

City of Unalaska, Alaska

Operating and Capital Budget



Photo by Marjorie Veeder

Fiscal Year 2016

Table of Contents

FY15 Budget

Introduction	Page
▪ Budget Message.....	1
▪ FY16 Budget Goals.....	16
▪ Ordinance Adopting FY16 Budget.....	19
▪ Principal Executive Officers.....	25
▪ Organizational Chart.....	26
▪ City Graphs & Charts:	
○ Revenues 1976-2016.....	27
○ Revenues by Fund.....	28
○ Revenue Sources.....	29
○ Expenditures.....	30
○ 10 Year Personnel Costs.....	31
▪ Property Tax:	
○ Resolution - 2016 Property Tax Calendar.....	32
○ Resolution - Certifying 2015 Real and Personal Property.....	33
○ Resolution – FY16 Mil Rate Resolution.....	34
General Fund	
▪ Summary.....	35
▪ Revenues.....	36
▪ Expenditures:	
○ Mayor & Council.....	38
○ City Manager.....	40
○ Administration.....	42
○ City Clerk.....	45
○ Finance and Information Systems.....	47
○ Planning.....	51
○ Public Safety.....	53
○ Public Works.....	62
○ Parks Culture & Recreation.....	71
○ Non Departmental Expenditures.....	83
▪ General Fund Graphs & Charts:	
○ Major Revenue.....	87
○ Uses of Financial Resources.....	88
○ Revenue to Operating Costs (no capital).....	89
○ Volatility of our Economy (Fish Related Revenues).....	90
Special Revenue Funds	
▪ 1% Sales Tax.....	91
▪ Bed Tax.....	91
Enterprise Funds	
▪ Summary of Enterprise Funds.....	92
○ Electric Fund.....	95
○ Water Fund.....	108
○ Wastewater Fund.....	118
○ Solid Waste Fund.....	128
○ Ports and Harbors Fund.....	138
○ Airport Fund.....	153
○ Housing Fund.....	160
Appendix:	
▪ Five-Year Capital and Major Maintenance Plan (CMMP).....	167

CITY OF UNALASKA
43 Raven Way - P.O. Box 610
Unalaska, Alaska 99685



July 1, 2015

The Honorable Shirley Marquardt, Mayor
Unalaska City Council Members
Residents of the City of Unalaska

Re: FY16 Budget Message

Dear Mayor Marquardt, Council Members and Residents of Unalaska:

The city staff and I are pleased to present the City of Unalaska's Budget for Fiscal Year 2016, which commenced on July 1, 2015. The budget process began in October 2014 and was accomplished with the help of staff members in each department.

This budget message includes an overview of the philosophy with which we approached the development of the budget. The budget reflects and supports Council's FY16 Budget Goals and contains a summary of anticipated influences and impacts on the City's operations and planning in the near and long-term future.

The budget reflects our efforts to maintain current services while identifying cost savings where possible. This budget responds to council's direction to show no increase in non-personnel expenditures, and demonstrates our efforts to meet financial obligations in the face of increasing personnel and insurance costs and reduced funding from the State. Due to increasing pressure to reduce the federal deficit and the State of Alaska's fiscal challenges, fewer state and federal dollars will be available. This puts more pressure on local resources to maintain infrastructure, fund schools, and advance important capital projects.

The budget represents a general fund total of \$32,005,354 in revenues and \$25,437,844 in expenditures, which is an 11.38% decrease from FY15 general fund revenues and a 4.71% decrease from FY15 budgeted expenditures.

Operating revenues in all fund types, including the general fund, special revenue funds, and proprietary funds, are projected to total \$67,596,309, less interfund transfers, which is a decrease of 6% over last year's total operating revenues. Operating expenses, excluding transfers, for all fund types, are projected to total \$59,071,462, which is 1.9% less than last year's budgeted total of \$60,191,567.

The FY16 capital project budget totals \$7,138,144, which includes a projected grant for \$3,000,000 for the Pyramid Water Storage Tank. A complete list and more detailed information on funding for each of these projects, as well as the Capital and Major Maintenance Plan (CMMP) that was adopted on April 28, 2015, can be found behind the capital budget tab.

Continuing projects include various storm water management and drainage projects; paving; Public Safety parking lot improvements; construction of new water and wastewater plants; ports dock and dredging projects; and landfill baler replacement and litter collector equipment.

I. OVERVIEW

Based on the budget process initiated in FY04, this document is designed to give readers an overview of the City's FY16 financial picture that incorporates the factors that have influenced it, as well as the detail traditionally found in our budget. This budget message is focused on the big picture as it highlights selected changes in costs and levels of funding, identifies trends, and breaks out total revenues and expenditures in a single document.

Several years ago, HyettPalma incorporated the community vision document for 2011-2020 into the Comprehensive Plan. This was the third time the City worked with HyettPalma. In the last twenty years, the City has spent over \$200 million on capital projects, and much of what was outlined in HyettPalma's first two vision documents has been accomplished. This is a testament to all the council members and mayors who directed the City over the past two decades.

II. GOALS

The development and use of performance measures with goals and objectives improves the planning and budgeting process by focusing valuable City resources like time, effort, and money, in the direction desired by the City Council. This administration recognizes the value of goal setting and uses it extensively as a tool to identify priorities, resources, needs, and commitments; to develop comprehensive plans that meet organizational goals; and to record and measure accountability in reaching those goals.

The following highlights the various sets of goals and objectives that have been developed by the City and explains the ways these activities have influenced planning, performance, and budgeting.

A. HyettPalma Study, Community Visions for the Future: Unalaska 2011-2020

The City Council commissioned a ten-year community visioning study through HyettPalma, the same firm that conducted the highly successful 1991 and 2001 studies. The final report, which was released in September of 2010, identified the ten-year vision for Unalaska as defined by its residents, business owners, non-profit organizations, institutions, boards, commissions, and the City Council. The report also provided the City Council with the actions recommended in order to attain the community's vision.

The community's goals fell into eight general categories: Economic Development; Environment; Health & Well-Being; Education, Arts, and Culture; Physical Appeal; Recreation and Entertainment; Community Participation; and Overall Quality of Life. These goals have been used to guide council and staff decisions in the allocation of the City's resources.

The FY15 operating and capital budgets contain funding that addresses the goals and many of the recommended actions from the study. The following is a list of some of the actions identified in the study and supported by expenditures in the City's FY15 budget:

- 1. Support organizations that provide tourism development, health, arts, culture, education, the local women's shelter, drug and alcohol treatment and prevention, and the senior citizen nutrition program.** The City received nine grant applications from local non-profit organizations and the Council funded the FY16 requests at \$1,180,444.
- 2. Continue ongoing work and planning with state and federal agencies for various airport and passenger terminal improvements.** The City worked closely with the Alaska Department of Transportation and the FAA for completion of the runway safety areas at our airport, which are now complete. This project was paid for by the State of Alaska.
- 3. Continue lobbying efforts to reduce airfares and improve air service to Unalaska.** In an effort to improve air service, City officials continue to work with Alaska Airlines and Peninsula Airways. With increases in fuel costs and the fact that we only have one air carrier providing service between Anchorage and Unalaska, it is unlikely that airfares will be reduced in the near term, but we will continue talks with PenAir and Alaska Airlines regarding air transportation to Unalaska.
- 4. Improve and expand of the City's water, sewer, and power utilities.** During FY13, the City began construction on the upgrades to the water treatment facility and the wastewater treatment facility. The wastewater utility is constructing a chemically enhanced primary treatment facility for a total cost of \$32 million. The new water plant is needed to meet EPA's new LT-2 rule for drinking water regulations. The total cost of the plant will be \$16.5 million. The electric utility installed a fourth engine for the powerhouse, which was funded through a combination of utility revenues and State of Alaska grants. Waste heat recovery units were also installed in the old power house facility.
- 5. Continue working with state and federal agencies to develop a new small boat harbor.** The Carl E. Moses Harbor is complete and the Robert Storrs Harbor is in the middle of construction on the new C Float and design is being completed for A & B float replacement.
- 6. Continue to encourage increased U.S. Coast Guard and state enforcement presence in Unalaska.** This has been a priority for Mayor Marquardt over the past several years. Mayor Marquardt has been in contact with Coast Guard representatives providing information on our community, and she will continue to work to make Unalaska a duty station for the Coast Guard. The Commandant for the Coast Guard has indicated that Unalaska will partially be a family duty station.
- 7. Support the work of the City's Historic Preservation Commission.** The Planning Commission members now also serve as members of the Historic Preservation Commission, with the Planning Department supporting both commissions. This past

year, the Historic Preservation Commission participated in a Section 106 Review and recommended future projects to be included in the CMMP. The goal for FY16 is to update the Historic Resources Inventory.

- 8. Continue positive and educational interactions with the Unalaska City School District.** Public Safety will continue to provide staff as needed for educational outreach and offer safety related classes. City staff also participates in the school's Career Fair each year, conducts tours of City Hall for students, and assists in lessons regarding the work of the City Council. The City of Unalaska funds the schools at the full amount allowable under the law.
- 9. Continue the City Council's Graduating Senior Scholarship Award Program.** Under the mayor and council section of the FY16 budget in the general fund, \$35,000 has been budgeted for the scholarship program. Any changes to the program need to be undertaken in February of 2016 in order to be in place by next graduation.
- 10. Provide budget for annual Spring Clean-up Week through PCR.** PCR will facilitate the Spring Cleanup again in FY16. This is a major issue identified in the Vision Document and is successful each year due to the hard work of PCR staff and community members.
- 11. Continue to finance the removal of junk vehicles.** Public Safety included \$3,000 in its FY16 budget for costs associated with disposal of abandoned vehicles. In FY11, council addressed this issue by adding a vehicle tax of \$100 every two years on all vehicles on the island. City staff has been working with a contractor to remove scrap metal from the island and the contractor has successfully removed numerous junk vehicles and 20 million pounds of scrap metal from the island.
- 12. Develop a maintenance plan for all public facilities, roads and parks.** Maintenance plans are now part of the City's five-year Capital and Major Maintenance Plan (CMMP). The Road Improvement Plan established the foundation for annual maintenance of our streets and roads. Various maintenance plans have also been developed for the water, wastewater and electric utilities and are updated as projects are completed and new equipment put into service. The Ports Department maintenance plan was devised in 2006 and much of that plan, including underwater inspection and repair, has been adopted into routine practices.
- 13. Plan and construct new pathways, road paving and road rehabilitation projects.** The City contracted with Shannon & Wilson, Inc. to develop a Road Master Plan in 2009. The Plan provides guidance to the City regarding the means and methods of maintenance for our existing pavement, as well as recommendations for specifications for new pavement projects. Past pavement failures prompted the passage of new regulations regarding chain usage during winter months and the operation of the fifth wheel on commercial motor vehicles.
- 14. Continue park development and other recreational opportunities for residents.** Playground equipment was replaced at Sitka Spruce Park and Town Park; the southern fence around Tutiakoff Park was replaced; the floor in the Town Park Gazebo was

replaced; and the last of the Memorial Park walks were replaced. A million dollars' worth of improvements is scheduled for the pool during FY16.

15. **Continue to recruit citizens willing to serve on City boards, committees, and commissions.** It is at times difficult to recruit volunteers for boards and commissions in a small community. The City posts vacancies on boards, committees, and commissions as they come open.

B. City Council Fiscal Goals for FY16

On January 27, 2015, as part of the budget process through Resolution 2015-04, the City Council adopted fiscal goals for FY16. Listed below are the goals, each of which is followed by a brief summary of progress made and how that goal influenced development of the budget.

1. **Personnel.** The number of full-time equivalent (FTE) employees will not increase. If revenue declines, consideration will be given to a reduction in work force. The number of employee positions approved by Council is 149 full-time and 33 part-time positions (9.96 FTE) resulting in a total FTE of 158.96. The personnel detail in the back of the budget summarizes by department the 158.96 FTE employees for FY16.
2. **General Fund Surplus Deficit.** The General Fund operations will be budgeted without a deficit. The Council may appropriate additional funds from surplus to cover costs of capital projects. FY16 general fund operations are budgeted with a surplus of \$6.5 Million.
3. **Enterprise Self-Funding.** Staff will continue to seek ways to balance budgets in the following enterprise funds: **Electric, Water, Wastewater and Ports.** This goal has been met for the electric, wastewater, and ports funds in the FY16 operating budget, less capital transfers. However the water fund did not meet this goal. The water fund has budgeted losses which will be funded with prior years' surpluses. The airport fund requires improvements on the revenue side of operations. Leases are adjusted annually, but there is still a deficit. The airport fund has sufficient net assets to cover this year's operating deficit of \$500,789. Housing is budgeted to lose \$260,677 in FY16. Council discussed housing rates at length during FY12. Plans to expand this fund are currently on hold.
4. **Operating Expenses.**
 - a. **The City Manager's proposed FY16 budget shall not increase for non-personnel expenditures.** Total FY16 budgeted general fund non-personnel costs are 3.9% lower than FY15.
 - b. **The total amount available to fund the Community Support Program grants will continue to follow the formula of 3.4642 percent of the five-year average revenue for the General Fund and Bed Tax Fund for the most recent complete years for a total of \$1,094,966. (Revenues do not include Other Financing Sources. The most complete years are FY09 through FY14.)** This goal was not met with the original budget. The FY16 budget reflects

\$1,005,444 from the general fund and \$175,000 from bed tax revenues, for a total of \$1,180,444. This amount exceeds the goal by \$135,478.

- c. **City management shall continue to examine ways to reduce expenditures without significantly impacting the level and quality of services to the public.** This goal has been met in the FY16 budget. Staff has done a good job of holding the line with this budget.
- d. **City management shall continue to examine ways to reduce inventory without significantly impacting the level and quality of services to the public.** A review of inventory policies is planned.

5. Capital Projects.

- a. **New capital assets or maintenance of capital assets will be limited to projects already in the CMMP, projects that are mandated or new projects that address life safety issues.** This goal has been met in the budget. The capital projects proposed for FY16 are those listed in the FY16-FY20 Capital and Major Maintenance Plan (CMMP), which the City Council adopted on April 28, 2015.
- b. **The replacement and maintenance plans for all existing capital assets will be reviewed annually.** The Road Improvement Plan establishes the foundation for the annual maintenance requirements of our streets and roads and for long-term capital investments, such as paving and new road construction, and utility maintenance plans. The Facility Maintenance Plan continues to be reviewed and updated on an annual basis. Ports will develop a harbor operations plan for the Carl E. Moses Harbor and the electric line division is working on their maintenance plan. Ports will also be reviewing operations plans for each facility and updating the best management practices.
- c. **Vehicle and heavy equipment fleet will be reduced where appropriate without significantly impacting services provided to the public.** The Vehicle Maintenance Division completed a thorough review of all vehicles and equipment in FY13 and updated the rolling stock replacement schedule. Replacement of most vehicles has been extended at least 3 years. An update of the replacement schedule was completed in FY15. An aggressive rust control program for light duty vehicles has been implemented in order to extend the body life. Major overhauls are being completed on the heavy equipment fleet whenever possible to extend their useful life verses purchasing new equipment. Equipment and vehicles with low annual mileage have been earmarked for removal from the fleet when they are no longer usable and will not be replaced.

6. Revenues.

- a. **Enterprise fund rate studies will be completed every three years and presented to Council.** This goal has been met. A high level rate review was accomplished for water, wastewater, and solid waste in May of 2013; a rate study for the electric utility was completed in the fall of 2013. A rate study for the

electric utility is underway and will be presented to council early in 2016. Rate studies for the water, wastewater and solid waste utilities are underway and will be completed when the costs for the major capital improvements are compiled. For the Ports Department, a tariff was implemented in 2011 and they are working toward a rate analysis this year for all facilities.

- b. **The mil rate will be reviewed annually to establish an appropriate mil rate to maintain infrastructure, operations.** This goal has been met. The mil rate is reviewed annually. The current mil rate is 10.5 mils.

7. Debt Service.

- a. **The City will not incur new debt without appropriate analysis to show impacts to rates or taxpayers, and will not incur new debt unless the capital asset is eligible for a debt reimbursement program; is mandated by State or Federal government; or is needed to address life safety issues.** The City applied for and received three separate loans for FY14 and FY15 through ADEC's Clean Water and Drinking Water Revolving Loan Funds. These loans are for mandated projects: water treatment plant, wastewater treatment plant, and leachate tank at the landfill. The low interest rate loans are required to meet the deadlines imposed by the EPA for these projects.
- b. **The City may incur debt for one or more of the three major capital projects: Landfill and Water projects.** The City is managing the debt for the capital projects.

C. Management Goals & City Assessments

We plan to distribute the 14th Annual Assessment of City Services to the council and community later in 2015. The assessment will provide a snapshot of the volume of work being done by each division in each department, the tasks they have completed during the past year, and the projects needed in coming years. The assessment is an ever-changing document. While certain tasks and projects are completed, other tasks and projects develop.

The report is valuable in many respects. As an internal management tool, it provides a record of current work being done and jobs that have been completed. The process helps managers identify needs and prioritize tasks, and it promotes interdepartmental communications. The current and future tasks identified in the assessment reflect the work necessary to support and improve the City's day-to-day operations and those tasks that support the council's goals and direction. The report is also a record of the City's progress toward achieving the goals that residents identified in the HyettPalma community visioning process. All of the tasks in the Assessment of City Services are directly tied to each year's budget figures and can be used as additional back-up material for the budgeting process. The assessment is an invaluable way to communicate information on the City's activities and direction to the public and others, such as legislators, lobbyists, consulting firms, government agencies, and local organizations who help us work toward our goals.

III. HIGHLIGHTS

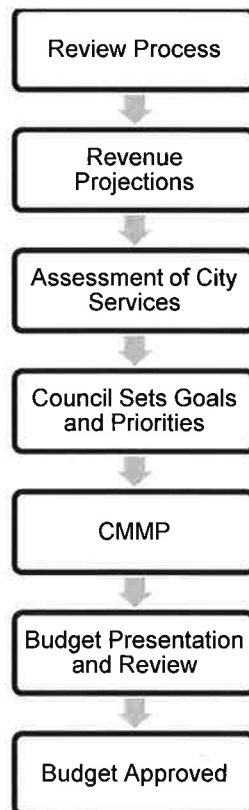
A. The Process

The process and the final budget document emphasize the development of the budget based on City Council goals and priorities.

The budget cycle began in October with review of last year's CMMP and budget goals, an estimate of funds available for capital projects, and the presentation of the budget calendar. In January, council finalized revenue projections and in February, adopted their budget goals. City departments completed their draft operating budgets in early February, and council began the review of the FY16 CMMP.

The City Council set the FY16 level of school funding by resolution in April and in May set the property tax mil rate. The first reading of the budget ordinance was on May 12, with public hearing and second reading on May 26, 2015. The ordinance was passed on May 26, 2015.

The following chart summarizes the steps followed for the annual budget process since FY04:



B. Future Improvements

We will continue to work on improving the budget document each year as we strive to achieve our goal of meeting current professional standards and eventually participating in the Government Finance Officers Association, Distinguished Budget Presentation Awards Program.

In doing so, we will not only fine tune the information provided, we will ease navigation through the document and facilitate greater understanding of the City’s budget. We introduced goals and objectives in the past two fiscal years and last year introduced mission statements as well as performance measures. We will continue to use planning documents and tools like annual council budget goals, the HyettPalma Visioning document, the CMMP, the Assessment of City Services, and long-term revenue forecasts to influence the discussions and development of future budgets.

C. Local, State, and Federal Revenues

1. **Local Revenues.** Revenues for FY16 are projected to be \$67,596,309.
2. **State Revenues and Funding.** This year, the legislature appropriated no money for capital projects.
3. **Long-Range Fiscal Plan.** This year, staff will continue working on the fiscal sustainability plan (FSP) which includes long-range plans to address revenue and expenditure concerns as we move forward with meeting the goals of the community. The budget document was enhanced last year to include performance measure results and forecasts which are both key in the development of the FSP.
4. **Municipal Revenue Sharing and Safe Communities, Municipal Dividend Proposal.** Last year, the state legislature continued the revenue sharing program that was reinstated in FY09. This year, we anticipate funding of approximately \$303,626. The Alaska Municipal League continues to work on our behalf and on behalf of many other communities in convincing the legislature to include it in the budget.
5. **PERS and TRS.** This year, PERS and TRS employer contributions remain the same but the Legislative relief went down in 2016. The rate set in FY10 was 22% for each municipality (SB125). In 2008, the plan was converted to a cost-share plan. The state continues to make payments on behalf of each municipality, and the rate for the City of Unalaska’s “on behalf” payments is 5.19% for FY15. The following table shows figures taken from the Alaska Department of Administration’s Retirement and Benefits website:

PERS/TRS DB Plan - FY14 Contribution Rates (PERS Tiers I / II / III and TRS Tiers I / II)		
	PERS (P & A)	TRS
ARMB Adopted Rate	27.19%	29.27%
Employer Effective Rate	22.00%	12.56%
*P = Peace officers/firefighters; A = All others		

6. **Federal Funding.** The City is seeking funding for the Unalaska Marine Center Replacement Project in the form of a TIGER Discretionary Grant (Transportation Investment Generating Economic Recovery Program). We are on the Corps of Engineers project request list for dredging the entrance channel to Dutch Harbor.

D. Personnel Costs

- 1. Total Personnel Costs.** Total personnel costs for FY16 are projected at \$20,134,002.60, which is a 9.5% decrease from the FY15 total of \$22,045,963. The FY16 total is 33% of the total operating budget. Personnel costs include salaries and wages, payroll taxes, benefits, and other compensation. Detailed positions and costs for each department are shown in the personnel portion of this budget.
- 2. Salaries and Wages.** The salaries and wages line item for FY16 includes base pay rates and the City's costs of providing paid leave and holidays. Salaries and wages for all departments and funds are \$11,814,084, which is a 2.3% increase over FY15.
- 3. Employee Payroll Taxes and Benefits.**
 - a.** Employee payroll taxes and benefits include City contributions to state and federal payroll taxes, the Alaska Public Employees Retirement System (PERS), health insurance premiums, Workers' Compensation insurance, and annual airfare payments. The cost for employee benefits included in the budget is \$7,697,493.19, which are 38% of total personnel costs and a decrease of 11% from FY15.
 - b.** City contributions for employees to state PERS were budgeted at 3,167,709.88. In FY04, our employer contribution rate was 7.09%; in FY05, it was 12.09%; in FY06, it was 17.09%; in FY07, it was 18.5%; and in FY08, it was 20.81%. The plan is now a cost-share statewide plan, and for FY16, the City's contribution rate is 22% and the State of Alaska makes "on behalf" payments totaling 5.17%.
 - c.** Workers' Compensation insurance rates are based on a combination of base rates set by the National Council on Compensation Insurance (NCCI), the City's experience modifier, and on total payroll. At FY16 renewal, NCCI base rates had increased 9.1% and the City's experience modifier rose from .78 to .84. This equates to FY16 premiums of \$279,255 based on a payroll estimated at \$11.5 million, which resulted in an increase over FY15's premium of \$252,555.
 - d.** The City will spend \$229,876.48 in airfare benefits for eligible employees in FY16. This is the less than was budgeted in FY15.
 - e.** The City pays health insurance premiums for eligible employees, and employees do not contribute to these premiums. Our standard insurance benefits include group medical, dental, and vision coverage for the employee and family. The FY15 budget reflects a monthly premium of \$1,918.08 per eligible employee. Preliminary numbers show FY16 premiums should be \$2,225.22 per employee per month, which is 15.96% more than the same time in FY15. This amount is very close to the FY14 premium amount, from which we experienced a significant decrease in premium amount for FY15. This amount will be adjusted during the year if this proves to be an inaccurate estimate of the premiums. Based on the \$2,225.22 monthly premium per employee, or \$26,702.64 per employee per year, the City expects to pay \$3,978,693 in health insurance premiums in FY16.

4. **Budgeted Overtime.** Budgeted overtime for all departments for FY16 is \$622,425.50, which is an increase/decrease from the FY15 original budget of \$605,478.97.
5. **Future Pension Liability Reporting.** Beginning in FY15, two new Governmental Accounting Standards Board (GASB) Statements will change the way the City reports their estimated future pension liability: GASB 67 – Financial Reporting for Pension Plans and GASB 68 – Accounting and Financial Reporting for Pensions. Based on a calculation done by our auditors using 2011 information, and using one of the proposed calculation methods, the City’s future pension liability would increase by \$81 million. The details are still being worked out on how these new requirements will be reported in the year of adoption.

E. Insurance Costs and Trends

Each year in January, Administration prepares an estimate of the City’s property, casualty, marine, and workers compensation insurance. The budget is prepared using estimated insurance market rates provided by the City broker (actual market rates are not available until June), estimated City revenues and payroll, the City’s loss history, the value of existing City property, the value of City property added during FY15, and the value of City property to be added in FY16. In June 2015 the actual premiums for FY16 were received by the City:

Property & DIC (DIC = Earthquake & Flood):

	FY15 (annualized)	FY16 Premiums	
Property	\$ 221,227	\$ 211,014	APEI
DIC Layer I	\$ 159,741	\$ 164,705	Brokered
DIC Layer II	\$ 187,829	\$ 193,661	Brokered

Overall the property premium decreased 9.5% due to lower market rates and a 2.6% decrease in the City’s experience adjustment. DIC rates decreased, but the City’s total insured property value increased, which resulted in a 3% increase in DIC premiums.

Liability Coverage:

	FY15 (annualized)	FY16 Premium	
Liability	\$ 105,950	\$ 112,282	APEI

Liability coverage is based on payroll and the City’s loss history. The liability premium is up 5% on a .8% payroll increase combined with a slight increase in the City’s experience factor.

Workers’ Compensation Coverage:

	FY15 Premium	FY16 Premium	
Workers' Compensation	\$ 252,555	\$ 279,225	APEI

Workers' Compensation insurance premiums are based on rates set by the National Council on Compensation Insurance (NCCI), payroll, and the City's loss experience modifier. In June 2015 the NCCI raised base rates 9.1%. This, along with a slight increase in the City's experience modifier, account for the 10.5% increase in premium.

Marine Coverage:

	FY15	FY16 Premiums	
Marine (includes rescue vessel & liability coverage)	\$ 81,293	\$ 83,025	Brokered

Marine coverage is based on revenue and loss history. The Port has an excellent loss history and the slight increase in premium is due to a 2.3% increase in revenue over last year.

Premium Discounts:

The City is currently in a three year agreement with Alaska Public Entity Insurance (APEI) and in exchange receives an annual dividend. This year's dividend is \$158,807, which the City will receive after payment of all premiums.

APEI also offers a premium discount program. The City received a 7.2% discount off its FY16 Workers' Compensation premium by submitting documentation for training done in FY15. In FY15 the City also applied for and received a \$1,000 safety grant.

Overall, FY16 insurance premiums increased 3.5% from FY15. The FY16 insurance premiums came in under the amount budgeted in January 2015. On June 24, 2015 the City bound its property, casualty, marine and workers' compensation insurance policies.

F. The Capital and Major Maintenance Plan

Title VI of the Unalaska City Code requires the City Manager to submit a five-year capital improvement plan and budget of the proposed projects each year in conjunction with the City's operating budget. Each year, the City Council adopts this plan, now called the Capital and Major Maintenance Plan (CMMP), to help identify needs and set spending priorities for the coming five-year period. The first year of the plan supports the capital budget, and the following four years show anticipated costs for capital improvement projects, projected infrastructure and equipment maintenance or replacement needs. Each component of the CMMP is designed to identify and prioritize various needs and expected expenditure levels. With the addition of a five-year financial forecast in the budget document, the CMMP will also provide information on financial trends that may help identify financial problems well before they occur.

- 1. The CMMP Threshold.** The capital asset threshold remains at \$50,000, but we have continued to list capital items like copiers and vehicles under \$50,000 on the CMMP for consistency. Those items are not in the capital budget and are shown in a separate column in the ordinance.

2. **Major Maintenance Schedule.** The Major Maintenance Schedule was added to the CMMP in FY03 and was an important addition. The Facilities Maintenance Supervisor developed a maintenance plan to look at major facility assets and projects replacement and repair needs over 20 years. The plan is updated annually after inspection of facilities, and items are scheduled through the CMMP and operating budget to ensure our investments in infrastructure and assets are well maintained.

G. School Funding

The Unalaska City School District's FY16 budget request to the City for \$3,911,307 was approved by council at their meeting on April 28, 2015. The district's request includes the required general fund appropriation of \$2,959,118 at the maximum rate allowed, and additional funding of \$952,189 in funding beyond the set cap for Community Schools, Preschool and Food Services. The approved funding for FY16 is 1.1% more than FY15's total of \$3,868,791.

H. Proprietary Funds Synopsis

1. **Proprietary Fund Defined.** According to the Governmental Financial Reporting Model, proprietary funds, formally known as enterprise funds, may be described as a special type of fund created to report on the activities for which user fees are charged for specific goods and services. Governments must set up proprietary funds if the principal revenue sources meet any of these criteria: debt issued backed only by user fees and charges; a legal requirement to recover the costs of services, including capital costs such as depreciation or debt service; or a local government's policy that all costs are recovered through user fees and charges, including capital costs such as depreciation or debt service.

It is important to note that all funds must break even or balance. If proprietary funds are required to be established as outlined above, it is the intent that the funds would break even through the use of user fees and service charges. However, in practice, local governments often use proprietary funds as a way to account for activities whose costs are only partly funded through user fees and charges. In other words, proprietary funds can be used to show what portions of costs are covered by user fees and to identify the level of subsidies provided. This approach can be useful because it focuses attention on the costs of providing a specific service and highlights the portion of those costs paid by taxpayers.

Considering the above, the City's seven proprietary funds fall into two main categories of financial viability: funds that are financially stable; and funds that require subsidies (all of which will be reviewed in the fiscal sustainability plan).

2. **Financially Stable Funds.** The funds that fall into the financially stable category are electric, and ports & harbors. Each is relatively healthy in that revenues are expected to increase over FY15 levels with an overall outlook for continued stability and possible future growth.
 - a. **Electric.** Operating revenues are expected to increase for the electric fund in FY16. Revenues are budgeted at \$19,145,820 in FY16 compared to \$18,753,308 budgeted in FY15. The operation of the new powerhouse has

allowed the City to increase sales to industrial users, which accounts for the increase in revenue compared to the previous year. The new powerhouse is also more efficient which will decrease the overall fuel cost for electrical generation. Rates in this fund are directly linked to the cost of fuel, so the rates will increase as the cost of fuel increases. The reverse is also true: if the cost of fuel goes down, rates will adjust to the change. Cost controls and operational efficiencies are essential to improve the overall financial performance of this fund. There is a budgeted surplus of \$752,376 for FY16.

- b. Ports & Harbors.** The ports & harbors fund has been financially stable since FY10. FY16's outlook is positive, with projected revenues of \$6,964,399 which is an increase of .05% over last year's budget of \$6,961,101. Excluding capital transfers of \$1,574,158, the expenses for the fund are budgeted at \$6,930,262, which leaves a budgeted surplus of \$34,137.
 - c. Wastewater.** The wastewater fund revenues for FY16 are projected to be \$2,172,609, which is a decrease from FY15 projected revenues of \$2,191,866. Operating expenses are budgeted to be \$2,139,776, which leaves a budgeted surplus of \$32,833.
- 3. Subsidized Funds.** The remaining four proprietary funds (water, solid waste, airport and housing), all have operating expenses that exceed operating revenues and require taxpayer subsidies to break even.

 - a. Water.** The water fund has been traditionally stable over the years. However, this year revenues are projected to decrease due to decreased demand, and operating expenses are expected to increase over last year. For FY16, revenues are expected to be \$2,722,007 and operating expenses are expected to be \$2,722,007 less capital transfers of \$525,000, which leaves a \$566,874 deficit. Federally mandated upgrades to the system are expected to keep operating costs high in the future.
 - b. Solid Waste.** Fees and charges in the solid waste fund are projected to generate \$1,830,673, which is a decrease from FY15 projected revenue of \$1,856,239. This year, the utility will subsidize this loss, which includes cost for depreciation and post-closure costs, which are normally paid for by the general fund. Rates have increased steadily through the years, but due to the requirements for closure, post-closure care and depreciation, transfers from the general fund are likely to continue.
 - c. Airport.** The airport fund fees and charges are projected to be \$467,536 in FY16, which is an increase from revenues of \$475,373 from FY15. FY16 operating expenses are projected to be \$968,325 which is an increase compared to FY15 of \$877,730. The projected deficit in operations in FY16 is expected to be \$500,789. Staff does not anticipate this fund to ever be self-sustaining.
 - d. Housing.** Housing fund revenue is projected to be \$255,911, a decrease in revenues of \$36,623 over FY15. As is the case with the airport fund, staff does not anticipate this fund to ever be self-sustaining.

IV. SUMMARY

Long-term planning and progress reporting are key components of performance accountability in local government. We continue our work on master plans for the City's utilities that will identify and assess these infrastructure assets, prepare us for regulatory changes, develop replacement schedules, and map out a path toward better management and improved financial performance.


That same type of planning is critical to the successful long-term operation of the Ports Department. The Ports Department plans to replace the C Float at the Storrs Harbor this summer, and construction is complete on the Carl E. Moses Harbor project. The Ports Department is also looking to replace positions 3 and 4 at the Unalaska Marine Center. These are major projects for the Ports Department that address long-term needs of the community.

The City of Unalaska is fortunate to have held money in reserve for emergencies, and our community has truly benefited from upturns in commercial fisheries. Elected officials and policymakers reinvested these revenues in the community for the benefit of residents, fisherman, visitors, seasonal workers, and many others who regularly pass through our community. The assets that past councils put in place, however, need to be maintained. Costs continue to rise. State and federal funding sources are in flux. Changes in state and federal fisheries and wildlife management regulations have the potential to further strain our local economy. In addition, our economy, while diverse in that we process many species of fish, is still a single-source, resource-extraction-based economy. We must make every effort to maintain the infrastructure that we have in place. To do this, we need to develop ways to invest in the future for the time when funding and fisheries, which are notoriously cyclical, take an inevitable downturn.

On July 1, 2015, the FY16 budget will turn public dollars into the public services that are reflective of the community's goals and that meet the budget goals the City Council set in January.

Finally, my staff and I would like to thank Mayor Marquardt, the City Council, and residents for their advice and work in preparing the City of Unalaska's FY16 Operating and Capital Budgets.

Sincerely,



DONALD L. MOORE
City Manager

CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION 2015-04

A RESOLUTION OF THE UNALASKA CITY COUNCIL APPROVING THE COUNCIL'S GOALS FOR THE FY16 BUDGET

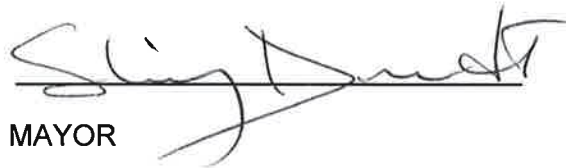
WHEREAS, budget guidelines help to ensure that the budget is prepared in a manner consistent with City Council desires; and

WHEREAS, the City Council has discussed and selected the attached set of budget goals for FY16; and

WHEREAS, management will utilize the adopted goals as guidelines when developing the FY16 budget;

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council adopts the attached goals as a guideline for developing the FY16 budget.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE CITY COUNCIL OF THE CITY UNALASKA THIS 27TH DAY OF JANUARY 2015.


MAYOR

ATTEST:


CITY CLERK

city



City Council Goals for the FY16 Budget Year

Personnel Goals

The number of full-time equivalent (FTE) employees will not increase. If revenue declines, consideration will be given to a reduction in work force. The number of employee positions approved by Council is 149 full-time and 33 part-time positions (9.96 FTE) resulting in a total FTE of 158.96.

There are 149 full time positions and 33 part time positions budgeted for FY16- for a total of 182 employees.

General Fund Surplus Deficit

The General Fund operations will be budgeted without a deficit. The Council may appropriate additional funds from surplus to cover costs of capital projects.

Enterprise Self Funding

Staff will continue to seek ways to balance budgets in the following enterprise funds: Electric, Water, Wastewater and Ports.

Operating Expenses

The City Manager's proposed FY16 budget shall not increase for non-personnel expenditures

The total amount available to fund the Community Support Program grants will continue to follow the formula of 3.4642 percent of the five-year average revenue for the General Fund and Bed Tax Fund for the most recent complete years for a total of \$1,094,966. (Revenues do not include Other Financing Sources. The most complete years are FY09 through FY14.)

City management shall continue to examine ways to reduce expenditures without significantly impacting the level and quality of services to the public.

City management shall continue to examine ways to reduce inventory without significantly impacting the level and quality of services to the public.

Capital Projects

New capital assets or maintenance of capital assets will be limited to projects already in the CMMP, projects that are mandated or new projects that address life safety issues.

The replacement and maintenance plans for all existing capital assets will be reviewed annually.

Vehicle and heavy equipment fleet will be reduced where appropriate without significantly impacting services provided to the public.

