	(1.85%)
54025551 - 52500	Workers Compensation Ins	1,479	1,501	1,027	2,388	2,507	5.00%
54025551 - 52900	Other Employee Benefits	0	0	0	0	0	0.00%
<b>Personnel Expenses</b>		<b>96,206</b>	<b>80,061</b>	<b>83,631</b>	<b>99,150</b>	<b>103,999</b>	<b>4.89%</b>
54025552 - 53300	Other Professional	0	0	0	0	30,000	0.00%
54025552 - 54110	Water / Sewerage	15,094	8,482	1,827	5,000	5,000	0.00%
54025552 - 54210	Solid Waste	(428)	1,774	3,098	1,000	1,000	0.00%
54025552 - 54300	Repair/Maintenance Services	5,443	23,651	4,321	15,000	15,000	0.00%
54025552 - 55200	General Insurance	32,215	7,707	10,531	8,746	10,161	16.18%
54025552 - 56100	General Supplies	1,420	10,241	806	9,000	9,000	0.00%
54025552 - 56220	Electricity	13,637	11,628	10,507	10,000	10,000	0.00%
54025552 - 56260	Gasoline for Vehicles	0	0	0	1,500	1,500	0.00%
<b>Operating Expenses</b>		<b>67,381</b>	<b>63,483</b>	<b>31,091</b>	<b>50,246</b>	<b>81,661</b>	<b>62.52%</b>
<b>Total Bobby Storrs Small Boat Harbo</b>		<b>163,587</b>	<b>143,544</b>	<b>114,721</b>	<b>149,396</b>	<b>185,660</b>	<b>24.27%</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Transfers Out</b>						
54029854 - 59940 Transfers To Enterpr Capt Proj	32,971,910	8,713,828	4,856,640	1,105,650	0	(100.00%)
Other Expenses	32,971,910	8,713,828	4,856,640	1,105,650	0	(100.00%)
<b>Total Transfers Out</b>	<b>32,971,910</b>	<b>8,713,828</b>	<b>4,856,640</b>	<b>1,105,650</b>	<b>0</b>	<b>(100.00%)</b>

**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Veh &amp; Equip Maintenance</b>							
54022851 - 51100	Salaries and Wages	24,588	19,359	19,409	22,466	23,396	4.14%
54022851 - 51300	Overtime	0	159	146	700	700	0.00%
54022851 - 52100	Health Insurance Benefit	9,239	4,135	6,715	6,253	7,451	19.16%
54022851 - 52200	FICA & Medicare Emplr Match	1,881	1,493	1,496	1,783	1,844	3.42%
54022851 - 52300	PERS Employer Contribution	17,422	5,637	4,696	6,153	6,546	6.39%
54022851 - 52400	Unemployment Insurance	161	92	98	102	100	(1.96%)
54022851 - 52500	Workers Compensation	912	693	437	956	847	(11.41%)
54022851 - 52900	Other Employee Benefits	147	102	99	118	141	19.49%
<b>Personnel Expenses</b>		<b>54,351</b>	<b>31,671</b>	<b>33,097</b>	<b>38,531</b>	<b>41,025</b>	<b>6.47%</b>
54022852 - 53300	Other Professional	0	0	489	0	0	0.00%
54022852 - 54300	Repair/Maintenance Services	2,752	0	112	2,000	2,000	0.00%
54022852 - 56130	Machinery / Vehicle Parts	12,038	11,341	14,768	20,000	20,000	0.00%
<b>Operating Expenses</b>		<b>14,790</b>	<b>11,341</b>	<b>15,369</b>	<b>22,000</b>	<b>22,000</b>	<b>0.00%</b>
<b>Total Veh &amp; Equip Maintenance</b>		<b>69,141</b>	<b>43,011</b>	<b>48,466</b>	<b>60,531</b>	<b>63,025</b>	<b>4.12%</b>



**City of Unalaska**  
**FY2021 Ports & Harbors Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

<b>Ports &amp; Harbors Proprietary</b>		<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted Budget</b>	<b>% Chg</b>
<b>Facilities Maintenance</b>							
54022951 - 51100	Salaries and Wages	12,440	9,531	19,700	14,757	17,336	17.48%
54022951 - 51200	Temporary Employees	2,663	69	245	0	0	0.00%
54022951 - 51300	Overtime	12	138	80	354	126	(64.41%)
54022951 - 52100	Health Insurance Benefit	2,874	2,165	6,575	4,929	5,494	11.46%
54022951 - 52200	FICA & Medicare Emplr Match	1,156	745	1,532	1,156	1,332	15.22%
54022951 - 52300	PERS Employer Contribution	8,604	2,708	2,323	4,026	4,763	18.31%
54022951 - 52400	Unemployment Insurance	88	68	132	67	72	7.46%
54022951 - 52500	Workers Compensation	606	398	681	716	707	(1.22%)
54022951 - 52900	Other Employee Benefits	89	49	115	91	104	14.29%
<b>Personnel Expenses</b>		<b>28,532</b>	<b>15,871</b>	<b>31,382</b>	<b>26,096</b>	<b>29,934</b>	<b>14.71%</b>
54022952 - 53300	Other Professional	0	0	555	0	0	0.00%
54022952 - 54300	Repair/Maintenance Services	1,716	1,501	844	22,125	4,125	(81.36%)
54022952 - 54500	Construction Services	0	0	0	1,030	1,030	0.00%
54022952 - 56100	General Supplies	352	513	160	750	750	0.00%
54022952 - 56101	Safety Related Items	0	0	924	0	0	0.00%
54022952 - 56140	Facility Maintenance Supplies	5,727	2,181	2,718	5,150	5,150	0.00%
<b>Operating Expenses</b>		<b>7,795</b>	<b>4,195</b>	<b>5,201</b>	<b>29,055</b>	<b>11,055</b>	<b>(61.95%)</b>
<b>Total Facilities Maintenance</b>		<b>36,327</b>	<b>20,066</b>	<b>36,583</b>	<b>55,151</b>	<b>40,989</b>	<b>(25.68%)</b>

General Fund: **Airport Admin and Operations** (5500-051X)  
Responsible Manager/Title: Peggy McLaughlin, Port Director

Mission Statement

To provide, operate and develop an air transportation facility to serve the community while maintaining the highest level of safety, convenience and efficiency.

Departmental Goals

- To provide an attractive and secure airport facility for citizens, visitors and staff.
- To maximize revenue sources to support the airport operations.
- To keep policies and procedures current and relevant for staff to follow and be effective
- To reduce costs through efficient operations

**City of Unalaska**  
**FY2021 Airport Budget Summary**  
**Adopted June 9, 2020**

<b>Airport Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<hr/>						
REVENUES						
Intergovernmental	4,158	4,614	5,400	8,493	6,841	(19.45%)
Charges for Services	517,529	486,589	489,482	551,500	553,500	0.36%
Non-recurring Revenues	0	0	0	266,454	200,838	(24.63%)
Total Revenues	521,687	491,203	494,882	826,447	761,179	(8.57%)
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EXPENDITURES						
Airport Admin/Operations	664,632	699,707	611,448	583,495	592,175	1.49%
Facilities Maintenance	197,816	106,530	83,303	400,952	169,004	(57.85%)
Total Expenditures	862,448	806,237	694,751	984,447	761,179	(29.33%)
<hr/>						
Transfers In	0	0	0	158,000	0	(100.00%)
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Airport Proprietary Fund Net	(340,761)	(315,034)	(199,869)	0	0	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
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EXPENDITURES						
Airport Admin/Operations	105,300	216,867	0	270,008	592,175	77.80%
Facilities Maintenance	136,569	32,435	0	0	169,004	22.20%
Total Operating Expenditures	241,869	249,302	0	270,008	761,179	

**City of Unalaska**  
**FY2021 Airport Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

**Airport Proprietary**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
Intergovernmental						
55017541 - 42355 PERS Nonemployer Contributions	4,158	4,614	5,400	8,493	6,841	(19.45%)
Total Intergovernmental	4,158	4,614	5,400	8,493	6,841	(19.45%)
Charges for Services						
55017542 - 44580 Late Fees	6,934	8,306	9,918	4,000	6,000	50.00%
55017542 - 44670 Airport Other Services	821	10,288	275	3,500	3,500	0.00%
55017542 - 47240 Airport Rent	509,775	467,996	479,289	544,000	544,000	0.00%
Total Charges for Services	517,529	486,589	489,482	551,500	553,500	0.36%
Other Financing Sources						
55019848 - 49100 Transfers From General Fund	0	0	0	158,000	0	(100.00%)
Total Other Financing Sources	0	0	0	158,000	0	(100.00%)
Non-recurring Revenues						
55017549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	266,454	200,838	(24.63%)
Total Non-recurring Revenues	0	0	0	266,454	200,838	(24.63%)
Airport Fund Net	521,687	491,203	494,882	984,447	761,179	(22.68%)

**City of Unalaska**  
**FY2021 Airport Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Airport Proprietary**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Airport Admin/Operations</b>						
55025651 - 51100 Salaries and Wages	48,778	51,511	54,427	61,562	64,296	4.44%
55025651 - 51200 Temporary Employees	1,100	1,249	195	298	0	(100.00%)
55025651 - 51300 Overtime	27	3	14	52	34	(34.62%)
55025651 - 52100 Health Insurance Benefit	15,766	12,802	15,500	18,368	18,367	(0.01%)
55025651 - 52200 FICA & Medicare Emplr Match	3,802	4,034	4,186	4,591	4,792	4.38%
55025651 - 52300 PERS Employer Contribution	35,746	14,369	13,298	15,930	17,259	8.34%
55025651 - 52400 Unemployment Insurance	253	235	241	245	247	0.82%
55025651 - 52500 Workers Compensation	191	197	127	300	305	1.51%
55025651 - 52900 Other Employee Benefits	0	26	85	88	0	(100.00%)
<b>Personnel Expenses</b>	<b>105,663</b>	<b>84,426</b>	<b>88,075</b>	<b>101,434</b>	<b>105,300</b>	<b>3.81%</b>
55025652 - 53230 Legal Services	0	0	3,026	1,000	1,000	0.00%
55025652 - 53300 Other Professional Svs	0	0	4,963	1,500	1,500	0.00%
55025652 - 54110 Water / Sewerage	8,454	10,106	9,574	8,000	8,622	7.78%
55025652 - 54210 Solid Waste	27,450	26,161	25,285	27,000	22,000	(18.52%)
55025652 - 54220 Snow Plowing	0	0	0	1,200	1,200	0.00%
55025652 - 54230 Custodial Services/Supplies	41,400	60,000	60,000	60,000	60,000	0.00%
55025652 - 54300 Repair/Maintenance Services	965	203	175	1,500	1,500	0.00%
55025652 - 54410 Buildings / Land Rental	2,104	11,453	12,088	13,500	13,500	0.00%
55025652 - 55200 General Insurance	20,191	23,328	20,859	23,366	30,280	29.59%
55025652 - 55310 Telephone / Fax / TV	3,420	3,595	3,679	3,895	3,895	0.00%
55025652 - 55904 Banking / Credit Card Fees	3,124	3,275	3,763	3,200	3,200	0.00%
55025652 - 55905 Postal Services	300	291	(456)	300	300	0.00%
55025652 - 55907 Permit Fees	0	0	0	120	120	0.00%
55025652 - 56100 General Supplies	783	3,270	451	1,500	2,500	66.67%
55025652 - 56120 Office Supplies	0	364	75	250	250	0.00%
55025652 - 56220 Electricity	97,222	48,277	55,493	50,000	45,000	(10.00%)
55025652 - 56240 Heating Oil	34,045	22,353	15,964	18,000	22,000	22.22%
<b>Operating Expenses</b>	<b>239,457</b>	<b>212,906</b>	<b>214,938</b>	<b>214,331</b>	<b>216,867</b>	<b>1.18%</b>
55025654 - 58100 Depreciation	315,360	316,154	285,266	263,121	265,400	0.87%
55025654 - 58500 Bad Debt Expense	0	81,654	18,562	0	0	0.00%
55025654 - 58910 Allocations IN-Debit	4,152	4,567	4,608	4,608	4,608	0.00%
<b>Other Expenses</b>	<b>319,512</b>	<b>402,375</b>	<b>308,436</b>	<b>267,729</b>	<b>270,008</b>	<b>0.85%</b>
<b>Total Airport Admin/Operations</b>	<b>664,632</b>	<b>699,707</b>	<b>611,448</b>	<b>583,495</b>	<b>592,175</b>	<b>1.49%</b>

**City of Unalaska**  
**FY2021 Airport Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Airport Proprietary**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Facilities Maintenance</b>							
55022951 - 51100	Salaries and Wages	45,486	44,883	37,987	66,277	77,846	17.46%
55022951 - 51200	Temporary Employees	4,116	2,093	782	1,037	1,037	0.00%
55022951 - 51300	Overtime	154	1,026	1,024	1,785	1,029	(42.35%)
55022951 - 52100	Health Insurance Benefit	16,921	11,723	11,511	22,201	24,828	11.83%
55022951 - 52200	FICA & Medicare Emplr Match	3,806	3,672	3,044	5,298	6,110	15.33%
55022951 - 52300	PERS Employer Contribution	31,295	12,528	9,249	18,141	21,541	18.74%
55022951 - 52400	Unemployment Insurance	257	301	196	308	345	12.01%
55022951 - 52500	Workers Compensation	1,897	2,020	1,315	3,389	3,349	(1.19%)
55022951 - 52900	Other Employee Benefits	251	251	174	431	484	12.30%
Personnel Expenses		104,183	78,498	65,283	118,867	136,569	14.89%
55022952 - 53300	Other Professional	0	0	125	0	0	0.00%
55022952 - 54230	Custodial Services/Supplies	6,739	5,703	3,600	13,000	13,000	0.00%
55022952 - 54300	Repair/Maintenance Services	79,935	12,877	11,472	254,800	6,800	(97.33%)
55022952 - 54500	Construction Services	0	766	0	1,000	1,000	0.00%
55022952 - 56100	General Supplies	2,927	3,034	51	7,000	7,000	0.00%
55022952 - 56101	Safety Related Items	0	0	166	0	0	0.00%
55022952 - 56140	Facility Maintenance Supplies	4,032	5,651	2,606	6,285	4,635	(26.25%)
Operating Expenses		93,632	28,032	18,020	282,085	32,435	(88.50%)
<b>Total Facilities Maintenance</b>		197,816	106,530	83,303	400,952	169,004	(57.85%)

General Fund: **Housing Administration & Operations** (5600-058X)  
Responsible Manager/Title: JR Pearson, Assistant City Manager

Mission Statement

The mission of Housing Administration & Operations is to enhance recruitment and retention by providing a portion of the City's workforce decent, safe, quality housing for themselves and their immediate family.

Departmental Goals

- To prudently and responsibly administer and manage the Housing Propriety Fund.
- To ensure that Housing policies remain relevant and effective, and achieve their objectives and desired outcomes.
- To provide for limited housing opportunities for the requirement and retention of a select necessary and qualified employees.
- To work cooperatively with the Facilities Maintenance Division to maintain City-owned housing units.
- To work cooperatively with the Finance Department to accurately maintain deposits, housing payroll deductions and refunds.