Revenues

Enterprise Fund rate studies will be completed every three years and presented to Council.

Yearly revenue projections will be conducted five years out, utilizing the model prepared by Northern Economics.

The mil rate will be reviewed annually to establish an appropriate mil rate to maintain infrastructure and operations.

Debt Service

The City will not incur new debt without appropriate analysis to show impacts to rates or taxpayers, and will not incur new debt unless the capital asset is eligible for a debt reimbursement program; is mandated by State or Federal government; or is needed to address life safety issues.

The City may incur debt for one or more of the three major capital projects: Landfill and Water projects.

CITY OF UNALASKA
UNALASKA, ALASKA

ORDINANCE 2015-10

**AN ORDINANCE ADOPTING THE FISCAL YEAR 2016 OPERATING AND CAPITAL
BUDGET FOR THE CITY OF UNALASKA.**

BE IT ENACTED BY THE CITY COUNCIL OF THE CITY OF UNALASKA:

Section 1. Classification: This is a non-code ordinance.

Section 2. Effective Date: This ordinance becomes effective July 1, 2015

Section 3. Content: The following sums of money as may be needed or deemed necessary to defray expenses and liabilities of the City of Unalaska are hereby appropriated for municipal purposes and objects of the City of Unalaska hereinafter specified for the fiscal year 2016, July 1, 2015 to June 30, 2016 for the operating section, and for the duration of the project for the capital section. Adoption of this ordinance recognizes that funds are appropriated at the department level or capital project level and as outlined below. The presentation shown (by function: general government, public safety, etc.) is the authorized legal level of control. Composition of these figures is explained in the full detail budget document.

I. OPERATING BUDGET

A. General Fund

Revenues

Taxes	53.29%	\$ 17,054,200
Intergovernmental	38.39%	12,285,304
Charges for Services	1.06%	339,150
Investment Income	3.12%	1,000,000
Other Revenues	0.36%	116,700
Other Financing Sources	3.78%	1,210,000
Appropriated Fund Balance	0.00%	-
Total General Fund Revenues		\$ 32,005,354

General Fund continued

Expenditures

General Government		
Mayor & Council	1.91%	\$ 481,355
City Administration	6.58%	1,653,339
City Clerks	1.90%	478,049
Finance	5.92%	1,489,327
Planning	2.33%	586,715
Total General Government	18.65%	4,688,785
Public Safety	23.06%	5,798,953
Public Works	21.88%	5,502,377
Parks, Culture & recreation	10.74%	2,699,772
Grants to Non-Profits	2.83%	711,248
Education Support	15.56%	3,911,307
Debt Service	3.93%	988,313
Transfers to Other Funds		
Transfers to Govt Capital Projects	3.35%	842,893
Transfers to Enterprise Operations	0.00%	-
Transfers to Enterprise Capital Projects	0.00%	-
Total Transfers	3.35%	842,893
Total General Fund Expenditures and Transfers		\$ 25,143,648

B. Special Revenue Funds


	Revenues	Appropriated Fund Balance	Expenditures
1% Sales Tax Fund	\$ 3,060,000	\$ -	\$ 1,200,000
Bed Tax Fund	172,000	3,000	175,000
Total Special Revenue Funds	\$ 3,232,000	\$ 3,000	\$ 1,375,000

C. Proprietary Funds


	Revenues	Appropriated Net Assets	Expenditures
Electric Fund	\$ 19,145,820	\$ -	\$ 18,393,444
Water Fund	2,722,007	556,874	3,278,881
Wastewater Fund	2,172,609		2,139,775
Solid Waste Fund	1,830,673	993,561	2,824,234
Ports & Harbors Fund	6,964,399	1,540,022	8,504,421
Airport Fund	467,536	500,789	968,325
Housing Fund	255,911	260,677	516,588
Total Proprietary Funds	\$ 33,558,955	\$ 3,851,923	\$ 36,625,668

Section 4. City of Unalaska staff is hereby authorized and directed to effect the necessary line item changes within the limits established above by fund, department, and project to properly account, and report on the expenditure of these funds.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 26th DAY OF May 2015.


MAYOR

ATTEST:


CITY CLERK



CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2015-27

A RESOLUTION OF THE UNALASKA CITY COUNCIL ADOPTING THE CITY OF UNALASKA FY16-FY20 CAPITAL & MAJOR MAINTENANCE PLAN.

WHEREAS, the purpose of the Capital Major and Maintenance Plan (CMMP) is to formalize the process of identifying and completing capital projects and major maintenance projects; and

WHEREAS, the CMMP serves as a tool to help the City effectively and efficiently meet the needs of the community; and

WHEREAS, City Departments, City Committees and Commissions, and Community Groups were invited to submit project nominations; and

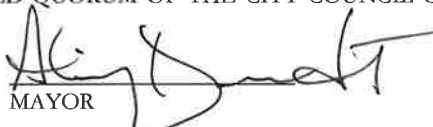
WHEREAS, this planning document outlines anticipated or recommended projects and expenditures for the upcoming five years; and

WHEREAS, City staff, CMMP Review Committee, and City Council have had opportunity to review and comment on the nominations and the FY16-FY20 CMMP.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council hereby adopts the FY16-FY20 CMMP for the City of Unalaska; and

BE IT FURTHER RESOLVED that the City Council reviews and approves the five-year CMMP, which is presented by the City Manager annually per Title 6.12., UCO.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE CITY COUNCIL OF THE CITY OF UNALASKA THE 28th DAY OF April, 2015.


MAYOR

ATTEST:







**City of Unalaska
Capital and Major Maintenance Plan
FY 2016**

General Fund						FY16 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY16 Request	Total	City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	Public Safety	Replace Breathing Air Compressor (Purchase)	-	78,893	78,893	78,893	-	-	-	-	78,893
	Planning	GIS Orthophotography (Project Design & Engineering)	-	100,000	100,000	100,000	-	-	-	-	100,000
	DPW	Cemetery Survey (Project Design & Engineering)	-	35,000	35,000	35,000	-	-	-	-	35,000
	PCR-Library	Public Library Expansion (Project Feasibility)	-	12,500	12,500	12,500	-	-	-	-	12,500
	General Fund	Vehicle Replacement (Purchases including Engine 4)	-	843,791	843,791	843,791	-	-	-	-	843,791
	Finance-IS	City Network Core Upgrade	-	266,500	266,500	266,500	-	-	-	-	266,500
	Finance	Replacement Copier (Purchase)	-	27,000	27,000	27,000	-	-	-	-	27,000
		Governmental Grand Total	-	1,363,684	1,363,684	1,363,684	-	-	-	-	1,363,684
	School	Unalaska City School Playground Renovation	-	300,000	300,000	300,000	-	-	-	-	300,000
	Clinic	Clinic Restoration Project	-	50,000	50,000	50,000	-	-	-	-	50,000
		Community Nomination Grand Total	-	350,000	350,000	350,000	-	-	-	-	350,000
Proprietary Funds						FY16 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY16 Request	Total	City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	Electric-Production	Stack Silencer Insulation Replacement (Maint. Const.)	-	36,000	36,000	-	-	36,000	-	-	36,000
		Electric Grand Total	-	36,000	36,000	-	-	36,000	-	-	36,000
WA501	Water	Pyramid Water Storage Tank (Design & Engineering)	100,000	3,525,000	3,625,000	-	-	525,000	-	3,000,000	3,525,000
	Water	Vehicle Replacement (Purchases)	-	241,507	241,507	-	-	241,507	-	-	241,507
		Water Grand Total	100,000	3,766,507	3,866,507	-	-	766,507	-	3,000,000	3,766,507
	Wastewater		-	-	-	-	-	-	-	-	-
		Wastewater Grand Total	-	-	-	-	-	-	-	-	-
	Solid Waste	Mad-Vac 61 Litter Collector (Purchase)	-	33,795	33,795	-	-	33,795	-	-	33,795
	Solid Waste	Landfill Baler Facility Boiler Flue Replacement (Maintenance Const)	-	14,000	14,000	-	-	14,000	-	-	14,000
		Solid Waste Grand Total	-	47,795	47,795	-	-	47,795	-	-	47,795
	Ports & Harbors	LCD Expansion (Engineering)	-	19,650	19,650	-	-	19,650	-	-	19,650
	Ports & Harbors	LCD UMC Dredging (Engineering)	-	109,650	109,650	-	-	109,650	-	-	109,650
	Ports & Harbors	UMC Electrical Pedestal Installation (Engineering & Construction)	-	100,000	100,000	-	-	100,000	-	-	100,000
PH201	Ports & Harbors	Entrance Channel Dredging (Pre-Design & Feasibility)	100,000	150,000	250,000	-	-	150,000	-	-	150,000
PH905	Ports & Harbors	Robert Storrs Small Boat Harbor Improvements (A&B Float Engineering)	300,000	290,000	590,000	-	-	290,000	-	-	290,000
PH301	Ports & Harbors	UMC Dock Replacement and Expansion (Positions III & IV Engineering)	980,000	904,858	1,884,858	-	-	904,858	-	-	904,858
		Ports & Harbors Grand Total	1,380,000	1,574,158	2,954,158	-	-	1,574,158	-	-	1,574,158
	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-	-	-	-	-	-	-	-	-
		Governmental Fund Total	-	1,713,684	1,713,684	1,713,684	-	-	-	-	1,713,684
		Proprietary Funds Total	1,480,000	5,424,460	6,904,460	-	-	2,424,460	-	3,000,000	5,424,460
		City Grand Totals	1,480,000	7,138,144	8,618,144	1,713,684	-	2,424,460	-	3,000,000	7,138,144

**CITY OF UNALASKA
UNALASKA, ALASKA**

ORDINANCE 2015-11

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF UNALASKA APPROPRIATING \$294,196 TO THE MUSEUM OF THE ALEUTIANS AND INCLUDING THAT SUM IN THE FISCAL YEAR 2016 OPERATING BUDGET

WHEREAS, the City of Unalaska, through its Community Support Program, provides funding to eligible non-profits that submit applications that adhere to the Council-approved guidelines; and

WHEREAS, funding for the Community Support Program is approved annually through the City of Unalaska operating budget; and

WHEREAS, the Museum of the Aleutians, an eligible non-profit that has submitted an acceptable application for funding that follows the Community Support Guidelines approved by Council, has applied for funding in the amount of \$294,196 through the Fiscal Year 2016 program;

NOW THEREFORE, BE IT RESOLVED that the sum of \$294,196 is hereby appropriated to the Museum of the Aleutians and shall be considered included in the Fiscal Year 2016 operating budget for the City of Unalaska.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 26th DAY OF May 2015.



MAYOR *Pro Tem*

ATTEST:



CITY CLERK



PRINCIPAL EXECUTIVE OFFICERS

July 1, 2015

Unalaska City Council

Mayor	Shirley Marquardt
Council Member	Tom Enlow
Council Member	Alejandro Tungul
Council Member	Dave Gregory
Council Member	Roger Rowland
Council Member	Yudelka Leclere
Council Member	Zoya Johnson

City Management

Interim City Manager	Donald L. Moore
Assistant City Manager	Patrick Jordan
City Clerk	Cat Hazen
Finance Director	Patricia Soule
Parks, Culture, & Recreation Director	D. Tyrell McGirt
Planning Director	Erin Reinders
Ports & Harbors Director	Peggy McLaughlin
Public Safety Director	Jamie Sunderland
Public Works Director	Tom Cohenour
Public Utilities Director	Dan Winters

Special Services

Attorney	Hicks, Boyd, Chandler & Falconer
Auditors	KPMG

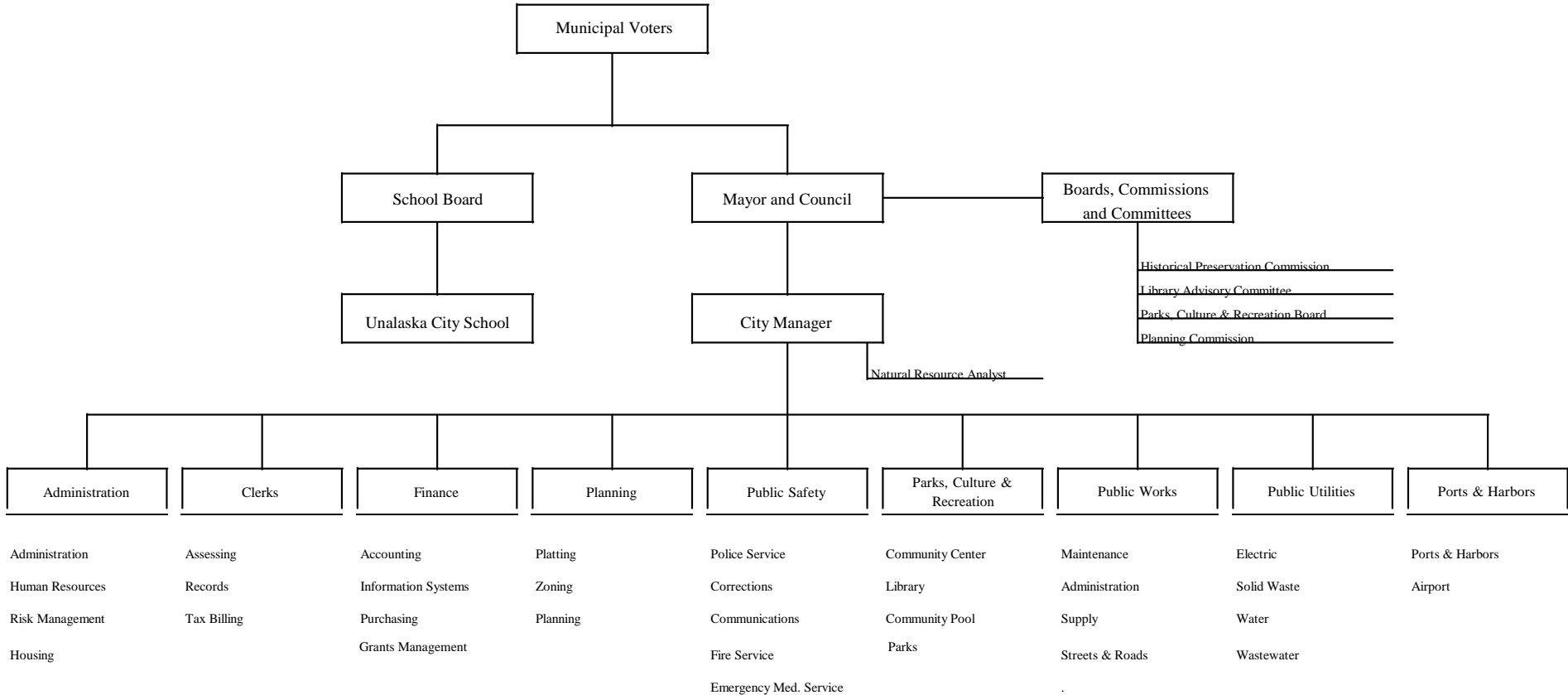
School Board

President	Melanie Magnusen
Clerk/Treasurer	Cathy Jordan
Member	Frank Kelty
Member	Denise Rankin
Member	Fernando Barrera
Student Representative	Taylor Holman

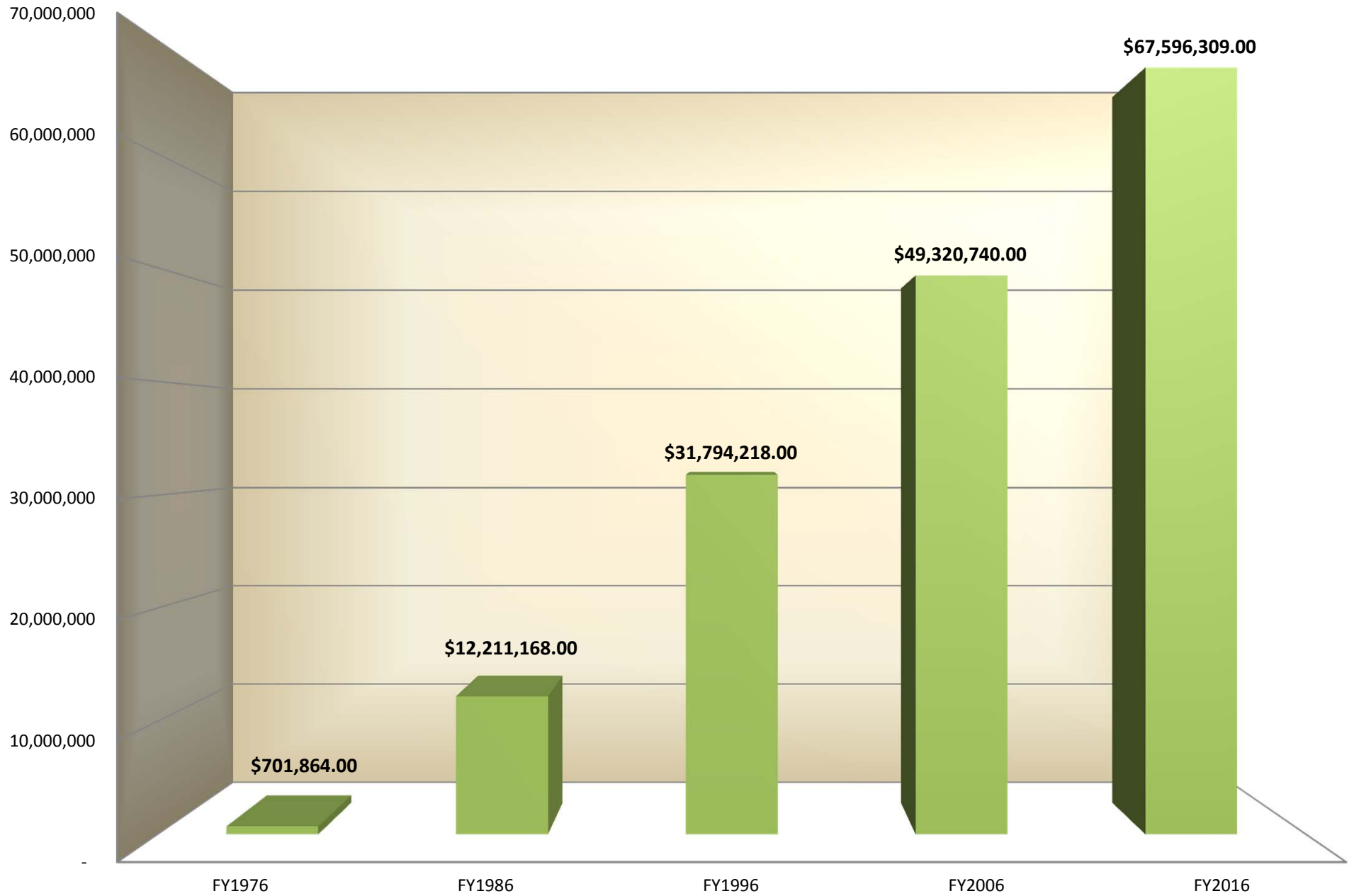
School Officials

Superintendent	John Conwell
Secondary Principal	Jim Wilson
Elementary Principal	Eric Anderson
Business Manager	Holly Holman

City of Unalaska Organizational Chart

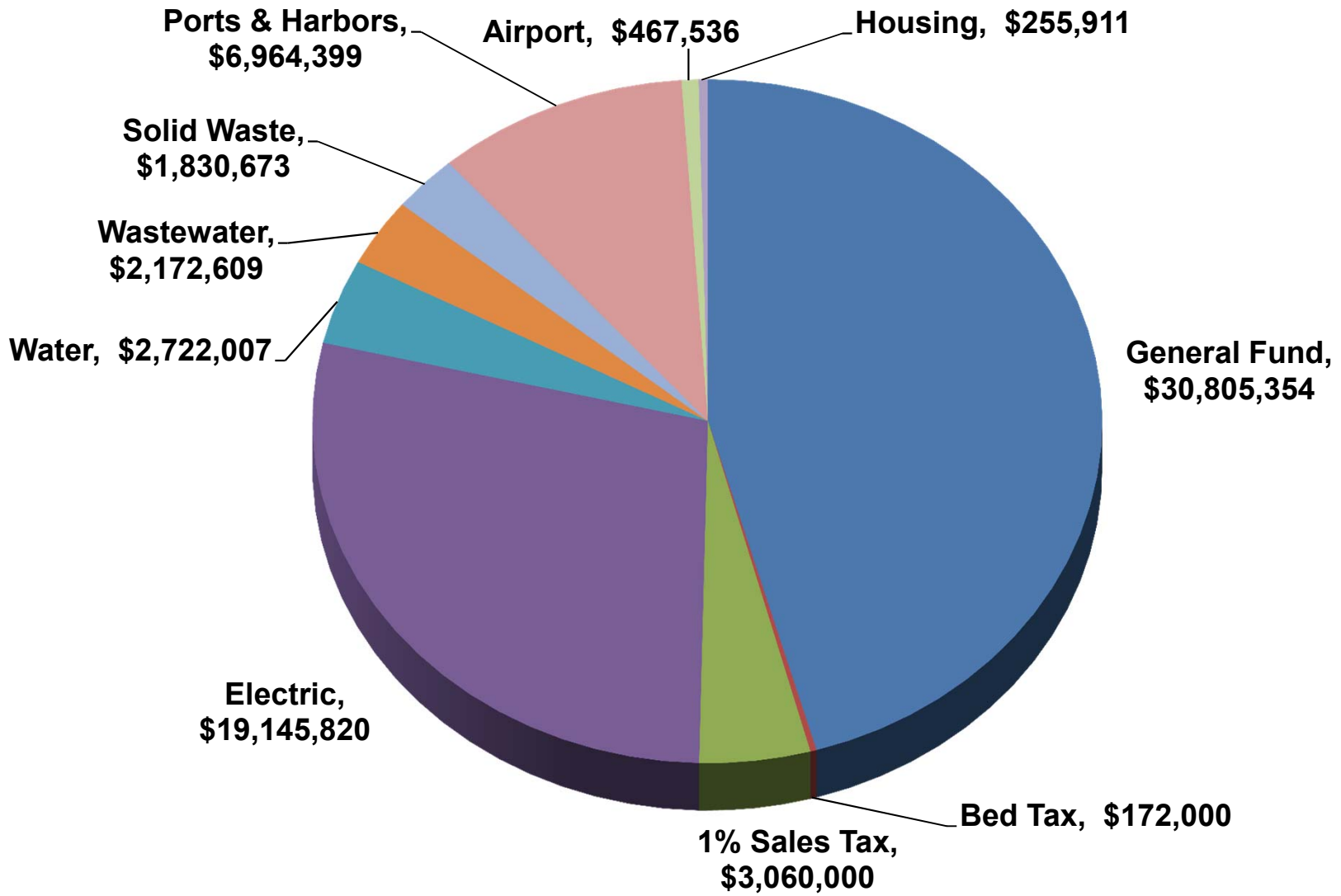


City of Unalaska Revenue - 1975 to 2016

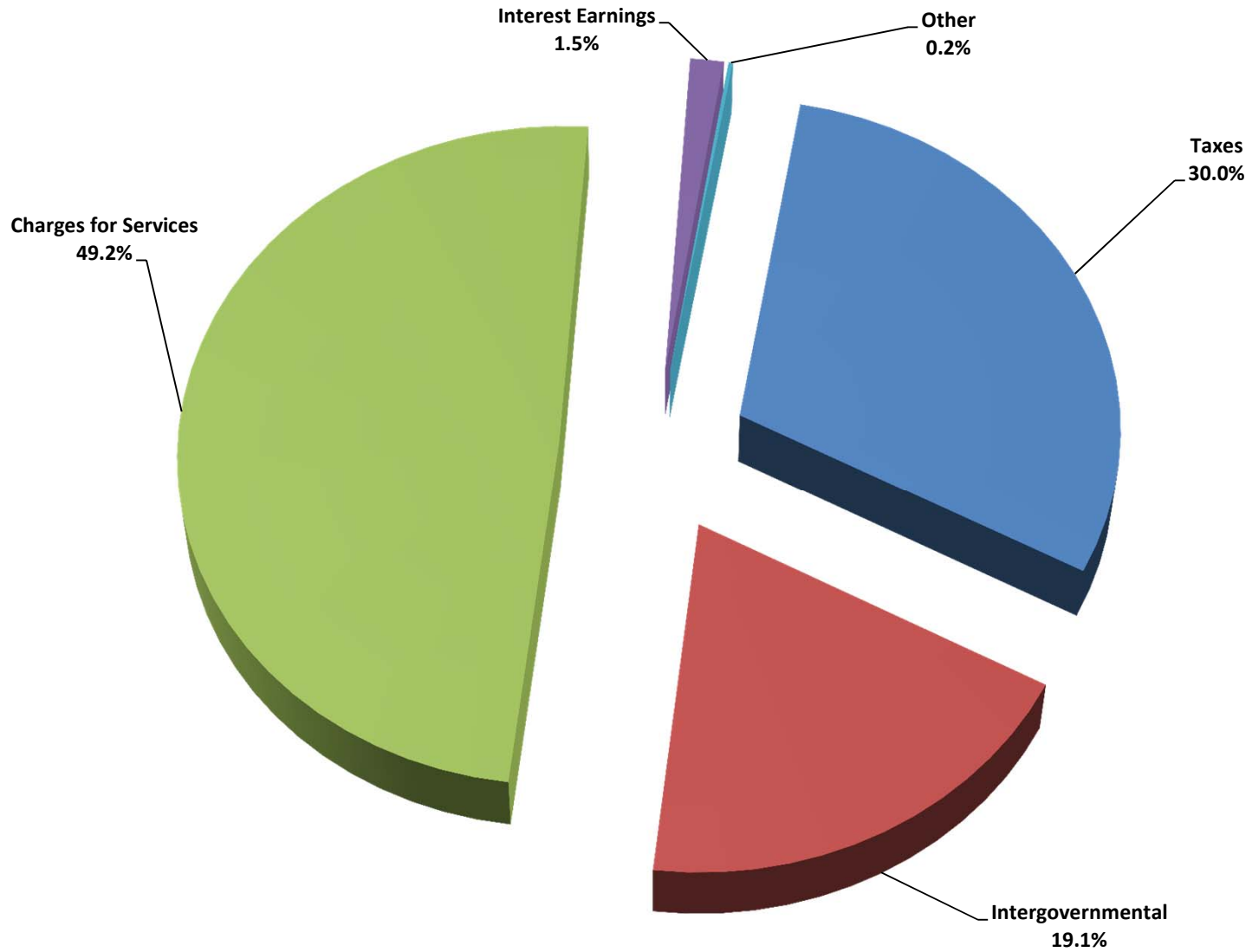


Revenues by Fund - FY16 Budget

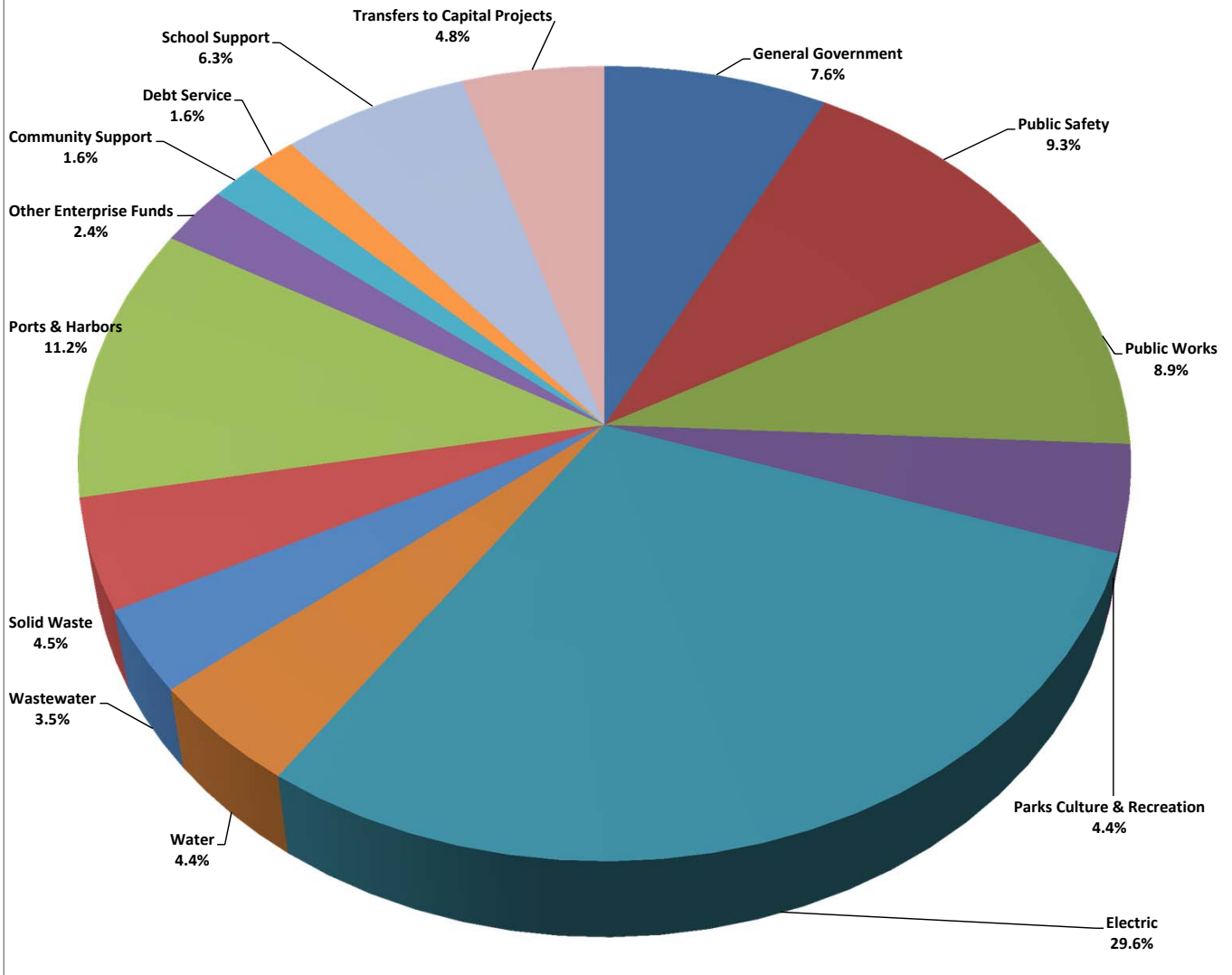
Total \$67,596,309



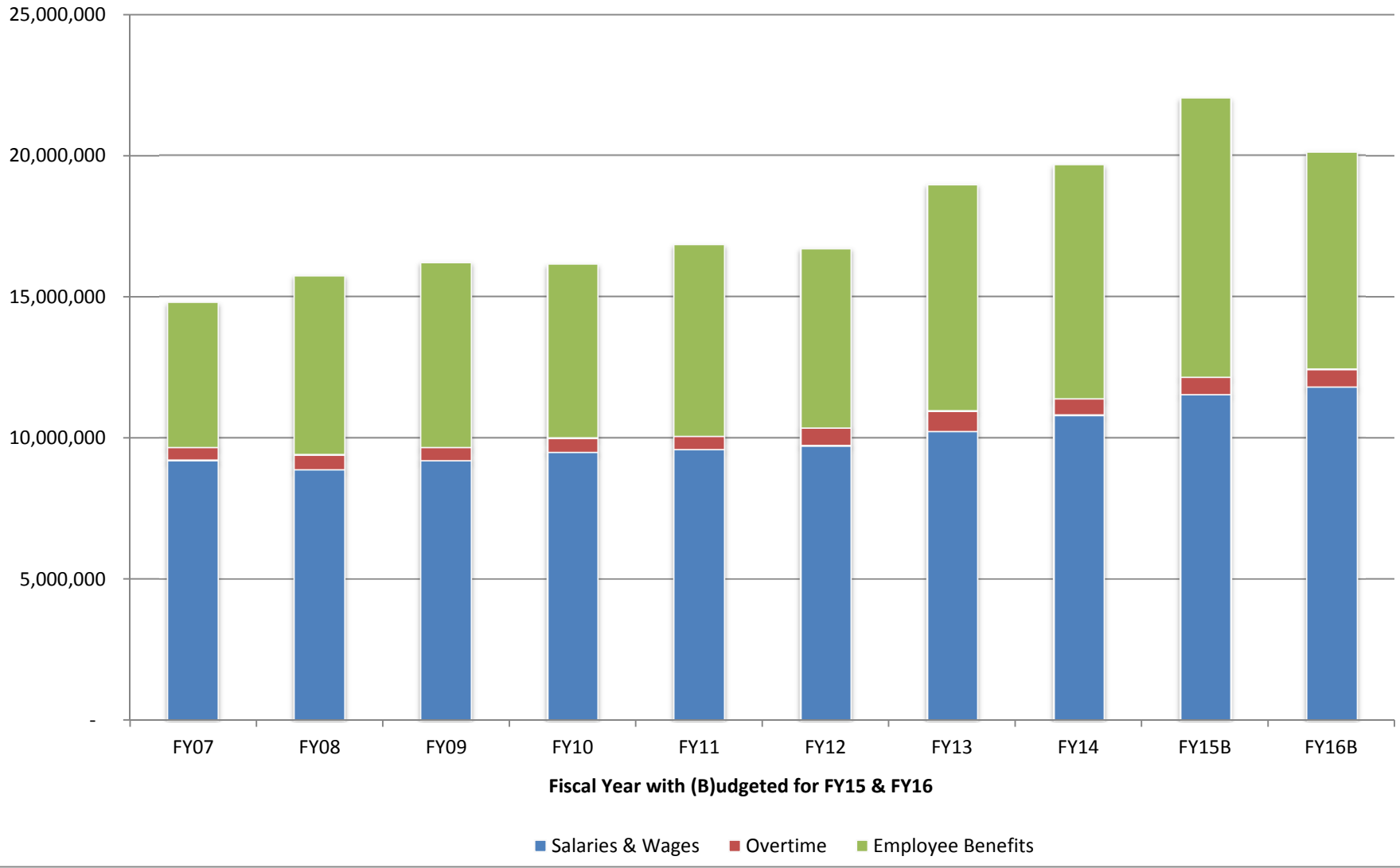
Where the Money Comes From Revenues FY16



Where the Money Goes (All Funds) Expenditures and Capital Transfers FY16



10 Years of Personnel Costs



CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION 2014-88

A RESOLUTION OF THE UNALASKA CITY COUNCIL ESTABLISHING DATES FOR THE FISCAL YEAR 2016 REAL PROPERTY TAX AND BUSINESS PERSONAL PROPERTY TAX COLLECTION EFFORT.

WHEREAS, UCO 6.36.020 states that taxes become due and are delinquent on dates set yearly by resolution.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council sets the following dates for the accomplishment of the FY15 real property tax and business personal property tax collection effort:

January 15, 2015	Mailing of Business Personal Property Declaration Forms
February 27, 2015	Deadline for return of Business Personal Property Declaration Forms
March 31, 2015	Mail Real Property and Business Personal Property Regular, Supplemental, and Involuntary Assessment Notices
May 01, 2015	Deadline for filing appeal to the Board of Equalization
May 12, 2015	Board of Equalization meets
June 30, 2015	Final mailing date for Real and Business Personal Property statements
August 20, 2015	First payment due date for regular Real and Business Personal Property tax rolls Final payment due date for Supplemental and Involuntary Business Personal Property tax rolls
August 21, 2015	Unpaid taxes become delinquent and subject to penalty and interest
October 20, 2015	Final payment due date for regular Real and Business Personal Property tax rolls.
October 21, 2015	Unpaid taxes become delinquent and subject to penalty and interest.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 9th DAY OF DECEMBER 2014.


MAYOR

ATTEST:


CITY CLERK



**CITY OF UNALASKA
UNALASKA, ALASKA**

RESOLUTION 2015-45

**A RESOLUTION OF THE UNALASKA CITY COUNCIL CERTIFYING THE 2015
REAL AND PERSONAL PROPERTY TAX ROLLS**

WHEREAS, the City Council of the City of Unalaska, Alaska has convened as the Board of Equalization on May 12, 2015, and has heard all appeals for the 2015 property tax assessments roll; and

WHEREAS, Unalaska City Code of Ordinances Section 6.32.110 provides that “the Board of Equalization shall certify its actions to the assessor within seven days”;

NOW THEREFORE BE IT RESOLVED that the City Council of the City of Unalaska, Alaska hereby accepts and certifies the property tax assessment roll for 2015 as follows:

REAL PROPERTY ASSESSED VALUE

TOTAL TAXABLE \$397,350,027

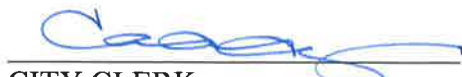
BUSINESS PERSONAL PROPERTY

TOTAL PERSONAL PROPERTY ROLL \$171,732,741

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 12TH DAY OF MAY 2015.