**City of Unalaska**  
**FY2021 Housing Budget Summary**  
**Adopted June 9, 2020**

<b>Housing Proprietary</b>	<b>FY2017 Actual</b>	<b>FY2018 Actual</b>	<b>FY2019 Actual</b>	<b>FY2020 Budget</b>	<b>Adopted budget</b>	<b>% Chg</b>
<b>REVENUES</b>						
Intergovernmental	3,216	4,289	5,706	5,968	5,668	(5.03%)
Charges for Services	236,193	242,325	250,292	248,500	248,500	0.00%
Non-recurring Revenues	0	0	0	315,881	322,766	2.18%
<b>Total Revenues</b>	<b>239,409</b>	<b>246,614</b>	<b>255,998</b>	<b>570,349</b>	<b>576,933</b>	<b>1.14%</b>
<b>EXPENDITURES</b>						
Housing Admin & Operating	340,889	329,425	325,291	361,143	369,685	2.37%
Facilities Maintenance	90,165	124,030	155,345	227,369	207,248	(8.85%)
<b>Total Expenditures</b>	<b>431,053</b>	<b>453,455</b>	<b>480,636</b>	<b>588,512</b>	<b>576,933</b>	<b>(2.01%)</b>
<b>Housing Proprietary Fund Net</b>	<b>(191,644)</b>	<b>(206,840)</b>	<b>(224,638)</b>	<b>(18,163)</b>	<b>0</b>	

	<b>Personnel Expenses</b>	<b>Operating Expenses</b>	<b>Capital Expenses</b>	<b>Other Expenses</b>	<b>Adopted Budget</b>	<b>% of Fund</b>
<b>EXPENDITURES</b>						
Housing Admin & Operating	81,286	104,134	0	184,265	369,685	64.08%
Facilities Maintenance	117,648	89,600	0	0	207,248	35.92%
<b>Total Operating Expenditures</b>	<b>198,934</b>	<b>193,734</b>	<b>0</b>	<b>184,265</b>	<b>576,933</b>	



**City of Unalaska**  
**FY2021 Housing Budget Detail**  
**Revenues**  
**Adopted June 9, 2020**

**Housing Proprietary**

	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
Intergovernmental						
56018041 - 42355 PERS Nonemployer Contributions	3,216	4,289	5,706	5,968	5,668	(5.03%)
Total Intergovernmental	3,216	4,289	5,706	5,968	5,668	(5.03%)
Charges for Services						
56018042 - 44770 Housing Other Services	0	0	4,135	0	0	0.00%
56018042 - 47230 Housing Rent	236,193	242,325	246,157	248,500	248,500	0.00%
Total Charges for Services	236,193	242,325	250,292	248,500	248,500	0.00%
Non-recurring Revenues						
56018049 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	315,881	322,766	2.18%
Total Non-recurring Revenues	0	0	0	315,881	322,766	2.18%
Housing Fund Net	239,409	246,614	255,998	570,349	576,933	1.15%

**City of Unalaska**  
**FY2021 Housing Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Housing Proprietary**

**Housing Admin & Operating**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
56025851 - 51100	Salaries and Wages	38,117	35,680	37,426	48,518	47,074	(2.98%)
56025851 - 51200	Temporary Employees	64	2,850	1,223	0	0	0.00%
56025851 - 51300	Overtime	27	73	25	129	111	(13.95%)
56025851 - 52100	Health Insurance Benefit	15,019	11,188	12,454	16,939	16,941	0.01%
56025851 - 52200	FICA & Medicare Emplr Match	2,903	2,943	2,924	3,654	3,603	(1.40%)
56025851 - 52300	PERS Employer Contribution	27,545	10,414	8,963	12,683	13,152	3.70%
56025851 - 52400	Unemployment Insurance	219	206	229	228	228	0.00%
56025851 - 52500	Workers Compensation	124	138	86	175	177	0.87%
<b>Personnel Expenses</b>		<b>84,018</b>	<b>63,492</b>	<b>63,332</b>	<b>82,326</b>	<b>81,286</b>	<b>(1.26%)</b>
56025852 - 53230	Legal Services	0	0	0	1,500	500	(66.67%)
56025852 - 53240	Engineering/Architectural Svs	0	0	0	500	500	0.00%
56025852 - 53300	Other Professional Svs	620	1,525	1,190	5,000	4,500	(10.00%)
56025852 - 54110	Water / Sewerage	8,912	8,743	7,919	10,000	11,500	15.00%
56025852 - 54210	Solid Waste	7,911	8,229	8,095	9,838	13,370	35.91%
56025852 - 54230	Custodial Services/Supplies	8,410	7,350	6,675	6,600	6,600	0.00%
56025852 - 54410	Buildings / Land Rental	749	749	749	749	749	0.03%
56025852 - 55200	General Insurance	17,076	21,294	19,086	21,364	25,915	21.30%
56025852 - 56100	General Supplies	224	298	621	2,000	1,000	(50.00%)
56025852 - 56220	Electricity	9,624	10,911	13,581	13,500	16,500	22.22%
56025852 - 56240	Heating Oil	19,573	22,397	19,598	23,500	23,000	(2.13%)
<b>Operating Expenses</b>		<b>73,098</b>	<b>81,496</b>	<b>77,514</b>	<b>94,550</b>	<b>104,134</b>	<b>10.14%</b>
56025854 - 58100	Depreciation	181,709	182,165	182,165	182,166	182,165	0.00%
56025854 - 58910	Allocations IN-Debit	2,064	2,271	2,280	2,100	2,100	0.00%
<b>Other Expenses</b>		<b>183,773</b>	<b>184,436</b>	<b>184,445</b>	<b>184,266</b>	<b>184,265</b>	<b>0.00%</b>
<b>Total Housing Admin &amp; Operating</b>		<b>340,889</b>	<b>329,425</b>	<b>325,291</b>	<b>361,143</b>	<b>369,685</b>	<b>2.37%</b>

**City of Unalaska**  
**FY2021 Housing Budget Detail**  
**Expenditures**  
**Adopted June 9, 2020**

**Housing Proprietary**

		FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Budget	Adopted Budget	% Chg
<b>Facilities Maintenance</b>							
56022951 - 51100	Salaries and Wages	35,238	50,908	57,657	55,264	64,910	17.45%
56022951 - 51200	Temporary Employees	2,971	2,899	2,922	0	0	0.00%
56022951 - 51300	Overtime	464	3,692	4,156	2,668	3,612	35.38%
56022951 - 52100	Health Insurance Benefit	10,704	14,407	17,616	18,894	21,594	14.29%
56022951 - 52200	FICA & Medicare Emplr Match	2,959	4,399	4,952	4,444	5,237	17.84%
56022951 - 52300	PERS Employer Contribution	24,378	14,676	15,079	15,527	18,752	20.77%
56022951 - 52400	Unemployment Insurance	169	355	312	255	290	13.73%
56022951 - 52500	Workers Compensation	1,500	2,380	2,151	2,882	2,847	(1.20%)
56022951 - 52900	Other Employee Benefits	196	339	369	353	406	15.01%
Personnel Expenses		78,579	94,056	105,214	100,287	117,648	17.31%
56022952 - 53300	Other Professional Svs	1,401	988	16,978	17,983	500	(97.22%)
56022952 - 54210	Solid Waste	169	376	0	500	500	0.00%
56022952 - 54300	Repair/Maintenance Services	2,594	4,107	13,758	49,550	49,550	0.00%
56022952 - 54500	Construction Services	0	0	0	42,000	14,000	(66.67%)
56022952 - 56100	General Supplies	1,179	1,149	437	6,200	6,200	0.00%
56022952 - 56101	Safety Related Items	0	0	846	0	0	0.00%
56022952 - 56110	Sand / Gravel / Rock	0	0	0	500	500	0.00%
56022952 - 56140	Facility Maintenance Supplies	5,725	23,354	18,111	10,000	18,000	80.00%
56022952 - 56240	Heating Oil	0	0	0	350	350	0.00%
Operating Expenses		11,585	29,974	50,131	127,083	89,600	(29.49%)
<b>Total Facilities Maintenance</b>		<b>90,165</b>	<b>124,030</b>	<b>155,345</b>	<b>227,369</b>	<b>207,248</b>	<b>(8.85%)</b>

WCOMP	182
GRAND TOTAL	51,413

OT	1,000
PLCO	-
TAXES (OT/PLCO)	77
PERS (OT)	-
WCOMP	927

OT	1,500
PLCO	-
TAXES (OT/PLCO)	115
PERS (OT)	429
WCOMP	1,805

OT	500
EDUCATION INCENTIVE	3,600
TEMP	16,520
TAXES (OT/PLCO/TEMP/INC)	1,665
PERS (OT)	1,317
WCOMP	873

OT	2,000
PLCO	10,000
EDUCATION INCENTIVE	19,200
TAXES (OT/PLCO/INC)	2,387
PERS (OT/INC)	6,067
WCOMP	3,838

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	OT	1,500
COMPUTER SPECIALIST	1	1.000	73,099	2,000	20,921	6,144	29,773	131,937	PLCO	32,500
IS SUPERVISOR	1	1.000	116,585	2,000	33,246	9,471	29,773	191,075	TAXES (OT/PLCO)	2,601
NETWORK ADMINIST	1	1.000	97,579	2,000	27,927	8,017	29,773	165,295	PERS (OT)	429
<b>IS</b>	<b>3</b>	<b>3.000</b>	<b>287,262</b>	<b>6,000</b>	<b>82,094</b>	<b>23,632</b>	<b>89,319</b>	<b>488,307</b>	<b>WCOMP</b>	<b>18,253</b>
									<b>GRAND TOTAL</b>	<b>543,590</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	OT	500
PLANNING COMMISSIONERS	5	0.060	12,000	-	-	918	-	12,918	PLCO	-
STUDENT INTERN-.50	1	0.500	15,600	-	-	1,349	-	16,949	TAXES (OT/PLCO)	38
ADMIN ASST 2	1	1.000	48,483	2,000	13,876	4,261	29,773	98,392	PERS (OT)	143
ASSOCIATE PLANNER	1	1.000	74,638	2,000	21,361	6,262	29,773	134,034	WCOMP	1,369
GIS ADMINISTRATOR	1	1.000	78,946	2,000	22,594	6,591	29,773	139,904		
PLANNING DIRECTOR	1	1.000	135,258	2,000	38,711	10,629	29,773	216,371		
<b>PLANNING</b>	<b>10</b>	<b>4.560</b>	<b>364,924</b>	<b>8,000</b>	<b>96,542</b>	<b>30,010</b>	<b>119,092</b>	<b>618,568</b>	<b>GRAND TOTAL</b>	<b>620,618</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	OT	300,000
ANIMAL CNTRL OFFICER	1	1.000	59,302	1,500	16,972	5,050	29,773	112,597	PLCO	60,000
DEPUTY POLICE CHIEF	1	1.000	104,702	2,000	29,966	8,562	29,773	175,003	TAXES (OT/PLCO/INC/SD/OCT/EX/EI)	36,232
CHIEF OF POLICE	1	1.000	148,913	2,000	42,619	11,944	29,773	235,249	PERS (OT/SD/OCT/EI)	129,076
DPS OFFICE MANAGER	1	1.000	81,222	2,000	23,246	6,766	29,773	143,007	WCOMP	52,293
IS/DMV AGENT	1	1.000	66,414	1,500	19,008	5,594	29,773	122,290		
POLICE INVESTIGATOR	1	1.000	73,674	1,500	21,085	6,150	29,773	132,182		
POLICE OFFICER	1	1.000	71,535	1,500	20,473	5,986	29,773	129,267		
POLICE OFFICER	1	1.000	82,932	1,500	23,735	6,858	29,773	144,799		
POLICE OFFICER	1	1.000	78,176	1,500	22,374	6,494	29,773	138,317		
POLICE OFFICER	1	1.000	75,884	1,500	21,718	6,319	29,773	135,194	EDUCATION INCENTIVE	6,000
POLICE OFFICER	1	1.000	75,884	1,500	21,718	6,319	29,773	135,194	EXERCISE PAY	24,000
POLICE OFFICER	1	1.000	69,435	1,500	19,872	5,826	29,773	126,406	SHIFT DIFFERENTIAL	120,000
POLICE OFFICER	1	1.000	71,531	1,500	20,472	5,986	29,773	129,262	ON CALL TIME	25,000
POLICE OFFICER	1	1.000	71,531	1,500	20,472	5,986	29,773	129,262	INCENTIVE BONUS	31,000
POLICE SERGEANT	1	1.000	84,365	1,500	24,145	6,968	29,773	146,751	OT	300,000
POLICE SERGEANT	1	1.000	118,523	1,500	33,921	9,581	29,773	193,298	PLCO	60,000
POLICE SERGEANT	1	1.000	103,756	1,500	29,695	8,451	29,773	173,176	TAXES (OT/PLCO/INC/SD/OCT/EX/EI)	36,232
POLICE SERGEANT	1	1.000	100,714	1,500	28,824	8,218	29,773	169,030	PERS (OT/SD/OCT/EI)	129,076
STUDENT AIDE-DPS .50	1	0.500	7,500	-	-	649	-	8,149	WCOMP	52,293
<b>POLICE/DMV/AC</b>	<b>19</b>	<b>18.500</b>	<b>1,545,994</b>	<b>28,500</b>	<b>440,317</b>	<b>127,706</b>	<b>535,914</b>	<b>2,678,431</b>	<b>GRAND TOTAL</b>	<b>3,462,032</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	EDUCATION INCENTIVE	9,600
COMM OFFICER	1	1.000	79,504	1,500	22,754	6,596	29,773	140,127	EXERCISE PAY	13,500
COMM OFFICER	1	1.000	64,636	1,500	18,499	5,458	29,773	119,867	SHIFT DIFFERENTIAL	30,000
COMM OFFICER	1	1.000	64,636	1,500	18,499	5,458	29,773	119,867	ON CALL TIME	9,000
COMM OFFICER	1	1.000	60,908	1,500	17,432	5,173	29,773	114,787	INCENTIVE BONUS	31,000
LD COMM OFFICER	1	1.000	86,639	1,500	24,796	7,142	29,773	149,849	OT	55,000
<b>COMMUNICATIONS</b>	<b>5</b>	<b>5.000</b>	<b>356,324</b>	<b>7,500</b>	<b>101,980</b>	<b>29,828</b>	<b>148,865</b>	<b>644,496</b>	PLCO	20,000
									TAXES (OT/PLCO/INC/SD/OCT/EX)	11,987
									PERS (OT/SD/OCT/EDINC)	29,650
									WCOMP	1,472
									<b>GRAND TOTAL</b>	<b>855,705</b>