MAYOR PRO TEM

ATTEST:


CITY CLERK



**CITY OF UNALASKA
UNALASKA, ALASKA**

RESOLUTION 2015-44

**A RESOLUTION OF THE UNALASKA CITY COUNCIL ESTABLISHING THE
RATE OF LEVY OF ASSESSED PROPERTY WITHIN THE CITY OF
UNALASKA, ALASKA FOR FISCAL YEAR 2016**

WHEREAS, Unalaska City Code Section 6.28.010(B) states, “The Council shall annually by resolution establish the rate of levy on assessed property within the City”; and

WHEREAS, Unalaska City Council has reviewed options and information regarding the mil rate for Unalaska;

NOW THEREFORE BE IT RESOLVED BY THE UNALASKA CITY COUNCIL THAT the rate of levy on assessed property within the City of Unalaska, Alaska for Fiscal Year 2016 shall be set at 10.5 mils.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 12TH DAY OF MAY 2015.


MAYOR PRO TEM

ATTEST:


CITY CLERK



City of Unalaska
FY2016 General Fund Budget Summary
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
REVENUES						
Raw Seafood Tax	5,260,999	4,784,198	4,449,921	5,250,000	5,074,200	(3.35%)
AK Fisheries Business	4,143,777	4,398,441	4,377,934	4,350,000	3,806,700	(12.49%)
AK Fisheries Resource Landing	3,469,263	4,898,543	6,974,887	6,600,000	5,800,000	(12.12%)
Property Taxes	4,730,689	5,032,561	5,163,989	5,200,000	5,800,000	11.54%
Sales Tax	9,193,256	8,722,523	8,255,697	7,700,000	6,120,000	(20.52%)
Investment Earnings	1,067,235	435,893	741,642	1,000,000	1,000,000	0.00%
Other Revenues	4,970,698	6,151,749	6,318,399	6,039,278	4,404,454	(27.07%)
Total Revenues	32,835,918	34,423,906	36,282,469	36,139,278	32,005,354	(11.44%)
EXPENDITURES						
Mayor & Council	443,371	415,558	468,840	605,469	481,355	(20.50%)
City Administration	1,217,272	1,499,272	1,435,100	1,698,501	1,653,339	(2.66%)
City Clerk	434,239	462,320	565,670	543,146	478,049	(11.99%)
Finance	1,468,688	1,469,182	1,529,454	1,556,656	1,489,327	(4.33%)
Planning	353,103	444,215	458,087	618,949	586,715	(5.21%)
Public Safety	4,030,551	4,706,973	4,943,951	5,691,989	5,798,953	1.88%
Public Works	5,131,731	5,274,947	5,544,709	6,207,948	5,502,377	(11.37%)
Parks, Culture & Recreation	2,232,849	2,439,537	2,614,746	2,958,144	2,699,772	(8.73%)
Other Expenses	6,037,084	5,775,090	5,879,201	5,824,805	5,905,064	1.38%
Total Operating Expenditures	21,348,888	22,487,093	23,439,758	25,705,607	24,594,951	(4.32%)
Transfers To Capital Projects	4,672,400	8,550,000	522,272	1,198,127	842,893	(29.65%)
Transfers To Enterprise Funds	2,301,710	0	34,400	0	0	0.00%
Transfers To Enterprise Capital	16,914,375	7,183,719	(317,954)	690,765	0	(100.00%)
	23,888,485	15,733,719	238,718	1,888,892	842,893	(55.38%)
General Fund Net	(12,401,455)	(3,796,905)	12,603,994	8,544,779	6,567,510	

	Personnel Expenses	Operating Expenses	Capital Expenses	Other Expenses	Budget Approved	% of Fund
EXPENDITURES						
Mayor & Council	50,229	431,126	0	0	481,355	1.96%
City Administration	896,240	757,099	0	0	1,653,339	6.72%
City Clerk	367,154	110,895	0	0	478,049	1.94%
Finance	1,080,988	633,751	27,000	(252,412)	1,489,327	6.06%
Planning	359,965	226,750	0	0	586,715	2.39%
Public Safety	4,266,455	723,230	809,268	0	5,798,953	23.58%
Public Works	3,516,538	1,951,316	34,523	0	5,502,377	22.37%
Parks, Culture & Recreation	1,849,303	850,469	0	0	2,699,772	10.98%
Other Expenses	0	0	0	5,905,064	5,905,064	24.01%
Total Operating Expenditures	12,386,872	5,684,637	870,791	5,652,652	24,594,951	

City of Unalaska
FY2016 General Fund Budget Detail
Revenues
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Taxes							
01010040 - 41110	Real Property Tax	3,363,872	3,493,791	3,450,865	3,500,000	3,900,000	11.43%
01010040 - 41120	Personal Property Tax	1,366,817	1,538,770	1,713,124	1,700,000	1,900,000	11.76%
01010040 - 41310	City Sales Tax	9,193,256	8,722,523	8,255,697	7,700,000	6,120,000	(20.52%)
01010040 - 41410	Raw Seafood Tax	5,260,999	4,784,198	4,449,921	5,250,000	5,074,200	(3.35%)
01010040 - 41911	Real Property Tax P&I	5,112	53,203	25,354	20,000	20,000	0.00%
01010040 - 41912	Personal Property Tax P&I	20,475	18,047	11,623	10,000	10,000	0.00%
01010040 - 41930	Gen Sales and Use Tax P&I	40,069	22,692	55,680	20,000	20,000	0.00%
01010040 - 41941	Raw Seafood Tax Penalty / Int	21,448	8,001	25,667	5,000	10,000	100.00%
Total Taxes		19,272,049	18,641,224	17,987,929	18,205,000	17,054,200	(6.32%)
Intergovernmental							
01010041 - 42350	State Shared Revenue	418,070	437,654	323,260	318,779	303,626	(4.75%)
01010041 - 42351	Fisheries Business Tax	4,143,777	4,398,441	4,377,934	4,350,000	3,806,700	(12.49%)
01010041 - 42352	Fisheries Resource Land Tax	3,469,263	4,898,543	6,974,887	6,600,000	5,800,000	(12.12%)
01010041 - 42353	Motor Vehicle License Tax	86,368	69,510	64,499	50,000	60,000	20.00%
01010041 - 42354	Alcoholic Beverage Tax	14,200	2,500	16,700	5,000	5,000	0.00%
01010041 - 42359	Other State Revenue	713,441	926,476	959,807	1,525,211	278,301	(81.75%)
01010041 - 42390	State PILT	632,646	769,986	769,794	763,585	741,336	(2.91%)
01011041 - 42151	DMV Commissions	57,913	62,771	57,791	50,000	50,000	0.00%
01011041 - 42155	Corrections Contract	628,132	628,132	762,050	625,000	481,000	(23.04%)
01011041 - 42156	Byrne Drug Grant	3,977	0	0	0	0	0.00%
01011041 - 42157	Local Emergency Planning	14,343	14,343	14,343	14,343	14,343	0.00%
01011041 - 42198	Other Grants-DPS	0	96	3,000	0	0	0.00%
01011041 - 42199	Misc State Operating Grants PS	19,051	10,975	51,914	25,000	0	(100.00%)
01011541 - 42199	Misc State Operating Grants PW	31,181	4,325	0	0	0	0.00%
01012041 - 42101	Fed FCC Universal Srv Grant O	9,763	54,067	50,777	42,780	39,874	(6.79%)
01012041 - 42170	AK Public Library Assistance	15,400	0	8,600	7,000	7,000	0.00%
01012041 - 42171	IMLS Library Grant	7,000	7,000	7,000	18,000	6,000	(66.67%)
01012041 - 42172	OWL Library Grant	0	22,214	27,275	24,615	0	(100.00%)
01012041 - 42199	Misc State Operating Grant PCR	0	7,157	0	83,993	3,700	(95.59%)
01013541 - 42152	Debt Reimbursements Grants	833,318	823,951	827,547	688,179	688,424	0.04%
Total Intergovernmental		11,097,844	13,138,142	15,297,179	15,191,485	12,285,304	(19.13%)
Charges for Services							
01010142 - 43130	Zoning and Subdivision Fees	3,000	2,350	2,700	2,000	2,000	0.00%
01010142 - 43140	Printing / Duplicating Service	12	3	0	0	0	0.00%
01010142 - 43190	Other and Late Fees	6,357	63,178	9,223	40,000	40,000	0.00%
01011042 - 43210	Prisoner Fees	150	450	0	700	500	(28.57%)
01011042 - 43211	Impound Yard Storage Fees	940	520	420	0	500	0.00%
01011042 - 43212	Police Civil Service	700	950	950	500	950	90.00%
01011042 - 43250	Ambulance Service Fees	5,100	0	0	87,000	72,000	(17.24%)
01011042 - 43251	EMT Class Fees	0	0	0	(2,407)	500	(120.78%)
01011042 - 43260	Animal Control / Shelter Fees	875	1,277	495	600	600	0.00%
01012042 - 43710	Facility Passes	105,411	113,650	106,890	115,000	115,000	0.00%
01012042 - 43720	Program Fees	66,310	75,424	70,213	75,000	75,000	0.00%
01012042 - 43730	Concessions	0	0	0	3,000	3,000	0.00%
01012042 - 43740	Facility Rental Fees	9,155	6,760	12,721	6,000	6,000	0.00%
01012042 - 43750	Equipment Rental Fees	554	200	643	500	500	0.00%
01012042 - 43760	Other PCR Fees	4,853	7,392	6,407	4,000	4,000	0.00%
01012042 - 43770	Library Fees	11,183	14,017	14,341	12,000	14,300	19.17%
01012042 - 43771	Passport Fees (libry)	2,800	3,475	3,775	4,000	4,000	0.00%
01012042 - 43772	Library Postage Fee	836	749	409	300	300	0.00%
Total Charges for Services		218,236	290,395	229,185	348,193	339,150	(2.60%)

City of Unalaska
FY2016 General Fund Budget Detail
Revenues
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Investment Income							
01010043 - 47110	Interest Revenue	1,385,882	832,408	1,032,683	1,000,000	1,000,000	0.00%
01010043 - 47115	Interest Income-bonds	60	120	30	0	0	0.00%
01010043 - 47120	Incr (Decr) FMV Investments	(318,647)	(396,515)	(291,041)	0	0	0.00%
Total Investment Income		1,067,295	436,013	741,672	1,000,000	1,000,000	0.00%
Assessments							
01010044 - 46500	Special Assessments	0	5,644	0	0	0	0.00%
01010044 - 46513	Special Assess Pen & Int	0	0	3,151	0	0	0.00%
Total Assessments		0	5,644	3,151	0	0	0.00%
Other							
01010047 - 45110	Business Licenses and Permits	11,819	10,258	12,959	11,000	11,000	0.00%
01010047 - 45210	Building Permits	3,675	3,750	4,800	4,000	4,000	0.00%
01010047 - 45220	Taxi Permits	2,395	2,925	2,550	2,500	2,500	0.00%
01010047 - 45230	Animal Licenses	395	230	175	600	300	(50.00%)
01010047 - 46210	Forfeits	350	2,620	5,076	1,500	1,500	0.00%
01010047 - 47210	Tideland Rent	(65,225)	53,059	71,227	50,000	77,800	55.60%
01010047 - 47220	Land Rent	15,609	25,530	14,447	25,000	19,600	(21.60%)
01012047 - 47400	Contrib & Donate / Prv Sources	0	100	0	0	0	0.00%
Total Other		(30,981)	98,472	111,235	94,600	116,700	23.36%
Other Financing Sources							
01010048 - 49210	Sale of Fixed Assets	9,977	9,284	8,823	100,000	10,000	(90.00%)
01010048 - 49410	Other	0	0	6,620	0	0	0.00%
01019848 - 49110	Transfers From Spec Rev Fnd	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	0.00%
01019848 - 49120	Transfers From Gov Capt Projec	775	225,714	0	0	0	0.00%
01019848 - 49140	Transfers From Entrp Capt Proj	723	379,019	320,826	0	0	0.00%
01019848 - 49150	Transfers from Prop Cap Assets	0	0	375,851	0	0	0.00%
Total Other Financing Sources		1,211,475	1,814,017	1,912,119	1,300,000	1,210,000	(6.92%)
Total General Fund Revenues		32,835,918	34,423,906	36,282,469	36,139,278	32,005,354	(11.44%)

General Fund: **Mayor and City Council** (0100-001)

Mission

Strengthen our economy and sense of community.

Functions and Responsibilities

- *Establish policies that govern the functions and operations of the City through the adoption of ordinances and resolutions.*
- *Determine the level of services for the City and appropriate funds necessary to provide high quality services for the community with the available resources.*
- *Promote innovation and flexibility to meet the changing needs of our community.*
- *Hold public meetings and/or hearings in an open and transparent way to provide opportunities for citizen input on decisions that affect their quality of life.*
- *Represent and promote the City at the local, State, and Federal level.*

Departmental Goals

- *Successfully lobby on the State and Federal level for issues that are important to the community of Unalaska and the Port of Dutch Harbor by being prepared and well informed about matters that impact the community.*
- *Protect the financial interests of the City.*
- *Make informed decisions that maintain and protect infrastructure needed to provide dependable and efficient services.*
- *Promote economic development in the community.*
- *Set clear and definable goals for future projects or upgrades.*
- *Identify clear measurements of need for projects or services.*
- *Support Community Vision and Comprehensive Plan.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure financial sustainability policies are followed	Protect the financial interests of the City
Develop a plan to address future Arctic impacts to Unalaska and the Port of Dutch Harbor	Set clear and definable goals for future projects or upgrades
Review and adopt a comprehensive 5-year Capital and Major Maintenance Program annually	Set clear and definable goals for future projects or upgrades
Support Planning Commission in creating land use policies for possible Arctic development	Support Community Vision and Comprehensive Plan
Encourage land development for future business, industry and residential growth	Support Community Vision and Comprehensive Plan

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Mayor & Council							
Council							
01020151 - 51100	Salaries and Wages	34,900	37,400	32,900	44,400	44,400	0.00%
01020151 - 52200	FICA & Medicare Emplr Match	2,670	2,862	2,517	3,397	3,397	0.00%
01020151 - 52300	PERS Employer Contribution	7,280	6,139	4,758	6,341	2,284	(64.00%)
01020151 - 52500	Workers Compensation	140	154	112	205	148	(27.60%)
Total Personnel Expenses		44,991	46,555	40,287	54,343	50,229	(7.57%)
01020152 - 53260	Training Services	1,200	6,775	4,205	6,000	6,000	0.00%
01020152 - 53300	Other Professional Svs	155,315	155,250	197,243	279,000	159,000	(43.00%)
01020152 - 54230	Custodial Services/Supplies	0	28	0	0	0	0.00%
01020152 - 55310	Telephone / Fax/ TV	1,077	800	1,287	1,000	1,000	0.00%
01020152 - 55901	Advertising	2,000	1,500	0	0	0	0.00%
01020152 - 55902	Printing and Binding	824	647	0	0	0	0.00%
01020152 - 55903	Travel and Related Costs	66,962	56,751	68,622	68,951	68,951	0.00%
01020152 - 55906	Membership Dues	10,377	7,990	3,659	9,005	9,005	0.00%
01020152 - 55999	Other	361	394	1,021	1,500	1,500	0.00%
01020152 - 56100	General Supplies	40,584	38,441	38,843	37,500	37,500	0.00%
01020152 - 56120	Office Supplies	403	159	937	250	250	0.00%
01020152 - 56310	Food/Bev/Related for Programs	0	46	323	1,400	1,400	0.00%
01020152 - 56320	Business Meals	14,738	16,304	18,012	20,510	20,510	0.00%
01020152 - 56330	Food/Bev/Related Emp Apprctn	1,816	1,402	1,419	910	910	0.00%
01020152 - 56400	Books and Periodicals	0	0	225	0	0	0.00%
01020152 - 58498	Council Sponsorships Contngncy	1,957	8,060	9,500	20,000	20,000	0.00%
01020152 - 58499	Council Sponsorships - Planned	100,766	74,458	83,257	105,100	105,100	0.00%
Total Operating Expenses		398,380	369,003	428,553	551,126	431,126	(21.77%)
Total Council		443,371	415,558	468,840	605,469	481,355	(20.50%)

General Fund: ***City Manager's Office*** (0100-002)
 Responsible Manager/Title: City Manager

Mission

To provide professional advice and guidance to the city council, act as the city's representative regarding state and federal issues, and manage city services in an efficient manner while ensuring that the public is included and informed throughout government processes.

Functions and Responsibilities

- *Oversees the day-to-day operations of the City*
- *Implements the policy direction by the City Council*
- *Serves as an information resource to the City Council, citizens, and staff*
- *Manages City sponsored events and special projects*
- *Maintains relations between the City and legislators, federal and state agencies, and other governments and organizations*

Departmental Goals

- *To ensure that City services are being provided efficiently, economically, and effectively*
- *To aggressively pursue grant funding for capital projects and operations*
- *To promote a healthy local economy by closely monitoring regional fisheries related issues and advocating for the local fishing industry*
- *To foster open, constructive communication between the City and it's stakeholders*
- *To promote economic development supporting Ports Operations*
- *To ensure that all State and Federal Regulations are met by facilities and operations*
- *To serve as resource for City Council Directives*
- *To ensure air transportation is supporting community needs*

OBJECTIVES FOR FY 2016

OBJECTIVE	SUPPORTS DEPARTMENTAL GOAL
Oversee development and implementation of public relations/information plan for the City	To ensure that City services are being provided efficiently, economically, and effectively
Obtain grant funding for UMC Port Project	To aggressively pursue grant funding for capital projects and operations
Management Training for Directors	To ensure that City services are being provided efficiently, economically, and effectively
Lobby Legislature for long term fix for PERS and support Revenue Sharing	To serve as resource for City Council Directives
Explore employee housing solutions	To serve as resource for City Council Directives
Guide Wastewater and Water Treatment Improvements Process	To ensure that all State and Federal Regulations are met by facilities

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
City Administration							
City Manager's Office							
01020251 - 51100	Salaries and Wages	176,631	179,196	190,729	167,754	171,265	2.10%
01020251 - 51300	Overtime	508	849	1,163	800	800	0.00%
01020251 - 52100	Health Insurance Benefit	25,957	41,935	44,409	38,476	35,951	(6.60%)
01020251 - 52200	FICA & Medicare Emplr Match	11,850	11,677	12,667	11,033	11,305	2.50%
01020251 - 52300	PERS Employer Contribution	59,911	65,886	70,101	74,215	46,784	(37.00%)
01020251 - 52400	Unemployment Insurance	600	680	506	463	400	(13.60%)
01020251 - 52500	Workers Compensation	699	966	736	765	566	(26.10%)
Total Personnel Expenses		276,155	301,190	320,311	293,506	267,071	(9.01%)
01020252 - 53230	Legal Services	461	0	0	0	0	0.00%
01020252 - 53260	Training Services	625	1,149	1,270	950	950	0.00%
01020252 - 53300	Other Professional Svcs	0	9,000	21,275	20,000	20,000	0.00%
01020252 - 54230	Custodial Services/Supplies	39,166	37,960	38,024	39,700	39,700	0.00%
01020252 - 54300	Repair/Maintenance Services	1,969	763	2,740	1,500	1,500	0.00%
01020252 - 54420	Equipment Rental	95	69	80	0	0	0.00%
01020252 - 55310	Telephone/Fax/TV	2,792	1,647	2,055	2,500	2,500	0.00%
01020252 - 55901	Advertising	2,100	1,720	1,695	1,900	1,900	0.00%
01020252 - 55902	Printing and Binding	1,135	2,833	2,536	3,300	3,300	0.00%
01020252 - 55903	Travel and Related Costs	25,152	20,071	32,569	31,000	31,000	0.00%
01020252 - 55905	Postal Services	623	860	185	1,000	1,000	0.00%
01020252 - 55906	Membership Dues	1,015	975	500	550	550	0.00%
01020252 - 55908	Employee Moving Costs	6,872	0	0	0	10,000	0.00%
01020252 - 56100	General Supplies	4,355	14,324	2,909	11,000	11,000	0.00%
01020252 - 56120	Office Supplies	1,630	1,583	2,293	3,000	3,000	0.00%
01020252 - 56260	Gasoline for Vehicles	1,174	1,393	1,666	1,320	1,320	0.00%
01020252 - 56320	Business Meals	1,535	1,551	3,658	2,800	2,800	0.00%
01020252 - 56330	Food/Bev/Related Emp Apprctn	3,576	5,660	4,745	6,405	6,405	0.00%
01020252 - 56400	Books and Periodicals	150	460	698	1,085	1,085	0.00%
Total Operating Expenses		94,426	102,019	118,897	128,010	138,010	7.81%
01020253 - 57400	Machinery and Equipment	0	32,834	0	0	0	0.00%
Total Capital Outlay		0	32,834	0	0	0	0.00%
Total City Manager's Office		370,581	436,043	439,208	421,516	405,081	(3.90%)

General Fund: Administration (0100-003)
 Responsible Manager/Title: Patrick Jordan, Assistant City Manager

Mission Statement

The mission of the Department of Administration is to provide effective, fiscally responsible municipal services of the highest quality, consistent with the resources available to us.

Functions and Responsibilities

- *The implementation of programs and policies established by the City Council*
- *Provides overall direction, coordination and management for all City departments*
- *Provides support for daily operations to all City departments*
- *Provides centralized human resources and risk management and associated policies and programs*
- *Conducts research and participates in labor negotiations*
- *Manages and administers City Council's Community Support Grant program*
- *Participates in capital projects, conducts research and other tasks as necessary*

Departmental Goals

- *To ensure Council policies and program achieve their objectives and desire outcomes*
- *To ensure quality employee performance and reduce performance-related liability through staff development and training programs*
- *To ensure City's hiring and employment process meets Code requirements. Equal Opportunity Employment and Affirmative Action Plans*
- *To ensure pay and benefit plans are equitable and competitive through research and analysis*
- *To provide quality customer service to all departments and employees*
- *To recruit and retain highly qualified employees*
- *To maintain a cost effective health insurance program*
- *To provide risk management support to all departments*

DEPARTMENT OF ADMINISTRATION OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Provide Management Team Training	Ensure quality employee performance and foster staff development
Perform specific training to managers (i.e. Labor Law, Hiring, EEO)	To ensure City's hiring and employment process meets Code requirements , EEO and AA Plans
Complete Collective Bargaining with PSEA-Public Safety	Achieve Council's Policy and Program goals
Assist in preparation of annual City budget	Achieve Council's Policy and Program goals; to provide risk management support to all departments
Implement Comp/Classification Study with the remaining 3 Bargaining groups as opportunity presents itself	Recruit and Retain highly qualified employees. Build integrity/equity into the compensation system
Develop Employee Recognition system	Foster Staff Development

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

City Administration		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Administration							
01020351 - 51100	Salaries and Wages	202,774	248,932	239,575	275,739	284,750	3.30%
01020351 - 51200	Temporary Employees	805	0	5,073	0	0	0.00%
01020351 - 51300	Overtime	36	15	0	382	267	(30.10%)
01020351 - 52100	Health Insurance Benefit	45,653	76,706	75,234	80,824	75,519	(6.60%)
01020351 - 52200	FICA & Medicare Emplr Match	15,595	18,794	18,768	21,124	21,806	3.20%
01020351 - 52300	PERS Employer Contribution	67,589	83,661	87,359	120,928	76,755	(36.50%)
01020351 - 52400	Unemployment Insurance	1,349	1,877	1,448	1,625	1,402	(13.70%)
01020351 - 52500	Workers Compensation	751	957	821	1,242	925	(25.50%)
Total Personnel Expenses		334,551	430,941	428,277	501,864	461,424	(8.06%)
01020352 - 53230	Legal Services	27,722	26,577	6,861	70,000	60,000	(14.30%)
01020352 - 53260	Training Services	1,562	6,697	1,838	25,000	20,000	(20.00%)
01020352 - 53264	Education Reimbursement	0	666	0	2,000	2,000	0.00%
01020352 - 53300	Other Professional Svs	18,225	89,596	31,262	30,000	30,000	0.00%
01020352 - 53410	Software / Hardware Support	1,829	0	0	0	0	0.00%
01020352 - 53490	Other Technical Services	0	275	0	0	0	0.00%
01020352 - 54110	Water / Sewerage	1,015	1,101	1,088	1,250	1,900	52.00%
01020352 - 54210	Solid Waste	3,083	2,444	3,148	3,568	3,642	2.10%
01020352 - 54230	Custodial Services/Supplies	0	1,229	0	0	0	0.00%
01020352 - 54410	Buildings / Land Rental	0	50	458	2,000	2,000	0.00%
01020352 - 54420	Equipment Rental	73	53	62	0	0	0.00%
01020352 - 55200	General Insurance	163,121	167,582	191,291	247,478	288,378	16.50%
01020352 - 55310	Telephone/Fax/TV	24,569	25,192	25,591	27,180	34,080	25.40%
01020352 - 55320	Network / Internet	1,088	0	0	2,000	3,400	70.00%
01020352 - 55901	Advertising	1,942	5,357	12,946	12,000	12,000	0.00%
01020352 - 55902	Printing and Binding	0	127	0	1,500	1,500	0.00%
01020352 - 55903	Travel and Related Costs	1,833	19,192	9,377	18,900	18,900	0.00%
01020352 - 55905	Postal Services	485	485	513	1,200	1,200	0.00%
01020352 - 55906	Membership Dues	940	486	500	1,400	1,400	0.00%
01020352 - 55908	Employee Moving Costs	0	0	0	5,000	5,000	0.00%
01020352 - 55999	Other	0	0	0	400	400	0.00%
01020352 - 56100	General Supplies	2,511	1,339	20	2,500	2,500	0.00%
01020352 - 56120	Office Supplies	4,382	11,952	3,516	12,265	12,265	0.00%
01020352 - 56150	Computer Hardware / Software	2,545	0	0	0	0	0.00%
01020352 - 56160	Uniforms	0	0	0	100	100	0.00%
01020352 - 56220	Electricity	47,778	37,881	50,004	55,000	55,000	0.00%
01020352 - 56240	Heating Oil	30,729	31,329	28,137	36,000	31,000	(13.90%)
01020352 - 56260	Gasoline for Vehicles	1,782	1,677	1,268	1,600	1,600	0.00%
01020352 - 56320	Business Meals	366	388	1,368	1,000	1,000	0.00%
01020352 - 56330	Food/Bev/Related Emp Apprctn	1,643	2,041	2,295	1,500	1,500	0.00%
01020352 - 56400	Books and Periodicals	1,524	299	0	3,200	3,200	0.00%
Total Operating Expenses		340,748	434,016	371,541	564,041	593,965	5.31%
Total Administration		675,299	864,958	799,818	1,065,905	1,055,389	(0.99%)

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
City Administration						
Natural Resources						
01020451 - 51100 Salaries and Wages	99,106	104,621	104,767	107,952	108,489	0.50%
01020451 - 52100 Health Insurance Benefit	14,851	22,558	23,196	23,040	21,528	(6.60%)
01020451 - 52200 FICA/Medicare Employer Match	7,582	8,004	8,015	8,258	8,299	0.50%
01020451 - 52300 PERS Employer Benefit	31,093	36,227	37,422	45,770	28,682	(37.30%)
01020451 - 52400 Unemployment Ins Benefit	469	568	374	463	400	(13.60%)
01020451 - 52500 Workers Compensation	338	401	342	473	347	(26.50%)
Total Personnel Expenses	153,438	172,379	174,116	185,956	167,745	(9.79%)
01020452 - 53260 Training Services	547	1,419	0	0	0	0.00%
01020452 - 54300 Repair/Maintenance Services	0	550	0	500	500	0.00%
01020452 - 55310 Telephone / Fax / TV	1,329	877	808	840	840	0.00%
01020452 - 55903 Travel and Related Costs	12,525	20,608	17,089	20,000	20,000	0.00%
01020452 - 55906 Membership Dues	1,650	1,650	2,150	2,650	2,650	0.00%
01020452 - 56120 Office Supplies	1,511	438	1,603	750	750	0.00%
01020452 - 56400 Books and Periodicals	392	349	309	384	384	0.00%
Total Operating Expenses	17,954	25,892	21,959	25,124	25,124	0.00%
Total Natural Resources	171,392	198,271	196,075	211,080	192,869	(8.63%)

General Fund: **City Clerk's Office** (0100-005)
 Responsible Manager/Title: Catherine Hazen, City Clerk

Mission Statement

The mission of the Office of the City Clerk is to fulfill its role as elections official, tax collector, legislative administrator, and records manager for the City in an efficient, professional and friendly manner, and to serve the citizens of Unalaska as an accessible and responsive representative of transparent and open government.

Functions and Responsibilities

- *Administers elections*
- *Prepares agendas and information packets for City Council meetings and records the minutes of the meetings*
- *Manages the assessment and collection of taxes, the issuance of business licenses, and the collection of water and sewer assessments*
- *Provides support services to other City departments, including records management and storage, mail, and phone services*
- *Prepares and posts public notices and handles requests for public information*
- *Maintains official records*

Departmental Goals

- *To provide friendly, knowledgeable service to citizens, elected officials and City staff*
- *To ensure that Council meetings are properly noticed, that information needed for the meetings is published in a timely manner, and that the minutes are accurate and complete*
- *To manage the collection of taxes in a timely, accurate, and fair manner*
- *To protect and preserve City records while protecting the public's right to access information*
- *To implement fair and impartial elections in full compliance with all applicable regulations*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Continue with sales and property tax legal proceedings	Provide timely and accurate collection of taxes
Update the citywide records retention policy	Protect and preserve City records
Continue implementation of Tyler Content Manager for records management and agenda automation	Manage Council meeting information, and protect and preserve City records
Develop retention policy for electronic communications	Protect and preserve City records

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

City Clerk		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Clerks							
01020551 - 51100	Salaries and Wages	209,394	219,267	235,049	237,707	223,489	(6.00%)
01020551 - 51200	Temporary Employees	10,572	11,045	7,306	0	0	0.00%
01020551 - 51300	Overtime	1,002	1,900	2,163	3,000	1,000	(66.70%)
01020551 - 52100	Health Insurance Benefit	42,110	67,673	65,979	69,120	64,584	(6.60%)
01020551 - 52200	FICA & Medicare Emplr Match	16,904	17,764	18,700	18,415	17,173	(6.70%)
01020551 - 52300	PERS Employer Contribution	67,461	76,826	78,665	101,581	58,999	(41.90%)
01020551 - 52400	Unemployment Insurance	1,417	1,866	1,324	1,389	1,200	(13.60%)
01020551 - 52500	Workers Compensation	807	888	740	1,039	709	(31.80%)
Total Personnel Expenses		349,667	397,229	409,928	432,251	367,154	(15.06%)
01020552 - 53100	Official / Administrative	825	834	1,215	1,000	1,000	0.00%
01020552 - 53210	Audit and Accounting	558	663	576	0	0	0.00%
01020552 - 53230	Legal Services	1,793	536	6,771	7,000	6,000	(14.30%)
01020552 - 53250	Assessment Services	13,674	30,685	42,601	38,000	35,000	(7.90%)
01020552 - 53260	Training Services	1,495	3,182	1,941	2,115	3,200	51.30%
01020552 - 53264	Education Reimbursement	0	0	0	3,750	3,000	(20.00%)
01020552 - 53300	Other Professional Svs	20,190	6,256	62,419	24,880	24,880	0.00%
01020552 - 54230	Custodial Services/Supplies	0	126	0	0	0	0.00%
01020552 - 54300	Repair/Maintenance Services	4,757	2,258	5,135	4,800	4,000	(16.70%)
01020552 - 54410	Buildings / Land Rental	66	349	38	100	100	0.00%
01020552 - 54420	Equipment Rental	416	303	351	1,000	1,000	0.00%
01020552 - 55310	Telephone / Fax / TV	1,016	720	782	1,000	1,000	0.00%
01020552 - 55901	Advertising	1,692	3,147	2,512	4,000	4,000	0.00%
01020552 - 55902	Printing and Binding	1,709	1,776	1,178	2,500	1,500	(40.00%)
01020552 - 55903	Travel and Related Costs	2,807	5,418	3,654	5,650	12,500	121.20%
01020552 - 55905	Postal Services	4,387	3,193	2,927	3,500	3,500	0.00%
01020552 - 55906	Membership Dues	874	460	335	500	910	82.00%
01020552 - 55999	Other	532	184	329	500	500	0.00%
01020552 - 56100	General Supplies	463	781	0	0	200	0.00%
01020552 - 56120	Office Supplies	26,777	3,717	7,075	9,000	5,955	(33.80%)
01020552 - 56150	Computer Hardware / Software	0	0	15,345	0	1,600	0.00%
01020552 - 56320	Business Meals	328	152	98	600	500	(16.70%)
01020552 - 56330	Food/Bev/Related Emp Apprctn	214	353	316	300	300	0.00%
01020552 - 59100	Interest Expense	0	0	147	700	250	(64.30%)
Total Operating Expenses		84,572	65,092	155,742	110,895	110,895	0.00%
Total Clerks		434,239	462,320	565,670	543,146	478,049	(11.99%)

Mission Statement

The mission of the Finance Department is to provide sound and innovative financial management in the areas of financial record keeping, payroll, accounts payable, billing, accounts receivable, budgeting, and reporting with the desire to provide outstanding customer service and conduct ourselves according to the highest professional standards.

Functions and Responsibilities

- *Prepares the City's Comprehensive Annual Financial Report, Annual budget, and interim financial reports.*
- *Procures goods and services and processes payments to City vendors and employees.*
- *Performs billing, collection and customer service for public utilities, ports, and other City departments.*
- *Directs the city's cash, investment, and debt management activities.*

Departmental Goals

- *To provide accurate and timely financial information to the City's staff; elected officials; citizens and other stakeholders.*
- *To safeguard the City's assets and provide for high returns on investments while minimizing risk and maintaining liquidity.*
- *To process accounts payable, payroll, billing and accounts receivable. efficiently and accurately.*
- *To provide support, information and assistance to other city departments.*
- *To maintain a high level of professional standards by complying with all applicable laws, regulations, recommended practices and by participating in continuing professional education.*
- *To Prepare the Comprehensive Annual Financial Report consistent with the criteria established by the Government Finance Officers Association of the United States and Canada (GFOA) for its Certificate of Achievement for Excellence in Financial Reporting Program.*
- *To have no findings during the single audit of State and Federal awards and process grant reporting timely and accurately.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Improve the operating and capital budget document to comply with GFOA recommended practices	Maintain high professional standards
Final steps in utility billing system to implement web access for customers with Customer Self Serve.	To efficiently and accurately process billing and collections in person or via the internet
Identify city-wide financial policies that need to be developed, expanded or clarified and begin to prepare drafts for review	Safeguard city assets Support other departments Maintain high professional standards
Continue to development of financial sustainability plan	Safeguard city assets and plan for the future
Offer governmental accounting training for Finance Department Staff	Accurate reporting Accurate processing Maintain high professional standards

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

Finance	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Finance						
01020651 - 51100 Salaries and Wages	404,624	407,862	392,233	431,243	460,444	6.80%
01020651 - 51200 Temporary Employees	12,589	9,472	1,795	13,473	13,213	(1.90%)
01020651 - 51300 Overtime	428	67	172	38	183	381.60%
01020651 - 52100 Health Insurance Benefit	93,153	138,050	137,492	150,430	140,556	(6.60%)
01020651 - 52200 FICA & Medicare Emplr Match	31,941	31,600	30,104	34,021	35,821	5.30%
01020651 - 52300 PERS Employer Contribution	134,540	141,774	134,722	187,636	120,352	(35.90%)
01020651 - 52400 Unemployment Insurance	2,931	3,538	3,113	3,169	2,728	(13.90%)
01020651 - 52500 Workers Compensation	1,575	1,616	1,256	1,983	1,490	(24.90%)
01020651 - 52900 Other Employee Benefits	8	1	0	0	0	0.00%
Total Personnel Expenses	681,789	733,981	700,888	821,993	774,787	(5.74%)
01020652 - 53210 Audit and Accounting	83,626	98,809	80,634	90,000	95,000	5.60%
01020652 - 53220 Investment Management Svcs	129,801	129,860	130,434	130,200	130,200	0.00%
01020652 - 53230 Legal Services	0	0	0	250	250	0.00%
01020652 - 53260 Training Services	8,038	2,734	2,510	5,000	5,000	0.00%
01020652 - 53264 Education Reimbursement	7,254	8,501	0	6,000	1,000	(83.30%)
01020652 - 53300 Other Professional Svcs	1,762	39,745	111,385	2,000	2,000	0.00%
01020652 - 54110 Water / Sewerage	0	0	428	0	0	0.00%
01020652 - 54210 Solid Waste	0	0	58	0	0	0.00%
01020652 - 54230 Custodial Services/Supplies	0	168	0	100	100	0.00%
01020652 - 54300 Repair/Maintenance Services	5,887	5,222	3,084	8,000	8,000	0.00%
01020652 - 54420 Equipment Rental	416	303	351	500	500	0.00%
01020652 - 55310 Telephone/Fax/TV	569	1,362	1,151	2,000	2,000	0.00%
01020652 - 55902 Printing and Binding	0	0	383	0	0	0.00%
01020652 - 55903 Travel and Related Costs	12,326	12,729	14,741	17,000	17,000	0.00%
01020652 - 55904 Banking / Credit Card Fees	8,908	9,554	13,151	9,600	20,000	108.30%
01020652 - 55905 Postal Services	3,160	3,295	3,347	3,700	3,700	0.00%
01020652 - 55906 Membership Dues	1,607	1,455	510	1,500	1,500	0.00%
01020652 - 55908 Employee Moving Costs	6,621	0	1,755	0	0	0.00%
01020652 - 55999 Other	0	45	0	0	0	0.00%
01020652 - 56100 General Supplies	121	0	261	2,500	2,500	0.00%
01020652 - 56120 Office Supplies	18,480	14,272	16,717	16,000	16,000	0.00%
01020652 - 56220 Electricity	0	0	240	0	0	0.00%
01020652 - 56260 Gasoline for Vehicles	1,096	640	321	600	600	0.00%
01020652 - 56320 Business Meals	346	765	405	500	500	0.00%
01020652 - 56330 Food/Bev/Related Emp Apprctn	3,380	3,367	1,900	3,800	3,800	0.00%
01020652 - 56400 Books and Periodicals	1,145	690	740	700	700	0.00%
Total Operating Expenses	294,544	333,516	384,503	299,950	310,350	3.47%
01020653 - 57400 Machinery and Equipment	0	0	0	0	27,000	0.00%
Total Capital Outlay	0	0	0	0	27,000	0.00%
01020654 - 58920 Allocations OUT-Credit	(169,404)	(194,532)	(228,877)	(247,786)	(252,412)	1.90%
Total Other Expenses	(169,404)	(194,532)	(228,877)	(247,786)	(252,412)	1.87%
Total Finance	806,928	872,965	856,514	874,157	859,725	(1.65%)

General Fund: **Information Systems Department** (0100-007)
 Responsible Manager/Title: Patricia Soule, Finance Director

Mission Statement

The mission of the Information Systems department is to promote excellence, quality, and efficiency by delivering and supporting enabling technology for network services and infrastructure, programs, and applications while protecting city-wide data.