									EDUCATION INCENTIVE	7,200
									EXERCISE PAY	11,000
									SHIFT DIFFERENTIAL	44,500
									ON CALL TIME	9,000
									INCENTIVE BONUS	25,000
									OT	48,750
									PLCO	20,000
									TAXES (OT/PLCO/INC/SD/OCT/EX)	12,516
									PERS (OT/SD/OCT/EDINC)	31,325
									WCOMP	15,918
<b>CORRECTIONS</b>	<b>5</b>	<b>5.000</b>	<b>378,498</b>	<b>7,500</b>	<b>108,326</b>	<b>31,524</b>	<b>148,865</b>	<b>674,713</b>	<b>GRAND TOTAL</b>	<b>899,921</b>
									FIRE/EMS STIPENDS	64,000
									EDUCATION INCENTIVE	4,800
									EXERCISE PAY	20,800
									SHIFT DIFFERENTIAL	72,268
									ON CALL TIME	20,040
									INCENTIVE BONUS	8,000
									OT	44,000
									PLCO	-
									TAXES (OT/PLCO/INC/SD/OCT/EI/STIP)	14,041
									PERS (OT/SD/OCT/EI)	40,385
									WCOMP	26,291
<b>FIRE/EMS</b>	<b>5</b>	<b>5.000</b>	<b>436,456</b>	<b>8,000</b>	<b>124,914</b>	<b>35,996</b>	<b>148,865</b>	<b>754,230</b>	<b>GRAND TOTAL</b>	<b>1,068,856</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
ADMIN ASST 2	1	1.000	48,483	2,000	13,780	4,261	29,773	558	98,854		
CITY ENGINEER	1	1.000	107,843	2,000	30,865	8,802	29,773	-	179,283		
DATA SPECIALIST 1	1	1.000	59,709	2,000	17,089	5,120	29,773	558	114,248	OT	1,000
DATA SPECIALIST 2	1	1.000	67,488	2,000	19,315	5,715	29,773	558	124,849	PLCO	16,000
DPW DIRECTOR	1	1.000	131,642	2,000	37,676	10,623	29,773	-	211,713	TAXES (OT/PLCO)	635
DPW ENGINEERING TECH	1	1.000	86,454	2,000	24,743	7,166	29,773	-	150,135	PERS (OT)	286
ADMIN OPER. MANAGER	1	1.000	87,836	2,000	25,139	7,271	29,773	-	152,020	WCOMP	12,879
<b>ENGINEERING &amp; ADMIN</b>	<b>7</b>	<b>7.000</b>	589,454	14,000	168,606	48,957	208,411	1,674	1,031,103	<b>GRAND TOTAL</b>	<b>1,061,902</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
TEMP MED OPERATOR .50	1	0.500	36,088	-	-	3,121	-	279	39,488		
HVY EQUIP OPERATOR	1	1.000	100,521	2,000	28,769	8,242	29,773	558	169,864		
HVY EQUIP OPERATOR	1	1.000	105,147	2,000	30,093	8,596	29,773	558	176,166		
HVY EQUIP OPERATOR	1	1.000	105,147	2,000	30,093	8,596	29,773	558	176,166		
LGT EQUIP OPERATOR	1	1.000	79,162	2,000	22,656	6,608	29,773	558	140,757		
LGT EQUIP OPERATOR	1	1.000	76,848	2,000	21,994	6,431	29,773	558	137,604		
MED EQUIP OPERATOR	1	1.000	96,618	2,000	27,652	7,943	29,773	558	164,544	OT	45,000
MED EQUIP OPERATOR	1	1.000	90,529	2,000	25,909	7,477	29,773	558	156,246	PLCO	6,000
MED EQUIP OPERATOR	1	1.000	80,451	2,000	23,025	6,707	29,773	558	142,514	TAXES (OT/PLCO)	3,902
MED EQUIP OPERATOR	1	1.000	82,870	2,000	23,717	6,892	29,773	558	145,810	PERS (OT)	12,879
ROADS CHIEF	1	1.000	109,432	2,000	31,319	8,924	29,773	558	182,006	WCOMP	39,878
<b>ROADS</b>	<b>11</b>	<b>10.500</b>	962,811	20,000	265,228	79,536	297,730	5,859	1,631,164	<b>GRAND TOTAL</b>	<b>1,738,823</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
STOREKEEPER 1	1	1.000	74,680	2,000	21,374	6,265	29,773	558	134,650	OT	5,000
STOREKEEPER 1	1	1.000	57,481	2,000	16,451	4,949	29,773	558	111,212	PLCO	9,000
STOREKEEPER 1	1	1.000	55,810	2,000	15,973	4,821	29,773	558	108,935	TAXES (OT/PLCO)	1,071
SUPPLY SUPERVISOR	1	1.000	95,811	2,000	27,421	7,882	29,773	558	163,445	PERS (OT)	1,431
<b>SUPPLY</b>	<b>4</b>	<b>4.000</b>	283,782	8,000	81,218	23,917	119,092	2,232	518,242	<b>WCOMP</b>	<b>14,589</b>
										<b>GRAND TOTAL</b>	<b>549,333</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
HVY EQUIP MECH	1	1.000	91,031	2,000	26,053	7,516	29,773	558	156,930	TOOL ALLOWANCE	7,200
HVY EQUIP MECH	1	1.000	93,751	2,000	26,832	7,724	29,773	558	160,638	OT	20,000
LGT EQUIP MECH	1	1.000	91,420	2,000	26,164	7,546	29,773	558	157,461	PLCO	10,000
LGT EQUIP MECH	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	TAXES (OT/PLCO/TA)	2,846
LGT EQUIP MECH	1	1.000	74,620	2,000	21,356	6,260	29,773	558	134,567	PERS (OT)	5,724
MAINT MECH CHIEF	1	1.000	104,637	2,000	29,947	8,557	29,773	558	175,472	WCOMP	20,493
<b>VEHICLE MAINT.</b>	<b>6</b>	<b>6.000</b>	527,893	12,000	151,083	43,696	178,638	3,348	916,658	<b>GRAND TOTAL</b>	<b>982,921</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
FACILITIES MAINT. MANAGER	1	1.000	94,758	2,000	27,120	7,801	29,773	558	162,010		
GRNDSKEEPER1-TEMP.50	1	0.500	20,748	-	-	1,795	-	279	22,822		
GRNDSKEEPER1-TEMP.50	1	0.500	20,748	-	-	1,795	-	279	22,822		
INSTALL/MAINT WKR	1	1.000	96,618	2,000	27,652	7,943	29,773	558	164,544		
INSTALL/MAINT WKR	1	1.000	87,898	2,000	25,156	7,276	29,773	558	152,661	TOOL ALLOWANCE	9,600
INSTALL/MAINT WKR	1	1.000	90,529	2,000	25,909	7,477	29,773	558	156,246	OT	25,000
INSTALL/MAINT WKR	1	1.000	90,529	2,000	25,909	7,477	29,773	558	156,246	PLCO	15,000
INSTALL/MAINT WKR	1	1.000	83,682	2,000	23,950	6,954	29,773	558	146,917	TAXES (OT/PLCO/TA)	3,790
INSTALL/MAINT WKR	1	1.000	86,189	2,000	24,667	7,145	29,773	558	150,332	PERS (OT)	7,155
MAINT MECH 1	1	1.000	60,994	2,000	17,457	5,218	29,773	558	116,000	WCOMP	33,998
<b>FACILITIES MAINT.</b>	<b>10</b>	<b>9.000</b>	732,692	16,000	197,820	60,882	238,184	5,022	1,250,601	<b>GRAND TOTAL</b>	<b>1,345,144</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
PCR DIRECTOR	1	1.000	128,201	2,000	36,691	10,359	29,773	207,025	WCOMP	473
<b>PCR ADMIN.</b>			128,201	2,000	36,691	10,359	29,773	207,025	<b>GRAND TOTAL</b>	<b>207,498</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
PROGRAM COORDINATOR	1	1.000	59,602	2,000	17,058	5,112	29,773	113,544	PCR REF/INSTRUCTORS	30,000
PROGRAM COORDINATOR	1	1.000	54,546	2,000	15,611	4,725	29,773	106,654	OT	22,000
PROGRAM COORDINATOR	1	1.000	56,174	2,000	16,077	4,849	29,773	108,873	PLCO	-
PROGRAM COORDINATOR	1	1.000	51,418	2,000	14,716	4,485	29,773	102,392	TAXES (OT/PLCO)	4,278
RECREATION MANAGER	1	1.000	85,637	2,000	24,509	7,103	29,773	149,022	PERS (OT)	6,296
<b>REC PROGRAMS</b>	<b>5</b>	<b>5.000</b>	307,375	10,000	87,971	26,274	148,865	580,485	<b>WCOMP</b>	<b>5,864</b>
									<b>GRAND TOTAL</b>	<b>648,923</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
PCR OPERATIONS SUP.	1	1.000	67,565	2,000	19,337	5,721	29,773	124,396		
RECREATION ASST	1	1.000	47,904	2,000	13,710	4,217	29,773	97,604		
RECREATION ASST	1	1.000	46,512	2,000	13,312	4,110	29,773	95,706		
RECREATION ASST	1	1.000	43,834	2,000	12,545	3,905	29,773	92,057	OT	20,000
RECREATION ASST	1	1.000	43,834	2,000	12,545	3,905	29,773	92,057	PLCO	-
RECREATION ASST .63	1	0.630	28,183	1,260	-	2,546	-	31,989	TAXES (OT/PLCO)	1,530
RECREATION ASST .63	1	0.630	26,565	1,260	-	2,407	-	30,232	PERS (OT)	5,724
RECREATION ASST .63	1	0.630	26,565	1,260	-	2,407	-	30,232	WCOMP	1,287
<b>COMMUNITY CENTER</b>	<b>8</b>	<b>6.890</b>	330,960	13,780	71,449	29,218	148,865	594,272	<b>GRAND TOTAL</b>	<b>622,813</b>



Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
LIBRARIAN	1	1.000	93,577	2,000	26,782	7,711	29,773	159,843		
LIBRARY ASST	1	1.000	50,304	2,000	14,397	4,400	29,773	100,874		
LIBRARY ASST	1	1.000	54,974	2,000	15,734	4,758	29,773	107,238		
LIBRARY ASST	1	1.000	54,974	2,000	15,734	4,758	29,773	107,238	OT	8,000
LIBRARY ASST .50	1	0.500	28,875	1,000	-	2,584	-	32,459	PLCO	-
LIBRARY ASST .50	1	0.500	23,020	1,000	-	2,078	-	26,098	TAXES (OT/PLCO)	612
LIBRARY ASST - TEMP .125	1	0.125	5,265	-	-	455	-	5,720	PERS (OT)	2,290
LIBRARY ASST - TEMP .125	1	0.125	5,265	-	-	455	-	5,720	WCOMP	1,108
<b>LIBRARY</b>	<b>8</b>	<b>5.250</b>	316,254	10,000	72,646	27,199	119,092	545,190	<b>GRAND TOTAL</b>	<b>557,200</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
AQUATICS MANAGER	1	1.000	63,686	2,000	18,227	5,424	29,773	119,110		
PRGRM COORD	1	1.000	51,418	2,000	14,716	4,485	29,773	102,392		
HEAD LIFEGUARD	1	1.000	44,755	2,000	12,809	3,976	29,773	93,312		
LIFEGUARD 1 - .232	1	0.230	7,759	-	-	671	-	8,430		
LIFEGUARD 1 - .232	1	0.230	7,759	-	-	671	-	8,430		
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944		
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944		
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944		
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944	OT	5,000
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944	PLCO	-
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944	TAXES (OT/PLCO)	383
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	633	-	7,944	PERS (OT)	1,431
LIFEGUARD 1 - .232	1	0.230	7,311	-	-	632	-	7,944	WCOMP	12,077
<b>AQUATICS CENTER</b>	<b>13</b>	<b>5.300</b>	233,867	6,000	45,752	20,287	89,319	395,225	<b>GRAND TOTAL</b>	<b>414,116</b>

									OT	-
									PLCO	15,000
Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	TAXES (OT/PLCO)	1,148
DEPUTY DPU DIRECTOR	1	1.000	107,843	2,000	30,865	8,255	29,773	178,737	PERS (OT)	-
DPU DIRECTOR	1	1.000	141,606	2,000	40,528	10,337	29,773	224,243	WCOMP	8,796
<b>UTILITY ADMIN</b>	<b>2</b>	<b>2.000</b>	249,449	4,000	71,392	18,592	59,546	402,980	<b>GRAND TOTAL</b>	<b>427,924</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
ELEC ENGINEER TECH	1	1.000	102,535	2,000	29,346	8,396	29,773	558	172,608		
ELEC ENGINEER TECH	1	1.000	96,637	2,000	27,657	7,945	29,773	558	164,570		
HVY EQUIP MECH	1	1.000	88,374	2,000	25,293	7,313	29,773	558	153,310		
PWR PLNT OP 1	1	1.000	70,335	2,000	20,130	5,933	29,773	558	128,728		
PWR PLNT OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	SHIFT DIFFERENTIAL	16,500
PWR PLNT OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	OT	52,000
PWR PLNT OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	PLCO	-
PWR PLNT OP 2	1	1.000	85,803	2,000	24,557	7,116	29,773	558	149,807	TAXES (SD/OT/PLCO)	5,240
PWR PLNT OP 2	1	1.000	85,803	2,000	24,557	7,116	29,773	558	149,807	PERS (SD/OT)	19,605
PWR PLANT SUPERVISOR	1	1.000	91,995	2,000	26,329	7,590	29,773	558	158,244	WCOMP	35,116
<b>ELECTRIC PROD.</b>	<b>10</b>	<b>10.000</b>	838,786	20,000	240,060	69,687	297,730	5,580	1,471,843	<b>GRAND TOTAL</b>	<b>1,600,304</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
UTILITY LINE CHIEF	1	1.000	118,322	2,000	33,864	9,604	29,773	558	194,120	OT	47,000
UTILITY LINEMAN	1	1.000	99,536	2,000	28,487	8,166	29,773	558	168,521	PLCO	5,000
UTILITY LINEMAN	1	1.000	93,837	2,000	26,856	7,731	29,773	558	160,755	TAXES (OT/PLCO)	3,978
UTILITY LNMN APPRENT	1	1.000	70,378	2,000	20,142	5,936	29,773	558	128,787	PERS (OT)	13,451
UTILITY LNMN APPRENT	1	1.000	68,328	2,000	19,555	5,779	29,773	558	125,994	WCOMP	24,229
<b>ELECTRIC LINE R&amp;M</b>	<b>5</b>	<b>5.000</b>	450,400	10,000	128,905	37,216	148,865	2,790	778,176	<b>GRAND TOTAL</b>	<b>871,834</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
WATER OIT-TEMP .50	1	0.500	28,714	-	-	2,484	-	279	31,477		
WATER OIT-TEMP .50	1	0.500	28,714	-	-	2,484	-	279	31,477		
WATER SUPERVISOR	1	1.000	108,711	2,000	31,113	8,868	29,773	558	181,023	ON CALL TIME	9,000
WTR OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	OT	33,603
WTR OP 1	1	1.000	69,628	2,000	19,928	5,879	29,773	558	127,765	PLCO	5,000
WTR OP 1	1	1.000	68,278	2,000	19,541	5,775	29,773	558	125,926	TAXES (OT/PLCO/OCT)	3,710
WTR OP 2	1	1.000	85,139	2,000	24,367	7,065	29,773	558	148,902	PERS (OT/OCT)	12,450
WTR OP 3	1	1.000	85,375	2,000	24,434	7,083	29,773	558	149,223	WCOMP	18,568
<b>WATER</b>	<b>8</b>	<b>7.000</b>	546,994	12,000	140,114	45,731	178,638	3,906	927,383	<b>GRAND TOTAL</b>	<b>1,009,714</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
WW LAB MANAGER	1	1.000	86,179	2,000	24,664	7,145	29,773	-	149,761		
WW OIT-TEMP .50	1	0.500	28,714	-	-	2,484	-	279	31,477		
WW OIT-TEMP .50	1	0.500	28,714	-	-	2,484	-	279	31,477	ON CALL TIME	9,000
WW OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	OT	40,000
WW OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	PLCO	8,000
WW OP 1	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	TAXES (OT/PLCO/OCT)	4,360
WW OP 2	1	1.000	77,919	2,000	22,300	6,513	29,773	558	139,063	PERS (OT/OCT)	14,024
WW SUPERVISOR	1	1.000	94,737	2,000	27,114	7,799	29,773	558	161,981	WCOMP	21,064
<b>WASTEWATER</b>	<b>8</b>	<b>7.000</b>	533,567	12,000	136,271	44,704	178,638	3,348	908,528	<b>GRAND TOTAL</b>	<b>1,004,976</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	302 U	Total		
SLD WST OP 1-TEMP.50	1	0.500	27,903	-	-	2,414	-	279	30,596		
SOLID WST OP 1	1	1.000	70,013	2,000	20,038	5,908	29,773	558	128,289		
SOLID WST OP 1	1	1.000	59,216	2,000	16,948	5,082	29,773	558	113,577	OT	46,000
SOLID WST OP 1	1	1.000	59,216	2,000	16,948	5,082	29,773	558	113,577	PLCO	10,000
SOLID WST OP 2	1	1.000	72,435	2,000	20,731	6,093	29,773	558	131,590	TAXES (OT/PLCO)	4,284
SOLID WST OP 3	1	1.000	105,147	2,000	30,093	8,596	29,773	558	176,166	PERS (OT)	13,165
SOLID WST SUPERVISOR	1	1.000	86,703	2,000	24,814	7,185	29,773	558	151,033	WCOMP	25,408
<b>SOLID WASTE</b>	<b>7</b>	<b>6.500</b>	480,632	12,000	129,571	40,359	178,638	3,627	844,827	<b>GRAND TOTAL</b>	<b>943,684</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total	OT	
BILL & SCHED CLERK	1	1.000	62,566	2,000	17,907	5,338	29,773	117,584		15,169
BILL & SCHED CLERK	1	1.000	57,262	2,000	16,388	4,933	29,773	110,356	PLCO	35,000
DEPUTY PORT DIRECTOR	1	1.000	99,060	2,000	28,351	8,130	29,773	167,314	TAXES (OT/PLCO)	3,236
PORT DIRECTOR	1	1.000	131,854	2,000	37,737	10,639	29,773	212,002	PERS (OT)	4,341
									WCOMP	1,343
<b>PORTS ADMIN</b>	<b>4</b>	<b>4.000</b>	350,743	8,000	100,383	29,040	119,092	607,257	<b>GRAND TOTAL</b>	<b>666,346</b>

Job Title	Positions	CY FTE	Base	Air	PERS	Taxes	Insurance	Total		
HARBOR OFFICER	1	1.000	83,304	2,000	23,842	6,925	29,773	145,843	SHIFT DIFFERENTIAL	
HARBOR OFFICER	1	1.000	65,146	2,000	18,645	5,536	29,773	121,099	& PORT SECURITY	42,218
HARBOR OFFICER	1	1.000	61,443	2,000	17,585	5,252	29,773	116,054	OT	96,113
HARBOR OFFICER	1	1.000	59,634	2,000	17,067	5,114	29,773	113,588	PLCO	9,000
HARBOR OFFICER	1	1.000	54,558	2,000	15,615	4,726	29,773	106,672	TAXES (SD/OT/PLCO)	11,270
HARBOR OFFICER	1	1.000	57,907	2,000	16,573	4,982	29,773	111,235	PERS (SD/OT)	39,590
HARBORMASTER	1	1.000	102,609	2,000	29,367	8,402	29,773	172,151	WCOMP	23,202
<b>PORTS &amp; HARBOR OPS</b>	<b>7</b>	<b>7.000</b>	484,601	14,000	138,693	40,936	208,411	886,641	<b>GRAND TOTAL</b>	<b>1,108,035</b>

TOTAL BUDGETED PERSONNEL			
	Positions	FTE	
<b>TOTAL</b>	<b>202</b>	<b>173.96</b>	
Total FT Permanent	162	162.000	
Total PT Permanent	27	6.210	(includes Less than Part-Time Permanent Positions)
Total Temp	13	5.750	(includes Seasonal/Emergency/Intern Positions)
	<b>202</b>	<b>173.960</b>	

Total Pending Positions (approved but not funded)		
	Positions	FTE
Natural Resource Analyst	1	1.00
Building Inspector	1	1.00
	<b>1</b>	<b>1.00</b>

TOTAL BASE WAGE	13,729,202
TOTAL AIRFARE	315,280
TOTAL PERS	4,170,896
TOTAL PAYROLL TAXES	1,274,802
TOTAL HEALTH INSURANCE	4,823,226
TOTAL LIFEMED INSURANCE	7,987
TOTAL UNION TRAINING BENEFIT	37,386
TOTAL DPS VOLUNTEER STIPENDS	64,000
TOTAL PCR REFEREES/INSTRUCTORS	30,000
TOTAL SHIFT DIFFERENTIALS	325,486
TOTAL ON CALL TIME	81,040
TOTAL INCENTIVE BONUS	95,000
TOTAL EXERCISE PAY	69,300
TOTAL TOOL ALLOWANCE	16,800
TOTAL EDUCATION INCENTIVE	50,400
TOTAL OVERTIME	935,635
TOTAL PLCO	285,500
TOTAL WCOMP	423,593
<b>GRAND TOTAL</b>	<b>26,735,535</b>

CITY OF UNALASKA  
UNALASKA, ALASKA

RESOLUTION 2020-26

A RESOLUTION OF THE UNALASKA CITY COUNCIL ADOPTING THE FY21-FY25 CAPITAL AND MAJOR MAINTENANCE PLAN

WHEREAS, the purpose of the Capital Major and Maintenance Plan (CMMP) is to formalize the process of identifying and completing capital projects and major maintenance projects; and

WHEREAS, the CMMP serves as a tool to help the City effectively and efficiently meet the needs of the community; and

WHEREAS, City Departments were invited to submit project nominations; and

WHEREAS, this planning document outlines anticipated or recommended projects and expenditures for the upcoming five years; and


WHEREAS, City staff and City Council have had the opportunity to review and comment on the nominations and the FY21-FY25 CMMP.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council approves and adopts the five-year CMMP, for FY21-FY25, as presented by the City Manager pursuant to Unalaska Code of Ordinances § 6.12.040.

PASSED AND ADOPTED by a duly constituted quorum of the Unalaska City Council on May 12, 2020.

  
Vincent M. Tutiakoff, Sr.  
Mayor

ATTEST:

  
Marjie Veeder, CMC  
City Clerk



2021						2021 Total	2022						2022 Total	2023						2023 Total	2024						2024 Total	2025						2025 Total	Requested	Appropriated	Project Total		
Electric	General	Grant	Solid Waste	Water	Electric		General	Grant	Ports	Solid Waste	Water	Electric		General	Ports	Solid Waste	Water	Electric	General		Ports	Water	Electric	General	Ports	Solid Waste		Wastewater											
Electric Proprietary Fund																																							
	34.5 kV Submarine Cable Replacement						\$60,000						\$60,000	\$120,000						\$120,000	\$2,160,000											\$2,340,000		\$2,340,000					
★	Automatic Meter Read System	\$304,000				\$304,000																										\$304,000	\$219,362	\$523,362					
★	Electric Energy Storage System						\$3,549,938						\$3,549,938																		\$3,549,938	\$650,062	\$4,200,000						
	Generator Sets Rebuild	\$1,748,338				\$1,748,338	\$1,783,305						\$1,783,305	\$1,818,970						\$1,818,970	\$1,855,350									\$1,855,350	\$1,892,457		\$1,892,457	\$9,098,420		\$9,098,420			
	Powerhouse Cooling Water Inlet Cleaning and Extension						\$40,000						\$40,000	\$372,662						\$372,662											\$412,662		\$412,662						
Electric Proprietary Fund Total						\$2,052,338	\$2,052,338	\$5,433,243					\$5,433,243	\$2,311,632						\$2,311,632	\$4,015,350					\$4,015,350	\$1,892,457				\$1,892,457	\$15,705,020	\$869,424	\$16,574,444					
General Fund																																							
	Aerial Ladder Replacement		\$1,500,000			\$1,500,000																										\$1,500,000		\$1,500,000					
★	Burma Road Chapel Upgrades		\$100,000			\$100,000															\$479,000					\$479,000						\$579,000	\$10,000	\$589,000					
★	Captains Bay Road & Utility Improvements								\$12,977,750				\$12,977,750	\$3,000,000	\$9,977,750					\$12,977,750	\$9,977,750			\$3,000,000	\$12,977,750		\$9,977,750				\$3,000,000	\$51,911,000	\$2,000,000	\$53,911,000					
★	City Wide Multi-Location Drainage		\$366,793			\$366,793																										\$366,793	\$3,450,000	\$3,816,793					
	Community Center Playground Replacement																															\$300,000		\$300,000					
★	Entrance Channel Dredging							\$8,734,000	\$26,202,750				\$34,936,750																			\$34,936,750	\$2,500,000	\$37,436,750					
	Fire Station Remodel																				\$2,000,000					\$2,000,000						\$2,000,000		\$2,000,000					
★	Fire Training Center																				\$1,501,500					\$1,501,500						\$1,501,500	\$12,000	\$1,513,500					
	HVAC Controls Upgrades - 11 City Buildings						\$433,827						\$433,827																			\$433,827		\$433,827					
★	Lear Road Duplexes Kitchen & Bath Renovations																				\$244,800					\$244,800						\$244,800	\$400,000	\$644,800					
	Police Station														\$22,090,000					\$22,090,000											\$22,090,000		\$22,090,000						
	Public Trails System																															\$100,000		\$100,000					
	Unalaska Public Transportation Study																															\$200,000		\$200,000					
General Fund Total						\$1,966,793	\$1,966,793	\$9,167,827	\$39,180,500				\$48,348,327	\$3,000,000	\$32,067,750					\$35,067,750	\$14,203,050		\$3,000,000	\$17,203,050		\$10,577,750					\$3,000,000	\$13,577,750	\$116,163,670	\$8,372,000	\$124,535,670				
Ports Proprietary Fund																																							
★	LCD & UMC Dredging														\$2,544,495					\$2,544,495												\$2,544,495	\$109,650	\$2,654,145					
	Port Rescue Boat Overhaul								\$100,000				\$100,000																				\$100,000		\$100,000				
	Restroom Unalaska Marine Center														\$50,000					\$50,000				\$480,160		\$480,160							\$530,160		\$530,160				
★	Robert Storrs Small Boat Harbor Improvements (A & B Floats)							\$3,250,000	\$6,045,000				\$9,295,000																			\$9,295,000	\$650,000	\$9,945,000					
★	UMC Cruise Ship Terminal														\$910,000					\$910,000									\$17,290,000			\$17,290,000	\$18,200,000	\$390,000	\$18,590,000				
Ports Proprietary Fund Total								\$3,250,000	\$6,145,000				\$9,395,000				\$3,504,495				\$3,504,495			\$480,160	\$480,160		\$17,290,000					\$17,290,000	\$30,669,655	\$1,149,650	\$31,819,305				
Solid Waste Proprietary Fund																																							
	Oil Separator and Lift Station Replacement										\$971,100		\$971,100																				\$971,100		\$971,100				
	Solid Waste Gasifier				\$100,000	\$100,000						\$200,000	\$200,000				\$400,000			\$400,000											\$7,620,000		\$7,620,000	\$8,320,000	\$8,320,000				
Solid Waste Proprietary Fund Total						\$100,000	\$100,000				\$1,171,100		\$1,171,100				\$400,000				\$400,000											\$7,620,000		\$7,620,000	\$9,291,100	\$9,291,100			
Water Proprietary Fund																																							
★	CT Tank Interior Maintenance and Painting											\$953,000	\$953,000																				\$953,000	\$100,000	\$1,053,000				
	Icy Lake Road Reconstruction											\$100,000	\$100,000						\$1,200,000	\$1,200,000												\$1,300,000		\$1,300,000					
★	Pyramid Water Storage Tank																		\$603,750	\$603,750					\$7,906,193	\$7,906,193							\$8,509,943	\$625,000	\$9,134,943				
	Pyramid Water Treatment Plant Chlorine Upgrade				\$100,000	\$100,000						\$881,500	\$881,500																				\$981,500		\$981,500				
Water Proprietary Fund Total						\$100,000	\$100,000					\$1,934,500	\$1,934,500				\$1,803,750	\$1,803,750				\$7,906,193	\$7,906,193									\$11,744,443	\$725,000	\$12,469,443					
Grand Total						\$2,052,338	\$1,966,793			\$100,000	\$100,000	\$4,219,131	\$5,433,243	\$9,167,827	\$42,430,500	\$6,145,000	\$1,171,100	\$1,934,500	\$66,282,170	\$5,311,632	\$32,067,750	\$3,504,495	\$400,000	\$1,803,750	\$43,087,627	\$4,015,350	\$14,203,050	\$480,160	\$10,906,193	\$29,604,753	\$1,892,457	\$10,577,750	\$17,290,000	\$7,620,000	\$3,000,000	\$40,380,207	\$183,573,888	\$11,116,074	\$194,689,962

**PROJECT DESCRIPTION:** It became evident in 2019 that the PCR side of the Burma Road Chapel was showing signs of rotten siding along the lower portions of the exterior wall. Architect Corey Wall with JYL Architects, who are conducting the DPS Building Assessment Project, crawled under the Burma Road Chapel and took photos of the rim joists. Signs of rot are evident from inside below the building. The original scope of this project removes shingles, roof boards, damaged insulation, installs framing for eave soffit ventilation/increased depth for insulation, installs insulation to R-30, installs new roof boards, re-roofs the building, paints the new eaves and trim. That scope has not changed but the temporary repairs to the roof are holding up remarkably well and additional roof repairs will need to be executed in the future. A more imminent need is the repair of the rotten rim joists and exterior siding on the PCR side of the Burma Rd Chapel.

**PROJECT NEED:** As noted above in Project Description, the exterior siding and rim joists are showing signs of rot and need to be replaced. Also, the facility lacks proper insulation and ventilation below the roofing. It causes snow melt on the roof to run down to the eave and freezes where the walls and roof join together where there is less heat loss at that part of the roof structure. As ice dams grow larger, the water from the melting snows backs up and leaks between wood shingles into the building causing water damage. In FY08, metal flashing was installed on the eaves over the electric cable system to heat the flashing. The facility's life will be extended by eliminating further water damage to the structural components below the roof. The new roof will protect the facility for at least another 30 years.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** As part of the DPW-Facilities Maintenance budget, we will replace the metal flashing and heat trace on the eave as an interim measure when the present system fails. The rotten siding along the lower portions of the exterior wall and wall sill plate will be repaired in FY21. The major roof repairs will be conducted in the future, possibly as soon as FY24.

Cost Assumptions	
Engineering, Design, Const Admin	70,000
Other Professional Services	10,000
Construction Services	373,077
Machinery & Equipment	-
<b>Subtotal</b>	<b>453,077</b>
Contingency (set at 30%)	135,923
<b>TOTAL</b>	<b>589,000</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>589,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	10,000	100,000			479,000		589,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>	<b>10,000</b>	<b>100,000</b>			<b>479,000</b>		<b>589,000</b>
<b>Requested Funds:</b>							

# FY21-25 CMMP

## BURMA ROAD CHAPEL UPGRADES | DPW

### PW20A | MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2021

Purchase/Construction: FY 2024





**PROJECT DESCRIPTION:** This project will construct drainage, utilities, and pavement out Captains Bay Road to the entrance of the Offshore Systems, Inc. (OSI). This will involve approximately 2.5 miles of drainage improvements from Airport Beach Road to OSI, 2.5 miles of road realignment/paving/walkways/lighting from Airport Beach Road to OSI, and 1.3 miles of water/sewer/electric utility extensions from Westward to OSI.

**PROJECT NEED:** Captains Bay Road serves as a primary transportation route for Westward Seafoods, Crowley Marine Transportation, North Pacific Fuel, Northland Services, Offshore Systems Inc., and several smaller businesses as well as residential homes. The section of road making up this project is a high traffic area of heavy vehicles which are used by the fishing and support industries which are vital to the community's economic welfare. During the public meetings regarding the Road Improvement Master Plan recommendations in September 2011, residents and industry representatives discussed the hazards that the high road crown, which is needed for adequate drainage, creates for the large trucks and school buses traveling the road. There was strong support from the public for improvements to Captain's Bay Road. The area of Captains Bay Road is also an area of potential growth in the community as identified in the Comprehensive Plan.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This project is grant dependent. Drainage and paving estimates are based on the Ballyhoo Road Drainage & Electrical Upgrades Project. The utility expansion estimate is based on the Henry Swanson Drive Road & Utilities Project's utility construction costs, and other recent materials and equipment costs. These are still very rough estimates that will be refined as the project commencement approaches. Costs are split between Grant Funding and General Fund for the paving and drainage portion

and the three utility funds based on the costs for each of those portions. As of April 10, 2020, the State did not award grant funds via the STIP / CTP. Additional grant opportunities will be sought out.

Preliminary Estimate by HDL Engineering for total project costs = \$53,911,000

#### Cost Assumptions

Engineering, Design, Const Admin	5,370,000
Other Professional Services	300,000
Construction Services	35,800,000
Machinery & Equipment	0
Subtotal	41,470,000
Contingency (set at 30%)	12,441,000
<b>TOTAL</b>	<b>53,911,000</b>

#### COST & FINANCING DATA:

Less Other Funding Sources  
(Grants, etc)

**Total Funding Request 53,911,000**

# FY21-25 CMMP

## CAPTAINS BAY ROAD & UTILITY IMPROVEMENTS | DPW

### PW19A | CAPITAL PROJECT

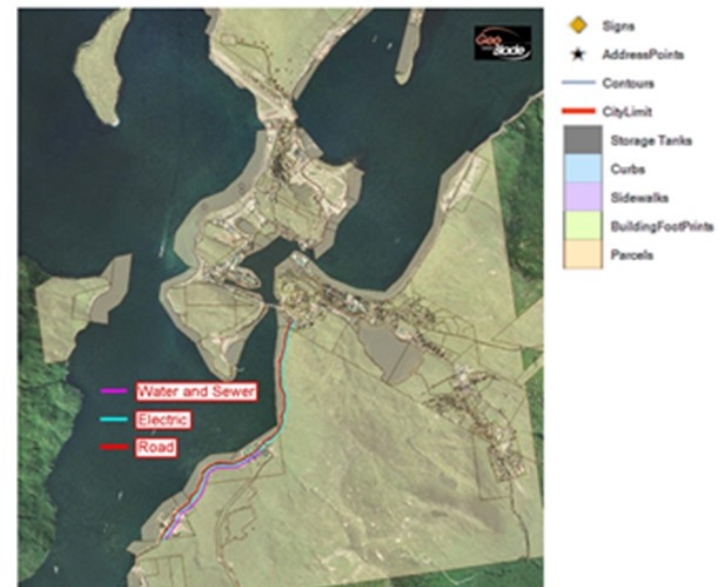
#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2021

Purchase/Construction: FY 2022

## Captains Bay Road and Utilities



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	2,000,000			9,977,750	9,977,750	9,977,750	31,933,250
Grant			12,977,750				12,977,750
Electric Proprietary Fund				3,000,000			3,000,000
Water Proprietary Fund					3,000,000		3,000,000
Wastewater Proprietary Fund						3,000,000	3,000,000
<b>TOTALS \$</b>	<b>2,000,000</b>		<b>12,977,750</b>	<b>12,977,750</b>	<b>12,977,750</b>	<b>12,977,750</b>	<b>53,911,000</b>

Requested Funds:

**PROJECT DESCRIPTION:** This is part of an ongoing drainage project spanning multi-years. This phase of the project will improve storm drain infrastructure and control runoff from spring snow melt and rainfall which has been an ongoing cause of erosion on Trapper Drive for several years.

**PROJECT NEED:** The Road Improvement Master Plan, completed in 2009-2010, identified drainage improvements as a high priority task in order to keep water off road surfaces and out of the road base. Gravel and paved roads without adequate drainage deteriorate and require much more frequent maintenance of the driving surface. Improved water quality in our lakes, streams, and ocean has also been identified as high priority by the community and the Alaska Department of Fish and Game.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This portion of our City Wide Multi-Location Drainage (Munis number PW203) project is fully designed and was included in the 2017 bid package. Because bids came in higher than our budget allowed, the Trapper Drive portion was removed from the bid award with the intent to conduct the work at a later date. Regan Engineering has completed plans and specifications for this work. Cost estimate is based on the 2017 bids with a 10% inflation factor included. Council initially funded this project via the FY2013 CMMP and Budget Ordinance 2012-04 which was approved and adopted on May 22, 2012.