Functions and Responsibilities

- *Installs, monitors and maintains the City's information system hardware, including servers, PCs, printers, backup devices, and wireless/wired networking equipment.*
- *Installs, monitors, and maintains the City's VOIP phones system in all major buildings.*
- *Manages the selection and installation of software and provides user support to all City departments.*
- *Develops and implements security procedures and a disaster recovery plan.*

Departmental Goals

- *To provide quality, cost effective services through the innovative use of technology.*
- *To ensure reliable infrastructure thereby minimizing down-time for City network users.*
- *To maintain a high level of professionalism, knowledge and skills through continuing training and investigation of new technology.*
- *To facilitate the usage of City hardware and software.*

OBJECTIVES FOR FY 2015

Objective	Supports Departmental Goal
Install new server cluster for virtual desktops, new storage hardware, and new switch cluster.	To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.
Continuing to further implement the Tyler/Munis product line relative to City needs.	Facilitate usage of hardware/software.
Continue Developing Virtual Servers, monitor SAN devices, testing and evaluate Virtual desktops.	To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.
Continue installing/upgrading Wireless Backbone equipment to increase bandwidth between City buildings and assist with connecting Proprietary Funds monitoring locations (SCADA)(Security)	To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

Finance		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Information Systems							
01020751 - 51100	Salaries and Wages	150,551	172,958	168,448	181,857	185,996	2.30%
01020751 - 51300	Overtime	2,077	3,198	1,096	3,850	3,850	0.00%
01020751 - 52100	Health Insurance Benefit	31,386	52,108	47,487	53,223	49,730	(6.60%)
01020751 - 52200	FICA & Medicare Emplr Match	11,676	13,055	12,964	14,208	14,524	2.20%
01020751 - 52300	PERS Employer Contribution	49,932	61,078	58,906	80,072	50,572	(36.80%)
01020751 - 52400	Unemployment Insurance	1,128	1,257	842	1,071	924	(13.70%)
01020751 - 52500	Workers Compensation	556	669	532	817	605	(25.90%)
Total Personnel Expenses		247,306	304,322	290,275	335,098	306,201	(8.62%)
01020752 - 53260	Training Services	9,450	6,790	6,660	10,500	8,000	(23.80%)
01020752 - 53300	Other Professional Svs	5,217	2,719	19,536	37,340	5,000	(86.60%)
01020752 - 53410	Software / Hardware Support	112,876	112,898	144,578	156,040	156,430	0.20%
01020752 - 55310	Telephone/Fax/TV	1,322	867	1,920	1,500	2,000	33.30%
01020752 - 55320	Network / Internet	27,071	23,326	23,807	50,700	58,896	16.20%
01020752 - 55903	Travel and Related Costs	5,566	6,230	9,658	12,000	15,000	25.00%
01020752 - 55908	Employee Moving Costs	692	2,813	0	0	0	0.00%
01020752 - 56100	General Supplies	4,112	5,742	8,626	3,000	3,000	0.00%
01020752 - 56120	Office Supplies	880	253	0	0	0	0.00%
01020752 - 56150	Computer Hardware / Software	102,708	130,258	167,392	74,820	73,575	(1.70%)
01020752 - 56260	Gasoline for Vehicles	0	0	332	1,000	1,000	0.00%
01020752 - 56320	Business Meals	322	0	155	300	300	0.00%
01020752 - 56330	Food/Bev/Related Emp Apprctn	0	0	0	100	100	0.00%
01020752 - 56400	Books and Periodicals	82	0	0	100	100	0.00%
Total Operating Expenses		270,297	291,895	382,665	347,400	323,401	(6.91%)
01020753 - 57400	Machinery and Equipment	144,156	0	0	0	0	0.00%
Total Capital Outlay		144,156	0	0	0	0	0.00%
Total Information Systems		661,759	596,217	672,940	682,498	629,602	(7.75%)

General Fund: **Planning Department** (0100-008)
 Responsible Manager/Title: Erin Reinders, Planning Director

Mission Statement

The mission of the Department of Planning is to provide quality public service and create a safe, functional and attractive city through coordinated community visioning, comprehensive planning, mapping, and development review.

Functions and Responsibilities

- *Coordinates community planning and development within the City of Unalaska.*
- *Provides information, guidance, and direction on land use issues and regulations to city staff, elected and appointed officials as well as the public.*
- *Guides the annual development process of the Capital and Major Maintenance Plan.*
- *Serves as staff for the Planning Commission and Platting Board as well as the Historic Preservation Commission.*

Departmental Goals

- *To demonstrate a high level of energy and commitment to serve and engage the public.*
- *To assist applicants in achieving their goals while administering the Code of Ordinances.*
- *To guide community growth as outlined in the City's Comprehensive Plan.*
- *To streamline and improve the five year Capital and Major Maintenance Plan.*
- *To expand breadth and depth of the City's Geographic Information System.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Increase the opportunity for public input in the CMMP development process and increase the ease of use of the CMMP document.	Streamline and improve the five year Capital and Major Maintenance Plan.
Create new GIS layers, improve the quality data within existing layers, and increase number of users.	Expand the breadth and depth of the City's Geographic Information System.
Ensure that Title 8, other sections of Code and various Planning Documents remain relevant and applicable, including the Historic Resources Inventory and the Land Use Plan Component of the Comprehensive Plan.	Guide community growth and development, assist applicants in achieving their development goals, and demonstrate energy and commitment to serve and engage the public.
Provide educational materials and engagement opportunities for the City Staff, Public Officials, and the Community at large.	Guide community growth and development, and demonstrate energy and commitment to serve and engage the public.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Planning							
Planning							
01020851 - 51100	Salaries and Wages	192,600	190,040	202,239	210,962	217,151	2.90%
01020851 - 51300	Overtime	0	52	0	500	500	0.00%
01020851 - 52100	Health Insurance Benefit	40,761	56,323	69,566	69,120	64,584	(6.60%)
01020851 - 52200	FICA & Medicare Emplr Match	14,901	14,601	15,522	16,178	16,651	2.90%
01020851 - 52300	PERS Employer Contribution	61,099	65,393	73,861	93,106	59,179	(36.40%)
01020851 - 52400	Unemployment Insurance	1,654	1,368	1,516	1,379	1,188	(13.90%)
01020851 - 52500	Workers Compensation	717	742	660	954	712	(25.40%)
Total Personnel Expenses		311,732	328,518	363,364	392,199	359,965	(8.22%)
01020852 - 53230	Legal Services	702	5,835	2,487	4,000	4,000	0.00%
01020852 - 53240	Engineering/Architectural Svs	0	0	8,862	20,000	100,000	400.00%
01020852 - 53260	Training Services	815	2,810	1,410	5,000	3,000	(40.00%)
01020852 - 53300	Other Professional Svs	421	737	1,018	2,000	1,000	(50.00%)
01020852 - 53430	Survey Services	831	66,234	21,559	79,000	75,000	(5.10%)
01020852 - 53490	Other Technical Services	0	3,955	27,445	75,000	15,000	(80.00%)
01020852 - 54110	Water / Sewerage	0	560	427	0	0	0.00%
01020852 - 54210	Solid Waste	0	116	77	0	0	0.00%
01020852 - 54230	Custodial Services/Supplies	0	112	0	0	0	0.00%
01020852 - 54300	Repair/Maintenance Services	1,872	3,160	0	1,500	1,300	(13.30%)
01020852 - 54410	Buildings/Land Rental	222	137	280	200	200	0.00%
01020852 - 54420	Equipment Rental	41	30	34	50	50	0.00%
01020852 - 55310	Telephone / Fax/TV	2,776	1,304	1,466	4,000	4,000	0.00%
01020852 - 55901	Advertising	0	250	0	0	0	0.00%
01020852 - 55903	Travel and Related Costs	7,677	11,035	10,535	15,000	12,000	(20.00%)
01020852 - 55905	Postal Services	277	522	864	500	500	0.00%
01020852 - 55906	Membership Dues	605	815	2,344	1,500	1,000	(33.30%)
01020852 - 55908	Employee Moving Costs	2,688	0	5,312	0	0	0.00%
01020852 - 56100	General Supplies	111	1,049	226	2,000	1,000	(50.00%)
01020852 - 56120	Office Supplies	9,045	14,405	6,531	11,000	5,000	(54.50%)
01020852 - 56150	Computer Hardware / Software	0	72	1,158	3,000	1,000	(66.70%)
01020852 - 56220	Electricity	0	312	305	0	0	0.00%
01020852 - 56260	Gasoline for Vehicles	986	913	1,181	1,000	1,000	0.00%
01020852 - 56320	Business Meals	97	413	283	900	600	(33.30%)
01020852 - 56330	Food/Bev/Related Emp Apprctn	634	554	696	800	800	0.00%
01020852 - 56400	Books and Periodicals	157	367	222	300	300	0.00%
01020852 - 57100	Land	11,414	0	0	0	0	0.00%
Total Operating Expenses		41,371	115,697	94,723	226,750	226,750	0.00%
Total Planning		353,103	444,215	458,087	618,949	586,715	(5.21%)

General Fund: **Police and Admin.** (0100-011)
 Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Mission Statement

We, in partnership with the community, will provide the residents and visitors of Unalaska with professional public safety services. Our members will be accountable to and respectful of our diverse population. We will exercise leadership, encourage community involvement and promote education to make Unalaska a safe and desirable place to live.

Functions and Responsibilities

- *Provides comprehensive police services, including community patrols, emergency responses and criminal investigations*
- *Manages, coordinates, and provides administrative support for all divisions of the Department of Public Safety*
- *Operates the local office of the Alaska Dept. of Motor Vehicles*
- *Enforces animal control ordinances, cares for impounded animals and educates the public about animal welfare issues*

Departmental Goals

- *To maintain a highly skilled staff through departmental training and continuing professional education*
- *To promote community security through an ongoing commitment to reviewing, improving and maintaining the City's disaster preparedness and emergency response capabilities*
- *To promptly respond to calls for service and other public needs in order to provide services which resolve problems and protect persons and property*
- *To promote productive community partnerships through education, outreach and public relations programs*
- *To keep policies and procedures current*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Convert current SOGs and policies into electronic policy management system	Keep policies and procedures current
Continue public education and outreach programs, and increased collaboration with local media to disseminate public safety announcements and information	Promote productive community partnerships through public outreach, education and public relations programs
Increase the number if in-house instructors for professional development	Maintain a highly skilled staff through departmental training
Conduct a full scale exercise	Promote community security through improving disaster preparedness
Work with local stakeholders on emergency preparedness issues	Promote community security through improving disaster preparedness

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Safety							
Police and Admin							
01021151 - 51100	Salaries and Wages	1,434,952	1,437,984	1,497,374	1,365,650	1,397,287	2.30%
01021151 - 51200	Temporary Employees	12,539	9,295	36	0	0	0.00%
01021151 - 51300	Overtime	114,477	183,861	170,883	108,735	110,498	1.60%
01021151 - 52100	Health Insurance Benefit	293,261	444,298	459,878	377,856	353,059	(6.60%)
01021151 - 52200	FICA & Medicare Emplr Match	119,199	124,104	127,607	112,670	113,613	0.80%
01021151 - 52300	PERS Employer Contribution	496,037	568,608	586,374	624,071	395,223	(36.70%)
01021151 - 52400	Unemployment Insurance	9,216	12,562	8,127	7,593	6,560	(13.60%)
01021151 - 52500	Workers Compensation	25,438	28,609	27,506	41,567	29,436	(29.20%)
Total Personnel Expenses		2,505,120	2,809,321	2,877,783	2,638,142	2,405,676	(8.81%)
01021152 - 53230	Legal Services	390	2,595	693	4,000	4,000	0.00%
01021152 - 53260	Training Services	35,043	9,514	15,190	16,000	19,000	18.80%
01021152 - 53264	Education Reimbursement	11,374	8,114	1,200	10,000	10,000	0.00%
01021152 - 53300	Other Professional Svs	12,140	11,527	10,817	21,700	19,000	(12.40%)
01021152 - 53410	Software / Hardware Support	305	3,376	1,117	4,000	4,000	0.00%
01021152 - 54110	Water / Sewerage	1,221	1,351	1,427	1,600	1,600	0.00%
01021152 - 54210	Solid Waste	2,481	1,846	2,066	3,500	3,500	0.00%
01021152 - 54230	Custodial Services/Supplies	12,023	12,039	13,141	14,000	15,700	12.10%
01021152 - 54300	Repair/Maintenance Services	7,785	5,750	6,640	7,000	8,000	14.30%
01021152 - 54410	Buildings / Land Rental	875	200	2,675	2,000	2,000	0.00%
01021152 - 55310	Telephone / Fax/TV	25,534	16,746	17,157	22,000	22,000	0.00%
01021152 - 55320	Network / Internet	958	809	1,488	1,200	3,000	150.00%
01021152 - 55330	Radio	3,113	247	9,745	18,000	15,000	(16.70%)
01021152 - 55901	Advertising	976	625	1,165	1,500	1,000	(33.30%)
01021152 - 55902	Printing and Binding	393	2,833	197	2,500	2,500	0.00%
01021152 - 55903	Travel and Related Costs	25,326	36,832	26,533	30,000	31,000	3.30%
01021152 - 55904	Banking / Credit Card Fees	0	604	3,116	3,600	3,600	0.00%
01021152 - 55905	Postal Services	2,327	2,369	2,908	3,000	3,000	0.00%
01021152 - 55906	Membership Dues	1,230	1,125	1,789	2,000	2,000	0.00%
01021152 - 55907	Permit Fees	0	0	50	0	0	0.00%
01021152 - 55908	Employee Moving Costs	3,989	21,703	0	11,000	11,000	0.00%
01021152 - 55909	Investigations	1,800	10,036	24,457	17,000	15,000	(11.80%)
01021152 - 55910	Impound Fees Exp	1,429	1,100	2,900	3,000	3,000	0.00%
01021152 - 55999	Other	0	250	0	0	0	0.00%
01021152 - 56100	General Supplies	40,270	41,133	98,624	34,000	35,000	2.90%
01021152 - 56106	Disaster Supplies	2,611	3,533	0	3,000	3,000	0.00%
01021152 - 56120	Office Supplies	21,298	29,410	29,381	12,000	12,000	0.00%
01021152 - 56150	Computer Hardware / Software	899	7,031	8,687	5,000	7,000	40.00%
01021152 - 56160	Uniforms	11,648	13,821	12,066	12,500	12,500	0.00%
01021152 - 56220	Electricity	36,640	31,096	44,309	40,000	40,000	0.00%
01021152 - 56230	Propane	60	0	0	100	100	0.00%
01021152 - 56240	Heating Oil	33,715	27,154	29,689	35,000	30,000	(14.30%)
01021152 - 56260	Gasoline for Vehicles	23,478	23,199	20,843	21,000	20,000	(4.80%)
01021152 - 56310	Food/Bev/Related for Programs	13	618	1,191	500	500	0.00%
01021152 - 56320	Business Meals	90	412	138	300	300	0.00%
01021152 - 56330	Food/Bev/Related Emp Apprctn	3,497	2,981	1,986	4,000	4,000	0.00%
01021152 - 56400	Books and Periodicals	616	2,944	1,332	1,600	1,600	0.00%
01021152 - 56450	Grants (Supplies)	8,396	17,393	21,562	39,343	14,343	(63.50%)
Total Operating Expenses		333,944	352,318	416,281	406,943	379,243	(6.81%)
01021153 - 57400	Machinery and Equipment	15,830	23,090	48,311	49,800	51,895	4.20%
Total Capital Outlay		15,830	23,090	48,311	49,800	51,895	4.21%

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Safety						
Total Police and Admin	2,854,894	3,184,730	3,342,376	3,094,885	2,836,814	(8.34%)

General Fund: Corrections (0100-014)
 Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Mission Statement

We, in partnership with the community, will provide the residents and visitors of Unalaska with professional public safety services. Our members will be accountable to and respectful of our diverse population. We will exercise leadership, encourage community involvement and promote education to make Unalaska a safe and desirable place to live.

Functions and Responsibilities

- *Provide secure housing for persons being held on criminal charges, those in need of protective custody, and persons being held at the request of Federal agencies*
- *Process and oversee prisoner booking, meals, transportation and visitation*
- *Provide fingerprint services for the community in non-criminal matters*

Departmental Goals

- *To provide a clean and safe environment for prisoners and staff*
- *To foster excellent working relationships with other agencies and organizations*
- *To ensure that staff members maintain a high level of professionalism and training*
- *To keep policies and procedures up to date for efficient operations and compliance with the community jails program*
- *To work with the State Dept. of Corrections on alternative sentencing programs*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Begin purchasing materials for a remodel cell #2 to reduce likelihood of injury to high risk inmates	Provide clean, safe & healthful environment for prisoners and staff.
Convert current SOGs and policies into electronic policy management system	Keep policies and procedures current
Implement a new electronic monitoring system for those convicted of non-violent misdemeanor crimes	Alternative sentencing programs
Explore changing the classification of the jail from a 30-day facility to a 90-day facility	Fosters excellent working relationships with other agencies and organizations
Provide training to staff, court, mental health providers, and other stakeholders on best practices for protective custodies	Fosters excellent working relationships with other agencies and organizations

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Safety						
Corrections						
01021451 - 51100 Salaries and Wages	344,932	396,988	382,983	417,666	431,193	3.20%
01021451 - 51200 Temporary Employees	0	0	20,448	0	0	0.00%
01021451 - 51300 Overtime	19,338	16,063	29,585	25,320	27,568	8.90%
01021451 - 52100 Health Insurance Benefit	76,802	125,155	126,569	129,024	120,557	(6.60%)
01021451 - 52200 FICA & Medicare Emplr Match	27,755	31,590	33,126	33,999	34,808	2.40%
01021451 - 52300 PERS Employer Contribution	121,212	144,431	149,295	190,432	120,585	(36.70%)
01021451 - 52400 Unemployment Insurance	2,652	3,135	2,417	2,593	2,240	(13.60%)
01021451 - 52500 Workers Compensation	8,048	9,246	9,328	13,406	9,773	(27.10%)
Total Personnel Expenses	600,738	726,608	753,750	812,440	746,724	(8.09%)
01021452 - 53230 Legal Services	0	0	0	500	500	0.00%
01021452 - 53260 Training Services	1,600	50	150	2,800	800	(71.40%)
01021452 - 53264 Education Reimbursement	2,000	0	0	1,500	1,500	0.00%
01021452 - 53300 Other Professional Svs	215	0	317	1,000	2,000	100.00%
01021452 - 53310 Protective Custody Medical	0	2,000	0	500	500	0.00%
01021452 - 54110 Water / Sewerage	407	450	510	550	550	0.00%
01021452 - 54210 Solid Waste	2,376	1,598	1,233	3,000	3,000	0.00%
01021452 - 54230 Custodial Services/Supplies	6,105	5,398	4,199	4,500	4,500	0.00%
01021452 - 54300 Repair/Maintenance Services	0	0	0	0	1,000	0.00%
01021452 - 55310 Telephone / Fax/TV	2,890	2,704	1,900	3,200	3,200	0.00%
01021452 - 55330 Radio	2,510	0	3,709	4,000	4,000	0.00%
01021452 - 55390 Other Communications	0	0	803	0	1,200	0.00%
01021452 - 55902 Printing and Binding	83	0	0	250	250	0.00%
01021452 - 55903 Travel and Related Costs	2,781	0	1,978	3,000	3,420	14.00%
01021452 - 55905 Postal Services	200	200	200	200	200	0.00%
01021452 - 55906 Membership Dues	380	40	300	300	400	33.30%
01021452 - 55907 Permit Fees	150	150	150	150	180	20.00%
01021452 - 56100 General Supplies	21,359	10,627	10,106	8,900	8,900	0.00%
01021452 - 56120 Office Supplies	1,009	2,873	1,215	1,900	1,900	0.00%
01021452 - 56160 Uniforms	1,609	1,566	1,467	1,900	1,900	0.00%
01021452 - 56220 Electricity	12,213	10,905	14,770	14,800	14,800	0.00%
01021452 - 56240 Heating Oil	11,238	9,051	9,521	14,750	13,000	(11.90%)
01021452 - 56260 Gasoline for Vehicles	2,609	2,578	2,327	2,100	2,000	(4.80%)
01021452 - 56310 Food/Bev/Related for Programs	15,757	15,774	22,375	24,500	24,500	0.00%
01021452 - 56320 Business Meals	0	0	80	0	0	0.00%
01021452 - 56330 Food/Bev/Related Emp Apprctn	241	163	339	500	600	20.00%
01021452 - 56400 Books and Periodicals	0	0	0	200	200	0.00%
Total Operating Expenses	87,732	66,126	77,648	95,000	95,000	0.00%
Total Corrections	688,471	792,734	831,398	907,440	841,724	(7.24%)

General Fund: ***Fire&EMS, and Communications*** (0100-015)
 Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Mission Statement

We, in partnership with the community, will provide the residents and visitors of Unalaska with professional public safety services. Our members will be accountable to and respectful of our diverse population. We will exercise leadership, encourage community involvement and promote education to make Unalaska a safe and desirable place to live.

Functions and Responsibilities

- *Provide fire prevention, fire suppression, and rescue services including emergency medical services*
- *Coordinate emergency response to hazardous materials incidents and natural or manmade disasters*
- *Recruit and train an effective and dedicated staff of community volunteers for fire and rescue services*
- *Educate the public, issue and monitor burn permits, and assist in the review of building plans and permits to include code inspections*
- *Provide radio dispatch for police, fire, EMS, Alaska State Troopers and other emergency agencies*

Departmental Goals

- *To recruit and maintain an active, well trained and healthy team that responds quickly, makes a positive difference, and returns home safely*
- *To take the lead in promoting fire safety and emergency preparedness within the community*
- *To promote productive community partnerships by reducing the risk and consequences of emergencies through the provision of fire prevention, health, and safety training*
- *To ensure the most effective Emergency Communications possible for the citizens and visitors of the City of Unalaska by providing expedient and appropriate response to calls for service*
- *To greet those who call us for assistance with courtesy and professionalism*
- *To support the delivery of quality Public Safety services by keeping policies and procedures current and utilizing industry best practices*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Convert current SOGs and policies into electronic policy management system	Keep policies, protocols, guidelines current
Plan and conduct fire prevention, health, and safety education and outreach campaigns throughout the year.	Reduce the risk/consequences of emergencies
Continue the development of pre-incident plans for all high risk/high hazard facilities within the jurisdiction.	Reduce the risk/consequences of emergencies
Maintain excellent response times and	Maintain team that responds quickly, makes

responder numbers in order to meet NFPA 1720 staffing and response time criteria.	a positive difference, and returns home safely
Pursue professional development training for supervisors	Provide assistance with courtesy and compassion for our customers

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Safety						
Fire, EMS, and Communications						
01021551 - 51100 Salaries and Wages	116,636	246,978	241,981	589,530	580,693	(1.50%)
01021551 - 51200 Temporary Employees	37,174	30,306	34,464	46,640	46,640	0.00%
01021551 - 51300 Overtime	35,887	43,432	39,482	48,000	49,440	3.00%
01021551 - 52100 Health Insurance Benefit	29,401	80,848	74,847	207,360	193,752	(6.60%)
01021551 - 52200 FICA & Medicare Emplr Match	14,482	24,499	24,152	52,341	51,771	(1.10%)
01021551 - 52300 PERS Employer Contribution	49,816	101,649	102,479	278,232	169,759	(39.00%)
01021551 - 52400 Unemployment Insurance	1,250	2,721	1,570	4,167	3,600	(13.60%)
01021551 - 52500 Workers Compensation	8,513	14,986	14,630	27,290	18,400	(32.60%)
Total Personnel Expenses	293,158	545,419	533,605	1,253,560	1,114,055	(11.13%)
01021552 - 53230 Legal Services	0	0	0	800	800	0.00%
01021552 - 53260 Training Services	16,119	6,387	5,589	16,300	16,300	0.00%
01021552 - 53264 Education Reimbursement	0	0	0	2,500	2,000	(20.00%)
01021552 - 53300 Other Professional Svs	25,012	24,998	30,347	38,040	38,040	0.00%
01021552 - 53410 Software / Hardware Support	1,995	0	0	0	0	0.00%
01021552 - 54110 Water / Sewerage	339	650	284	400	400	0.00%
01021552 - 54210 Solid Waste	2,931	2,121	1,866	3,000	3,000	0.00%
01021552 - 54230 Custodial Services/Supplies	11,000	11,000	11,766	11,500	13,000	13.00%
01021552 - 54300 Repair/Maintenance Services	1,500	331	1,570	5,500	5,500	0.00%
01021552 - 54410 Buildings / Land Rental	2,985	3,173	3,173	3,200	3,200	0.00%
01021552 - 55310 Telephone / Fax/TV	3,257	3,264	3,294	5,000	5,000	0.00%
01021552 - 55330 Radio	2,312	400	14,761	7,950	7,750	(2.50%)
01021552 - 55901 Advertising	356	475	125	0	0	0.00%
01021552 - 55902 Printing and Binding	361	611	0	1,000	1,000	0.00%
01021552 - 55903 Travel and Related Costs	22,436	27,782	23,749	31,422	31,422	0.00%
01021552 - 55905 Postal Services	1,600	800	800	800	800	0.00%
01021552 - 55906 Membership Dues	0	839	819	1,400	2,900	107.10%
01021552 - 55908 Employee Moving Costs	4,227	2,680	3,915	0	6,000	0.00%
01021552 - 56100 General Supplies	40,930	42,780	65,594	49,079	43,975	(10.40%)
01021552 - 56120 Office Supplies	1,288	12,642	2,439	4,140	4,000	(3.40%)
01021552 - 56150 Computer Hardware / Software	0	4,758	3,350	0	500	0.00%
01021552 - 56160 Uniforms	24,493	9,970	35,903	29,100	26,275	(9.70%)
01021552 - 56220 Electricity	5,316	4,887	4,450	9,000	9,000	0.00%
01021552 - 56240 Heating Oil	16,567	13,457	11,873	16,000	14,000	(12.50%)
01021552 - 56260 Gasoline for Vehicles	4,713	4,224	4,886	4,000	4,000	0.00%
01021552 - 56270 Diesel for Equipment	2,230	2,670	2,631	2,500	2,500	0.00%
01021552 - 56310 Food/Bev/Related for Programs	0	0	0	500	1,000	100.00%
01021552 - 56320 Business Meals	467	463	447	600	600	0.00%
01021552 - 56330 Food/Bev/Related Emp Apprctn	1,595	2,271	1,776	4,400	3,900	(11.40%)
01021552 - 56400 Books and Periodicals	0	459	1,166	3,762	2,125	(43.50%)
Total Operating Expenses	194,029	184,090	236,571	251,894	248,987	(1.15%)
01021553 - 57400 Machinery and Equipment	0	0	0	184,210	757,373	311.10%
Total Capital Outlay	0	0	0	184,210	757,373	311.15%
Total Fire, EMS, and Communications	487,187	729,509	770,177	1,689,664	2,120,415	25.49%

General Fund: **Administration Division** (0100-020)
 Responsible Manager/Title: Tom Cohenour, Director of Public Works

Mission Statement

The Mission of the Unalaska Public Works Department is to responsibly develop and preserve the physical infrastructure which provides the foundation for our diverse and growing community, while recognizing our remote character and responding to our unique challenges.

Functions and Responsibilities

- *Manages, coordinates, and provides administrative support for all divisions within the Department of Public Works.*
- *Provides administrative support for all divisions of the Department of Public Utilities.*
- *Provides in-house engineering and surveying services.*
- *Manages the City's capital projects.*
- *Oversees contracts with, and services provided by, consulting engineers.*
- *Issues building, demolition, and excavation permits.*

Departmental Goals

- *To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.*
- *To provide outstanding services which enhance the quality of life and contribute to the economic development of the City.*
- *To work cooperatively with other departments to ensure efficient use of City resources.*
- *To provide a safe, efficient work environment for all employees.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Revise processes for Building, Demolition, and Excavation Permits.	To provide outstanding services which enhance the quality of life and contribute to the economic development of the City.
Research opportunities to improve project advertisement and allow bid submittals through electronic methods.	To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.
Work to update Capital Project bidding and closeout documents.	To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.
Continue working with other City Departments to maintain the GIS System.	To work cooperatively with other departments to ensure efficient use of City resources.
Develop Cartegraph implementation schedule and implement initial step(s).	To work cooperatively with other departments to ensure efficient use of City resources.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Works						
DPW Admin & Engineering						
01022051 - 51100 Salaries and Wages	246,272	222,152	255,319	260,956	270,680	3.70%
01022051 - 51200 Temporary Employees	3,732	1,701	0	0	0	0.00%
01022051 - 51300 Overtime	0	26	14	375	125	(66.70%)
01022051 - 52100 Health Insurance Benefit	53,206	69,938	85,409	86,400	80,730	(6.60%)
01022051 - 52200 FICA & Medicare Emplr Match	19,159	17,146	19,551	19,990	20,715	3.60%
01022051 - 52300 PERS Employer Contribution	82,106	76,701	87,060	114,623	73,359	(36.00%)
01022051 - 52400 Unemployment Insurance	1,698	1,760	1,833	1,740	1,492	(14.30%)
01022051 - 52500 Workers Compensation	2,986	2,535	2,839	3,967	3,447	(13.10%)
01022051 - 52900 Other Employee Benefits	445	471	516	780	780	0.00%
Total Personnel Expenses	409,604	392,431	452,541	488,831	451,328	(7.67%)
01022052 - 53230 Legal Services	741	2,553	1,806	1,000	1,000	0.00%
01022052 - 53240 Engineering/Architectural Svcs	60,641	33,669	22,848	35,000	35,000	0.00%
01022052 - 53260 Training Services	1,188	1,866	3,836	4,000	4,000	0.00%
01022052 - 53300 Other Professional Svcs	940	619	997	8,300	1,000	(88.00%)
01022052 - 53420 Sampling / Testing	0	0	0	3,000	0	(100.00%)
01022052 - 53430 Survey Services	346	0	0	0	0	0.00%
01022052 - 53490 Other Technical Services	0	0	332	0	0	0.00%
01022052 - 54110 Water / Sewerage	777	1,282	893	900	900	0.00%
01022052 - 54210 Solid Waste	2,465	2,082	2,726	2,500	2,500	0.00%
01022052 - 54230 Custodial Services/Supplies	12,435	12,304	13,677	14,000	14,000	0.00%
01022052 - 54300 Repair/Maintenance Services	3,844	4,327	3,549	4,500	4,500	0.00%
01022052 - 54410 Buildings / Land Rental	0	0	0	130	0	(100.00%)
01022052 - 55310 Telephone / Fax/TV	6,729	3,882	4,819	8,000	8,000	0.00%
01022052 - 55901 Advertising	518	1,669	535	500	500	0.00%
01022052 - 55903 Travel and Related Costs	10,558	2,287	12,162	15,000	15,000	0.00%
01022052 - 55905 Postal Services	927	1,350	900	1,000	1,000	0.00%
01022052 - 55906 Membership Dues	473	594	519	1,000	1,000	0.00%
01022052 - 55908 Employee Moving Costs	0	4,633	1,155	0	0	0.00%
01022052 - 55999 Other	0	90	40	0	0	0.00%
01022052 - 56100 General Supplies	9,092	4,882	10,825	4,000	4,000	0.00%
01022052 - 56120 Office Supplies	12,275	6,297	8,218	10,000	10,000	0.00%
01022052 - 56150 Computer Hardware / Software	7,291	1,998	368	2,900	0	(100.00%)
01022052 - 56220 Electricity	32,698	30,750	26,977	30,170	35,000	16.00%
01022052 - 56240 Heating Oil	73,166	66,080	54,183	54,300	60,000	10.50%
01022052 - 56260 Gasoline for Vehicles	2,918	1,908	2,086	2,500	2,500	0.00%
01022052 - 56320 Business Meals	0	439	585	300	300	0.00%
01022052 - 56330 Food/Bev/Related Emp Apprctn	4,831	4,061	5,570	6,000	4,000	(33.30%)
01022052 - 56400 Books and Periodicals	0	897	3,029	1,500	1,500	0.00%
Total Operating Expenses	244,851	190,519	182,634	210,500	205,700	(2.28%)
01022053 - 57300 Improvements & Infrastructure	4,090	90,892	10,681	0	0	0.00%
Total Capital Outlay	4,090	90,892	10,681	0	0	0.00%
Total DPW Admin & Engineering	658,545	673,843	645,855	699,331	657,028	(6.05%)

General Fund: **Roads Division** (0100-022)
 Responsible Manager/Title: Tom Cohenour, Director of Public Works

Mission Statement

The Mission of the Unalaska Public Works Department is to responsibly develop and preserve the physical infrastructure which provides the foundation for our diverse and growing community, while recognizing our remote character and responding to our unique challenges.