Cost Assumptions		
	Other Professional Services	
	Engineering, Design, Construction Admin	381,711
	Construction Services	2,554,284
	Machinery & Equipment	
	<b>Subtotal</b>	2,935,995
	Contingency (30%)	880,798
	<b>Total Funding Request</b>	3,816,793

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	3,450,000	366,793					3,816,793
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>	3,450,000	366,793					3,816,793
<b>Requested Funds:</b>							

# FY21-25 CMMP

## CITY WIDE MULTI-LOCATION DRAINAGE | DPW

### PW203 | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2017

Engineering/Design: FY 2017

Purchase/Construction: FY 2021





**PROJECT DESCRIPTION:** Controls system upgrades to new N4 platform for 11 City owned buildings.

**PROJECT NEED:** New N4 upgrades necessary to stay current with technology.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):**

- In FY20, our HVAC controls contractor, Long Building Technologies, gave us an informal no cost quote.
- In FY21 we will work with Long to refine the scope and get a solid cost estimate.
- In FY22, Project implementation will occur.

**COST & FINANCING DATA:**

**Cost Assumptions**

Engineering, Design, Const Admin	2,000
Other Professional Services	500
Construction Services	331,213
Machinery & Equipment	0
Subtotal	333,713
Contingency (set at 30%)	100,114
<b>TOTAL</b>	<b>433,827</b>

Less Other Funding Sources

**Total Funding Request 433,827**

# FY21-25 CMMP

## HVAC CONTROLS UPGRADES—11 CITY BUILDINGS | DPW

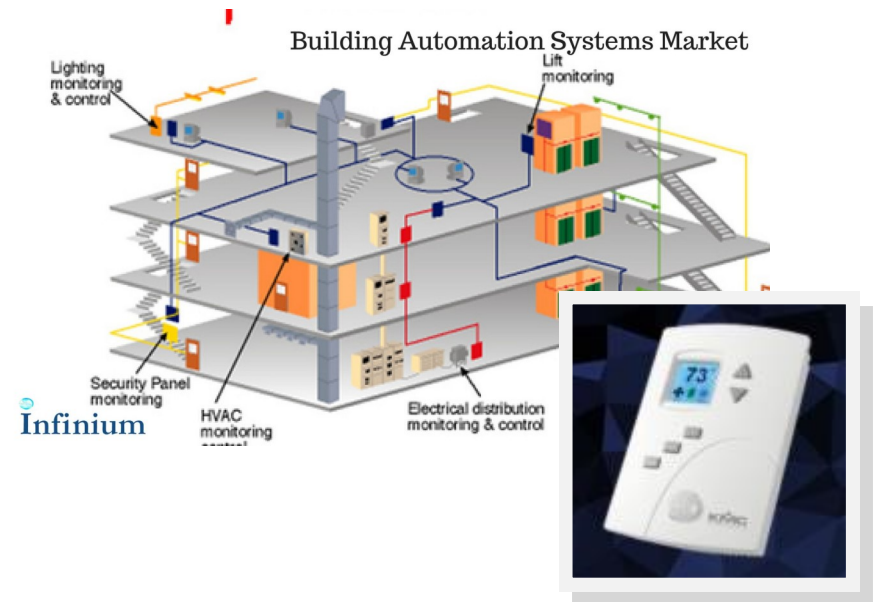
### MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2022

Purchase/Construction: FY 2022



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund			433,827				433,827
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>			433,827				433,827
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** New playground equipment is needed to replace the outdated playground equipment in front of the Community Center.

**PROJECT NEED:** The current play structures are too close to the railing that encloses the playground from the parking lot and sidewalk.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Planning for the replacement play structures will be done while the Operations Manager is at the National Parks and Recreation Association Conference in the fall of 2020. The project will be funded in FY25.

**COST & FINANCING DATA:**

<b>Cost Assumptions</b>	
Other Professional Services	
Engineering, Design, Construction Admin	50,000
Construction Services	180,769
Machinery & Equipment	
<b>Subtotal</b>	<b>230,769</b>
Contingency (30%)	69,231
<b>Total Funding Request</b>	<b>300,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund						300,000	300,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>						300,000	300,000
<b>Requested Funds:</b>							

# FY21-25 CMMP

## COMMUNITY CENTER PLAYGROUND REPLACEMENT | PCR

### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2024

Engineering/Design: FY 2024

Purchase/Construction: FY 2025





**PROJECT DESCRIPTION:** This project constructs a new modern Public Safety facility on the Skate Park site between the Clinic and City Hall.

**PROJECT NEED:** Presently, the Department of Public Safety (DPS) structure is unable to safely serve as a modern day Public Safety Complex. The physical structure does not support all the operational needs of the department. Existing facility issues include but are not limited to:

- Inadequate staff support space, undersized staff offices with little privacy; limited interview and observation space; and no locker rooms for uniform changes, post-exposure decontamination, etc.
- Building access restrictions that are required for Police operations constrain volunteer fire-fighter use and activities.
- Detainee entrance is a narrow passage to parking area; emergency responses delayed if prisoners are being unloaded. Undersized booking area crowded and potentially hazardous for staff with unruly prisoners. Evidence drop-off/storage area is remote resulting in chain of custody and security issues.
- Crowded dispatch area provides little security from the public lobby, creating a safety and confidentiality issue. The lobby has seating space for only two people.
- Fire apparatus garage houses EMS supplies, turnout gear, air compressor and gym due to lack of space and creates potential contamination from the garage fumes.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):**

May 22, 2018: Council funded the DPS Building Assessment project in the amount of \$100,000 via the FY2019 Capital & Operating Budget Ordinance No. 2018-04.

December 11, 2018: Council passed Resolution 2018-63 which authorized the City Manager to enter into an agreement with Jensen Yorba Lott, Inc (JYL) to perform the DPS Building Assessment Project for \$97,000.

December 11, 2018: Council approved Ordinance 2018-11, which effectively split the Department of Public Safety by creating the Department of Fire and Emergency Medical Services, thereby necessitating the furtherance of the DPS Building Assessment Project.

March 12, 2019: Corey Wall, JYL's Principal Architect, gave a presentation to the Council on the Project's progress and provided options for remodeling the existing facility as well as possible locations to place a new facility. At the conclusion of the presentation, Council directed staff to investigate the subsurface conditions of the existing Skate Park site as a likely location for a new Police facility. It was agreed that the Skate Park site was prime City owned real estate and a site investigation was warranted regardless of what future development occurred there.

April 23, 2019: Council approved the FY2020-2024 CMMP via Resolution 2019-18. JYL's original scope of work included a functional assessment of the existing DPS facility and to provide schematics for existing building expansion or new construction to serve both Police and Fire needs. The work performed by JYL under their current Agreement is approximately 90% complete. The remaining portion of JYL's work includes a new facility Pre-Design. The Pre-Design cannot be adequately accomplished until the subsurface conditions at the Skate Park site have been evaluated to determine if the DPS Facility can cost-effectively and feasibly be constructed there. The proposed FY23 scope of work for this project includes design and construction of a new modern Police Station on the Skate Park site.

**Cost Assumptions**

Engineering, Design, Const Admin	2,548,250
Other Professional Services	278,250
Construction Services	17,761,000
Machinery & Equipment	1,502,500
Subtotal	22,090,000
Contingency (Incl in Architect's Estimate)	0
<b>TOTAL</b>	<b>22,090,000</b>

# FY21-25 CMMP

## POLICE STATION | DPS

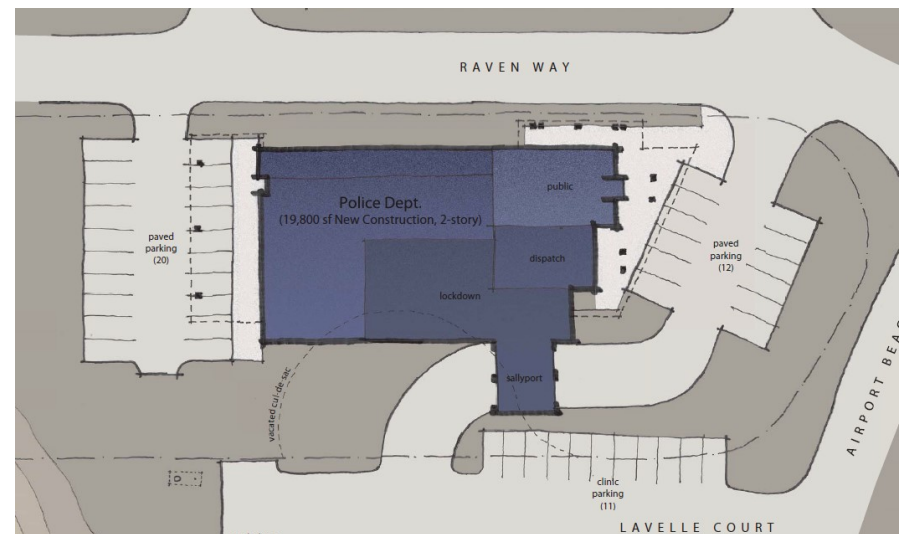
### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2023

Purchase/Construction: FY 2023



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund				22,090,000			22,090,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>				22,090,000			22,090,000
<b>Requested Funds:</b>							

**PROJECT DESCRIPTION:** Replacement of the aerial apparatus. The current apparatus was built in 1997 and has been in service for 22 years.

**PROJECT NEED:** In keeping with our past practices of replacing apparatus every 25 years we will spec and build this apparatus in FY21. NFPA currently states that apparatus should be replaced every 10 years. With our current low fire call volume and excellent maintenance record we are able to stretch the life span by 150%. Our current apparatus pump has been rebuilt recently and is now in need of more large scale maintenance to come back into compliance with third party certification. Building a new apparatus will ensure that Unalaska Fire Department will stay current with industry standard and best serve the community of Unalaska. This apparatus will allow us to operate more efficiently and safely during emergency events. The new proposed apparatus will be designed with the safety of our firefighters first and the community second. With this new apparatus the department will be able to reach higher or further out and pump more water per minute.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** The design, development, and purchase of this apparatus will occur in FY21. As we have done with all fire apparatus we will sole source this project through Pierce Manufacturing. This reduces the training and familiarization time for department personnel and city maintenance staff. This apparatus will be custom built in Appleton Wisconsin with three trips made to the manufacturer to ensure the apparatus spec and timeline is being met.

**COST & FINANCING DATA:** The cost of this apparatus could be fully funded through the general fund. The Fire Department has been a Pierce fleet since 1997 keeping firefighter and maintenance training costs down. In Keeping with that precedent this should be a sole source product through Pierce Manufacturing.

Cost Assumptions	
Other Professional Services	
Engineering, Design, Construction Admin	1,500,000
Construction Services	
Machinery & Equipment	
<b>Subtotal</b>	1,500,000
Contingency (0%)	0
<b>Total Funding Request</b>	1,500,000

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund		1,500,000					1,500,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>		1,500,000					1,500,000
<b>Requested Funds:</b>							

# FY21-25 CMMP

## AERIAL LADDER REPLACEMENT | FIRE

### ROLLING STOCK

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2021

Engineering/Design: FY 2021

Purchase/Construction: FY 2021



**PROJECT DESCRIPTION:** Remodel existing DPS building after new Police Station is constructed on Skate Park site and Police move to new facility.

**PROJECT NEED:** Constructed in 1987, the present structure is in need to mechanical, architectural, and electrical upgrades. Fire apparatus garage houses EMS supplies, turnout gear, air compressor and gym due to lack of space and creates potential contamination from garage fumes.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** After the Police move to a new facility, the existing structure will be renovated for Fire use. Architectural firm JYL produced an initial cost estimate in February 2020 for a complete and comprehensive remodel at an estimated cost of \$8,970,000. While this would provide a near state-of-the-art Fire Station, a scaled down approach is adequate and will serve the Fire Department well. The scaled down approach cost is \$2,000,000. Funding will come from the General Fund and/or the 1% Capital Projects Fund.

**COST & FINANCING DATA:**

**Cost Assumptions**

Engineering, Design, Const Admin	120,000
Other Professional Services	55,250
Construction Services	1,295,000
Machinery & Equipment	340,000
Subtotal	1,810,250
Contingency 15%	189,750
<b>TOTAL</b>	<b>2,000,000</b>

# FY21-25 CMMP

## FIRE STATION REMODEL | FIRE

### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2021

Engineering/Design: FY 2024

Purchase/Construction: FY 2024



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund					2,000,000		2,000,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>					2,000,000		2,000,000
<b>Requested Funds:</b>							

**PROJECT DESCRIPTION:** This project will establish a much needed live fire training facility. The structure will provide residential-like design with a burn room, interior stairs to multiple floors, interior fixed ladder, roof-mounted chop-out curbs, and parapet roof guard with chain opening. This allows for multiple training exercises including hose advancement, fire attack, search & rescue, rappelling, laddering, confined space, and high-angle rescue operations. The facility may also be used for police use-of-force training exercises, as well as for confined space training. Currently there are no such facilities, for public or private sector organizations, in the City of Unalaska. This facility will also include a “dirty” classroom and a “clean” classroom. These will allow personnel to stay out of the elements while the are instructed on the didactic portion of the lesson.

**PROJECT NEED:** Firefighters cannot be certified in Alaska without meeting a live fire requirement, to ensure that they experience fighting fires with significant heat and smoke in limited or zero visibility environments. An uncertified volunteer or paid firefighter can respond to a fire, but live fire training and certification ensures that they are prepared, so they don’t panic in a real situation. No such live fire facility exists in Unalaska. Currently, firefighters go off-island for live fire training and certification at a cost of approximately \$3,000 each; the training requires 1-2 weeks and volunteers must take time off from work and/or family commitments in order to attend. The proposed live fire building can be modified for use by the police department to practice active shooter or other use-of-force situations, and can also be used as a confined space rescue training facility by other City departments or private industry. Additionally, this facility could be used as a regional training center for other Aleutian Communities. This project will also include utilities run the site. Approximately 8000 feet of large diameter water piping and wastewater will be run in the road up to the site. This would equip the site as a training site that could be used by multiple departments in the city.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** At present, only a concept plan exists, shown on the right side of this page. The location of these buildings will be at the present DPS Building which will be the future Fire Station after Police move out and are relocated at their new Police Station which will be constructed at the present day Skate Park.

**COST & FINANCING DATA:** All monies will come from the general fund. \$12,000 was previously appropriated for a temporary training structure made from shipping containers.

# FY21-25 CMMP

## FIRE TRAINING CENTER | FIRE

### PS19A | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2019

Engineering/Design: FY 2024

Purchase/Construction: FY 2024



Cost Assumptions	
Other Professional Services	325,000
Engineering, Design, Construction Admin	0
Construction Services	439,231
Machinery & Equipment	400,000
<b>Subtotal</b>	<b>1,164,231</b>
Contingency (30%)	349,269
<b>Total Funding Request</b>	<b>1,513,500</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	12,000				1,501,500		1,513,500
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>	<b>12,000</b>				<b>1,501,500</b>		<b>1,513,500</b>
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** In 2017 the Planning Department initiated a study of the city's need for public transit. The island population of about 4,500 residents more than doubles to 11,000 during processing seasons. The study collected surveys from riders during two bus simulation periods and the results indicated a high probability of ridership. This CMMP project is to prepare a second study by professional transportation planners and engineers to review the first study and conduct a more thorough analysis of how a public transportation system could benefit Unalaska, funding sources for the system, service area and route design and capital equipment needed for the system.

**PROJECT NEED:** A predominantly large percentage of people on the island lack a mode of transportation that is prudent to year round use in Unalaska's harsh climate. The population that would use the system include the elderly, youth, processors, and those seeking alternatives to the high cost of vehicle ownership and maintenance on the island. The Planning Department's 2018 Transportation Study highlighted several transportation grants that could fund up to 80% of the cost annually. This project should also explore partnership opportunities Q-Tribe, OC, and private island corporations to effectively leverage investment and grant opportunities. Furthermore, the project should explore the structure of such a system, whether it is a Transit Authority, a department of one of the major investors, a city or tribal department, or otherwise.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):**

- FY 2025 expenditure is \$200,000 (because this is a study, there is no slated contingency) from the General Fund for the study itself.
- Based on the 2025 study, the expectation is to identify grants available to further lower the cost, potentially up to 80% with the correct partners taking the wheel.

**COST & FINANCING DATA:**

**Cost Assumptions**

Other Professional Services	\$200,000
Engineering, Design, Construction Admin	
Construction Services	
Machinery & Equipment	
<b>Subtotal</b>	<b>\$200,000</b>
Contingency (30%)	\$0
<b>Total Funding Request</b>	<b>\$200,000</b>

# FY21-25 CMMP

## UNALASKA PUBLIC TRANSPORTATION STUDY | PLANNING

### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2025

Engineering/Design: NA

Purchase/Construction: NA



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund						200,000	200,000
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>						200,000	200,000

Requested Funds:



**PROJECT DESCRIPTION:** This project consists of the full renovation of both kitchens in units 69 & 73 and 81 & 85 (4 kitchens and 6 bathrooms total). The work will replace all cabinets, countertops, and flooring in both units of both duplexes, and will also include some electrical, plumbing, fixtures, and parts as necessary.