Functions and Responsibilities

- *Maintains and repairs roads, bridges, and paved parking areas*
- *Provides snow removal services for City roads, walkways and parking lots*
- *Maintains and repairs the storm drainage system*
- *Maintains and repairs traffic control and safety systems, including street signs and guardrails*

Departmental Goals

- *To promote public safety and quality of life by ensuring that local roadways are well maintained and in good repair*
- *To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program*
- *To reduce annual operating expenditures through development and implementation of a long-range, comprehensive plan for construction and maintenance of City streets and roads*
- *Develop permanent and Gravel Storage, and Snow dump area*
- *Promote safe operation of all vehicles, equipment and tools.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Work with the City Engineer on repaving all the City Paved roadways, and improve paved road drainage	To promote public safety and quality of life by ensuring that local roadways are clear and in good repair.
Work with other City Departments to collect and record additional data for the City's GIS System.	To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program.
Develop snow storage and melt containment area for City snow.	This will be a regulatory required by EPA; site locates and design should be on the CMMP.
Emphasize employee safety training and high standards for work performance to reduce the accidents.	To promote safe operation of all vehicles, equipment and tools.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Works							
Streets and Roads							
01022251 - 51100	Salaries and Wages	761,721	789,968	819,811	827,214	839,736	1.50%
01022251 - 51200	Temporary Employees	15,751	26,753	32,970	33,020	34,008	3.00%
01022251 - 51300	Overtime	104,380	67,120	57,171	50,000	57,200	14.40%
01022251 - 52100	Health Insurance Benefit	139,955	221,841	230,148	230,400	215,280	(6.60%)
01022251 - 52200	FICA & Medicare Emplr Match	67,461	67,614	69,152	69,633	71,217	2.30%
01022251 - 52300	PERS Employer Contribution	281,289	302,766	315,227	381,834	241,160	(36.80%)
01022251 - 52400	Unemployment Insurance	4,733	6,098	4,107	5,026	4,340	(13.60%)
01022251 - 52500	Workers Compensation	33,829	40,562	36,354	50,210	33,472	(33.30%)
01022251 - 52900	Other Employee Benefits	4,592	4,610	4,690	5,720	5,980	4.50%
Total Personnel Expenses		1,413,711	1,527,332	1,569,630	1,653,057	1,502,393	(9.11%)
01022252 - 53260	Training Services	7,311	1,150	3,355	4,000	4,000	0.00%
01022252 - 53300	Other Professional Svs	1,358	2,570	3,808	3,682	3,000	(18.50%)
01022252 - 53430	Survey Services	1,855	3,325	750	3,000	3,000	0.00%
01022252 - 54210	Solid Waste	2,913	2,913	3,389	4,040	3,200	(20.80%)
01022252 - 54300	Repair/Maintenance Services	376	490	0	4,000	4,000	0.00%
01022252 - 54420	Equipment Rental	0	0	2,400	7,000	7,000	0.00%
01022252 - 54500	Construction Services	0	14,540	4,055	7,000	7,000	0.00%
01022252 - 55200	General Insurance	869	0	0	0	0	0.00%
01022252 - 55310	Telephone / Fax/TV	569	778	783	1,400	1,200	(14.30%)
01022252 - 55330	Radio	1,737	1,700	408	2,500	2,500	0.00%
01022252 - 55903	Travel and Related Costs	0	0	3,329	4,000	4,000	0.00%
01022252 - 55907	Permit Fees	950	1,050	1,050	2,500	2,500	0.00%
01022252 - 56100	General Supplies	189,351	257,049	157,572	176,660	220,000	24.50%
01022252 - 56110	Sand / Gravel / Rock	415,937	411,455	342,411	418,024	418,024	0.00%
01022252 - 56120	Office Supplies	565	205	371	0	0	0.00%
01022252 - 56150	Computer Hardware / Software	0	0	0	56,175	0	(100.00%)
01022252 - 56220	Electricity (streets lights)	68,431	42,827	52,120	45,443	60,000	32.00%
01022252 - 56230	Propane	335	525	626	1,000	1,000	0.00%
01022252 - 56260	Gasoline for Vehicles	9,127	8,949	10,036	9,500	9,500	0.00%
01022252 - 56270	Diesel for Equipment	114,760	109,999	117,859	103,095	103,095	0.00%
Total Operating Expenses		816,443	859,524	704,321	853,019	853,019	0.00%
01022253 - 57300	Improvements & Infrastructure	3,280	0	29,340	0	0	0.00%
01022253 - 57400	Machinery and Equipment	0	0	0	30,000	0	(100.00%)
Total Capital Outlay		3,280	0	29,340	30,000	0	(100.00%)
Total Streets and Roads		2,233,434	2,386,857	2,303,292	2,536,076	2,355,412	(7.12%)

General Fund: **Supply Division** (0100-023)
 Responsible Manager/Title: Tom Cohenour, Director of Public Works

Mission Statement

The Mission of the Unalaska Public Works Department is to responsibly develop and preserve the physical infrastructure which provides the foundation for our diverse and growing community, while recognizing our remote character and responding to our unique challenges.

Functions and Responsibilities

- *Provides shipping, receiving and delivery services for all City departments*
- *Processes work orders for other DPW divisions, capital projects, and utility funds*
- *Maintains reasonable inventory levels to minimize down time for numerous City departments including water, wastewater, powerhouse, electric, building maintenance, landfill, and the roads department.*
- *Tracks repairs, mileage, hours and fuel use for City vehicles and equipment*
- *Manages disposal of City wide surplus items and equipment*
- *Reviews and approves fuel and freight invoices*
- *Maintains Equipment titles, registrations and renewals*

Departmental Goals

- *Optimize inventory levels to keep the combination of carrying cost, reorder cost and equipment down-time to a minimum*
- *Keep accurate, timely records of rolling stock, parts inventory, and all fuel use including heating fuel, unleaded, and diesel.*
- *Provide knowledgeable service and support to other City departments.*
- *Provide timely shipping, receiving and delivery services for all City departments.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Reduce the time between closing the Purchase Order and the date it is sent to City Hall for payment.	Provide timely shipping, receiving and delivery services for all City departments.
Work with Vehicle Maintenance Division to document and evaluate costs for various types and ages of light duty vehicles to define optimum lifecycle replacement schedules.	Keep accurate, timely records of rolling stock, parts inventory, and all fuel use including heating fuel, unleaded, and diesel.
Construct accurate records of the interval between parts requested, parts ordered, parts received, and parts delivered to the requesting department.	<i>Keep accurate, timely records of rolling stock, parts inventory, and all fuel use including heating fuel, unleaded, and diesel.</i>

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Works							
Receiving and Supply							
01022351 - 51100	Salaries and Wages	122,002	116,618	119,727	130,330	132,886	2.00%
01022351 - 51300	Overtime	3,982	4,475	8,200	2,050	2,050	0.00%
01022351 - 52100	Health Insurance Benefit	29,107	41,858	40,099	47,234	44,132	(6.60%)
01022351 - 52200	FICA & Medicare Emplr Match	9,638	9,264	9,779	10,126	10,324	2.00%
01022351 - 52300	PERS Employer Contribution	41,451	43,455	43,947	57,801	36,412	(37.00%)
01022351 - 52400	Unemployment Insurance	925	1,035	741	951	820	(13.80%)
01022351 - 52500	Workers Compensation	4,047	4,720	4,178	6,658	5,477	(17.70%)
01022351 - 52900	Other Employee Benefits	877	832	804	1,069	1,069	0.00%
Total Personnel Expenses		212,029	222,257	227,474	256,219	233,170	(9.00%)
01022352 - 53260	Training Services	802	42	0	1,200	1,200	0.00%
01022352 - 53300	Other Professional Svs	402	383	709	500	500	0.00%
01022352 - 54300	Repair/Maintenance Services	1,168	1,038	696	0	0	0.00%
01022352 - 54420	Equipment Rental	0	0	720	800	800	0.00%
01022352 - 55310	Telephone / Fax/TV	1,717	794	804	2,100	2,100	0.00%
01022352 - 55330	Radio	0	0	0	150	150	0.00%
01022352 - 55903	Travel and Related Costs	200	300	0	2,100	2,100	0.00%
01022352 - 56100	General Supplies	1,994	1,411	1,840	2,130	2,130	0.00%
01022352 - 56120	Office Supplies	2,202	2,653	1,261	2,670	2,670	0.00%
01022352 - 56260	Gasoline for Vehicles	2,410	2,308	2,474	1,800	1,800	0.00%
01022352 - 56270	Diesel for Equipment	153	235	183	300	300	0.00%
Total Operating Expenses		11,047	9,164	8,687	13,750	13,750	0.00%
01022353 - 57400	Machinery and Equipment	0	0	0	0	34,523	0.00%
Total Capital Outlay		0	0	0	0	34,523	0.00%
Total Receiving and Supply		223,076	231,420	236,162	269,969	281,443	4.25%

General Fund: **Equipment Maintenance Division** (0100-028)
 Responsible Manager/Title: Tom Cohenour, Director of Public Works

Mission Statement

The Mission of the Unalaska Public Works Department is to responsibly develop and preserve the physical infrastructure which provides the foundation for our diverse and growing community, while recognizing our remote character and responding to our unique challenges.

Functions and Responsibilities

- *Repair and maintain the City's gas and diesel powered vehicles and equipment*
- *Perform a wide variety of repair and fabrication work for other City departments and projects*
- *Develop and maintain long-range vehicle replacement plan*

Departmental Goals

- *To enhance the safety and efficiency of City staff by ensuring that vehicles and equipment are well maintained and repaired*
- *To protect the value of capital assets through a comprehensive program of preventative maintenance*
- *To use our knowledge and skills to assist other departments with projects and repair work as needed*
- *To provide for a safe work environment for employees*
- *To accurately project long range funding needs for overall City vehicle and equipment replacement*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Support special training for vehicle repair and maintenance.	To enhance the safety and efficiency of City staff by ensuring that vehicles and equipment are well maintained and repaired
Conduct an annual evaluation of vehicle/equipment condition and update the schedule for rolling stock replacement.	To accurately project long range funding needs for overall City vehicle and equipment replacement.
Maintain an aggressive program of rust control on Light Duty Vehicles to expand the life of the vehicles.	To protect the value of capital assets through a comprehensive program of preventative maintenance
Evaluate costs for various types and ages of light duty vehicles to define optimum lifecycle replacement schedules.	To accurately project long range funding needs for overall City vehicle and equipment replacement.
Continue to rebuild heavy and light equipment to extend vehicle life and reduce need for new vehicle purchases.	To enhance the safety and efficiency of City staff by ensuring that vehicles and equipment are well maintained and repaired
Expand functionality of existing equipment and minimize single use equipment.	To accurately project long range funding needs for overall City vehicle and equipment replacement.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Works							
Veh & Equip Maintenance							
01022851 - 51100	Salaries and Wages	330,186	341,276	380,719	367,094	360,156	(1.90%)
01022851 - 51300	Overtime	4,160	2,977	1,681	4,998	3,858	(22.80%)
01022851 - 52100	Health Insurance Benefit	69,079	101,930	110,455	107,072	99,588	(7.00%)
01022851 - 52200	FICA & Medicare Emplr Match	25,577	26,335	29,239	28,466	27,845	(2.20%)
01022851 - 52300	PERS Employer Contribution	113,081	124,673	135,003	162,731	98,446	(39.50%)
01022851 - 52400	Unemployment Insurance	2,110	2,609	2,391	2,154	1,848	(14.20%)
01022851 - 52500	Workers Compensation	12,216	13,767	14,288	19,377	14,473	(25.30%)
01022851 - 52900	Other Employee Benefits	2,103	1,922	2,133	2,412	2,412	0.00%
Total Personnel Expenses		558,513	615,490	675,910	694,304	608,626	(12.34%)
01022852 - 53260	Training Services	1,868	760	1,341	7,500	7,500	0.00%
01022852 - 53300	Other Professional Svs	4,952	848	2,279	3,400	2,000	(41.20%)
01022852 - 53490	Other Technical Services	1,344	0	0	1,520	0	(100.00%)
01022852 - 54210	Solid Waste	4,546	3,861	2,294	12,000	3,000	(75.00%)
01022852 - 54300	Repair/Maintenance Services	3,678	11,164	18,469	39,000	40,000	2.60%
01022852 - 55310	Telephone / Fax/TV	284	288	514	580	350	(39.70%)
01022852 - 55903	Travel and Related Costs	0	0	0	4,000	4,000	0.00%
01022852 - 55908	Employee Moving Costs	0	6,637	0	0	0	0.00%
01022852 - 56100	General Supplies	73,844	83,709	45,856	86,675	88,195	1.80%
01022852 - 56120	Office Supplies	1,035	504	444	380	0	(100.00%)
01022852 - 56130	Machinery / Vehicle Parts	180,176	138,990	151,705	289,390	300,000	3.70%
01022852 - 56150	Computer Hardware / Software	3,915	1,323	6,696	600	0	(100.00%)
01022852 - 56230	Propane	267	394	194	550	550	0.00%
01022852 - 56260	Gasoline for Vehicles	3,959	3,810	2,950	4,000	4,000	0.00%
Total Operating Expenses		279,869	252,288	232,742	449,595	449,595	0.00%
Total Veh & Equip Maintenance		838,382	867,777	908,652	1,143,899	1,058,221	(7.49%)

General Fund: ***Facilities Maintenance Division*** (0100-029)
 Responsible Manager/Title: Tom Cohenour, Director of Public Works

Functions and Responsibilities

- *Repairs and maintains City housing units and community facilities*
- *Performs grounds maintenance for City buildings and parks*
- *Constructs or assists in the construction of capital improvement and major maintenance projects*

Departmental Goals

- *To protect the value and prolong the useful lives of City facilities through a comprehensive program of repairs and preventative maintenance*
- *To keep current, and use, our skills in carpentry, plumbing, painting, electrical mechanical systems, and landscaping to enhance safety and quality of life for the citizens and staff of the City*
- *To search for ways to conserve the public's funds in maintenance operations and operations of our city facilities.*
- *To promote Safety First in the Work Place*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
To complete Major Maintenance projects identified in the 2014 City Assessment report.	To protect the value and prolong the useful lives of City Facilities
To keep safety current and available to staff and to promote their use.	To promote Safety First in the work place
Explore New technologies of the Leeds Program	To search for ways to conserve the public's funds in maintenance operations and operations of our city facilities
To promote progressive skill development in all disciplines of Facilities Maintenance for maintenance staff.	To keep current, and use, our skills to enhance safety and quality of life for citizens and staff

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Public Works						
Facilities Maintenance						
01022951 - 51100 Salaries and Wages	319,184	311,611	371,438	403,049	392,613	(2.60%)
01022951 - 51200 Temporary Employees	24,520	16,376	66,896	37,148	35,506	(4.40%)
01022951 - 51300 Overtime	15,541	11,664	6,247	10,003	19,404	94.00%
01022951 - 52100 Health Insurance Benefit	66,405	102,589	111,937	117,854	107,315	(8.90%)
01022951 - 52200 FICA & Medicare Emplr Match	27,482	25,983	33,986	34,439	34,232	(0.60%)
01022951 - 52300 PERS Employer Contribution	109,784	115,760	131,142	168,673	109,401	(35.10%)
01022951 - 52400 Unemployment Insurance	2,372	2,556	2,892	2,814	2,346	(16.60%)
01022951 - 52500 Workers Compensation	11,712	13,906	15,600	21,146	17,108	(19.10%)
01022951 - 52900 Other Employee Benefits	2,476	2,151	2,889	3,097	3,097	0.00%
Total Personnel Expenses	579,476	602,597	743,027	798,223	721,022	(9.67%)
01022952 - 53240 Engineering/Architectural Svs	0	0	3,800	7,000	7,000	0.00%
01022952 - 53260 Training Services	9,047	7,183	2,825	5,310	6,720	26.60%
01022952 - 53300 Other Professional Svs	11,779	9,103	5,846	2,000	2,000	0.00%
01022952 - 53490 Other Technical Services	0	0	0	18,600	500	(97.30%)
01022952 - 54210 Solid Waste	850	1,201	1,911	1,000	1,000	0.00%
01022952 - 54300 Repair/Maintenance Services	358,517	230,401	388,137	274,700	128,900	(53.10%)
01022952 - 54410 Buildings/Land Rental	546	0	0	924	924	0.00%
01022952 - 54500 Construction Services	21,999	41,184	2,934	130,650	49,500	(62.10%)
01022952 - 55310 Telephone / Fax/TV	1,660	1,606	1,509	1,700	1,700	0.00%
01022952 - 55901 Advertising	0	0	0	400	400	0.00%
01022952 - 55903 Travel and Related Costs	3,454	300	0	4,600	6,800	47.80%
01022952 - 55906 Membership Dues	25	0	0	175	175	0.00%
01022952 - 55908 Employee Moving Costs	0	663	10	0	0	0.00%
01022952 - 56100 General Supplies	108,064	65,482	152,817	128,400	101,900	(20.60%)
01022952 - 56120 Office Supplies	275	156	263	0	0	0.00%
01022952 - 56140 Facility Maintenance Supplies	69,354	123,023	134,221	100,700	110,200	9.40%
01022952 - 56150 Computer Hardware / Software	0	0	316	4,550	0	(100.00%)
01022952 - 56220 Electricity	2,364	2,542	2,479	1,500	1,500	0.00%
01022952 - 56230 Propane	246	263	129	608	608	0.00%
01022952 - 56260 Gasoline for Vehicles	10,065	8,846	10,523	7,725	7,725	0.00%
01022952 - 56270 Diesel for Equipment	19	0	0	200	200	0.00%
01022952 - 56400 Books and Periodicals	101	0	0	500	500	0.00%
01022952 - 59100 Interest Expense	451	0	0	1,000	1,000	0.00%
Total Operating Expenses	598,818	491,952	707,722	692,242	429,252	(37.99%)
01022953 - 57400 Machinery and Equipment	0	20,500	0	68,207	0	(100.00%)
Total Capital Outlay	0	20,500	0	68,207	0	(100.00%)
Total Facilities Maintenance	1,178,294	1,115,049	1,450,749	1,558,672	1,150,274	(26.20%)

General Fund: **PCR Administration** (0100-031)
 Responsible Manager / Title: D. Tyrell McGirt, PCR Director

Department of PCR Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment.

Functions and Responsibilities

- Manages, coordinates and provides administrative support to all PCR divisions – Recreation, Facilities and Operations, Library, Aquatics, and Parks.
- Plans, manages, and promotes the vision and short and long term goals for department including facility, maintenance, and expansion needs.
- Acts as the liaison for the PCR and Library Advisory Committees.

PCR Administration Goals

- Promote community wide quality recreation, library services, aquatics, and park activities and programs.
- Establish departmental vision and goals, administer department budgets, and oversee personnel, programs, and facilities.
- Foster and maintain a professional staff through education and training opportunities to increase knowledge and job performance.
- Maintain, evaluate, and develop policies, procedures and job position duties as related to current and future needs of the department and community.
- Help facilitate the Advisory Committees roles, responsibilities and objectives.

OBJECTIVES FOR FY 2016

Objectives	Supports PCR Administration Goals
Formalizing PCR’s vision, mission statement, and goals and begin highlighting with staff and community.	Establish departmental vision and goals, administer department budgets, and oversee personnel, programs, and facilities.
Review and update all PCR policies and create new policies where needed.	Maintain, evaluate, and develop policies, procedures and job position duties as related to current and future needs of the department and community.
Complete a work calendar for the year including staff required training.	Foster and maintain a professional staff through education and training opportunities to increase knowledge and job performance.
Act as a liaison, offer administrative support and attend scheduled meetings and promote agendas of the PCR Advisory Committee.	Help facilitate the Advisory Committees roles, responsibilities and objectives.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
PCR Administration							
01023151 - 51100	Salaries and Wages	149,915	156,063	157,256	147,867	152,213	2.90%
01023151 - 52100	Health Insurance Benefit	30,250	50,871	45,635	46,080	43,056	(6.60%)
01023151 - 52200	FICA & Medicare Emplr Match	11,495	11,967	12,063	11,312	11,645	2.90%
01023151 - 52300	PERS Employer Contribution	50,703	57,110	57,448	65,106	41,387	(36.40%)
01023151 - 52400	Unemployment Insurance	972	1,216	882	926	800	(13.60%)
01023151 - 52500	Workers Compensation	642	731	612	668	498	(25.40%)
Total Personnel Expenses		243,977	277,957	273,896	271,959	249,599	(8.22%)
01023152 - 53260	Training Services	4,325	1,601	199	1,500	1,500	0.00%
01023152 - 53300	Other Professional Svs	500	1,221	1,010	7,200	4,500	(37.50%)
01023152 - 54300	Repair/Maintenance Services	982	0	0	0	0	0.00%
01023152 - 54410	Buildings / Land Rental	2,680	1	0	0	0	0.00%
01023152 - 54420	Equipment Rental	41	0	0	0	0	0.00%
01023152 - 55310	Telephone / Fax/TV	1,511	136	802	1,000	1,200	20.00%
01023152 - 55901	Advertising	667	1,043	2,864	500	1,000	100.00%
01023152 - 55902	Printing and Binding	6,145	7,115	2,800	7,500	8,500	13.30%
01023152 - 55903	Travel and Related Costs	4,730	9,003	3,994	4,000	6,000	50.00%
01023152 - 55904	Banking / Credit Card Fees	5,202	0	0	0	0	0.00%
01023152 - 55905	Postal Services	277	0	0	0	0	0.00%
01023152 - 55906	Membership Dues	950	1,274	730	2,000	1,500	(25.00%)
01023152 - 55907	Permit Fees	560	0	0	0	0	0.00%
01023152 - 55908	Employee Moving Costs	5,791	4,005	863	0	0	0.00%
01023152 - 56100	General Supplies	2,975	591	680	1,423	3,223	126.50%
01023152 - 56106	Disaster Supplies	1,357	0	0	0	0	0.00%
01023152 - 56120	Office Supplies	4,730	75	0	0	0	0.00%
01023152 - 56160	Uniforms	1,215	143	94	0	0	0.00%
01023152 - 56260	Gasoline for Vehicles	2,715	2,221	2,151	2,000	2,500	25.00%
01023152 - 56310	Food/Bev/Related for Programs	369	0	29	0	0	0.00%
01023152 - 56320	Business Meals	100	0	36	500	500	0.00%
01023152 - 56330	Food/Bev/Related Emp Apprctn	2,513	2,246	3,100	3,000	3,000	0.00%
Total Operating Expenses		50,335	30,674	19,351	30,623	33,423	9.14%
01023153 - 57400	Machinery and Equipment	0	0	28,949	25,000	0	(100.00%)
Total Capital Outlay		0	0	28,949	25,000	0	(100.00%)
Total PCR Administration		294,313	308,631	322,197	327,582	283,022	(13.60%)

General Fund: **Recreation Programs** (0100-032)
 Responsible Manager / Title: Ben Bolock, Recreation Manager

Department of PCR Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment.

Functions and Responsibilities

- Supervise, train, motivate, and evaluate Recreation Coordinators.
- Establish and maintain effective working relationships with the community and local organizations.
- Develops and oversees recreation programs for all age groups.

Recreation Program Goals

- Design and implement diverse and quality programs.
- Provide opportunities for community involvement.
- Promote health, fitness, enjoyment, cultural enrichment and learning.
- Provide safe and secure environments.
- Offer exceptional customer service to citizens and visitors.
- Provide programs and services within budget and fee schedule guides.

OBJECTIVES FOR FY 2016

Objective	Supports Recreation Program Goals
Research electronic evaluation avenues for programs.	Offer exceptional customer service to citizens and visitors.
Evaluate and potentially replace adult leagues that have been dormant for 2 years.	Provide programs and services within budget and fee schedule guides and provide opportunities for community involvement.
Expand programming options specifically for senior citizens.	Promote health, fitness, enjoyment, cultural enrichment and learning.
Seek local talent to instruct art and culture classes.	Promote health, fitness, enjoyment, cultural enrichment and learning.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Recreation Programs							
01023251 - 51100	Salaries and Wages	225,619	249,049	255,325	313,220	320,160	2.20%
01023251 - 51200	Temporary Employees	8,753	9,533	20,719	10,000	15,000	50.00%
01023251 - 51300	Overtime	14,540	12,340	15,340	15,000	15,000	0.00%
01023251 - 52100	Health Insurance Benefit	81,532	123,965	128,267	138,240	129,168	(6.60%)
01023251 - 52200	FICA & Medicare Emplr Match	19,042	20,721	22,272	25,718	26,787	4.20%
01023251 - 52300	PERS Employer Contribution	80,455	95,138	98,465	139,964	90,315	(35.50%)
01023251 - 52400	Unemployment Insurance	2,374	3,072	2,804	2,998	2,550	(14.90%)
01023251 - 52500	Workers Compensation	3,033	3,623	3,881	6,139	4,873	(20.60%)
Total Personnel Expenses		435,348	517,442	547,074	651,278	603,853	(7.28%)
01023252 - 53260	Training Services	2,428	315	1,237	2,500	4,000	60.00%
01023252 - 53300	Other Professional Svs	24,589	21,018	16,581	13,500	20,000	48.10%
01023252 - 54420	Equipment Rental	0	800	0	0	0	0.00%
01023252 - 55903	Travel and Related Costs	9,865	9,092	14,316	9,533	17,000	78.30%
01023252 - 55907	Permit Fees	0	50	0	0	800	0.00%
01023252 - 56100	General Supplies	62,653	34,607	59,154	50,000	54,200	8.40%
01023252 - 56150	Computer Hardware / Software	0	0	80	0	0	0.00%
01023252 - 56160	Uniforms	0	0	395	0	0	0.00%
01023252 - 56310	Food / Bev & Related for Progs	13,212	12,446	15,525	16,243	20,243	24.60%
01023252 - 56330	Food/Bev/Related Emp Apprctn	0	0	274	0	0	0.00%
01023252 - 58499	Sponsorships - fee waived	1,000	0	0	0	0	0.00%
Total Operating Expenses		113,747	78,328	107,563	91,776	116,243	26.66%
Total Recreation Programs		549,094	595,769	654,637	743,054	720,096	(3.09%)

General Fund: **Community Center Operations** (0100-033)

Responsible Manager / Title: Albert Burnham, Facilities and Operations Manager

Department of PCR Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment.

Functions and Responsibilities

- Establish and maintain effective working relationships with the community
- Supervises trains, motivates, and evaluates Recreation Assistants
- Process and verify all accounts payable and purchase requisitions; track accounts; assists with department budget reports and preparation; ensures fiscal responsibility of department finances by matching expenses with budget items.
- Maintain all Community Center inventory records
- Coordinates and tracks facilities maintenance repairs and requests

Facilities and Operations Goals

- Provide excellent customer service and maintain effective working relationships with the community.
- Maintain up to date and correct information on department recreation software (RecTrac) – facilities, households, rentals, and activities.
- Ensure a clean and safe facility for all patrons.
- Provide the community with department information – rates, pass information, closure dates, and program changes.

OBJECTIVES FOR FY 2016

Objective	Supports Facilities and Operations Goals
Create a new user interface in RecTrac for Lifeguards and Recreation Assistants that uses the POS screen and is linked to visit check in and the facility rental super grid.	This will streamline the front end user experience leading to a less staff frustration and confusion and a better patron experience.
Work with Recreation Assistants, Recreation Coordinators, and contractor for janitorial services to keep the facility more clean and organized.	Provides excellence in customer service & Maintains up to date and correct information on department recreation software.
Work to replace all aging weight room and cardio equipment. Completion of this objective may take up to two years.	Ensure a clean and safe facility for all patrons.
Create training resources, i.e. training videos and an expanded RecTrac manual to train new staff.	Provide excellent customer service.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Community Center Operations							
01023351 - 51100	Salaries and Wages	130,447	126,881	150,085	156,748	159,236	1.60%
01023351 - 51200	Temporary Employees	1,920	4,590	4,167	0	18,335	0.00%
01023351 - 51300	Overtime	11,023	7,369	11,247	7,500	15,000	100.00%
01023351 - 52100	Health Insurance Benefit	54,820	86,495	92,786	92,160	86,112	(6.60%)
01023351 - 52200	FICA & Medicare Emplr Match	10,969	10,619	12,645	12,492	14,731	17.90%
01023351 - 52300	PERS Employer Contribution	44,986	48,865	56,218	70,030	47,103	(32.70%)
01023351 - 52400	Unemployment Insurance	1,527	1,819	1,813	1,788	1,771	(1.00%)
01023351 - 52500	Workers Compensation	494	557	530	703	603	(14.20%)
01023351 - 52900	Other Employee Benefits	0	1	6	0	0	0.00%
Total Personnel Expenses		256,186	287,196	329,497	341,420	342,891	0.43%
01023352 - 53260	Training Services	991	0	625	1,000	1,000	0.00%
01023352 - 54110	Water / Sewerage	10,198	8,047	10,379	10,500	12,000	14.30%
01023352 - 54210	Solid Waste	5,648	5,506	7,078	7,500	8,500	13.30%
01023352 - 54230	Custodial Services/Supplies	65,948	70,052	70,328	71,000	74,000	4.20%
01023352 - 54300	Repair/Maintenance Services	0	4,042	4,233	3,500	4,500	28.60%
01023352 - 54410	Buildings / Land Rental	0	1,258	1,249	1,300	1,300	0.00%
01023352 - 54420	Equipment Rental	0	30	34	100	75	(25.00%)
01023352 - 55200	General Insurance	0	1,566	0	0	0	0.00%
01023352 - 55310	Telephone / Fax/TV	8,356	6,729	5,772	10,200	12,000	17.60%
01023352 - 55903	Travel and Related Costs	3,310	3,122	2,486	3,500	5,500	57.10%
01023352 - 55904	Banking / Credit Card Fees	0	5,819	6,909	5,500	6,000	9.10%
01023352 - 55905	Postal Services	0	277	293	1,000	1,000	0.00%
01023352 - 55907	Permit Fees	0	380	485	500	600	20.00%
01023352 - 56100	General Supplies	14,440	11,092	27,724	66,110	24,043	(63.60%)
01023352 - 56120	Office Supplies	0	4,959	6,743	8,500	8,500	0.00%
01023352 - 56160	Uniforms	0	1,137	1,353	3,000	3,000	0.00%
01023352 - 56220	Electricity	77,405	67,937	88,294	90,000	90,000	0.00%
01023352 - 56240	Heating Oil	92,837	94,770	103,181	95,000	95,000	0.00%
01023352 - 56330	Food/Bev/Related Emp Apprctn	0	0	0	0	1,225	0.00%
Total Operating Expenses		279,134	286,723	337,166	378,210	348,243	(7.92%)
Total Community Center Operations		535,320	573,919	666,663	719,630	691,134	(3.96%)

General Fund: **Library** (0100-034)
 Responsible Manager / Title: Karen Kresh, Librarian

Department of PCR Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment.

Functions and Responsibilities

- Manages the operation of the Library facility
- Oversees, develops library staffing and programming
- Responsible for City assets which include the Library facility, collections, and physical property.

Library Goals

- Provide a popular materials library.
- Act as a community activities center.
- Provide a reference library and independent learning center.
- Act as a formal education support center and research center.
- Act as a children’s door to learning.
- Act as a community information center.

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Provide staff with continuing education in the areas of library collections and programs.	Supports all goals noted above.
Build collection of materials in varying formats supporting community interests and vocations.	Provide a popular materials library, Reference library and independent learning center, Formal education support and research center, Children’s door to learning, Community information Center.
Improve staff and public computer access.	Reference library and independent learning center, Formal education support and research center, and Community information center.
Increase awareness of Early Literacy in the community through programming and publicity.	Community activities center, Children’s door to learning.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Library							
01023451 - 51100	Salaries and Wages	251,791	251,157	272,916	285,935	259,064	(9.40%)
01023451 - 51200	Temporary Employees	0	3,429	0	0	0	0.00%
01023451 - 51300	Overtime	2,467	3,238	3,728	5,000	5,000	0.00%
01023451 - 52100	Health Insurance Benefit	58,311	90,231	89,176	92,160	86,112	(6.60%)
01023451 - 52200	FICA & Medicare Emplr Match	19,451	19,733	21,146	22,049	20,202	(8.40%)
01023451 - 52300	PERS Employer Contribution	70,844	77,512	77,787	103,113	58,164	(43.60%)
01023451 - 52400	Unemployment Insurance	2,231	2,609	2,319	2,574	2,101	(18.40%)
01023451 - 52500	Workers Compensation	950	996	845	1,269	842	(33.70%)
Total Personnel Expenses		406,046	448,905	467,915	512,100	431,485	(15.74%)
01023452 - 53260	Training Services	278	225	230	1,050	400	(61.90%)
01023452 - 53300	Other Professional Svs	0	337	665	0	0	0.00%
01023452 - 54110	Water / Sewerage	708	1,177	907	1,000	1,000	0.00%
01023452 - 54210	Solid Waste	3,397	3,133	3,719	7,700	4,000	(48.10%)
01023452 - 54230	Custodial Services/Supplies	32,288	32,187	29,742	30,600	32,000	4.60%
01023452 - 54300	Repair/Maintenance Services	2,480	1,187	1,042	3,500	3,500	0.00%
01023452 - 54420	Equipment Rental	383	280	323	0	400	0.00%
01023452 - 55310	Telephone / Fax/TV	8,409	7,805	7,790	5,760	2,000	(65.30%)
01023452 - 55320	Network / Internet	12,027	83,978	80,126	13,200	15,000	13.60%
01023452 - 55901	Advertising	0	0	295	0	0	0.00%
01023452 - 55902	Printing and Binding	0	0	2,253	2,500	1,000	(60.00%)
01023452 - 55903	Travel and Related Costs	3,063	2,197	10,270	3,000	4,000	33.30%
01023452 - 55905	Postal Services	3,180	3,490	3,325	5,500	5,500	0.00%
01023452 - 55906	Membership Dues	785	1,000	748	1,000	1,000	0.00%
01023452 - 55907	Permit Fees	325	325	325	450	400	(11.10%)
01023452 - 55999	Other	0	80	160	0	0	0.00%
01023452 - 56100	General Supplies	10,786	4,886	9,412	12,500	10,000	(20.00%)
01023452 - 56120	Office Supplies	8,441	5,993	5,435	8,500	6,500	(23.50%)
01023452 - 56150	Computer Hardware / Software	1,266	1,162	1,370	2,500	4,000	60.00%
01023452 - 56220	Electricity	33,317	29,731	36,122	36,250	40,000	10.30%
01023452 - 56240	Heating Oil	17,821	14,511	13,071	14,500	14,000	(3.40%)
01023452 - 56310	Food/Bev/Related for Programs	503	2,083	1,293	5,000	3,500	(30.00%)
01023452 - 56330	Food/Bev/Related Emp Apprctn	55	0	512	450	450	0.00%
01023452 - 56400	Books and Periodicals	41,056	41,921	42,523	57,263	63,573	11.00%
01023452 - 56450	Grants (Supplies)	0	0	7,031	85,395	0	(100.00%)
01023452 - 56451	Grants - Telecommunications	0	0	0	0	39,874	0.00%
01023452 - 56452	Grants-Circulating Materials	0	0	0	0	13,000	0.00%
01023452 - 56453	Grants-Travel	0	0	0	0	3,700	0.00%
Total Operating Expenses		180,567	237,688	258,690	297,618	268,797	(9.68%)
Total Library		586,612	686,593	726,605	809,718	700,282	(13.52%)

General Fund: **Aquatics Center** (0100-035)
 Responsible Manager / Title: Jennifer Lane, Aquatics Center Manager

Department of PCR Mission Statement

To enrich our diverse community by providing exemplary, accessible, and safe cultural, leisure, and recreation facilities and services that nurture youth development and inspire people to learn, play, and engage with our unique and welcoming environment.

Functions and Responsibilities

- Manages all aspects of the Aquatics Center including:
 - Trains staff in risk management, injury prevention, lifesaving skills and customer service
 - Develops and oversees all programs, activities and community partnerships
 - Develops and manages budgets
 - Ensures compliance with federal, state and local guidelines, laws, standards and ordinances
 - Performs preventative, routine and minor maintenance on equipment and supply inventory
 - Designs all promotional materials

Aquatics Center Goals

- To provide desired part-time employment opportunities
- Expand professional development opportunities for lifeguard staff
- Expand facility programming
- Be a desired choice for leisure, recreational and fitness activities
- Continue movement towards facility updates and remodel
- Maintain excellent safety standards

OBJECTIVES FOR FY 2016

Objective	Supports Aquatics Center Goals
Create a promotion featuring the Aquatics Center Fitness Center to encourage community use of the area and it's equipment.	Be a desired choice for leisure recreational and fitness activities.
Obtain swim specific equipment such as a Versa Machine, swim mirrors, or automatic lap counter.	Be a desired choice for leisure recreational and fitness activities.
Certify staff to instruct American Red Cross swim lessons.	Expand facility programming.
Update facility use policies and procedures to better protect the facility and its patrons and to practice better risk management.	Maintain excellent safety standards.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Aquatics Center							
01023551 - 51100	Salaries and Wages	155,384	149,740	134,267	196,442	161,589	(17.70%)
01023551 - 51200	Temporary employees	5,376	3,030	2,750	0	0	0.00%
01023551 - 51300	Overtime	2,092	1,770	1,664	2,500	2,500	0.00%
01023551 - 52100	Health Insurance Benefit	14,578	22,558	17,771	23,040	21,528	(6.60%)
01023551 - 52200	FICA & Medicare Emplr Match	12,458	11,827	10,604	15,223	12,556	(17.50%)
01023551 - 52300	PERS Employer Contribution	16,658	19,088	16,208	25,217	15,572	(38.20%)
01023551 - 52400	Unemployment Insurance	1,759	2,009	1,503	2,167	1,465	(32.40%)
01023551 - 52500	Workers Compensation	5,333	6,364	4,800	9,807	6,264	(36.10%)
Total Personnel Expenses		213,638	216,386	189,567	274,396	221,474	(19.29%)
01023552 - 53260	Training Services	1,711	1,337	906	2,500	1,000	(60.00%)
01023552 - 53264	Education Reimbursement	0	0	0	1,500	1,500	0.00%
01023552 - 53300	Other Professional Svs	280	0	311	2,000	1,000	(50.00%)
01023552 - 53420	Sampling / Testing	1,760	1,440	1,740	950	1,300	36.80%
01023552 - 54210	Solid Waste	0	477	0	0	0	0.00%
01023552 - 54230	Custodial Services/Supplies	0	0	0	0	1,000	0.00%
01023552 - 54300	Repair/Maintenance Services	665	0	0	0	500	0.00%
01023552 - 55310	Telephone and Fax/TV	3,129	1,655	1,252	3,000	1,500	(50.00%)
01023552 - 55320	Network / Internet	1,200	1,177	1,040	1,600	1,600	0.00%
01023552 - 55901	Advertising	0	0	420	0	0	0.00%
01023552 - 55903	Travel and Related Costs	2,136	3,114	0	5,000	5,000	0.00%
01023552 - 55906	Membership dues	228	145	0	500	500	0.00%
01023552 - 56100	General supplies	27,263	27,414	28,556	38,009	39,459	3.80%
01023552 - 56120	Office Supplies	1,522	2,210	1,897	1,500	1,500	0.00%
01023552 - 56310	Food/Bev/Related for Programs	468	664	436	800	1,500	87.50%
01023552 - 56330	Food/Bev/Related Emp Apprctn	171	233	261	500	500	0.00%
Total Operating Expenses		40,532	39,865	36,818	57,859	57,859	0.00%
Total Aquatics Center		254,170	256,251	226,385	332,255	279,334	(15.93%)

General Fund: **Parks** (0100-036)

Responsible Manager / Title: Albert Burnham, Facilities and Operations Manager

Functions and Responsibilities

- Manages the planning and development of Unalaska community trails, parks and playgrounds.
- Provides maintenance oversight in conjunction with the Department of Public Works.
- Develops parks and playground policies and procedures.