**PROJECT NEED:** This project has been nominated due to the age and condition of the cabinets, countertops, and flooring in both units of both duplexes. The cabinets and countertops in the units are original from 1980, meaning they are 40 years old. Labor and maintenance cost are increasing. Over time, some cabinet doors have been replaced with plywood, and some hinges don't hold well because the screw holes have been stripped. In addition, many drawers in all units do not function properly due to worn out or missing drawer guide parts and finding replacement parts has become quite difficult. The countertops have loose laminate as well as chips and burns, which are difficult to repair and nearly impossible to match. The flooring was replaced in all of the units in 2000; however, these floor coverings now have tears, holes, and stains as a result of fifteen years of use since that installation was completed.

If left in their current condition, employee tenants will have countertops, cabinets, and flooring which will be difficult to operate, keep clean and are potentially hazardous. Drawers and doors that will not open or slide properly could cause injury, cracked countertops can harbor dangerous bacteria, and irregular flooring surfaces are a trip hazard. These current issues will remain and new issues will arise as the units age, requiring maintenance costs to increase.

Through this project, the City will gain serviceable components while reducing maintenance costs. These kitchen renovations will act to retain or more likely increase the property's value for years to come and increase desirability, which can be important for employee recruiting and retention.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** ECI Architecture prepared final plans in July 2018. Regan Engineering assembled the bid package in October 2018 with bids being let on March 8, 2019 due on April 9, 2019. Industrial Resources, Inc (IRI) was the selected contractor. Project scope was reduced from 4 units to 2 units because IRI's bid exceeded available funding. Work proceeded on units 69 & 73.

#### COST & FINANCING DATA:

#### Cost Assumptions

Engineering, Design, Const Admin	60,000
Other Professional Services	10,000
Construction Services	426,000
Machinery & Equipment	0
Subtotal	496,000
Contingency (set at 30%)	148,800
<b>TOTAL</b>	<b>644,800</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	400,000				244,800		644,800
1% Sales Tax							
Grant							
Proprietary Fund							
<b>TOTALS \$</b>	<b>400,000</b>				<b>244,800</b>		<b>644,800</b>
<b>Requested Funds:</b>							

# FY21-25 CMMP

## LEAR RD DUPLEXES KITCHEN & BATH RENOVATIONS | HOUSING

### EH18A | MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: NA

Engineering/Design: NA

Purchase/Construction: FY 2024

Lear Road Duplexes



**PROJECT DESCRIPTION:** The Electric Utility relies on the 34.5 kV sub transmission system to deliver power to major industrial loads and to the Town Substation using two existing feeders. One feeder crosses Iliuliuk Bay between East Point Road and Bay View Avenue. This feeder is nearing the end of its lifespan and replacement will be required.

**PROJECT NEED:** The submarine cable crossing is understood to be approximately 30 years old and was originally installed by the City line-crew. At the East Point Road entrance point, the cable is no longer buried completely and is easily approachable at low tide. Furthermore, large rocks that have been moved by waves over the years are now sitting directly on the cable. While the undersea cable has a durable outer jacketing and is more protected by its construction than a typical 15 kV cable, the current condition does represent a safety problem and should be corrected as soon as feasible.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Once a preliminary design is completed, then the Section 10 permit package can be developed and filed with the Army Corps of Engineers. The project assumes the Corps will determine that the cable project will qualify for a Nationwide permit, which a streamlined version of an individual permit. The Corps will coordinate with federal and state resource agencies during the review process. The agencies will consider project impacts to endangered species, impaired waterbodies, and fish habitats. The Corps usually issue a Nationwide Section 10 permit within three months of receiving a completed application. It is assumed that the new submarine cable will be installed in the same location and with the same points of connection as the existing line. However, the capacity of this line should be updated during the engineering planning phase of this project in order to better serve the current and future loads. Engineering coordination with the express feeder project will be required. Additionally, a cable condition assessment and inspection should occur very soon. The results of this inspection may affect the replacement schedule of the submarine cable. The money for this project will come from the Electrical Proprietary Fund.

**COST & FINANCING DATA:**

Cost Assumptions	
Engineering, Design, Const Admin	180,000
Other Professional Services	40,000
Construction Services	1,000,000
Machinery & Equipment	580,000
<b>Subtotal</b>	<b>1,800,000</b>
Contingency (set at 30%)	540,000
<b>TOTAL</b>	<b>2,340,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund			60,000	120,000	2,160,000		2,340,000
TOTALS \$			60,000	120,000	2,160,000		2,340,000
Requested Funds:							

# FY21-25 CMMP

## 34.5 kV SUBMARINE CABLE REPLACEMENT | ELECTRIC

### MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2022

Engineering/Design: FY 2023

Purchase/Construction: FY 2024



**PROJECT DESCRIPTION:** The Electric Utility AMR (Automatic Meter Reading) System project encompasses the final design, installation and commissioning of a system capable of integrating with our existing automatic meter reading and financial billing systems. This includes upgrades to the Electrical Distribution system infrastructure, in the form of meter upgrades, to incorporate automatic meter reading capabilities system wide. This project will include the installation of a communications system capable of polling 100% of the electric system utility meters on an operator selectable schedule for both maintenance and monthly meter reading purposes. The implementation of this system is the last step in an effort to synchronize the production, distribution and billing portions of the Electric Utility.

**PROJECT NEED:** Results of a survey on Rural Electrical Systems in 2012, conducted by AEA (Alaska Energy Authority), noted that our meter reading abilities were an area to look at for improvement. The AEA in addition to other agencies mandate accuracy between power sales and production, with an expected line loss for our system of about 4%. When Power Cost Equalization (PCE) reports show line losses excessively higher or lower than 4%, an explanation must be provided. Less accuracy may affect the PCE (Power Cost Equalization) rate, which generally covers more than half of residential customers' electrical utility bill. This project will increase monitoring abilities of the system, including, but not limited to the ability to pass on notice of excessive power use to customers, quicker cut in/out of services and reduce "bad" meter reads due to read or input error. Automatic polling will allow meters to be read on a more consistent base, with the ability to disregard time/labor conflicts with weekends, holidays, and weather conditions which currently causes fluctuations of more than a week in the read schedule.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This project is closely related with existing Water Utility Meter reading system, and existing Power Production SCADA upgrades, as well as integration of all these systems into the City Finance Department. The implementation of a single interdepartmental system between the Electric and Water Utilities will reduce engineering time, implementation costs, construction costs, future maintenance cost and training cost by using a common system. An AMR system will create the ability to accurately synchronize customer billing from the Electric Distribution, with the required governmental agency Electric production reports, creating a more accurate overall picture of power produced and power sold.

# FY21-25 CMMP

## AUTOMATIC METER READ SYSTEM | ELECTRIC

### EL18B | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2017

Engineering/Design: FY 2019

Purchase/Construction: FY 2021



Cost Assumptions	
Engineering, Design, Const Admin	19,184
Other Professional Services	32,875
Construction Services	30,527
Machinery & Equipment	320,000
<b>Subtotal</b>	<b>402,586</b>
Contingency (set at 30%)	120,776
<b>TOTAL</b>	<b>523,362</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>523,362</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	219,362	304,000					523,362
<b>TOTALS \$</b>	<b>219,362</b>	<b>304,000</b>					<b>523,362</b>
<b>Requested Funds:</b>							

**PROJECT DESCRIPTION:** This nomination is for the final design, procurement, construction, integration and commissioning of one 1 MW PowerStore PCS (16.5MJ) flywheel system, space for future second flywheel system, and related components.

**PROJECT NEED:** The electrical loads introduced the City's electrical grid by equipment such as large ship to shore cranes are outside the intended loading profile. To counter these rapid changes in load, which at times reach levels of 10 to 15% of the total load in seconds, the engines must constantly react to both the rapid increases and decreases of the system load. The engines reaction to these changes decreases efficiency and creates undue mechanical and electrical wear on the equipment and distribution system. In addition generation dispatch is often significantly effected due to the inability of the facilities to run in the most efficient configuration possible. The proposed Flywheel system will arrest the rapid changes in the electrical load.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Design will be accomplished in FY2019 and FY2020. Installation of the Flywheel equipment will be in FY2021. Permitting is not expected for this project. Money for this project will come from the Electrical Proprietary Fund.

**COST & FINANCING DATA:**

Cost Assumptions		
Other Professional Services		100,000
Engineering, Design, Construction Admin		271,312.00
Construction Services		1,648,688.00
Machinery & Equipment		1,480,000.00
<b>Subtotal</b>		3,500,000.00
Contingency (20%)		700,000.00
<b>Total Funding Request</b>		4,200,000.00

# FY21-25 CMMP

## ELECTRIC ENERGY STORAGE SYSTEM | ELECTRIC

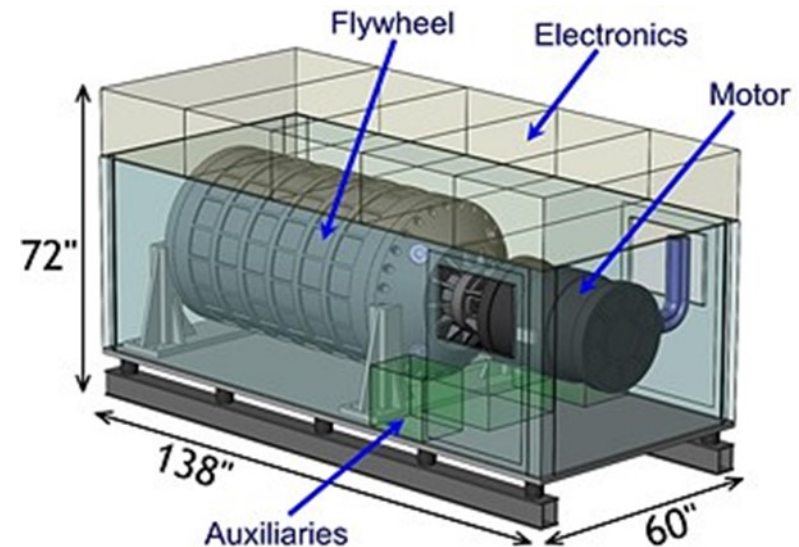
### EL19B | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2019

Engineering/Design: FY 2020

Purchase/Construction: FY 2022



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	650,062		3,549,938				4,200,000
<b>TOTALS \$</b>	650,062		3,549,938				4,200,000
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** This project consists of the inspection, major maintenance, and rebuilds of the primary Generator sets in the Unalaska Powerhouse. The maintenance schedule for the generator sets at the Unalaska Powerhouse is determined by engine hours. Engine inspections are also conducted by manufacturers mechanics to determine if engine rebuilds are needed according to the hourly schedule or can be prolonged.

**PROJECT NEED:** These Generator Set rebuilds are needed to maintain our equipment and the reliability of our electrical production. Our Certificate of Fitness from Alaska Energy Authority states that we must keep all electrical generating equipment in good running condition.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Due to the cost of the engine rebuilds, it has been determined that the cost will be capitalized.

**COST & FINANCING DATA:** Costs for the Generator Sets rebuilds can fluctuate greatly according to what is determined by the maintenance inspections. Costs for these rebuilds has been determined by the worst case scenario according to the history of the engines. A 2% inflation rate has been added each year. Money that is not used for rebuilds by the end of the fiscal year, will be returned to the proprietary fund.

Cost Assumptions		
	Repair & Maintenance	\$6,998,785
	Construction Services	
	Machinery & Equipment	
	<b>Subtotal</b>	\$6,998,785
	Contingency (30%)	\$2,099,635
	<b>Total Funding Request</b>	\$9,098,420

# FY21-25 CMMP

## GENERATOR SETS REBUILD | ELECTRIC

### MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: NA

Engineering/Design: NA

Purchase/Construction: NA



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund		1,748,338	1,783,305	1,818,970	1,855,350	1,892,457	9,098,420
<b>TOTALS \$</b>		1,748,338	1,783,305	1,818,970	1,855,350	1,892,457	9,098,420
<b>Requested Funds:</b>							

**PROJECT DESCRIPTION:** This project consists of cleaning the Powerhouse seawater cooling line from the intake to the Powerhouse, and extending the intake to deeper water.

**PROJECT NEED:** The seawater cooling line for the Powerhouse needs cleaned out every five years due to marine growth inside the line. Due to the seawater temperatures increasing and congestion from local construction, the cooling water intake needs to be lengthened to a deeper location where the water will be colder. An estimated depth of 20 feet is recommended by the Electrical Masterplan.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** The existing pipe runs inside a square concrete utilidor that terminates with a concrete gate support structure. The gate was actually a strainer grate that could be raised and lowered from the support structure for maintenance and cleaning. Only the concrete guides for the gate remain of this system. It is suggested that the gate be replaced at the end of a 200 linear foot pipe extension out into Unalaska Bay. The pipe would be 30 inch pipe and terminate at a -20 foot MLLW. The gate would be constructed of 316 stainless steel and the pipe extension would be constructed of SDR 32.5 (.923 inch wall) HDPE pipe to eliminate the need for corrosion maintenance. The extension would be attached to the gate with a 45° elbow to swing the direction of the pipeline to the north, away from the fuel dock and in the shortest direction to deeper water. The terminus would be connected to a steel box, the top of which would have a removable grate. There would be a flanged connection at the 45° elbow and another flange connection 20 feet from the elbow to allow a removable section for cleaning and maintenance. There would be another flange connection 100 feet from the terminus to facilitate handling in construction. To prevent any movement of the extension pipe or suction box, pairs of short wide flange beam anchors would be driven into the bay. The first set just out from the 20' section, the second pair would be to one side of the center connection, the third pair would be 50 feet from the box and the fourth pair would be driven through guide bars welded to the side of the box. These anchor beams would be 10 feet long of 12" 53 lb./ft. WFB that would be driven approximately 6 feet into the gravel substrate. A heavy chain going over the pipe would be shackled to the beam flanges to prevent excessive vertical movement in the event that air would be trapped in the pipeline. Prior to installation the existing intake pipe would be cleaned again by drawing the cleanout pig through the line, pumping the mud and any debris from the sump and scraping the marine growth from the inside of the concrete gate support structure.

**COST & FINANCING DATA:**

Cost Assumptions	
Engineering, Design, Const Admin	40,000
Other Professional Services	10,000
Construction Services	200,000
Machinery & Equipment	67,432
<b>Subtotal</b>	<b>317,432</b>
Contingency (set at 30%)	95,230
<b>TOTAL</b>	<b>412,662</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>412,662</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund			40,000	372,662			412,662
<b>TOTALS \$</b>			40,000	372,662			412,662
<b>Requested Funds:</b>							

# FY21-25 CMMP

## POWERHOUSE COOLING WATER INLET CLEANING AND EXTENSION | ELECTRIC

### MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2022

Purchase/Construction: FY 2023



# FY21-25 CMMP

## CT TANK INTERIOR MAINTENANCE AND PAINTING | WATER

### WA20A | MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2020

Purchase/Construction: FY 2022

**PROJECT DESCRIPTION:** This project is to paint and perform other maintenance to the inside of the Pyramid CT Tank. The work will be performed in two phases. The coatings on the ceiling are deteriorating at a rate to meet its predicted life span of 20-25 years. Small sections of coatings are beginning to drop into the water in the tank. The floor has problems with pitting that needs to be dealt with immediately. In some locations the pitting is believed to exceed ½ of the thickness of the steel plate. If left in its current condition, the tank floor will likely be leaking in 2-3 years. In 5-7 years, large sections of the ceiling coatings will be dropping into the water and could plug the tank discharge holes or break up and travel through the distribution system and into customers' services. Shortly after, structural damage will begin to occur. This tank can be kept in good reasonable service for many years to come, with the proper maintenance including painting, for a fraction of the cost of a new tank. Adding a new CT Tank may however, be the best option to provide for the ability to maintain this existing CT Tank

**PROJECT NEED:** The Pyramid CT Tank was originally constructed in 1993. The tank has been drained every 3-5 years for cleaning and/or inspection over the past 10 years. It takes from 200-300 man hours over a 7-10 day period to drain, clean and inspect the tank. The tank has never been completely de-watered. Because of the length of time and type of equipment available to do the work, and the configuration of the tank, complete de-watering has not been practical. Historically, water tanks in this area have had to have the exteriors re-coated every 15-25 years. The CT Tank roof was painted with a finish coat in 2008 after a failed attempt to replace the wind damaged foam insulation in 2000. Anodes were added in 2004 to help slow the rate of corrosion to the inside of the tank. Total cost for maintenance has averaged about \$25,000.00-\$30,000.00 per year.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Building a second CT Tank was the designed and intended path to take when the original CT Tank was built. It provides the redundancy required in the treatment process to maintain Filtration Avoidance status. It also directly addresses the operational function issues associated with maintaining each tank

#### COST & FINANCING DATA:

Cost Assumptions	
Engineering, Design, Const Admin	75,000
Other Professional Services	-
Construction Services	735,000
Machinery & Equipment	-
<b>Subtotal</b>	<b>810,000</b>
Contingency (set at 30%)	243,000
<b>TOTAL</b>	<b>1,053,000</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>1,053,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	100,000		953,000				1,053,000
<b>TOTALS \$</b>	<b>100,000</b>		<b>953,000</b>				<b>1,053,000</b>
<b>Requested Funds:</b>							





**PROJECT DESCRIPTION:**

**Phase 1 Site Survey:** This project will hire a land surveyor to conduct a site survey of the Icy Creek Valley from the existing Icy Creek Reservoir to Icy Lake & Dam. A civil engineer will be hired to put together plans and specifications to design a service road crossing over Icy Creek near Icy Creek Reservoir and going along the west side of Icy Creek. Permitting and land acquisition initiation are also part of this phase.

**Phase 2 Construction:** This project will construct a new service road over Icy Creek going along the west side of Icy Creek joining the existing road. The existing road will also be improved.

**PROJECT NEED:** The existing road from the reservoir follows the Icy Creek and requires driving in the creek to cross it in 5 locations. The road frequently requires repairs due to wash outs and storm event damage. Driving in the creek to Icy Lake & Dam and back again causes siltation which creates water quality issues at the Pyramid Water Treatment Plant.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This project has been discussed for several years. No solid plans are currently in place, however, the general consensus is to cross the creek near the far end of the reservoir and parallel Icy Creek on high ground along the west side. A site survey and engineered plans will determine the best course of a new road segment.

**COST & FINANCING DATA:**

Monies will come from the Water Fund. Grant opportunities will be sought out once plans and specs are in place. Additional monies will come from the General Fund.

**Tentative Schedule:**

FY21, Phase 1: existing staff develops Scope of Work. Funding request \$0.00

FY22, Surveyor will be selected to survey site. Civil engineer will be selected to design the road. Grant opportunities will be sought out. Funding request \$100,000.

FY23, Phase 2: project implementation, construction. Funding request \$1,200,000.

# FY21-25 CMMP

## ICY LAKE ROAD RECONSTRUCTION | WATER

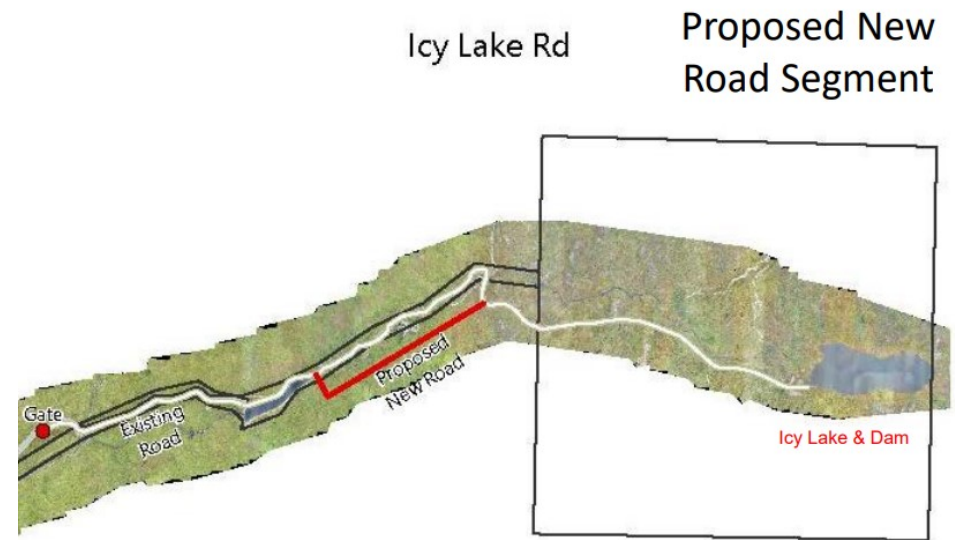
### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2022

Engineering/Design: FY 2022

Purchase/Construction: FY 2023

**Cost Assumptions**

Engineering, Design, Const Admin	100,000
Other Professional Services	0
Construction Services	900,000
Machinery & Equipment	0
Subtotal	1,000,000
Contingency (set at 30%)	300,000
<b>TOTAL</b>	<b>1,300,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
<b>General Fund</b>							
<b>1% Sales Tax</b>							
<b>Grant</b>							
<b>Proprietary Fund</b>			100,000	1,200,000			1,300,000
<b>TOTALS \$</b>			100,000	1,200,000			1,300,000
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** This project will construct a second 2.6 million gallon Chlorine Contact Tank (CT Tank) next to the existing CT Tank. It will provide much needed clear water storage and enable maintenance to be done on the interior of either tank regardless of process seasons or weather. The project will require the installation of approximately 200 ft. of 16" DI water main, 200 ft. of 8" DI drain line, and 100 ft. each of 1" sample line and control wiring.

**PROJECT NEED:** Additional storage provided by this tank will help to meet many of the issues mentioned in the 2004 Water Master Plan. Even in the Water Distribution System's current configuration, this new tank will provide an additional 960,000 gallons of the additional 4 MG of finished water storage recommended in the Master Plan. When planned future development is completed on Captain's Bay Road, over 2.2 MG of water storage will be available at the maximum Pyramid Water Treatment Plant capacity of 9 MGD. The additional storage will provide a much needed buffer, allowing time to troubleshoot and repair problems in the event of an equipment failure or system malfunction. It will reduce the likelihood of water shortages and/or outages during the Pollock Processing seasons. Additional benefits include:

- Reduce service interruption, boil water notices, and risk of system contamination during maintenance.
- Allow routine maintenance to be done on the interior or exterior of either tank during any season, prolonging the life of these tanks.
- Expand and upgrade both the water treatment and distribution systems, using the full 9 MGD design capacity of the new water treatment plant will be possible.
- Improve the flow characteristics of the new Pyramid Water Treatment Plant. Plant operators will be able to allow the tanks to absorb the high and low flows, maintaining a more stabilized treatment process and allowing the new Ultra Violet treatment process to operate more efficiently.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** A "Certificate to Construct" and a "Certificate to Operate" are required from ADEC, obtained through application by the designing engineer.

**COST & FINANCING DATA:**

Engineering, Design, Const Admin	647,000
Other Professional Services	-
Construction Services	6,379,879
Machinery & Equipment	-
<b>Subtotal</b>	<b>7,026,879</b>
Contingency (set at 30%)	2,108,064
<b>TOTAL</b>	<b>9,134,943</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>9,134,943</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	625,000			603,750	7,906,193		9,134,943
TOTALS \$	625,000			603,750	7,906,193		9,134,943
Requested Funds:							

# FY21-25 CMMP

## PYRAMID WATER STORAGE TANK | WATER

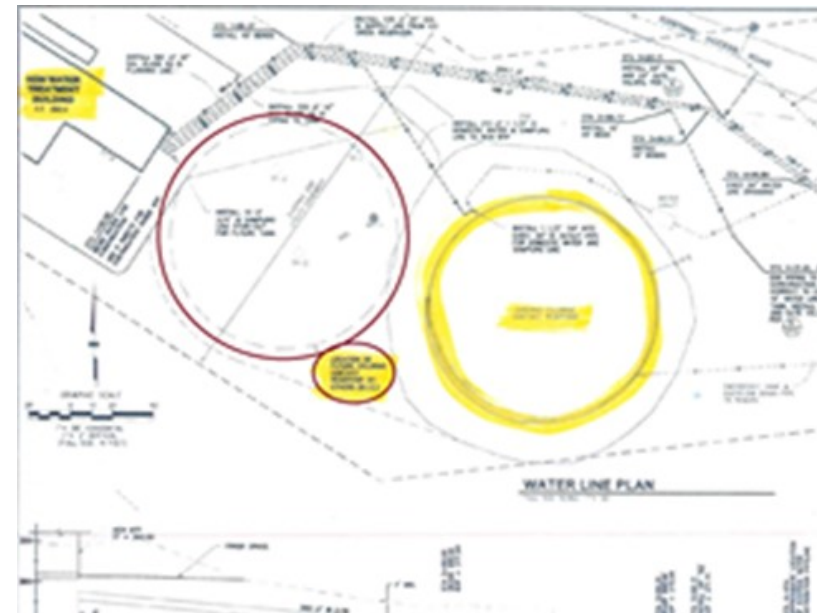
### WA501 | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2014

Engineering/Design: FY 2023

Purchase/Construction: FY 2024



**PROJECT DESCRIPTION:** This project in the Pyramid Water Treatment Plant (PWTP) will include the removal of the existing Chlorine Gas system and the installation of an on-site system which generates liquid Chlorine (Sodium Hypochlorite) using salt and electricity.

**PROJECT NEED:** Using stringent regulations, the EPA is doing away with Chlorine Gas as the primary method of disinfecting potable water. Vendors for Chlorine Gas are becoming scarce as most Water Treatment Plants and other users have already changed over to an alternative. There are only two remaining Chlorine Gas vendors located on or near the west coast which will ship to Alaska. We are currently using the vendor who is located on the coast. We have experienced issues with their product. If we continue to have issues with Chlorine Gas from them or they quit carrying Chlorine Gas altogether, the remaining vendor is twice the price due to the extra cost involved in shipping the Chlorine Gas to the coast. In addition, potable water treated with Chlorine Gas is more acidic than Sodium Hypochlorite. Combined with the rise in EPA's standards, there is a very high possibility that we will be required to perform a corrosion control study and begin adding a corrosion control inhibitor to our potable water. Switching to Sodium Hypochlorite will help lower the acid index of our drinking water. This will lessen the possibility of having to perform the study or add an inhibitor. In addition, the multiple safety items associated with Chlorine Gas that we are required to own are very expensive, highly regulated and take a significant amount of time to maintain.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This project will require a consultant for design and engineering to obtain Alaska Department of Environmental Conservation (ADEC) approval. A contractor will be needed for construction.

**COST & FINANCING DATA:** A ROM for this project would be \$900,000 - \$1,100,000, assuming the existing crane and Chlorine Bay in the PWTP can be utilized with the new system. A heated area for salt storage may be required, preferably as part of the existing PWTP structure. Annual salt use for storage planning purposes will be about 15 pallets.

# FY21-25 CMMP

## PYRAMID WATER TREATMENT PLANT CHLORINE UPGRADE | WATER

WA501 | CAPITAL PROJECT

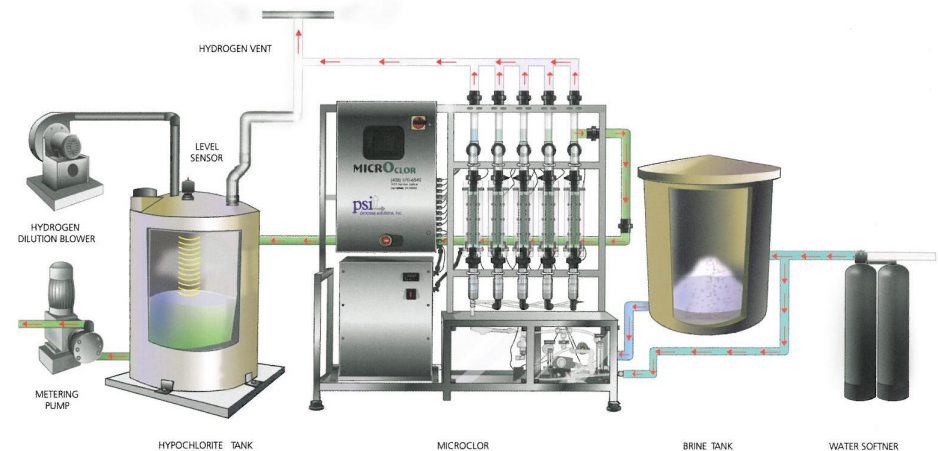
### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2021

Engineering/Design: FY 2021

Purchase/Construction: FY 2022

### Hypochlorite Generator



Cost Assumptions	
Other Professional Services	\$25,000.00
Engineering, Design, Construction Admin	\$80,000.00
Construction Services	\$250,000.00
Machinery & Equipment	\$400,000.00
<b>Subtotal</b>	<b>\$755,000.00</b>
Contingency (30%)	\$226,500.00
<b>Total Funding Request</b>	<b>\$981,500.00</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund		100,000	881,500				981,500
<b>TOTALS \$</b>		<b>100,000</b>	<b>881,500</b>				<b>981,500</b>
<b>Requested Funds:</b>							

**PROJECT DESCRIPTION:** This project consists of replacing and relocating the oil separator in the underground vault in the Baler Building, upgrading lift station 10.5, replacing associated piping, and upgrading electrical wiring.

**PROJECT NEED:** When the Baler Building was constructed in 1997, it included an underground concrete vault to collect water and other liquids. The vault serves as a sump and houses an oil separator. Over the years, the oil separator has become worn and has now failed. It's underground location makes it exceptionally difficult and unsafe to service and maintain. Drain lines to the sump and oil separator require daily cleaning while the discharge line has failed necessitating a temporary sump pump with bypass hose to empty the sump on a daily basis. The oil separator has stopped functioning altogether allowing oil (petroleum) to enter the wastewater stream going to the Waste Water Treatment Plant. Petroleum at the WWTP disrupts the chemical and biological processes necessary to properly handle sewage. All catch basins and drainage piping in the Baler building, including the underground sump with oil separator, drain into Lift Station 10.5 located outside of the Baler Building near the Leachate Tank (big white tank at Landfill). Lift Station 10.5 pushes all sewage and leachate from the Landfill to the Waste Water Treatment Plant via a 4" HDPE force main. The lift station pumps are aging and worn requiring replacement. Controls and wiring for lift Station 10.5 are exposed to the weather and need an enclosure placed over them. The existing check valve in the 8" HDPE pipe connecting the Baler floor drain to the lift station has failed and needs to be replaced. High rain events overwhelm the lift station and water backs up past the check valve causing flooding in the Baler. Scope of work includes relocating the backflow preventer vault out of the roadway, replacement of the check valve, installation of a clean-out, concrete pad, and bollards for protection from snow plows.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** These needs were identified several months ago and Landfill staff utilized time consuming work-arounds to keep the plant operational while repairs were sought out. In reviewing all the related issues of pumps, drains, wiring, and oil separator, it was deemed serious enough to seek a broader solution instead of individual temporary fixes. The money for this project will come from the Solid Waste Proprietary Fund.

#### COST & FINANCING DATA:

##### Cost Assumptions

Engineering, Design, Const Admin	100,000
Other Professional Services	-
Construction Services	647,000
Machinery & Equipment	-
<b>Subtotal</b>	<b>747,000</b>
Contingency (set at 30%)	224,100
<b>TOTAL</b>	<b>971,100</b>
Less Other Funding Sources (Grants, etc.)	-
<b>Total Funding Request \$</b>	<b>971,100</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund			971,100				971,100
<b>TOTALS \$</b>			971,100				971,100
<b>Requested Funds:</b>							

# FY21-25 CMMP

## OIL SEPARATOR AND LIFT STATION REPLACEMENT | SOLID WASTE

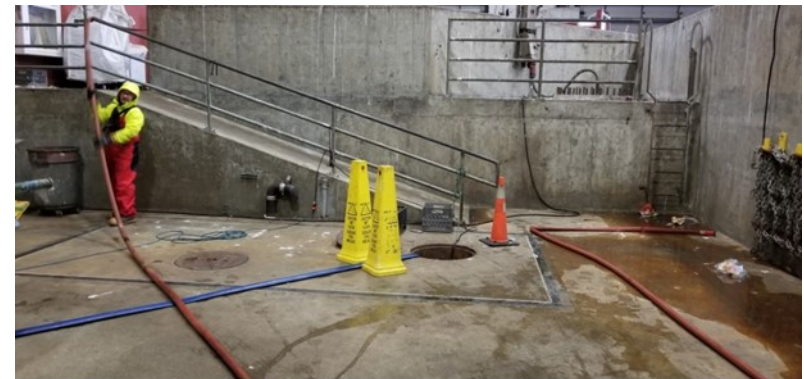
### MAJOR MAINTENANCE

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2020

Purchase/Construction: FY 2022



**PROJECT DESCRIPTION:** The pre-design, design, and construction of a Gasifier to incinerate garbage.

**PROJECT NEED:** The Landfill cells are rapidly reaching capacity. It is estimated that we have five years to come up with another way to deal with the City's garbage or find a new place to build new cells.