Park Goals

- To promote community parks, playgrounds and trails.
- To ensure the community parks and playgrounds meet the National Playground Safety Institute's recommended safety standards.
- To ensure City compliance with all federal and state grant funded parks and playgrounds.
- To promote completion of walkway / bike trails on Amaknak Island.

OBJECTIVES FOR FY 2016

Objective	Supports Park Goals
Replace degrading grills and other equipment in several parks.	To promote community trails, parks and playgrounds.
Add a new picnic area to Sitka Spruce Park.	To promote community trails, parks and playgrounds.
Work to create a new walking trail in our community.	To promote community trails, parks and playgrounds.
Work with the Department of Public Works on maintenance issues regarding turf, park and playground equipment.	To ensure the community parks and playgrounds meet the NPSI recommended safety standards.

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Parks							
01023652 - 54110	Water / Sewerage	847	825	1,938	1,955	1,955	0.00%
01023652 - 54210	Solid Waste	1,040	966	1,151	1,550	1,550	0.00%
01023652 - 54410	Buildings/Land Rental	6,000	6,000	6,000	6,000	6,000	0.00%
01023652 - 56100	General Supplies	0	1,583	3,675	8,500	8,500	0.00%
01023652 - 56220	Electricity	5,452	8,998	5,495	7,900	7,900	0.00%
Total Operating Expenses		13,340	18,373	18,259	25,905	25,905	0.00%
Total Parks		13,340	18,373	18,259	25,905	25,905	0.00%

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

Other Expenses	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Grants to Non-Profits						
01029154 - 58420 IFHS Mental Health Programs	125,000	160,000	160,000	160,000	170,000	6.30%
01029154 - 58430 USAFV Domestic Violence Shelte	147,988	152,976	170,926	218,611	216,516	(1.00%)
01029154 - 58440 Unalaska Seniors	49,800	94,706	49,800	49,800	49,800	0.00%
01029154 - 58450 Unalaska Community Brdcstng	89,500	89,500	89,500	107,000	92,000	(14.00%)
01029154 - 58460 Museum of the Aleutians	271,960	473,960	271,960	291,724	294,196	0.80%
01029154 - 58470 Aleutians Arts Council	10,000	10,000	10,000	10,000	10,000	0.00%
01029154 - 58480 Qawalangin Tribe/APIA	15,000	15,000	26,140	24,000	24,000	0.00%
01029154 - 58481 APIA	72,875	72,544	111,840	106,566	148,932	39.80%
Total Other Expenses	782,123	1,068,686	890,166	967,701	1,005,444	3.90%
Total Grants to Non-Profits	782,123	1,068,686	890,166	967,701	1,005,444	3.90%

City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

Other Expenses	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Education						
01029254 - 58600 School Support	4,024,461	3,821,546	4,022,494	3,868,791	3,911,307	1.10%
Total Other Expenses	4,024,461	3,821,546	4,022,494	3,868,791	3,911,307	1.10%
Total Education	4,024,461	3,821,546	4,022,494	3,868,791	3,911,307	1.10%

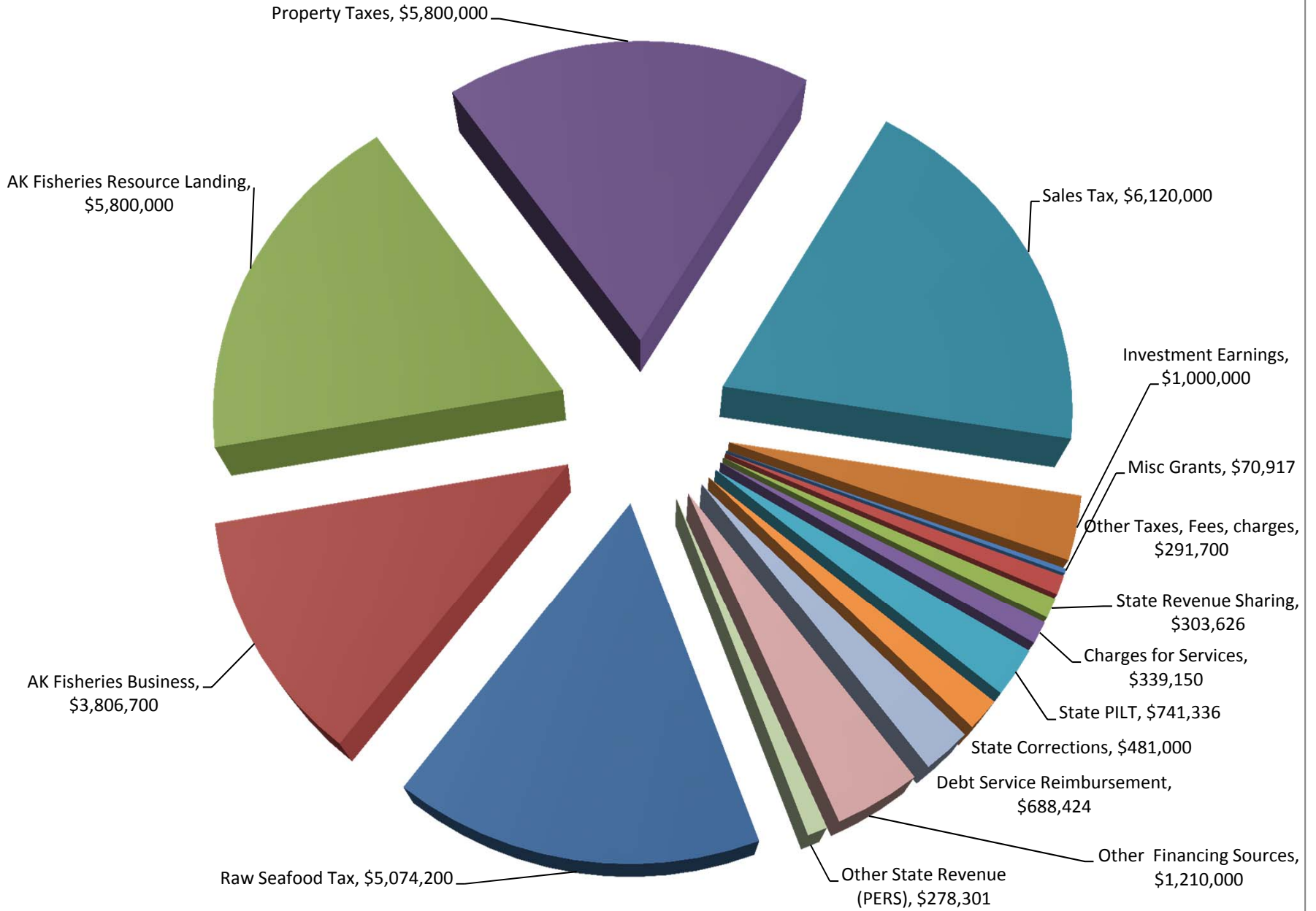
City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Other Expenses							
Debt Service							
01029354 - 59100	Interest Expense	396,817	164,858	211,541	233,313	233,313	0.00%
01029354 - 59200	Principal Payment	833,683	720,000	755,000	755,000	755,000	0.00%
Total Other Expenses		<u>1,230,501</u>	<u>884,858</u>	<u>966,541</u>	<u>988,313</u>	<u>988,313</u>	<u>0.00%</u>
Total Debt Service		<u>1,230,501</u>	<u>884,858</u>	<u>966,541</u>	<u>988,313</u>	<u>988,313</u>	<u>0.00%</u>

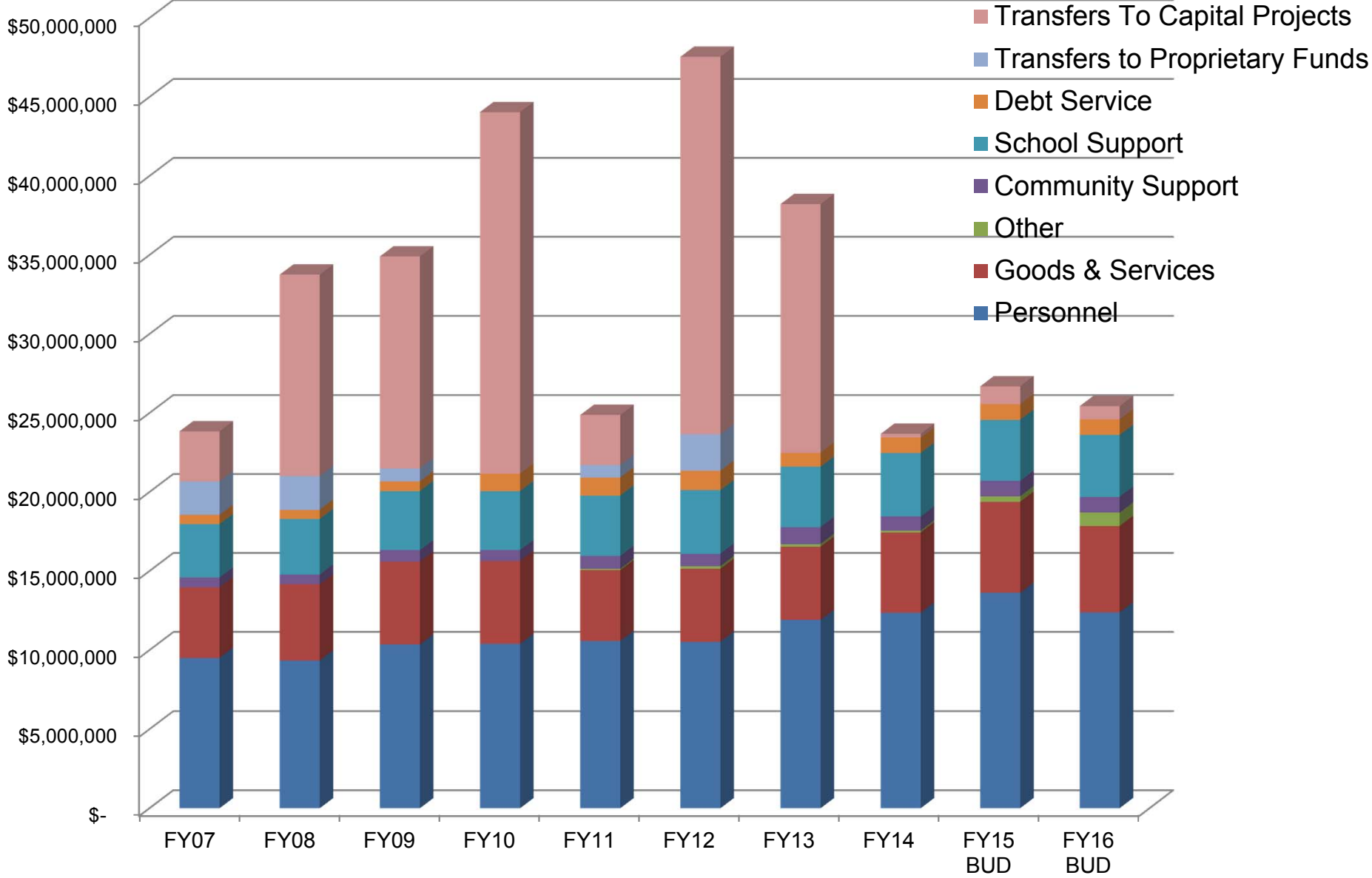
City of Unalaska
FY2016 General Fund Budget Detail
Expenditures
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers To General Fund						
Transfers Out						
Transfers Out						
01029854 - 59920 Transfers To Govt Capt Project	4,672,400	8,550,000	522,272	1,198,127	842,893	(29.60%)
01029854 - 59930 Transfers To Enterprise Oper	2,301,710	0	34,400	0	0	0.00%
01029854 - 59940 Transfers To Enterpr Capt Proj	16,914,375	7,183,719	(317,954)	690,765	0	(100.00%)
Total Other Expenses	<u>23,888,485</u>	<u>15,733,719</u>	<u>238,718</u>	<u>1,888,892</u>	<u>842,893</u>	<u>(55.38%)</u>
Total Transfers Out	<u>23,888,485</u>	<u>15,733,719</u>	<u>238,718</u>	<u>1,888,892</u>	<u>842,893</u>	<u>(55.38%)</u>
General Fund Expenditures Total	<u>45,237,372</u>	<u>38,220,812</u>	<u>23,678,476</u>	<u>27,594,499</u>	<u>25,437,844</u>	<u>(7.82%)</u>

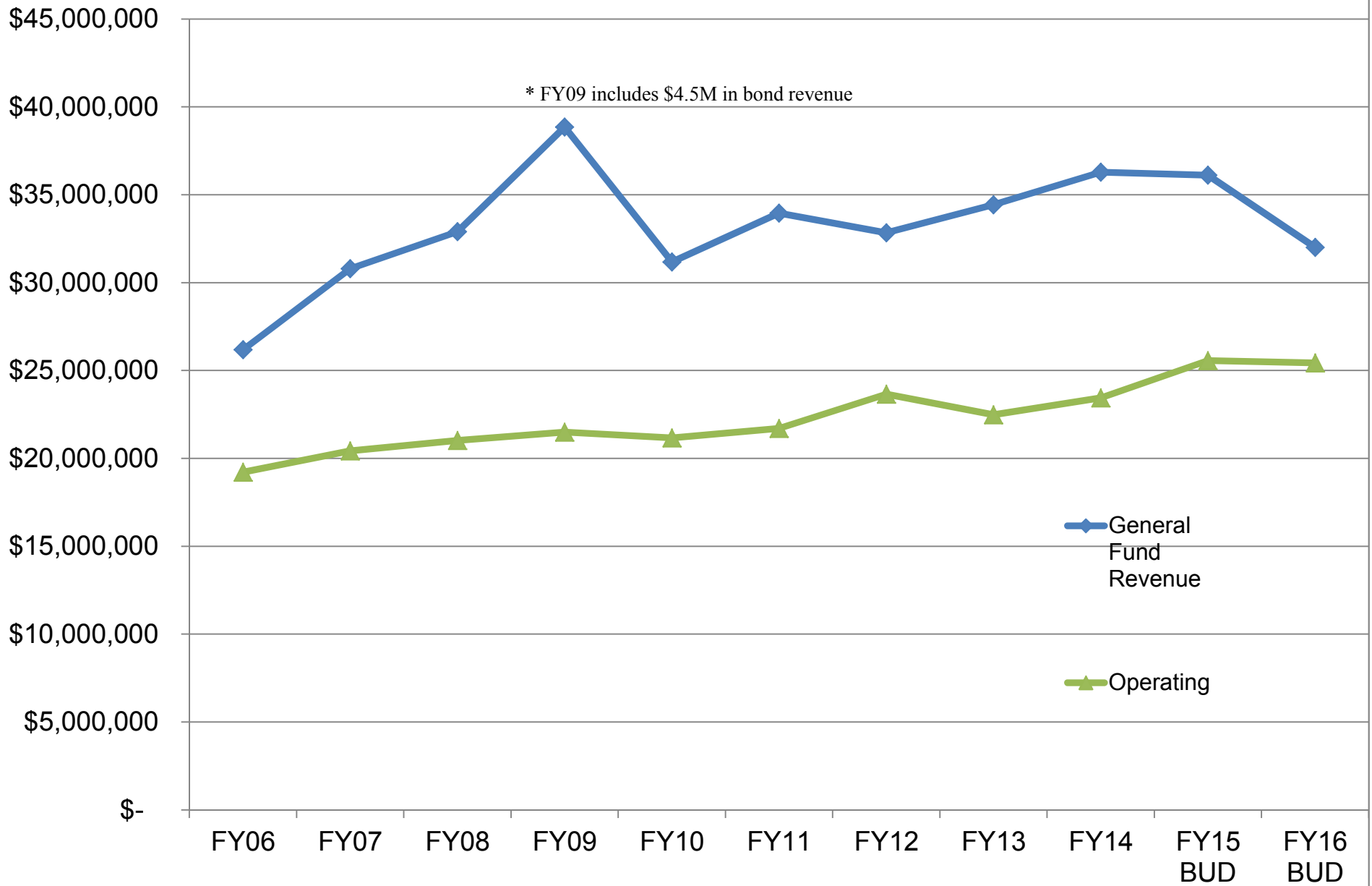
General Fund Revenue \$32,005,354



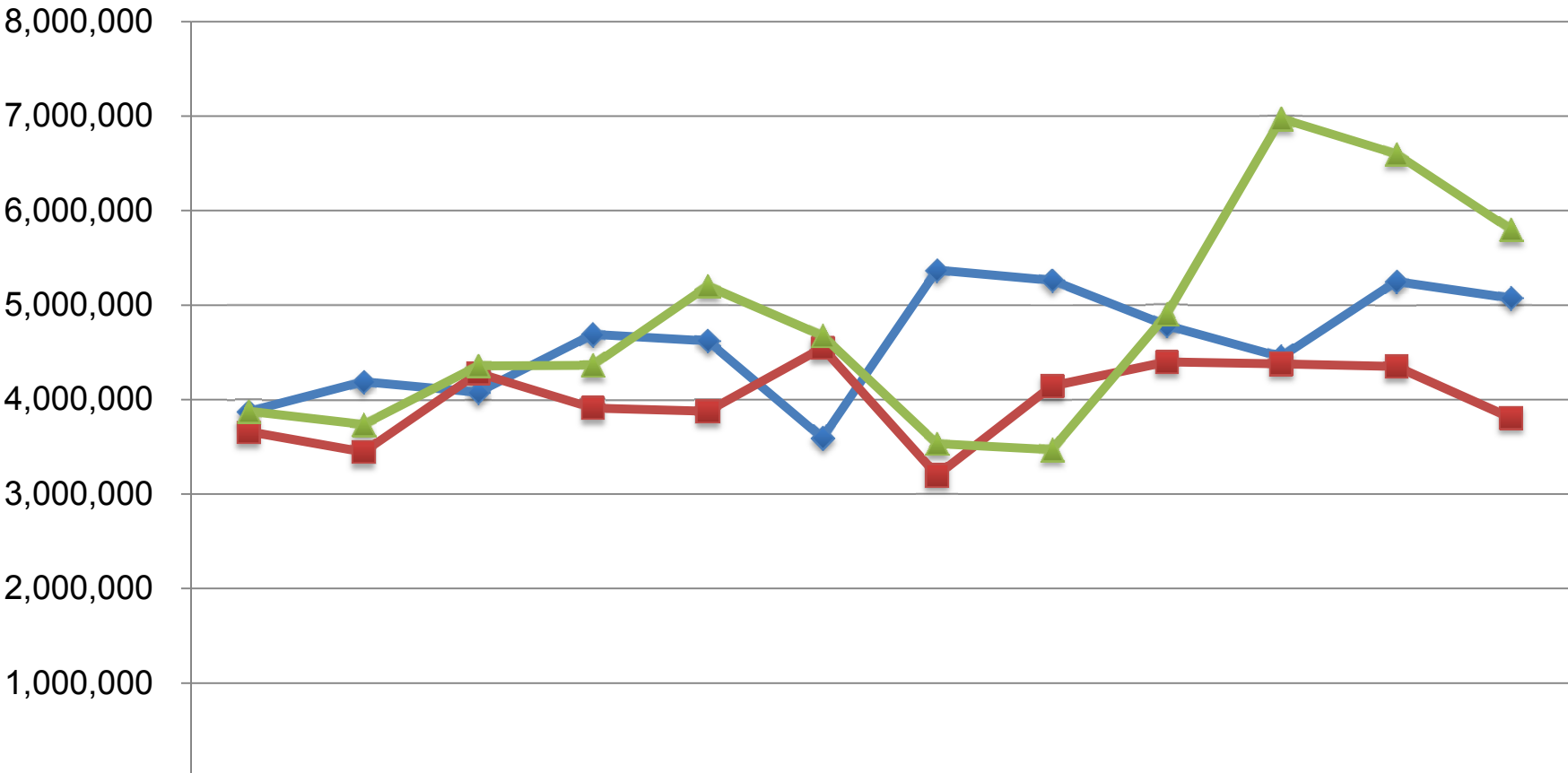
General Fund Uses of Financial Resources



General Fund (without capital)



Volatility of Our Economy Challenges to Budgeting History of Fish Related Revenues



	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15 BUD	FY16 BUD
Raw Seafood Tax	3,873,868	4,188,063	4,076,762	4,689,810	4,619,222	3,594,173	5,371,768	5,260,999	4,784,198	4,449,921	5,250,000	5,074,200
Fisheries Business	3,659,452	3,446,660	4,281,211	3,909,016	3,877,701	4,547,084	3,199,290	4,143,777	4,398,441	4,377,934	4,350,000	3,806,700
Fisheries Resource Landing	3,876,283	3,736,810	4,357,759	4,362,451	5,200,897	4,676,603	3,531,739	3,469,263	4,898,543	6,974,887	6,600,000	5,800,000

Fiscal Year 2015

City of Unalaska
FY2016 Special Revenue Funds Budget Summary
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
1% Sales Tax Special Revenue						
REVENUES						
11010040 - 41310 1% Capital Sales tax	4,597,103	4,361,052	4,129,080	3,850,000	3,060,000	(20.52)%
Total Revenues	4,597,103	4,361,052	4,129,080	3,850,000	3,060,000	(20.52)%
EXPENDITURES						
11029954 - 59900 Transfers To General Fund	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	0.00%
11029954 - 59920 Transfers To Govt Capt Project	4,568,000	5,000,000	950,000	3,000,000	0	0.00%
11029954 - 59940 Transfers To Enterpr Capt Proj	550,000	0	0	0	0	0.00%
Total Expenditures	6,318,000	6,200,000	2,150,000	4,200,000	1,200,000	(71.43)%
11019848 - 49120 Transfers From Gov Capt Projec	53,760	3,144	0	0	0	0.00%
1% Sales Tax Special Revenue Fund Net	(1,667,137)	(1,835,803)	1,979,080	(350,000)	1,860,000	0.00%

Bed Tax Special Revenue

REVENUES						
12010040 - 41420 City Bed Tax	169,720	188,568	169,049	170,000	172,000	1.18%
12010049 - 49900 Appropriated Fund Balance	0	0	0	5,000	3,000	(40.00)%
Total Revenues	169,720	188,568	169,049	175,000	175,000	0.00%
EXPENDITURES						
12029154 - 58481 APIA	0	32,484	0	0	0	0.00%
12029154 - 58490 Unalaska CVB	149,680	156,778	156,778	175,000	175,000	0.00%
Total Expenditures	149,680	189,262	156,778	175,000	175,000	0.00%
Bed Tax Special Revenue Fund Net	20,040	(694)	12,271	0	0	0.00%

City of Unalaska
FY2016 Proprietary Funds Budget Summary
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Electric Proprietary						
REVENUES						
Intergovernmental	231,403	282,070	284,787	457,805	115,342	(74.81%)
Charges for Services	18,295,211	17,389,996	18,825,315	18,295,503	19,030,478	4.02%
Non-recurring Revenues	0	16,460	0	0	0	0.00%
Total Revenues	18,526,614	17,688,526	19,110,102	18,753,308	19,145,820	2.05%
EXPENDITURES						
Utility Administration	4,466,685	4,536,357	4,713,075	4,816,041	4,840,886	0.52%
Electric Production	11,626,994	11,541,021	12,295,301	12,284,126	12,129,416	(1.26%)
Electric Line Repair & Maint	561,725	798,279	909,535	1,310,598	1,226,120	(6.45%)
Transfers Out	0	0	1,577,848	0	36,000	0.00%
Veh & Equip Maintenance	52,469	30,662	38,436	59,937	55,390	(7.59%)
Facilities Maintenance	57,005	75,085	55,262	126,262	105,631	(16.34%)
Total Expenditures	16,764,878	16,981,404	19,589,457	18,596,965	18,393,444	(1.11%)
Transfers In	224,237	0	0	0	0	0.00%
Electric Proprietary Fund Net	1,985,972	707,122	(479,355)	156,343	752,376	0.51%

Water Proprietary

REVENUES						
Intergovernmental	60,830	76,787	83,013	133,887	17,800	(86.71%)
Charges for Services	2,214,337	2,322,929	2,206,781	2,425,789	2,703,789	11.46%
Assessments	241	229	1,480	418	418	0.00%
Non-recurring Revenues	0	0	0	752,234	556,874	(25.97%)
Total Revenues	2,275,407	2,399,944	2,291,274	3,312,328	3,278,881	(1.02%)
EXPENDITURES						
Utility Administration	1,381,545	1,356,438	1,373,572	1,407,494	1,418,116	0.75%
Water Operations	835,114	965,667	1,188,694	1,143,082	1,281,780	12.13%
Transfers Out	0	0	488,962	663,787	525,000	(20.91%)
Veh & Equip Maintenance	20,608	30,907	28,508	34,754	32,090	(7.67%)
Facilities Maintenance	11,023	19,189	8,988	66,210	21,896	(66.93%)
Total Expenditures	2,248,291	2,372,202	3,088,723	3,315,328	3,278,881	(1.11%)
Water Proprietary Fund Net	27,116	27,743	(797,450)	(3,000)	0	(1.05%)

Wastewater Proprietary

REVENUES						
Intergovernmental	324,300	63,627	62,614	103,095	12,838	(87.55%)
Charges for Services	1,813,173	1,895,415	2,077,545	2,086,599	2,157,599	3.40%
Assessments	2,172	2,850	4,720	2,172	2,172	0.00%
Non-recurring Revenues	0	0	0	57,208	0	(100.00%)
Total Revenues	2,139,645	1,961,892	2,144,880	2,249,074	2,172,609	(3.52%)
EXPENDITURES						
Utility Administration	1,493,624	890,258	890,683	1,090,020	1,025,590	(5.91%)
Wastewater Operations	770,258	892,433	1,021,285	1,010,913	1,059,512	4.81%
Transfers Out	0	0	79,522	113,564	0	(100.00%)
Veh & Equip Maintenance	22,865	13,246	27,130	25,425	23,338	(8.21%)
Facilities Maintenance	15,663	22,456	21,896	32,793	31,336	(4.44%)
Total Expenditures	2,302,410	1,818,393	2,040,515	2,272,714	2,139,775	(6.21%)
Transfers In	555,000	0	0	0	0	0.00%
Wastewater Proprietary Fund Net	392,235	143,499	104,365	(23,641)	32,834	(4.63%)

City of Unalaska
FY2016 Proprietary Funds Budget Summary
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Solid Waste Proprietary						
REVENUES						
Intergovernmental	562,357	75,010	110,911	122,258	16,692	(86.35%)
Charges for Services	1,555,307	1,630,045	1,779,812	1,733,981	1,813,981	4.61%
Non-recurring Revenues	0	0	0	1,050,932	993,561	(5.46%)
Total Revenues	2,117,663	1,705,056	1,890,722	2,907,171	2,824,234	(2.94%)
EXPENDITURES						
Utility Administration	826,627	891,742	825,084	1,280,939	1,265,017	(1.24%)
Solid Waste Operations	1,139,369	1,211,125	1,295,311	1,752,037	1,342,959	(23.35%)
Transfers Out	0	0	0	49,900	14,000	(71.94%)
Veh & Equip Maintenance	52,597	79,014	71,519	134,689	126,253	(6.26%)
Facilities Maintenance	74,541	38,577	46,258	78,616	76,005	(3.32%)
Total Expenditures	2,093,134	2,220,457	2,238,173	3,296,182	2,824,234	(16.71%)
Transfers In	415,630	0	0	0	0	0.00%
Solid Waste Proprietary Fund Net	440,159	(515,401)	(347,450)	(389,011)	0	(8.94%)
Ports & Harbors Proprietary						
REVENUES						
Intergovernmental	511,888	18,362,919	544,785	626,791	460,147	(26.59%)
Charges for Services	5,458,473	5,784,924	6,426,532	6,336,000	6,504,252	2.66%
Investment Income	276	0	3	0	0	0.00%
Non-recurring Revenues	0	0	0	46,599	1,540,022	3204.84%
Total Revenues	5,970,636	24,147,843	6,971,319	7,009,390	8,504,421	17.58%
EXPENDITURES						
Harbor Office	2,388,013	3,276,739	4,080,573	4,133,899	4,312,729	4.33%
Unalaska Marine Center	1,489,274	1,415,366	953,237	1,105,639	1,009,619	(8.68%)
Spit & Light Cargo Docks	33,265	62,999	443,435	572,051	558,017	(2.45%)
Ports Security	24,105	63,300	65,541	84,776	78,186	(7.77%)
CEM Small Boat Harbor	399,422	600,259	646,476	674,909	713,544	5.72%
Bobby Storrs Small Boat Harbor	0	0	140,891	191,839	163,636	(14.70%)
Transfers Out	0	0	3,159,080	3,673,008	1,574,158	(57.14%)
Veh & Equip Maintenance	57,206	49,965	50,646	59,134	55,159	(6.72%)
Facilities Maintenance	18,022	35,734	26,764	24,539	39,373	60.45%
Total Expenditures	4,409,307	5,504,362	9,566,644	10,519,793	8,504,421	(23.70%)
Transfers In	0	0	34,400	0	0	0.00%
Ports & Harbors Proprietary Fund	1,561,330	18,643,480	(2,560,924)	(3,510,403)	0	(2.97%)
Airport Proprietary						
REVENUES						
Intergovernmental	8,435	14,062	12,207	22,723	3,836	(83.12%)
Charges for Services	456,992	472,107	480,846	452,650	463,700	2.44%
Non-recurring Revenues	0	0	0	412,357	500,789	21.45%
Total Revenues	465,426	486,169	493,053	887,730	968,325	8.32%
EXPENDITURES						
Airport Admin/Operations	688,159	682,083	677,024	711,617	795,901	11.84%
Transfers Out	0	0	148,495	16,677	0	(100.00%)
Facilities Maintenance	99,021	157,883	121,862	184,813	172,424	(6.70%)
Total Expenditures	787,180	839,966	947,382	913,107	968,325	5.70%
Transfers In	321,753	0	0	0	0	0.00%
Airport Proprietary Fund Net	0	(353,797)	(454,329)	(25,377)	0	7.54%

City of Unalaska
FY2016 Proprietary Funds Budget Summary
Adopted May 26, 2015

	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Housing Proprietary						
REVENUES						
Intergovernmental	9,729	11,059	10,344	22,384	3,971	(82.26%)
Charges for Services	183,681	237,666	244,973	270,150	251,940	(6.74%)
Non-recurring Revenues	0	0	0	238,326	260,677	9.38%
Total Revenues	193,410	248,724	255,316	530,860	516,588	(2.76%)
EXPENDITURES						
Housing Admin & Operating	578,754	345,606	308,924	369,153	380,449	3.06%
Transfers Out	0	0	68,228	0	0	0.00%
Facilities Maintenance	157,329	182,209	153,797	161,707	136,139	(15.81%)
Total Expenditures	736,083	527,815	530,949	530,860	516,588	(2.76%)
Transfers In	542,673	0	0	0	0	0.00%
Housing Proprietary Fund Net	0	(279,091)	(275,632)	0	0	(2.69%)

City of Unalaska
FY2016 Electric Budget Summary
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	231,403	282,070	284,787	457,805	115,342	(74.81%)
Charges for Services	18,295,211	17,389,996	18,825,315	18,295,503	19,030,478	4.02%
Non-recurring Revenues	0	16,460	0	0	0	0.00%
Total Revenues	18,526,614	17,688,526	19,110,102	18,753,308	19,145,820	2.05%
EXPENDITURES						
Utility Administration	4,466,685	4,536,357	4,713,075	4,816,041	4,840,886	0.52%
Electric Production	11,626,994	11,541,021	12,295,301	12,284,126	12,129,416	(1.26%)
Electric Line Repair & Maint	561,725	798,279	909,535	1,310,598	1,226,120	(6.45%)
Transfers Out	0	0	1,577,848	0	36,000	0.00%
Veh & Equip Maintenance	52,469	30,662	38,436	59,937	55,390	(7.59%)
Facilities Maintenance	57,005	75,085	55,262	126,262	105,631	(16.34%)
Total Expenditures	16,764,878	16,981,404	19,589,457	18,596,965	18,393,444	(1.11%)
Transfers In	224,237	0	0	0	0	0.00%
Electric Proprietary Fund Net	1,985,972	707,122	(479,355)	156,343	752,376	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	630,440	367,399	3,843,048	4,840,886	26.32%
Electric Production	1,099,041	11,030,375	0	12,129,416	65.94%
Electric Line Repair & Maint	964,568	261,552	0	1,226,120	6.67%
Veh & Equip Maintenance	37,890	17,500	0	55,390	0.30%
Facilities Maintenance	59,188	46,443	0	105,631	0.57%
Total Operating Expenditures	2,791,127	11,723,269	3,843,048	18,357,444	
Transfers Out	0	0	36,000	36,000	0.20%
	0	0	36,000	36,000	

City of Unalaska
FY2016 Electric Budget Detail
Revenues
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
50015041 - 42195 Misc. Fed Operating Grants	78,364	78,364	72,134	72,722	72,722	0.00%
50015041 - 42359 Other State Revenue	153,039	203,706	212,653	385,083	42,620	(88.93%)
Total Intergovernmental	231,403	282,070	284,787	457,805	115,342	(74.81%)
Charges for Services						
50015042 - 44110 Residential Elec Consumption	612,151	610,291	562,698	635,715	650,715	2.36%
50015042 - 44111 Residential COPA	1,025,860	914,756	892,869	977,549	950,043	(2.81%)
50015042 - 44120 Small Gen Serv Consumption	714,334	671,007	621,755	725,715	725,715	0.00%
50015042 - 44121 Small Gen Serv COPA	1,000,083	904,001	849,598	1,117,601	1,117,601	0.00%
50015042 - 44130 Large Gen Serv Consumption	896,759	834,749	969,109	892,646	1,011,782	13.35%
50015042 - 44131 Large Gen Serv Demand	135,790	128,189	140,367	137,148	137,148	0.00%
50015042 - 44132 Large Gen Serv Power Factor	7,409	8,557	8,605	9,137	9,137	0.00%
50015042 - 44133 Large Gen Serv COPA	1,804,137	1,617,143	1,668,763	1,374,675	1,204,020	(12.41%)
50015042 - 44140 Industrial Serv Consumption	3,762,802	3,820,795	4,305,190	4,269,850	4,633,850	8.52%
50015042 - 44141 Industrial Serv Demand	553,023	610,236	632,748	611,466	611,466	0.00%
50015042 - 44142 Industrial Serv Power Factor	19,924	25,296	23,399	28,840	28,840	0.00%
50015042 - 44143 Industrial Serv COPA	6,616,823	6,113,018	7,003,973	6,421,569	6,889,569	7.29%
50015042 - 44150 Street Lights	34,750	31,739	31,912	32,905	32,905	0.00%
50015042 - 44160 PCE Assistance	1,068,327	1,055,901	1,063,321	1,033,915	1,000,915	(3.19%)
50015042 - 44170 Other Services	25,213	17,452	27,614	14,772	14,772	0.00%
50015042 - 44180 Late Fees	17,356	26,866	23,394	12,000	12,000	0.00%
50015042 - 47110 Interest Revenue	469	0	0	0	0	0.00%
Total Charges for Services	18,295,211	17,389,996	18,825,315	18,295,503	19,030,478	4.02%
Other Financing Sources						
50019848 - 49100 Transfers From General Fund	26,654	0	0	0	0	0.00%
50019848 - 49140 Transfers From Entrp Capt Proj	197,583	0	0	0	0	0.00%
Total Other Financing Sources	224,237	0	0	0	0	0.00%
Non-recurring Revenues						
50015049 - 49400 Gain-loss on Sale of Fixed Ass	0	16,460	0	0	0	0.00%
Total Non-recurring Revenues	0	16,460	0	0	0	0.00%
Electric Fund Net	18,750,851	17,688,526	19,110,102	18,753,308	19,145,820	2.09%

Electric Enterprise Fund: **Electric Utility Administration** (5000-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for all divisions within the electric utility*
- *Oversees regulatory compliance and permitting requirements*
- *Manages electric utility capital projects*
- *Submits applications for grant funding and oversees the use of grant funds*
- *Maintains a trained, certified staff.*

Departmental Goals

- *Coordinate the enhancement of the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.*
- *Coordinate the operation of the utility in a safe, cost effective and environmentally responsible manner.*
- *Continually seek opportunities for decreased operating costs.*
- *Maintain a trained and certified staff.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Assist in the Administration side of the Industrial additions to the City's Electrical Grid.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power
Oversee the training of the Lineman Apprentices.	Maintain a trained and certified staff.
Oversee the Electric Rate Study	Coordinate the enhancement of the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Utility Administration							
50024051 - 51100	Salaries and Wages	337,006	337,860	351,131	371,900	380,047	2.19%
50024051 - 51200	Temporary Employees	4,679	3,423	538	4,042	3,964	(1.93%)
50024051 - 51300	Overtime	1,763	2,141	3,369	1,434	1,310	(8.65%)
50024051 - 52100	Health Insurance Benefit	70,413	106,153	106,489	113,910	106,436	(6.56%)
50024051 - 52200	FICA & Medicare Emplr Match	25,834	25,733	26,721	28,404	28,982	2.03%
50024051 - 52300	PERS Employer Contribution	110,980	119,486	123,919	161,453	101,773	(36.96%)
50024051 - 52400	Unemployment Insurance	2,188	2,572	1,956	2,269	1,959	(13.66%)
50024051 - 52500	Workers Compensation	4,196	4,729	4,243	6,370	5,241	(17.72%)
50024051 - 52900	Other Employee Benefits	521	512	518	728	728	0.00%
Personnel Expenses		557,580	602,609	618,885	690,510	630,440	(8.70%)
50024052 - 53230	Legal Services	39	786	84	2,733	2,733	0.00%
50024052 - 53240	Engineering/Architectural Svs	21,581	18,904	36,096	17,810	27,810	56.15%
50024052 - 53260	Training Services	2,070	500	500	515	515	0.00%
50024052 - 53300	Other Professional Svs	56,895	38,534	33,801	18,149	39,338	116.75%
50024052 - 53410	Software / Hardware Support	6,271	17,843	16,665	17,400	17,770	2.13%
50024052 - 53420	Sampling / Testing	0	0	0	100	0	(100.00%)
50024052 - 54110	Water / Sewerage	389	641	446	601	601	0.00%
50024052 - 54210	Solid Waste	1,199	978	1,327	1,206	1,206	0.00%
50024052 - 54230	Custodial Services/Supplies	4,947	4,921	5,471	5,468	5,468	0.00%
50024052 - 54300	Repair/Maintenance Services	1,082	1,082	887	955	955	0.00%
50024052 - 54420	Equipment Rental	446	325	376	350	350	0.00%
50024052 - 55200	General Insurance	140,068	180,103	165,351	207,303	188,169	(9.23%)
50024052 - 55310	Telephone / Fax/TV	2,161	1,225	1,480	3,200	1,200	(62.50%)
50024052 - 55320	Network / Internet	2,813	3,546	4,293	7,800	9,040	15.90%
50024052 - 55901	Advertising	0	0	302	530	530	0.00%
50024052 - 55903	Travel and Related Costs	7,907	655	2,227	6,125	6,125	0.00%
50024052 - 55904	Banking / Credit Card Fees	20,084	25,947	30,126	24,247	4,247	(82.48%)
50024052 - 55905	Postal Services	4,477	5,083	4,646	3,623	2,123	(41.40%)
50024052 - 55906	Membership Dues	9,444	10,010	10,324	11,327	9,727	(14.12%)
50024052 - 56100	General Supplies	1,511	(554)	184	250	0	(100.00%)
50024052 - 56120	Office Supplies	6,480	2,808	3,873	5,824	5,824	0.00%
50024052 - 56150	Computer Hardware / Software	1,881	7,991	13,158	8,000	3,800	(52.50%)
50024052 - 56220	Electricity	16,349	15,375	13,489	19,755	19,755	0.00%
50024052 - 56240	Heating Oil	17,954	16,145	13,243	13,598	15,648	15.08%
50024052 - 56260	Gasoline for Vehicles	756	1,224	1,064	2,123	2,123	0.00%
50024052 - 56320	Business Meals	143	86	0	318	318	0.00%
50024052 - 56330	Food/Bev/Related Emp Apprctn	884	1,219	1,158	1,623	1,623	0.00%
50024052 - 56400	Books and Periodicals	115	852	807	500	400	(20.00%)
Operating Expenses		327,945	356,229	361,376	381,433	367,399	(3.68%)
50024053 - 57400	Machinery and Equipment	7,930	0	0	30,000	0	(100.00%)
Capital Outlay		34,584	0	0	30,000	0	(100.00%)
50024054 - 58100	Depreciation	1,557,806	1,958,549	2,101,462	2,120,595	2,245,522	5.89%
50024054 - 58500	Bad Debt Expense	7,004	1,105	4,265	0	0	0.00%
50024054 - 58910	Allocations IN-Debit	102,816	118,067	133,096	139,900	143,923	2.88%
50024054 - 59100	Interest Expense	1,859,007	1,491,887	1,486,080	1,445,692	1,445,692	0.00%
50024054 - 59400	Issuance Costs	19,944	7,911	7,912	7,911	7,911	0.00%
Other Expenses		3,546,576	3,577,520	3,732,814	3,714,098	3,843,048	3.47%

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Total Utility Administration	4,466,685	4,536,357	4,713,075	4,816,041	4,840,886	0.52%

Electric Enterprise Fund: ***Electric Production*** (5000-041)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Operates two diesel-generating plants with an installed capacity of 17.2 megawatts.*
- *Performs testing and monitoring for regulatory compliance and permitting requirements.*
- *Plans, carries out, and keeps records of preventative maintenance and repairs of generation equipment.*
- *Maintains a trained staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.*
- *To produce electrical power in the safest and most economical way possible in compliance with our ADEC Title V permits.*
- *To protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure a safe and productive transfer of Industrial users to the City's Electrical Grid.	To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power
Maintain or better Gen/Set efficiency of 16.0 kW per gallon of fuel.	To produce electrical power in the safest and most economical way possible in compliance with our ADEC Title V permits.
Ensure all Powerhouse Personnel receive the needed safety training for continuous safe operation of the Powerhouse.	Protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Electric Production						
50024151 - 51100 Salaries and Wages	545,511	583,752	648,028	637,162	635,414	(0.27%)
50024151 - 51200 Temporary Employees	0	0	0	0	21,527	0.00%
50024151 - 51300 Overtime	125,783	108,293	79,578	70,781	23,118	(67.34%)
50024151 - 52100 Health Insurance Benefit	98,143	158,572	172,745	173,952	162,537	(6.56%)
50024151 - 52200 FICA & Medicare Emplr Match	47,606	50,196	53,307	53,849	52,023	(3.39%)
50024151 - 52300 PERS Employer Contribution	222,114	244,408	261,315	306,098	176,672	(42.28%)
50024151 - 52400 Unemployment Insurance	3,262	4,183	3,052	3,495	3,235	(7.44%)
50024151 - 52500 Workers Compensation	27,662	25,073	21,373	31,753	20,589	(35.16%)
50024151 - 52900 Other Employee Benefits	3,272	3,444	3,586	3,926	3,926	0.00%
Personnel Expenses	1,073,354	1,177,921	1,242,983	1,281,016	1,099,041	(14.21%)
50024152 - 53240 Engineering/Architectural Svs	4,734	2,583	0	6,100	6,100	0.00%
50024152 - 53260 Training Services	6,105	4,897	4,698	7,000	7,000	0.00%
50024152 - 53300 Other Professional Svs	742	2,024	3,024	17,500	700	(96.00%)
50024152 - 53410 Software / Hardware Support	0	3,898	2,389	4,125	2,750	(33.33%)
50024152 - 53420 Sampling / Testing	1,990	0	0	2,000	0	(100.00%)
50024152 - 53490 Other Technical Services	39,387	14,745	1,952	25,000	25,000	0.00%
50024152 - 54110 Water / Sewerage	666	561	748	800	800	0.00%
50024152 - 54210 Solid Waste	3,575	2,180	5,834	4,000	4,000	0.00%
50024152 - 54230 Custodial Services/Supplies	0	9,600	9,600	9,600	9,600	0.00%
50024152 - 54300 Repair/Maintenance Services	200,095	126,861	303,251	293,360	1,328,800	352.96%
50024152 - 55310 Telephone / Fax/TV	8,717	9,870	8,370	9,000	6,000	(33.33%)
50024152 - 55903 Travel and Related Costs	12,511	7,136	11,274	7,500	7,500	0.00%
50024152 - 55907 Permit Fees	34,076	65,838	56,087	74,300	74,300	0.00%
50024152 - 56100 General Supplies	182,669	297,853	212,691	264,300	361,500	36.78%
50024152 - 56120 Office Supplies	1,583	5,144	2,030	3,200	1,700	(46.88%)
50024152 - 56150 Computer Hardware / Software	5,232	20,286	1,461	20,700	1,700	(91.79%)
50024152 - 56230 Propane	530	343	359	900	700	(22.22%)
50024152 - 56260 Gasoline for Vehicles	2,565	5,037	6,145	3,000	3,000	0.00%
50024152 - 56270 Diesel for Equipment	0	109	14	50	50	0.00%
50024152 - 56330 Food/Bev/Related Emp Apprctn	514	74	470	350	350	0.00%
50024152 - 56500 Generator Fuel - Diesel	10,045,896	9,783,632	10,421,922	10,250,325	9,188,825	(10.36%)
Operating Expenses	10,553,640	10,363,100	11,052,318	11,003,110	11,030,375	0.25%
Total Electric Production	11,626,994	11,541,021	12,295,301	12,284,126	12,129,416	(1.26%)

Electric Enterprise Fund: **Electric Line Repair & Maintenance** (5000-042)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Repairs and maintains electrical distribution equipment within the City grid.*
- *Provides assistance in design and coordination of all capital projects involving electrical utilities.*
- *Reads and routinely tests electric meters and performs service disconnects and reconnects.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.*
- *To perform all duties in compliance with the National Electrical Safety Code, City ordinances, and other industry standards.*
- *To protect the City's investment in electric distribution infrastructure through a comprehensive preventative maintenance and repair program.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Insure a safe and productive transfer of Industrial users to the City's Electrical grid.	To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electrical power.
Continue analyzing the electrical grid to find substandard areas needing upgrades.	Perform all duties in compliance with the National Electrical Safety Code, City ordinances, and other industry standards.
Ensure the Lineman Apprentices receive quality training.	Protect the City's investment in electric distribution infrastructure through a comprehensive preventative maintenance and repair program.

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Electric Line Repair & Maint						
50024251 - 51100 Salaries and Wages	241,542	308,052	346,674	534,231	547,559	2.49%
50024251 - 51300 Overtime	31,677	63,370	31,489	39,222	47,626	21.43%
50024251 - 52100 Health Insurance Benefit	38,222	77,756	83,806	148,608	138,855	(6.56%)
50024251 - 52200 FICA & Medicare Emplr Match	20,046	26,508	27,132	44,174	45,532	3.07%
50024251 - 52300 PERS Employer Contribution	88,647	132,548	135,422	254,243	161,832	(36.35%)
50024251 - 52400 Unemployment Insurance	1,354	2,166	1,564	2,987	2,580	(13.63%)
50024251 - 52500 Workers Compensation	12,205	13,756	11,134	22,352	17,230	(22.92%)
50024251 - 52900 Other Employee Benefits	1,242	1,759	1,743	3,354	3,354	0.00%
Personnel Expenses	434,935	625,916	638,963	1,049,171	964,568	(8.06%)
50024252 - 53240 Engineering/Architectural Svs	0	0	817	6,000	6,000	0.00%
50024252 - 53260 Training Services	1,010	2,461	3,954	13,000	13,000	0.00%
50024252 - 53300 Other Professional Svs	0	1,855	1,287	5,000	5,000	0.00%
50024252 - 53410 Software / Hardware Support	0	565	622	625	750	20.00%
50024252 - 53420 Sampling / Testing	340	0	0	3,000	3,000	0.00%
50024252 - 54210 Solid Waste	10,412	2,273	180	6,000	6,000	0.00%
50024252 - 54300 Repair/Maintenance Services	40,980	0	336	1,552	1,552	0.00%
50024252 - 54420 Equipment Rental	0	3,059	255	1,500	1,500	0.00%
50024252 - 55310 Telephone / Fax/TV	3,299	2,610	3,335	3,000	3,000	0.00%
50024252 - 55903 Travel and Related Costs	0	0	4,021	11,000	11,000	0.00%
50024252 - 55908 Employee Moving Costs	7,370	0	5,572	0	0	0.00%
50024252 - 56100 General Supplies	48,276	139,861	236,794	180,000	180,000	0.00%
50024252 - 56110 Sand / Gravel / Rock	0	8,060	3,880	18,000	18,000	0.00%
50024252 - 56120 Office Supplies	1,352	0	300	500	500	0.00%
50024252 - 56150 Computer Hardware / Software	1,929	1,939	35	1,700	1,700	0.00%
50024252 - 56220 Electricity	985	1,059	1,022	1,000	1,000	0.00%
50024252 - 56230 Propane	150	263	260	700	700	0.00%
50024252 - 56260 Gasoline for Vehicles	3,167	2,506	3,080	3,000	3,000	0.00%
50024252 - 56270 Diesel for Equipment	5,633	5,605	4,782	5,500	5,500	0.00%
50024252 - 56330 Food/Bev/Related Emp Apprctn	0	41	39	200	200	0.00%
50024252 - 56400 Books and Periodicals	0	0	0	150	150	0.00%
Operating Expenses	126,790	172,362	270,572	261,427	261,552	0.05%
Total Electric Line Repair & Maint	561,725	798,279	909,535	1,310,598	1,226,120	(6.45%)

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
50029854 - 59940 Transfers To Enterpr Capt Proj	0	0	1,450,119	0	36,000	0.00%
50029854 - 59950 Transfers to GF Cap Assets	0	0	127,729	0	0	0.00%
Other Expenses	0	0	1,577,848	0	36,000	0.00%
Total Transfers Out	0	0	1,577,848	0	36,000	0.00%

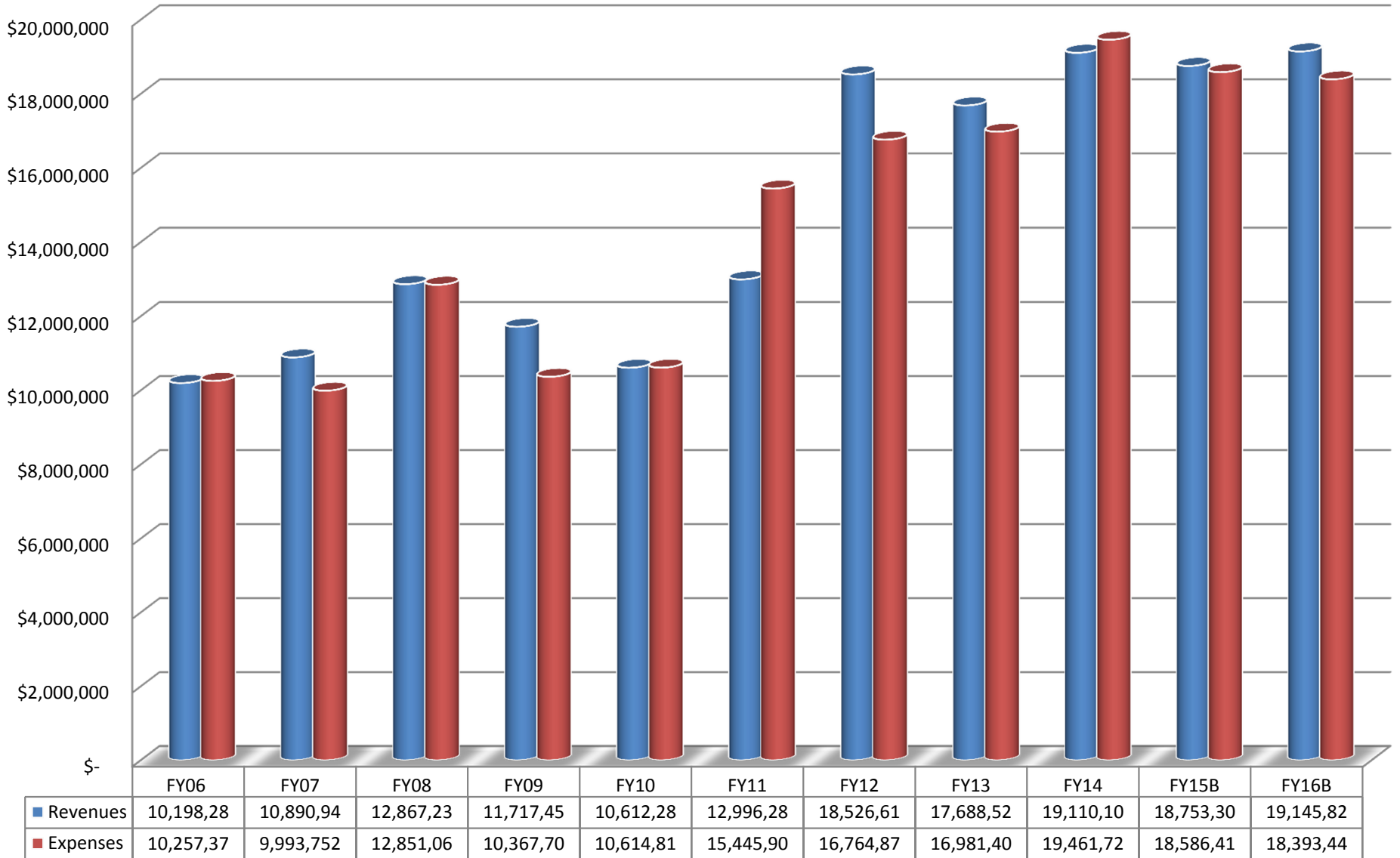
City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance						
50022851 - 51100 Salaries and Wages	24,400	14,723	17,987	22,698	22,422	(1.22%)
50022851 - 51300 Overtime	56	0	0	0	240	0.00%
50022851 - 52100 Health Insurance Benefit	3,730	4,195	5,296	6,533	6,200	(5.10%)
50022851 - 52200 FICA & Medicare Emplr Match	1,871	1,126	1,376	1,736	1,734	(0.12%)
50022851 - 52300 PERS Employer Contribution	8,271	5,306	6,283	9,994	6,129	(38.67%)
50022851 - 52400 Unemployment Insurance	225	105	122	131	114	(12.98%)
50022851 - 52500 Workers Compensation	878	591	643	1,195	901	(24.61%)
50022851 - 52900 Other Employee Benefits	165	73	93	150	150	0.00%
Personnel Expenses	39,597	26,120	31,800	42,437	37,890	(10.72%)
50022852 - 54300 Repair/Maintenance Services	0	0	0	2,000	2,000	0.00%
50022852 - 56100 General Supplies	0	16	0	500	500	0.00%
50022852 - 56130 Machinery / Vehicle Parts	12,872	4,495	6,636	15,000	15,000	0.00%
Operating Expenses	12,872	4,542	6,636	17,500	17,500	0.00%
Total Veh & Equip Maintenance	52,469	30,662	38,436	59,937	55,390	(7.59%)

City of Unalaska
FY2016 Electric Budget Detail
Expenditures
Adopted May 26, 2015

Electric Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
50022951 - 51100	Salaries and Wages	23,753	25,042	20,461	32,450	34,149	5.24%
50022951 - 51200	Temporary Employees	296	59	1,942	0	0	0.00%
50022951 - 51300	Overtime	287	235	177	497	1,687	239.44%
50022951 - 52100	Health Insurance Benefit	3,365	5,742	3,479	9,532	9,335	(2.07%)
50022951 - 52200	FICA & Medicare Emplr Match	1,862	1,938	1,727	2,519	2,740	8.77%
50022951 - 52300	PERS Employer Contribution	7,833	9,029	6,953	14,505	9,519	(34.37%)
50022951 - 52400	Unemployment Insurance	164	204	108	188	173	(7.98%)
50022951 - 52500	Workers Compensation	799	1,023	788	1,666	1,363	(18.18%)
50022951 - 52900	Other Employee Benefits	139	145	110	222	222	0.00%
	Personnel Expenses	38,498	43,416	35,744	61,579	59,188	(3.88%)
50022952 - 53300	Other Professional	1,296	0	440	0	0	0.00%
50022952 - 54300	Repair/Maintenance Services	2,121	6,846	2,744	40,940	14,300	(65.07%)
50022952 - 54500	Construction Services	0	0	0	2,000	2,000	0.00%
50022952 - 56100	General Supplies	2,907	2,491	7,282	8,100	16,500	103.70%
50022952 - 56140	Facility Maintenance Supplies	12,183	22,332	9,053	13,643	13,643	0.00%
	Operating Expenses	18,508	31,669	19,518	64,683	46,443	(28.20%)
	Total Facilities Maintenance	57,005	75,085	55,262	126,262	105,631	(16.34%)

Electric Fund Operations Revenue and Expense History



Does NOT include Other Financing Sources or Uses or CMMP

City of Unalaska
FY2016 Water Budget Summary
Adopted May 26, 2015

Water Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	60,830	76,787	83,013	133,887	17,800	(86.71%)
Charges for Services	2,214,337	2,322,929	2,206,781	2,425,789	2,703,789	11.46%
Assessments	241	229	1,480	418	418	0.00%
Non-recurring Revenues	0	0	0	752,234	556,874	(25.97%)
Total Revenues	2,275,407	2,399,944	2,291,274	3,312,328	3,278,881	(1.02%)
EXPENDITURES						
Utility Administration	1,381,545	1,356,438	1,373,572	1,407,494	1,418,116	0.75%
Water Operations	835,114	965,667	1,188,694	1,143,082	1,281,780	12.13%
Transfers Out	0	0	488,962	663,787	525,000	(20.91%)
Veh & Equip Maintenance	20,608	30,907	28,508	34,754	32,090	(7.67%)
Facilities Maintenance	11,023	19,189	8,988	66,210	21,896	(66.93%)
Total Expenditures	2,248,291	2,372,202	3,088,723	3,315,328	3,278,881	(1.11%)
Water Proprietary Fund Net	27,116	27,743	(797,450)	(3,000)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	351,019	148,734	918,363	1,418,116	43.25%
Water Operations	658,828	381,445	0	1,281,780	39.09%
Veh & Equip Maintenance	22,090	10,000	0	32,090	0.98%
Facilities Maintenance	15,396	6,500	0	21,896	0.67%
Total Operating Expenditures	1,047,332	546,679	918,363	2,753,881	
Transfers Out	0	0	525,000	525,000	16.01%
	0	0	525,000	525,000	

City of Unalaska
FY2016 Water Budget Detail
Revenues
Adopted May 26, 2015

Water Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
51015541 - 42359 Other State Revenue	60,830	76,787	83,013	133,887	17,800	(86.71%)
Total Intergovernmental	60,830	76,787	83,013	133,887	17,800	(86.71%)
Charges for Services						
51015542 - 44210 Unmetered Water Sales	136,966	135,269	141,266	142,680	142,680	0.00%
51015542 - 44220 Metered Water Consumption	2,077,629	2,134,990	2,043,134	2,200,880	2,478,880	12.63%
51015542 - 44221 Metered Water Flat Fees	0	0	0	77,480	77,480	0.00%
51015542 - 44260 System Development Chgs	5,653	29,639	0	3,109	3,109	0.00%
51015542 - 44270 Other Services	(7,054)	21,471	21,541	0	0	0.00%
51015542 - 44280 Late Fees	1,143	1,560	840	1,640	1,640	0.00%
Total Charges for Services	2,214,337	2,322,929	2,206,781	2,425,789	2,703,789	11.46%
Assessments						
51015544 - 46513 Special Assess Pen & Int	241	229	1,480	418	418	0.00%
Total Assessments	241	229	1,480	418	418	0.00%
Non-recurring Revenues						
51015549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	752,234	556,874	(25.97%)
Total Non-recurring Revenues	0	0	0	752,234	556,874	(25.97%)
Water Fund Net	2,275,407	2,399,944	2,291,274	3,312,328	3,278,881	(1.01%)

Water Enterprise Fund: **Water Utility Administration** (5100-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the water utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages water utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.*
- *To operate the utility in a safe, cost effective and environmentally responsible manner.*
- *To maintain a well trained knowledgeable staff.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure the success of the new water loss program.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.
Ensure Employees receive professional progressive training.	To maintain a well trained knowledgeable staff.
Oversee the construction of the New Water Plant.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.

City of Unalaska
FY2016 Water Budget Detail
Expenditures
Adopted May 26, 2015

Water Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Utility Administration							
51024051 - 51100	Salaries and Wages	185,295	186,567	197,134	205,678	210,411	2.30%
51024051 - 51200	Temporary Employees	3,268	2,339	528	2,695	2,643	(1.93%)
51024051 - 51300	Overtime	866	1,015	1,392	846	750	(11.35%)
51024051 - 52100	Health Insurance Benefit	39,337	58,585	60,507	63,959	59,762	(6.56%)
51024051 - 52200	FICA & Medicare Emplr Match	14,361	14,365	15,103	15,865	16,215	2.21%
51024051 - 52300	PERS Employer Contribution	61,264	65,741	69,070	89,666	56,650	(36.82%)
51024051 - 52400	Unemployment Insurance	1,254	1,444	1,127	1,297	1,118	(13.80%)
51024051 - 52500	Workers Compensation	2,449	2,654	2,428	3,656	3,033	(17.06%)
51024051 - 52900	Other Employee Benefits	299	297	305	437	437	0.00%
	Personnel Expenses	308,392	333,006	347,594	384,099	351,019	(8.61%)
51024052 - 53230	Legal Services	0	0	168	1,000	1,000	0.00%
51024052 - 53240	Engineering/Architectural Svcs	9,240	13,298	3,444	5,600	1,100	(80.36%)
51024052 - 53260	Training Services	1,594	825	1,286	850	850	0.00%
51024052 - 53300	Other Professional Svcs	191	455	1,382	6,381	6,381	0.00%
51024052 - 53410	Software / Hardware Support	4,385	9,656	13,329	14,180	14,216	0.25%
51024052 - 54110	Water / Sewerage	389	641	446	425	425	0.00%
51024052 - 54210	Solid Waste	1,166	970	1,292	1,000	1,000	0.00%
51024052 - 54230	Custodial Services/Supplies	3,722	3,691	4,103	6,150	6,150	0.00%
51024052 - 54300	Repair/Maintenance Services	1,082	1,082	887	850	850	0.00%
51024052 - 54420	Equipment Rental	230	167	194	250	250	0.00%
51024052 - 55200	General Insurance	14,794	14,453	14,764	18,543	51,862	179.68%
51024052 - 55310	Telephone / Fax/TV	1,090	839	1,215	2,000	2,000	0.00%
51024052 - 55320	Network / Internet	2,109	2,837	3,198	6,500	6,912	6.34%
51024052 - 55903	Travel and Related Costs	5,143	2,380	3,910	4,000	4,000	0.00%
51024052 - 55904	Banking / Credit Card Fees	3,762	4,952	5,730	4,000	3,000	(25.00%)
51024052 - 55905	Postal Services	2,023	2,429	2,089	3,500	2,500	(28.57%)
51024052 - 55906	Membership Dues	200	230	245	350	350	0.00%
51024052 - 55908	Employee Moving Costs	0	0	0	0	3,000	0.00%
51024052 - 56100	General Supplies	226	167	112	200	200	0.00%
51024052 - 56120	Office Supplies	4,764	1,963	2,308	3,100	3,100	0.00%
51024052 - 56150	Computer Hardware / Software	1,457	7,570	10,838	8,040	5,540	(31.09%)
51024052 - 56220	Electricity	16,349	15,375	13,489	12,350	16,000	29.55%
51024052 - 56240	Heating Oil	17,954	16,145	13,243	12,648	15,648	23.72%
51024052 - 56260	Gasoline for Vehicles	756	883	1,064	550	550	0.00%
51024052 - 56320	Business Meals	0	173	0	200	200	0.00%
51024052 - 56330	Food/Bev/Related Emp Apprctn	797	927	936	1,200	1,050	(12.50%)
51024052 - 56400	Books and Periodicals	115	852	807	600	600	0.00%
	Operating Expenses	93,540	102,960	100,478	114,467	148,734	29.94%
	Capital Outlay	97,254	0	0	0	0	0.00%
51024054 - 58100	Depreciation	863,200	899,856	902,277	889,727	897,846	0.91%
51024054 - 58500	Bad Debt Expense	1,253	31	475	0	0	0.00%
51024054 - 58910	Allocations IN-Debit	17,748	20,381	17,228	19,201	20,517	6.85%
51024054 - 59100	Interest Expense	159	204	5,521	0	0	0.00%
	Other Expenses	882,360	920,472	925,501	908,928	918,363	1.04%
	Total Utility Administration	1,381,545	1,356,438	1,373,572	1,407,494	1,418,116	0.75%

Water Enterprise Fund: **Water Operations** (5100-043)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Maintains and operates all components of the public water system, including reservoirs, wells, buildings, hydrants and pipelines.*
- *Performs sampling and testing for regulatory compliance and permitting requirements.*
- *Works with customers on health, water use and water quality related issues.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.*
- *To operate the utility in a safe, cost effective, and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure Preventive Maintenance is performed and is updated with the New Water Plant.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.
Ensure a violation free operation during the construction of the New Water Plant.	Operate the utility in a safe, cost effective, and environmentally responsible manner.
Provide assistance in the construction of the New Water Plant.	To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.

City of Unalaska
FY2016 Water Budget Detail
Expenditures
Adopted May 26, 2015

Water Proprietary	FY2012	FY2013	FY2014	FY2015	Adopted	%
	Actual	Actual	Actual	Budget	Budget	Chg
Water Operations						
51024351 - 51100 Salaries and Wages	309,216	311,472	351,637	353,693	330,708	(6.50%)
51024351 - 51200 Temporary Employees	4,082	17,870	45,715	56,797	61,069	7.52%
51024351 - 51300 Overtime	13,522	34,417	22,139	31,672	32,624	3.01%
51024351 - 52100 Health Insurance Benefit	56,096	82,760	95,590	94,899	86,112	(9.26%)
51024351 - 52200 FICA & Medicare Emplr Match	25,002	26,996	32,032	33,825	32,466	(4.02%)
51024351 - 52300 PERS Employer Contribution	107,704	120,097	134,478	168,504	98,790	(41.37%)
51024351 - 52400 Unemployment Insurance	1,823	2,414	2,248	2,588	2,211	(14.57%)
51024351 - 52500 Workers Compensation	8,626	9,708	10,434	14,999	12,188	(18.74%)
51024351 - 52900 Other Employee Benefits	1,702	1,887	2,234	2,660	2,660	0.00%
Personnel Expenses	527,773	607,621	696,507	759,637	658,828	(13.27%)
51024352 - 53240 Engineering/Architectural Svs	2,500	0	44,468	6,494	11,000	69.39%
51024352 - 53260 Training Services	3,985	19,809	1,645	6,400	6,400	0.00%
51024352 - 53300 Other Professional Svs	39,912	28,677	17,303	31,500	16,500	(47.62%)
51024352 - 53410 Software / Hardware Support	1,408	2,040	2,162	4,770	1,170	(75.47%)
51024352 - 53420 Sampling / Testing	25,307	25,540	29,239	29,000	33,350	15.00%
51024352 - 54110 Water / Sewerage	0	176	1,100	0	0	0.00%
51024352 - 54210 Solid Waste	2,077	1,936	2,564	3,900	2,500	(35.90%)
51024352 - 54300 Repair/Maintenance Services	11,915	7,845	6,730	18,000	15,000	(16.67%)
51024352 - 54500 Construction Services	500	130	29,699	10,000	10,000	0.00%
51024352 - 55310 Telephone / Fax/TV	4,311	3,678	3,699	5,200	3,200	(38.46%)
51024352 - 55320 Network / Internet	1,135	960	880	2,000	1,000	(50.00%)
51024352 - 55330 Radio	0	0	0	400	400	0.00%
51024352 - 55901 Advertising	0	0	750	1,000	1,000	0.00%
51024352 - 55903 Travel and Related Costs	4,378	4,415	0	8,400	5,400	(35.71%)
51024352 - 55906 Membership Dues	917	847	689	900	900	0.00%
51024352 - 55907 Permit Fees	200	695	200	636	550	(13.52%)
51024352 - 55999 Other	0	0	17,882	0	0	0.00%
51024352 - 56100 General Supplies	72,740	104,652	216,008	124,100	142,720	15.00%
51024352 - 56110 Sand / Gravel / Rock	0	1,998	900	3,750	3,000	(20.00%)
51024352 - 56115 Chemicals	28,695	23,638	24,475	26,100	26,900	3.07%
51024352 - 56120 Office Supplies	541	0	2,349	600	600	0.00%
51024352 - 56130 Machinery / Vehicle Parts	43	0	5,932	0	0	0.00%
51024352 - 56140 Facility Maintenance Supplies	0	0	448	0	0	0.00%
51024352 - 56150 Computer Hardware / Software	545	2,623	0	1,700	1,700	0.00%
51024352 - 56220 Electricity	85,164	105,503	61,414	75,000	75,000	0.00%
51024352 - 56230 Propane	150	263	1,686	900	900	0.00%
51024352 - 56240 Heating Oil	9,649	12,418	9,748	13,125	13,125	0.00%
51024352 - 56260 Gasoline for Vehicles	7,463	7,272	8,076	7,600	7,600	0.00%
51024352 - 56270 Diesel for Equipment	1,227	745	1,040	1,200	1,200	0.00%
51024352 - 56400 Books and Periodicals	0	738	1,103	770	330	(57.14%)
Operating Expenses	307,342	358,047	492,186	383,445	381,445	(0.52%)
51024353 - 57400 Machinery and Equipment	0	0	0	0	241,507	0.00%
Capital Outlay	0	0	0	0	241,507	0.00%
Total Water Operations	835,114	965,667	1,188,694	1,143,082	1,281,780	12.13%

City of Unalaska
FY2016 Water Budget Detail
Expenditures
Adopted May 26, 2015

Water Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
51029854 - 59940 Transfers To Enterpr Capt Proj	0	0	364,614	663,787	525,000	(20.91%)
51029854 - 59950 Transfers to GF Cap Assets	0	0	124,348	0	0	0.00%
Other Expenses	0	0	488,962	663,787	525,000	(20.91%)
Total Transfers Out	0	0	488,962	663,787	525,000	(20.91%)

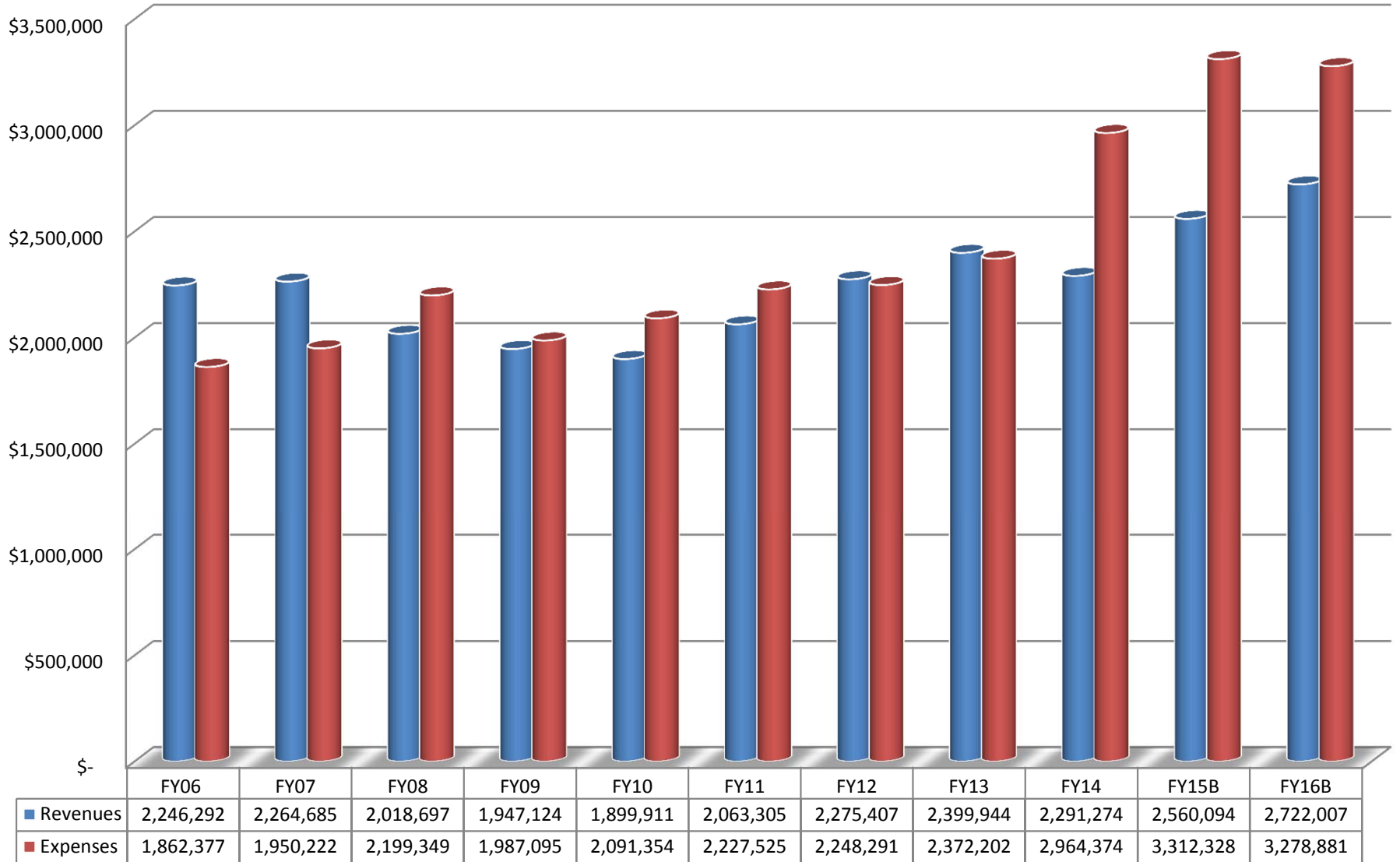
City of Unalaska
FY2016 Water Budget Detail
Expenditures
Adopted May 26, 2015