Thermal processing of solid waste is the future of Landfills. Gasification is a process that uses a feedstock, often municipal or industrial waste, for a thermo chemical conversion of waste in high heat. This is done in a low oxygen environment and causes material breakdown at the molecular level. Once the molecular breakdown occurs, the gasification process recombines them to form a syngas, a gas similar to natural gas.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** Combination of grant funds and Landfill proprietary funds. Future funding is to be determined at a later date.

#### COST & FINANCING DATA:

##### Cost Assumptions

Engineering, Design, Const	800,000
Other Professional Services	100,000
Construction Services	3,000,000
Machinery & Equipment	2,500,000
Subtotal	6,400,000
Contingency (set at 30%)	1,920,000
<b>TOTAL</b>	<b>8,320,000</b>

# FY21-25 CMMP

## SOLID WASTE GASIFIER | SOLID WASTE

### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2021

Engineering/Design: FY 2022

Purchase/Construction: FY 2025



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund		100,000	200,000	400,000		7,620,000	8,320,000
<b>TOTALS \$</b>		100,000	200,000	400,000		7,620,000	8,320,000
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** This project will remove material from the channel bar that crosses the entrance of Iliuliuk Bay before vessels can enter Dutch Harbor. The dredging will increase the depth of water to accommodate the draft of large vessels transiting the channel and utilizing the Unalaska Marine Center and facilities inside of Dutch Harbor. See attachment for general area of dredge location. The City will work with the Corps of Engineers to help fund, design, construct, and maintain this project. The first step in the process is conducting the biological assessments, understand the impact of dredging to beachfronts inside of the harbor, and working on application with the Corps of Engineers to partner for the dredging. This dredging project will allow deeper draft vessels to enter into Dutch Harbor including tankers, container ships and breakbulk vessels. This project will also reduce delayed arrival and departure of current vessels entering into Dutch Harbor due to storm surge and swell in the channel. The current estimate to be removed is 23,400 CY.

**PROJECT NEED:** Due to a bar that crosses the entrance channel vessels entering the port are limited by their draft rather than their need for services the community can provide. Numerous vessels passing the community cannot enter our port. Depending upon sea conditions the depth under keel for vessels currently utilizing the port can be as little as one meter according to the Alaska Marine Pilots. In storm conditions especially any northerly wind the sea height can make this situation worse by causing vessels to pitch resulting in contact with the sea floor where the bar is located. This represents both a safety concern as well as an economic constraint upon the community. Dredging the entrance channel to a sufficient depth and width would alleviate this problem.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This project has been included on the Senate Bill WRDA. The City is working through the Cost Benefit Analysis of the project. This is necessary to show the Corps that this project has benefit to the nation and worthy of the Corps of Engineers time and expenses. We continue to move forward with understanding some of the other key pieces of the project that will keep it moving forward efficiently. Some of the pieces will be the biological assessment and impacts of dredging and any impacts dredging may have on the inner harbor. The overall cost is to be evaluated. The City intends on working with the Corps of Engineers to accomplish this project. The immediate funding request is for feasibility and biological information required for the Corps of Engineers applications. We will also need to understand if the change in the contour of the channel entrance as any impact inside the harbor including beachfront.

#### COST & FINANCING DATA:

Cost Assumptions	
Other Professional Services	1,500,000
Engineering, Design, Construction Admin	1,000,000
Construction Services	34,936,750
Machinery & Equipment	
<b>Subtotal</b>	<b>37,436,750</b>
Contingency (0%)	0
<b>Total Funding Request</b>	<b>37,436,750</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund	2,500,000		8,734,000				11,234,000
1% Sales Tax							
Grant			26,202,750				26,202,750
Proprietary Fund							
<b>TOTALS \$</b>	<b>2,500,000</b>		<b>34,936,750</b>				<b>37,436,750</b>
<b>Requested Funds:</b>							

# FY21-25 CMMP

## ENTRANCE CHANNEL DREDGING | PORTS

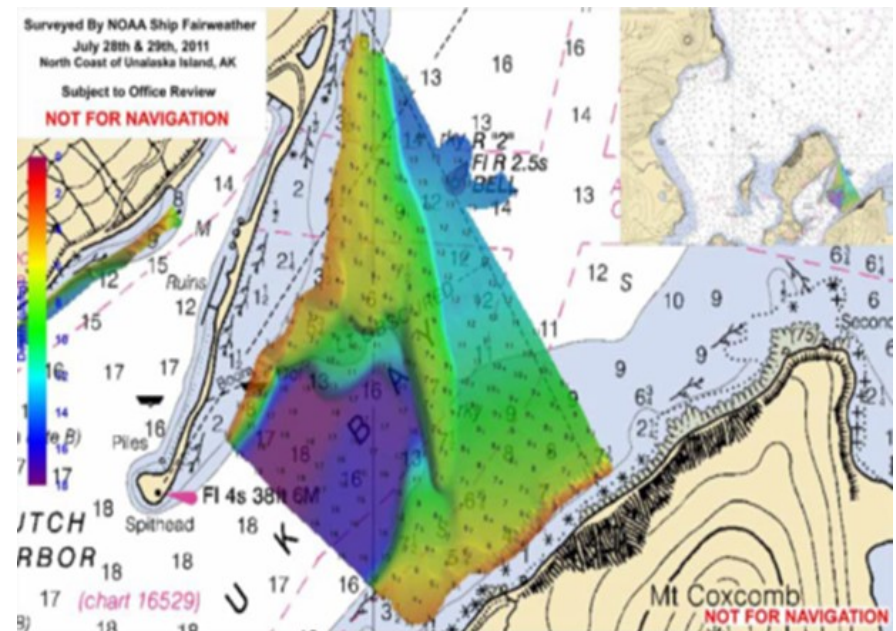
### PH201 | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2019

Engineering/Design: FY 2020

Purchase/Construction: FY 2022



**PROJECT DESCRIPTION:** This project includes the engineering, permitting, and dredging at the faces of the Light Cargo Dock and the Unalaska Marine Center positions 17. This project is proposed to complement other pending capital projects in the Port.

With the dredging of the entrance channel larger vessels will be able to enter into Dutch Harbor. The depths at the Unalaska Marine Center vary from -32' and -45' at MLLW. Dredging at the face of the Unalaska Marine Center would create a constant -45' from Positions 1-7. This will accommodate deeper draft vessels throughout the facility. The existing sheet pile is driven to approximately -58' and dredging to -45 will not undermine the existing sheet pile. This project is primarily to accommodate large class vessels. Many of the vessels currently calling the Port must adjust ballast to cross the entrance channel and dock inside Dutch Harbor. We are proposing that in concert with the Dredging at the UMC we also dredge in front of the LCD. The LCD is scheduled to handle some of the regular customers using the Unalaska Marine Center. These customers will be displaced during construction of Positions 3 and 4. Dredging in front of the Light Cargo Dock will also make this dock more accessible for current customers. Vessels using the Light Cargo Dock that draw more than 22' must place another vessel between the dock face and their vessel in order to get enough water under the keel.

**PROJECT NEED:** The completion of this dredging will enhance current and future operations by creating usable industrial dock face that is designed for vessels in varying lengths and tonnage

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This dredging project is in support of both the UMC position 3 and 4 Replacement project and the dredging of the entrance channel. The estimates for dredging of the Light Cargo Dock include 6000 CY of dredging and 3100 CY of shot rock slope protection. The dredging material will not be removed; however, it will be relocated on the sea floor. Dredging at UMC estimated to relocate 6000 CY of dredging material and will require approximately 1200 CY of shot rock slope protection.

**COST & FINANCING DATA:**

Cost Assumptions	
Other Professional Services	
Engineering, Design, Construction Admin	109,650
Construction Services	1,932,000
Machinery & Equipment	
<b>Subtotal</b>	<b>2,041,650</b>
Contingency (30%)	612,495
<b>Total Funding Request</b>	<b>2,654,145</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	109,650			2,544,495			2,654,145
<b>TOTALS \$</b>	<b>109,650</b>			<b>2,544,495</b>			<b>2,654,145</b>
<b>Requested Funds:</b>							

# FY21-25 CMMP

## LCD & UMC DREDGING | PORTS

### PH602 | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2019

Engineering/Design: FY 2023

Purchase/Construction: FY 2023



**LIGHT CARGO DOCK, BARGE, TRAMPER**  
BARGE IS BEING USED AS A "SPACER" TO PROVIDE DEPTH FOR TRAMPER

**PROJECT DESCRIPTION:** Port Rescue Boat Overhaul

**PROJECT NEED:** The Tide Breaker is the City rescue response vessel that was purchased in 2005. This paid for in part with Homeland Security Funds. As with all vehicles there is a useful life. This replacement plan will enable us to replace the Tide Breaker after 20 years of service. The maintenance schedule is being met and the vessel is currently in good condition. However, to maintain maximum capability, and provide appropriate support for emergency responses, search and rescue, marine security functions it is recommended that we begin planning to overhaul the vessel.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** No permits required. The cost below is an estimate and we will search for grant opportunities to offset Port Fund expenses.

**COST & FINANCING DATA:**

Cost Assumptions	
Engineering, Design, Construction Admin	
Other Professional Services	
Construction Services	100,000
Machinery & Equipment	
<b>Subtotal</b>	100,000
Contingency (0%)	0
<b>Total Funding Request</b>	100,000

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund			100,000				100,000
<b>TOTALS \$</b>			100,000				100,000
Requested Funds:							

# FY21-25 CMMP

## PORT RESCUE BOAT OVERHAUL | PORTS

### ROLLING STOCK

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2022

Engineering/Design: FY 2022

Purchase/Construction: FY 2022





**PROJECT DESCRIPTION:** This will purchase and install a restroom for the Unalaska Marine Center. Water and Sewer have been stubbed in at UMC for the purpose of installation of public restrooms for dock workers and passengers. By Unalaska Code requires us to plumb into City services if available. These services are available at UMC

**PROJECT NEED:** For years dock workers have used portable toilets and these outhouses require service from the Waste Water Treatment Staff. This will provide a minimum of four toilets and keep us compliant with City Code and provide reasonable facilities and better working conditions for the employees.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** This is a project that will be based off of a preexisting design and the restroom will tie into a pre-poured foundation connect into existing utility services. The current cost assumption is from Public Works, at approximately \$700 per square foot. This would be a from-scratch creation, a worst case scenario for funding. Ports is sourcing pre-designed and built options to lower the cost.

**COST & FINANCING DATA:**

Cost Assumptions	
Engineering, Design, Construction Admin	50,000.00
Other Professional Services	25,000.00
Construction Services	332,815.00
Machinery & Equipment	
<b>Subtotal</b>	407,815.00
Contingency (30%)	122,345.00
<b>Total Funding Request</b>	530,160.00

# FY21-25 CMMP

## RESTROOM UNALASKA MARINE CENTER | PORTS

### CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2022

Engineering/Design: FY 2023

Purchase/Construction: FY 2024



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund				50,000	480,160		530,160
<b>TOTALS \$</b>				50,000	480,160		530,160
<b>Requested Funds:</b>							



**PROJECT DESCRIPTION:** This project is an additional phase to the Robert Storrs Float improvement project. It will remove the existing A and B Floats at the Harbor and reconfigure the Harbor to accommodate the new float system ADA gangway and create uplands for parking and a public restroom. It will also include a fire suppression system, electric and year-round water supply to Harbor users and new piling

**PROJECT NEED:** This project would include replacing the deteriorated floats and reconfiguring the floats and fingers of A and B Floats to include updated electrical systems, lighting, fire suppression, year-round utilities, and an ADA-required gangway. Based on current engineer concepts, a reconfiguration of A and B Floats will at minimum create 30 additional slips plus linear tie options to accommodate part of the 37 vessel waiting list. Reconfiguration will also allow for development of the uplands for a certain amount of required parking and a public restroom. Because the current floats were relocated, they were arranged in the harbor based on the materials at hand and not with consideration to the best use of the basin. In order to accommodate the vessel demand at the Robert Storrs Harbor, reconfiguration of the floats would allow for better use of the basin based on bathymetry and navigational approaches and also allow for additional vessel slips, with minimal fill and no dredging. It will add a significant number of slips for vessels 60' and under. This is an extension of the Robert Storrs Float Replacement Project. C Float is was completed in FY16. As the Float Replacement Project for Robert Storrs is being constructed in phases it was logical to separate the phases into separate project tracking purposes.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** The current estimates place this project at approximately 9.5 million dollars, based on engineers estimates for in kind replacement. We are eligible to apply for a 50% grant through the Alaska Department of Transportation and Public Facilities. 50% of the funding for this is estimated to come out of the Port Net Assets.

**COST & FINANCING DATA:**

Cost Assumptions	
Other Professional Services	
Engineering, Design, Construction Admin	650,000
Construction Services	7,000,000
Machinery & Equipment	
<b>Subtotal</b>	<b>7,650,000</b>
Contingency (30%)	2,295,000
<b>Total Funding Request</b>	<b>9,945,000</b>

REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant			3,250,000				3,250,000
Proprietary Fund	650,000		6,045,000				6,695,000
<b>TOTALS \$</b>	<b>650,000</b>		<b>9,295,000</b>				<b>9,945,000</b>
<b>Requested Funds:</b>							

# FY21-25 CMMP

## ROBERT STORRS SMALL BOAT HARBOR IMPROVEMENTS (A & B FLOATS)| PORTS

### PH905 | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2019

Engineering/Design: FY 2020

Purchase/Construction: FY 2022



Existing Condition (left)  
Side Tie: 643 feet  
Slips: 6 - 42 foot & 6 - 60 foot

Proposed Concept (right)  
Side Tie: 218 feet  
Slips: 22—26 foot, 13 - 32 foot, & 20 - 42 foot



**PROJECT DESCRIPTION:** This project will design the Unalaska Marine Center Cruise ship terminal. This Terminal will provide an open sheet pile design dock with mooring dolphins to the South of Unalaska Marine Center Position 7.

**PROJECT NEED:** Cruise ship activity is on the rise in Unalaska and is proving to be a benefit to local commerce. The cruise ships do not have a place to reserve with certainty as the Unalaska Marine Center is designated for industrial cargo and fishing operations. We have been fortunate to be able to accommodate most of the cruise ship activity, but the passenger count and number of vessel calls is on the rise.

With this in mind, a cruise ship terminal would allow for dedicated cruise ship berthing. It would eliminate passengers walking through and around cargo operations. During the off season for cruise ships this facility could be used for fishing vessel offloads. This would allow additional revenue opportunity and still bolster commerce through committed berthing for the cruise ship industry.

**DEVELOPMENT PLAN & STATUS (INCLUDE PERMIT AND UTILITY REQUIREMENTS):** ROM for geotechnical is about \$300 and ROM for design is \$600.

**COST & FINANCING DATA:**

Cost Assumptions	
Other Professional Services	
Engineering, Design, Construction Admin	1,300,000
Construction Services	13,000,000
Machinery & Equipment	
<b>Subtotal</b>	<b>14,300,000</b>
Contingency (30%)	4,290,000
<b>Total Funding Request</b>	<b>18,590,000</b>

# FY21-25 CMMP

## UMC CRUISE SHIP TERMINAL | PORTS

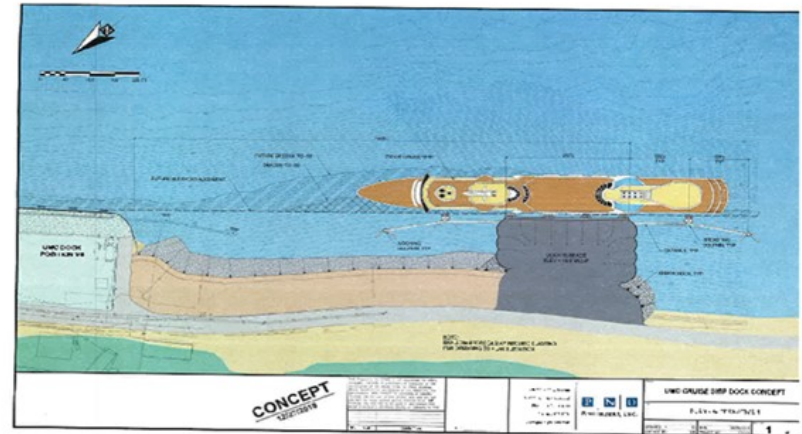
### PH20A | CAPITAL PROJECT

#### ESTIMATED PROJECT & PURCHASE TIMELINE

Pre Design: FY 2020

Engineering/Design: FY 2023

Purchase/Construction: FY 2025



REVENUE SOURCE	APPROPRIATED FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY21	FY22	FY23	FY24	FY25	Total
General Fund							
1% Sales Tax							
Grant							
Proprietary Fund	390,000			910,000		17,290,000	18,590,000
<b>TOTALS \$</b>	<b>390,000</b>			<b>910,000</b>		<b>17,290,000</b>	<b>18,590,000</b>
<b>Requested Funds:</b>							