Water Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance							
51022851 - 51100	Salaries and Wages	10,388	13,457	11,327	13,241	13,080	(1.22%)
51022851 - 51200	Temporary Employees	0	0	251	0	0	0.00%
51022851 - 51300	Overtime	72	0	0	0	138	0.00%
51022851 - 52100	Health Insurance Benefit	1,668	4,974	4,335	3,811	3,616	(5.12%)
51022851 - 52200	FICA & Medicare Emplr Match	800	1,029	886	1,014	1,007	(0.69%)
51022851 - 52300	PERS Employer Contribution	3,538	4,877	3,970	5,830	3,573	(38.71%)
51022851 - 52400	Unemployment Insurance	92	100	82	77	66	(14.29%)
51022851 - 52500	Workers Compensation	371	548	419	697	526	(24.61%)
51022851 - 52900	Other Employee Benefits	63	79	65	84	84	0.00%
	Personnel Expenses	<u>16,991</u>	<u>25,064</u>	<u>21,335</u>	<u>24,754</u>	<u>22,090</u>	<u>(10.76%)</u>
51022852 - 56130	Machinery / Vehicle Parts	3,617	5,555	7,173	10,000	10,000	0.00%
	Operating Expenses	<u>3,617</u>	<u>5,843</u>	<u>7,173</u>	<u>10,000</u>	<u>10,000</u>	<u>0.00%</u>
	Total Veh & Equip Maintenance	<u><u>20,608</u></u>	<u><u>30,907</u></u>	<u><u>28,508</u></u>	<u><u>34,754</u></u>	<u><u>32,090</u></u>	<u><u>(7.67%)</u></u>

City of Unalaska
FY2016 Water Budget Detail
Expenditures
Adopted May 26, 2015

Water Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
51022951 - 51100	Salaries and Wages	4,747	5,135	3,626	8,441	8,882	5.22%
51022951 - 51200	Temporary Employees	294	33	185	0	0	0.00%
51022951 - 51300	Overtime	0	0	0	126	441	250.00%
51022951 - 52100	Health Insurance Benefit	1,309	1,953	1,082	2,479	2,430	(1.98%)
51022951 - 52200	FICA & Medicare Emplr Match	385	395	292	653	716	9.65%
51022951 - 52300	PERS Employer Contribution	1,528	1,822	1,172	3,773	2,475	(34.40%)
51022951 - 52400	Unemployment Insurance	17	24	13	49	41	(16.33%)
51022951 - 52500	Workers Compensation	176	204	129	433	355	(18.15%)
51022951 - 52900	Other Employee Benefits	29	27	13	56	56	0.00%
	Personnel Expenses	8,485	9,593	6,512	16,010	15,396	(3.84%)
51022952 - 54300	Repair/Maintenance Services	286	7,654	1,563	45,700	2,000	(95.62%)
51022952 - 54500	Construction Services	0	0	0	1,000	1,000	0.00%
51022952 - 56100	General Supplies	845	304	2	1,000	1,000	0.00%
51022952 - 56140	Facility Maintenance Supplies	1,407	1,638	911	2,500	2,500	0.00%
	Operating Expenses	2,538	9,595	2,475	50,200	6,500	(87.05%)
	Total Facilities Maintenance	11,023	19,189	8,988	66,210	21,896	(66.93%)

Water Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses or CMMP

City of Unalaska
FY2016 Wastewater Budget Summary
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	324,300	63,627	62,614	103,095	12,838	(87.55%)
Charges for Services	1,813,173	1,895,415	2,077,545	2,086,599	2,157,599	3.40%
Assessments	2,172	2,850	4,720	2,172	2,172	0.00%
Non-recurring Revenues	0	0	0	57,208	0	(100.00%)
Total Revenues	2,139,645	1,961,892	2,144,880	2,249,074	2,172,609	(3.52%)
EXPENDITURES						
Utility Administration	1,493,624	890,258	890,683	1,090,020	1,025,590	(5.91%)
Wastewater Operations	770,258	892,433	1,021,285	1,010,913	1,059,512	4.81%
Transfers Out	0	0	79,522	113,564	0	(100.00%)
Veh & Equip Maintenance	22,865	13,246	27,130	25,425	23,338	(8.21%)
Facilities Maintenance	15,663	22,456	21,896	32,793	31,336	(4.44%)
Total Expenditures	2,302,410	1,818,393	2,040,515	2,272,714	2,139,775	(6.21%)
Transfers In	555,000	0	0	0	0	0.00%
Wastewater Proprietary Fund Net	392,235	143,499	104,365	(23,641)	32,834	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	280,970	166,038	578,582	1,025,590	47.93%
Wastewater Operations	547,212	512,300	0	1,059,512	49.52%
Veh & Equip Maintenance	17,363	5,975	0	23,338	1.09%
Facilities Maintenance	20,959	10,377	0	31,336	1.46%
Total Operating Expenditures	866,504	694,690	578,582	2,139,775	
Transfers Out	0	0	0	0	0.00%
	0	0	0	0	

City of Unalaska
FY2016 Wastewater Budget Detail
Revenues
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
52016041 - 42359 Other State Revenue	324,300	63,627	62,614	103,095	12,838	(87.55%)
Total Intergovernmental	324,300	63,627	62,614	103,095	12,838	(87.55%)
Charges for Services						
52016042 - 44310 Unmetered Wastewater Sales	292,768	304,660	340,033	343,596	363,596	5.82%
52016042 - 44320 Metered Commercial Sales	1,400,660	1,470,848	1,636,472	1,630,636	1,670,636	2.45%
52016042 - 44330 Metered Industrial Sales	55,786	56,284	46,583	49,003	60,003	22.45%
52016042 - 44340 Vactor Services	66,627	52,544	40,062	56,553	56,553	0.00%
52016042 - 44370 Other Services	(4,162)	8,443	12,185	5,316	5,316	0.00%
52016042 - 44380 Late Fees	1,495	2,636	2,211	1,495	1,495	0.00%
Total Charges for Services	1,813,173	1,895,415	2,077,545	2,086,599	2,157,599	3.40%
Assessments						
52016044 - 46513 Special Assess Pen & Int	2,172	2,850	4,720	2,172	2,172	0.00%
Total Assessments	2,172	2,850	4,720	2,172	2,172	0.00%
Other Financing Sources						
52019848 - 49100 Transfers From General Fund	555,000	0	0	0	0	0.00%
Total Other Financing Sources	555,000	0	0	0	0	0.00%
Non-recurring Revenues						
52016049 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	57,208	0	(100.00%)
Total Non-recurring Revenues	0	0	0	57,208	0	(100.00%)
Wastewater Fund Net	2,694,645	1,961,892	2,144,880	2,249,074	2,172,609	(3.40%)

Wastewater Enterprise Fund: **Wastewater Utility Administration** (5200-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the wastewater utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages wastewater utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Oversee the construction of the new Wastewater Plant.	Enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.
Ensure Chemical Enhanced Treatment Plant Operator training	To provide excellent customer service with helpful, knowledgeable staff.
Oversee the Wastewater Department projects are progressing and completed under budget.	Enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.

City of Unalaska
FY2016 Wastewater Budget Detail
Expenditures
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Utility Administration						
52024051 - 51100 Salaries and Wages	146,735	146,645	155,712	163,329	167,564	2.59%
52024051 - 51200 Temporary Employees	2,910	2,169	359	2,695	2,643	(1.93%)
52024051 - 51300 Overtime	566	626	1,094	567	495	(12.70%)
52024051 - 52100 Health Insurance Benefit	31,715	46,468	48,143	51,472	48,097	(6.56%)
52024051 - 52200 FICA & Medicare Emplr Match	11,421	11,342	11,960	12,667	12,986	2.52%
52024051 - 52300 PERS Employer Contribution	48,860	52,869	54,624	71,293	45,194	(36.61%)
52024051 - 52400 Unemployment Insurance	1,010	1,158	915	1,054	909	(13.76%)
52024051 - 52500 Workers Compensation	2,129	2,325	2,149	3,286	2,739	(16.65%)
52024051 - 52900 Other Employee Benefits	238	233	237	343	343	0.00%
Personnel Expenses	245,584	263,834	275,193	306,706	280,970	(8.39%)
52024052 - 53230 Legal Services	98	4,464	5,004	22,000	7,000	(68.18%)
52024052 - 53240 Engineering/Architectural Svs	8,336	11,640	2,583	4,000	3,500	(12.50%)
52024052 - 53260 Training Services	419	500	500	250	1,000	300.00%
52024052 - 53300 Other Professional Svs	319	455	1,207	2,733	3,733	36.59%
52024052 - 53320 Envrnmntl Remdtn related costs	669,529	9,657	46	0	0	0.00%
52024052 - 53410 Software / Hardware Support	1,462	8,448	11,664	12,370	12,439	0.56%
52024052 - 53420 Sampling / Testing	0	0	0	50	0	(100.00%)
52024052 - 54110 Water / Sewerage	194	320	223	600	600	0.00%
52024052 - 54210 Solid Waste	600	489	664	625	625	0.00%
52024052 - 54230 Custodial Services/Supplies	2,496	2,461	2,735	3,000	3,000	0.00%
52024052 - 54300 Repair/Maintenance Services	1,082	1,082	887	1,000	1,000	0.00%
52024052 - 54420 Equipment Rental	167	122	141	150	150	0.00%
52024052 - 55200 General Insurance	8,552	9,306	8,537	9,153	75,933	729.59%
52024052 - 55310 Telephone / Fax/TV	1,095	1,032	1,423	1,500	2,500	66.67%
52024052 - 55320 Network / Internet	703	2,482	2,798	5,625	6,048	7.52%
52024052 - 55903 Travel and Related Costs	1,602	197	23	0	2,500	0.00%
52024052 - 55904 Banking / Credit Card Fees	1,881	2,476	2,865	2,000	2,000	0.00%
52024052 - 55905 Postal Services	1,308	1,414	1,371	2,100	1,800	(14.29%)
52024052 - 56100 General Supplies	0	147	0	200	200	0.00%
52024052 - 56120 Office Supplies	4,375	1,866	2,132	3,000	3,500	16.67%
52024052 - 56150 Computer Hardware / Software	0	7,362	9,733	8,660	15,660	80.83%
52024052 - 56220 Electricity	8,174	7,687	6,744	7,000	8,000	14.29%
52024052 - 56240 Heating Oil	17,954	16,145	13,243	11,000	12,000	9.09%
52024052 - 56260 Gasoline for Vehicles	756	883	1,064	900	900	0.00%
52024052 - 56320 Business Meals	0	20	0	200	200	0.00%
52024052 - 56330 Food/Bev/Related Emp Apprctn	750	861	815	1,000	1,000	0.00%
52024052 - 56400 Books and Periodicals	115	852	922	250	750	200.00%
Operating Expenses	733,649	92,368	77,323	99,366	166,038	67.10%
52024053 - 57400 Machinery and Equipment	2,230	0	0	121,225	0	(100.00%)
Capital Outlay	2,230	0	0	121,225	0	(100.00%)
52024054 - 58100 Depreciation	494,518	516,814	516,981	543,608	559,527	2.93%
52024054 - 58500 Bad Debt Expense	5,748	23	730	0	0	0.00%
52024054 - 58910 Allocations IN-Debit	11,724	13,463	14,951	16,439	16,379	(0.36%)
52024054 - 59100 Interest Expense	172	3,757	5,505	2,676	2,676	0.00%
Other Expenses	512,161	534,056	538,167	562,723	578,582	2.82%
Total Utility Administration	1,493,624	890,258	890,683	1,090,020	1,025,590	(5.91%)

Wastewater Enterprise Fund: **Wastewater Operations** (5200-045)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Maintains and operates all components of the public wastewater collection and treatment system, including lift stations, manholes, sewer lines and the wastewater treatment plant.*
- *Performs inspections, sampling and testing for regulatory compliance and permitting requirements.*
- *Responds to service calls to clear blockages, repair damaged services, vector septic tanks and portable toilets, and clean privately owned storm drain systems.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure all Wastewater Department Operators stay current with their certifications and training.	To provide excellent customer service with helpful, knowledgeable staff.
Maintain the environmental integrity of the Wastewater System.	To operate the utility in a cost effective and environmentally responsible manner.
Maintain the operational integrity of the Wastewater Plant during construction of the new Wastewater Plant.	To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.

City of Unalaska
FY2016 Wastewater Budget Detail
Expenditures
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Wastewater Operations						
52024551 - 51100 Salaries and Wages	265,175	282,181	277,234	273,893	277,458	1.30%
52024551 - 51200 Temporary Employees	13,993	23,668	28,215	26,270	54,122	106.02%
52024551 - 51300 Overtime	8,935	7,921	4,390	30,000	35,000	16.67%
52024551 - 52100 Health Insurance Benefit	45,378	69,433	71,406	66,381	64,584	(2.71%)
52024551 - 52200 FICA & Medicare Emplr Match	22,040	23,775	23,693	25,256	28,044	11.04%
52024551 - 52300 PERS Employer Contribution	88,513	99,364	96,038	125,034	76,406	(38.89%)
52024551 - 52400 Unemployment Insurance	1,620	2,123	1,459	1,651	1,882	13.99%
52024551 - 52500 Workers Compensation	8,494	9,052	7,637	10,675	7,864	(26.33%)
52024551 - 52900 Other Employee Benefits	1,554	1,619	1,643	1,852	1,852	0.00%
Personnel Expenses	455,703	519,136	511,715	561,012	547,212	(2.46%)
52024552 - 53240 Engineering/Architectural Svs	1,250	0	180,840	2,000	2,000	0.00%
52024552 - 53260 Training Services	1,054	1,215	2,095	5,100	5,100	0.00%
52024552 - 53300 Other Professional Svs	1,870	12,138	2,459	6,651	6,200	(6.78%)
52024552 - 53410 Software / Hardware Support	1,013	1,050	1,080	5,250	1,500	(71.43%)
52024552 - 53420 Sampling / Testing	14,363	12,194	12,139	36,000	36,000	0.00%
52024552 - 54110 Water / Sewerage	691	1,350	867	1,600	3,200	100.00%
52024552 - 54210 Solid Waste	10,467	10,446	11,459	18,000	25,000	38.89%
52024552 - 54300 Repair/Maintenance Services	1,423	11,698	771	5,000	5,000	0.00%
52024552 - 54420 Equipment Rental	0	0	0	1,000	1,000	0.00%
52024552 - 54500 Construction Services	0	0	0	5,000	5,000	0.00%
52024552 - 55310 Telephone / Fax/TV	8,703	6,139	4,658	7,500	8,500	13.33%
52024552 - 55330 Radio	0	0	0	200	200	0.00%
52024552 - 55901 Advertising	0	0	249	500	500	0.00%
52024552 - 55903 Travel and Related Costs	0	0	0	7,200	7,200	0.00%
52024552 - 55905 Postal Services	0	0	0	200	200	0.00%
52024552 - 55906 Membership Dues	0	50	363	300	300	0.00%
52024552 - 55907 Permit Fees	188	1,680	1,680	1,800	1,800	0.00%
52024552 - 55908 Employee Moving Costs	0	0	0	5,000	5,000	0.00%
52024552 - 56100 General Supplies	57,187	112,182	70,341	83,300	108,300	30.01%
52024552 - 56115 Chemicals	1,576	1,639	1,809	10,000	15,000	50.00%
52024552 - 56120 Office Supplies	1,641	0	331	450	450	0.00%
52024552 - 56150 Computer Hardware / Software	0	425	573	0	0	0.00%
52024552 - 56220 Electricity	123,875	115,157	146,086	150,000	150,000	0.00%
52024552 - 56230 Propane	3,506	3,137	3,558	5,500	7,500	36.36%
52024552 - 56240 Heating Oil	80,840	75,928	63,814	85,000	110,000	29.41%
52024552 - 56260 Gasoline for Vehicles	3,045	3,081	2,827	4,400	4,400	0.00%
52024552 - 56270 Diesel for Equipment	1,864	1,806	1,571	2,500	2,500	0.00%
52024552 - 56330 Food/Bev/Related Emp Apprctn	0	0	0	300	300	0.00%
52024552 - 56400 Books and Periodicals	0	0	0	150	150	0.00%
Operating Expenses	314,555	373,297	509,570	449,901	512,300	13.87%
Total Wastewater Operations	770,258	892,433	1,021,285	1,010,913	1,059,512	4.81%

City of Unalaska
FY2016 Wastewater Budget Detail
Expenditures
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
52029854 - 59940 Transfers To Enterpr Capt Proj	0	0	(44,252)	113,564	0	(100.00%)
52029854 - 59950 Transfers to GF Cap Assets	0	0	123,774	0	0	0.00%
Other Expenses	0	0	79,522	113,564	0	(100.00%)
Total Transfers Out	0	0	79,522	113,564	0	(100.00%)

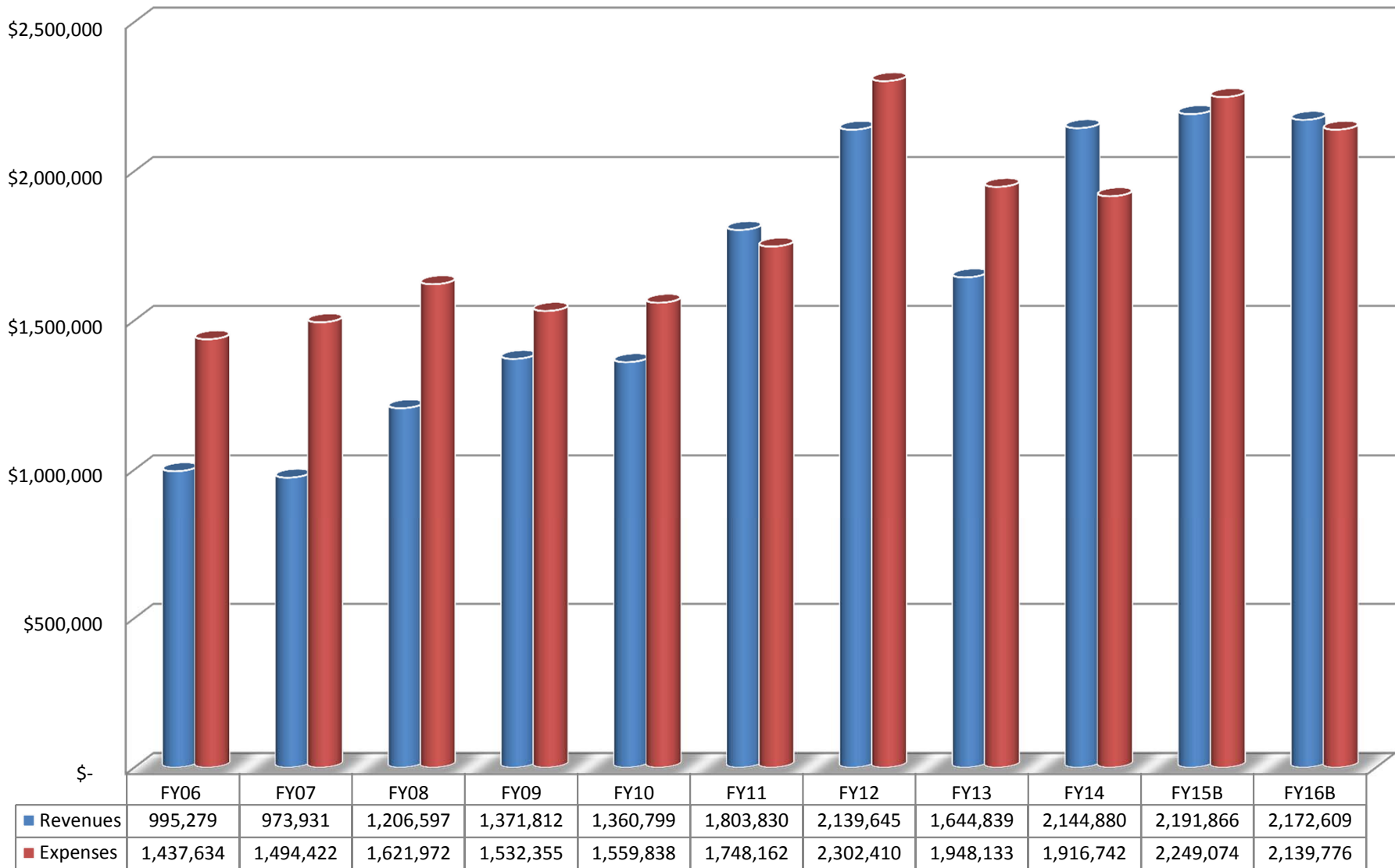
City of Unalaska
FY2016 Wastewater Budget Detail
Expenditures
Adopted May 26, 2015

Wastewater Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance						
52022851 - 51100 Salaries and Wages	9,961	5,400	12,247	9,903	10,277	3.78%
52022851 - 51300 Overtime	26	0	0	0	108	0.00%
52022851 - 52100 Health Insurance Benefit	3,165	1,557	3,243	2,495	2,842	13.91%
52022851 - 52200 FICA & Medicare Emplr Match	764	413	937	796	793	(0.38%)
52022851 - 52300 PERS Employer Contribution	3,378	1,939	4,342	4,082	2,810	(31.16%)
52022851 - 52400 Unemployment Insurance	41	30	61	60	54	(10.00%)
52022851 - 52500 Workers Compensation	274	303	462	548	413	(24.61%)
52022851 - 52900 Other Employee Benefits	61	22	69	66	66	0.00%
Personnel Expenses	17,670	9,664	21,360	17,950	17,363	(3.27%)
52022852 - 54300 Repair/Maintenance Services	0	0	0	300	300	0.00%
52022852 - 56100 General Supplies	0	518	0	675	675	0.00%
52022852 - 56130 Machinery / Vehicle Parts	5,195	3,064	5,770	6,500	5,000	(23.08%)
Operating Expenses	5,195	3,582	5,770	7,475	5,975	(20.07%)
Total Veh & Equip Maintenance	22,865	13,246	27,130	25,425	23,338	(8.21%)

City of Unalaska
FY2016 Wastewater Budget Detail
Expenditures
Adopted May 26, 2015

Wastewater Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
52022951 - 51100	Salaries and Wages	8,360	9,088	9,657	11,497	12,100	5.24%
52022951 - 51200	Temporary Employees	0	40	193	0	0	0.00%
52022951 - 51300	Overtime	287	353	152	497	595	19.72%
52022951 - 52100	Health Insurance Benefit	961	1,669	2,174	3,471	3,305	(4.78%)
52022951 - 52200	FICA & Medicare Emplr Match	661	725	765	916	966	5.46%
52022951 - 52300	PERS Employer Contribution	2,819	3,376	3,375	5,280	3,369	(36.19%)
52022951 - 52400	Unemployment Insurance	52	54	54	70	58	(17.14%)
52022951 - 52500	Workers Compensation	281	385	345	602	483	(19.70%)
52022951 - 52900	Other Employee Benefits	48	54	51	83	83	0.00%
Personnel Expenses		13,469	15,745	16,767	22,416	20,959	(6.50%)
52022952 - 53300	Other Professional	110	87	220	0	0	0.00%
52022952 - 54300	Repair/Maintenance Services	896	1,807	1,415	1,700	1,700	0.00%
52022952 - 54500	Construction Services	0	0	0	1,377	1,377	0.00%
52022952 - 56100	General Supplies	84	1,945	2	2,500	2,500	0.00%
52022952 - 56140	Facility Maintenance Supplies	1,104	2,767	3,492	4,800	4,800	0.00%
Operating Expenses		2,194	6,711	5,129	10,377	10,377	0.00%
Total Facilities Maintenance		15,663	22,456	21,896	32,793	31,336	(4.44%)

Waste Water Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses.

City of Unalaska
FY2016 Solid Waste Budget Summary
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	562,357	75,010	110,911	122,258	16,692	(86.35%)
Charges for Services	1,555,307	1,630,045	1,779,812	1,733,981	1,813,981	4.61%
Non-recurring Revenues	0	0	0	1,050,932	993,561	(5.46%)
Total Revenues	2,117,663	1,705,056	1,890,722	2,907,171	2,824,234	(2.94%)
EXPENDITURES						
Utility Administration	826,627	891,742	825,084	1,280,939	1,265,017	(1.24%)
Solid Waste Operations	1,139,369	1,211,125	1,295,311	1,752,037	1,342,959	(23.35%)
Transfers Out	0	0	0	49,900	14,000	(71.94%)
Veh & Equip Maintenance	52,597	79,014	71,519	134,689	126,253	(6.26%)
Facilities Maintenance	74,541	38,577	46,258	78,616	76,005	(3.32%)
Total Expenditures	2,093,134	2,220,457	2,238,173	3,296,182	2,824,234	(16.71%)
 Transfers In	 415,630	 0	 0	 0	 0	 0.00%
Solid Waste Proprietary Fund Net	440,159	(515,401)	(347,450)	(389,011)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	225,552	106,664	932,801	1,265,017	44.79%
Solid Waste Operations	632,864	676,300	0	1,342,959	47.55%
Veh & Equip Maintenance	70,253	56,000	0	126,253	4.47%
Facilities Maintenance	64,429	11,576	0	76,005	2.69%
Total Operating Expenditures	993,098	850,540	932,801	2,810,234	
 Transfers Out	 0	 0	 14,000	 14,000	 0.50%
	0	0	14,000	14,000	

City of Unalaska
FY2016 Solid Waste Budget Detail
Revenues
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
53016541 - 42353 Motor Vehicle Tax - Landfill	61,300	0	37,200	0	0	0.00%
53016541 - 42359 Other State Revenue	501,057	75,010	73,711	122,258	16,692	(86.35%)
Total Intergovernmental	562,357	75,010	110,911	122,258	16,692	(86.35%)
Charges for Services						
53016542 - 44410 Tipping Fees	1,210,172	1,160,325	1,296,739	1,270,620	1,270,620	0.00%
53016542 - 44420 Vehicle Disposal Fees	0	4,333	0	0	0	0.00%
53016542 - 44421 Motor Vehicle Tax - Landfill	0	65,000	28,900	50,000	50,000	0.00%
53016542 - 44470 Other Fees	141,856	196,500	226,451	210,000	290,000	38.10%
53016542 - 44480 Late Fees	1,174	1,201	1,386	1,257	1,257	0.00%
53016542 - 44490 Landfill Maintenance Fees	202,104	202,687	226,336	202,104	202,104	0.00%
Total Charges for Services	1,555,307	1,630,045	1,779,812	1,733,981	1,813,981	4.61%
Other Financing Sources						
53019848 - 49100 Transfers From General Fund	415,630	0	0	0	0	0.00%
Total Other Financing Sources	415,630	0	0	0	0	0.00%
Non-recurring Revenues						
53016549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	1,050,932	993,561	(5.46%)
Total Non-recurring Revenues	0	0	0	1,050,932	993,561	(5.46%)
Solid Waste Fund Net	2,533,293	1,705,056	1,890,722	2,907,171	2,824,234	(2.85%)

Solid Waste Enterprise Fund: **Solid Waste Utility Administration** (5300-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, that meet or exceed our customers' needs and expectations safety, quality, and quantity.

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the solid waste utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages solid waste utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *Maintain regulatory compliance requirements.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Oversee the implementation of the Solid Waste Rate Study.	To operate the utility in a cost effective and environmentally responsible manner.
Oversee the construction of the Cells 2-1 and 2-2.	Enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely
Coordinate the removal of junk vehicles and metal.	To operate the utility in a cost effective and environmentally responsible manner.

City of Unalaska
FY2016 Solid Waste Budget Detail
Expenditures
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Utility Administration						
53024051 - 51100 Salaries and Wages	119,306	118,984	128,020	132,535	136,843	3.25%
53024051 - 51200 Temporary Employees	1,470	1,084	179	1,347	1,321	(1.93%)
53024051 - 51300 Overtime	514	585	984	405	367	(9.38%)
53024051 - 52100 Health Insurance Benefit	24,253	35,262	37,162	39,078	36,515	(6.56%)
53024051 - 52200 FICA & Medicare Emplr Match	9,208	9,140	9,820	10,196	10,523	3.21%
53024051 - 52300 PERS Employer Contribution	40,292	41,744	44,706	57,674	36,797	(36.20%)
53024051 - 52400 Unemployment Insurance	770	869	695	789	682	(13.56%)
53024051 - 52500 Workers Compensation	1,800	1,973	1,837	2,737	2,300	(15.97%)
53024051 - 52900 Other Employee Benefits	147	144	145	204	204	0.00%
Personnel Expenses	197,759	209,785	223,549	244,965	225,552	(7.92%)
53024052 - 53230 Legal Services	0	63	0	3,000	1,000	(66.67%)
53024052 - 53240 Engineering/Architectural Svs	9,587	11,641	2,583	2,500	2,500	0.00%
53024052 - 53260 Training Services	318	500	500	3,000	1,000	(66.67%)
53024052 - 53300 Other Professional Svs	6,255	4,400	523	2,957	1,957	(33.82%)
53024052 - 53410 Software / Hardware Support	1,462	4,406	4,999	6,330	9,531	50.57%
53024052 - 54110 Water / Sewerage	194	320	223	250	250	0.00%
53024052 - 54210 Solid Waste	567	427	629	500	500	0.00%
53024052 - 54230 Custodial Services/Supplies	1,270	1,230	1,368	1,400	1,400	0.00%
53024052 - 54300 Repair/Maintenance Services	1,082	1,082	887	1,500	1,500	0.00%
53024052 - 54420 Equipment Rental	146	106	123	210	110	(47.62%)
53024052 - 55200 General Insurance	10,929	12,359	12,409	60,854	31,311	(48.55%)
53024052 - 55310 Telephone / Fax/TV	1,090	916	1,212	1,500	1,500	0.00%
53024052 - 55320 Network / Internet	703	1,064	1,199	2,250	2,592	15.20%
53024052 - 55901 Advertising	0	0	259	0	0	0.00%
53024052 - 55903 Travel and Related Costs	759	373	11	3,900	5,000	28.21%
53024052 - 55904 Banking / Credit Card Fees	1,612	2,122	2,456	1,800	1,800	0.00%
53024052 - 55905 Postal Services	1,169	1,275	1,224	2,500	1,800	(28.00%)
53024052 - 55906 Membership Dues	389	195	400	0	0	0.00%
53024052 - 56100 General Supplies	0	55	101	200	200	0.00%
53024052 - 56120 Office Supplies	4,506	2,175	2,233	2,000	2,000	0.00%
53024052 - 56150 Computer Hardware / Software	1,393	6,521	5,310	11,365	13,865	22.00%
53024052 - 56220 Electricity	8,174	7,687	6,744	9,000	9,000	0.00%
53024052 - 56240 Heating Oil	17,954	16,145	13,243	15,648	15,648	0.00%
53024052 - 56260 Gasoline for Vehicles	755	857	1,064	1,000	1,000	0.00%
53024052 - 56330 Food/Bev/Related Emp Apprctn	848	1,100	1,113	1,550	750	(51.61%)
53024052 - 56400 Books and Periodicals	115	852	692	450	450	0.00%
53024052 - 59100 Interest Expense	0	0	1	0	0	0.00%
Operating Expenses	71,278	77,991	61,505	135,664	106,664	(21.38%)
53024053 - 57400 Machinery and Equipment	1,680	0	0	30,000	0	(100.00%)
Capital Outlay	1,680	0	0	30,000	0	(100.00%)
53024054 - 58100 Depreciation	385,483	390,907	386,907	657,941	720,907	9.57%
53024054 - 58200 Landfill Closure/Post Closure	156,270	198,072	140,240	198,072	198,072	0.00%
53024054 - 58500 Bad Debt Expense	1,136	36	285	0	0	0.00%
53024054 - 58910 Allocations IN-Debit	13,020	14,951	12,598	14,297	13,822	(3.32%)
Other Expenses	555,909	603,966	540,030	870,310	932,801	7.18%
Total Utility Administration	826,627	891,742	825,084	1,280,939	1,265,017	(1.24%)

Solid Waste Enterprise Fund: ***Solid Waste Operations*** (5300-047)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Mission Statement

The Mission of the Department of Public Utilities is to provide electric, solid waste, wastewater and water services that, within regulatory guidelines, meet or exceed our customers' needs and expectations for safety, quality and quantity.

Functions and Responsibilities

- *Operates and maintains the landfill and baler facility, including repairing the roads, drainage and fences.*
- *Conducts sampling and testing for regulatory compliance and permitting requirements*
- *Weighs vehicles, sorts and bales solid waste, stacks bales in cells and covers them daily, and arranges shipment for items to be sent off-island.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To maintain regulatory requirements.*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
Ensure a favorable ADEC inspection score during the Cell 2-1 and 2-2 construction.	To maintain regulatory requirements.
Assist in construction of Cell 2-1 and 2-2.	Operate the utility in a cost effective and environmentally responsible manner.
Maintain the Landfill's services and overall integrity.	To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.

City of Unalaska
FY2016 Solid Waste Budget Detail
Expenditures
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Solid Waste Operations						
53024751 - 51100 Salaries and Wages	314,302	330,977	319,762	314,544	322,013	2.37%
53024751 - 51200 Temporary Employees	27,420	36,090	47,388	40,532	41,000	1.15%
53024751 - 51300 Overtime	41,484	38,122	35,242	45,000	36,000	(20.00%)
53024751 - 52100 Health Insurance Benefit	57,420	88,232	92,053	92,160	86,112	(6.56%)
53024751 - 52200 FICA & Medicare Emplr Match	29,315	30,997	30,790	29,458	30,525	3.62%
53024751 - 52300 PERS Employer Contribution	117,538	130,029	124,837	137,520	93,770	(31.81%)
53024751 - 52400 Unemployment Insurance	2,111	2,895	2,183	2,158	2,000	(7.32%)
53024751 - 52500 Workers Compensation	19,700	23,215	18,207	23,879	18,844	(21.09%)
53024751 - 52900 Other Employee Benefits	2,128	2,195	2,306	2,600	2,600	0.00%
Personnel Expenses	611,417	682,752	672,766	687,851	632,864	(7.99%)
53024752 - 53240 Engineering/Architectural Svs	7,150	850	0	10,000	10,000	0.00%
53024752 - 53260 Training Services	3,152	1,140	2,960	3,000	3,000	0.00%
53024752 - 53300 Other Professional Svs	13,328	19,248	32,251	45,211	46,500	2.85%
53024752 - 53410 Software / Hardware Support	1,058	1,058	1,525	1,200	1,200	0.00%
53024752 - 53420 Sampling / Testing	25,376	29,921	32,214	36,000	33,000	(8.33%)
53024752 - 53490 Other Technical Services	21,219	23,971	21,461	39,600	36,500	(7.83%)
53024752 - 54110 Water / Sewerage	143,405	100,115	185,666	190,000	150,000	(21.05%)
53024752 - 54210 Solid Waste	24,811	63,312	50,421	425,475	65,000	(84.72%)
53024752 - 54300 Repair/Maintenance Services	2,626	12,199	5,596	11,000	11,000	0.00%
53024752 - 54500 Construction Services	0	0	1,074	0	0	0.00%
53024752 - 55310 Telephone / Fax/TV	4,521	3,429	3,166	4,500	4,500	0.00%
53024752 - 55330 Radio	0	0	0	1,300	1,300	0.00%
53024752 - 55901 Advertising	0	0	0	500	500	0.00%
53024752 - 55903 Travel and Related Costs	2,756	1,694	1,639	4,500	4,000	(11.11%)
53024752 - 55906 Membership Dues	1,291	542	559	1,000	1,000	0.00%
53024752 - 55907 Permit Fees	6,437	7,311	6,625	7,500	7,500	0.00%
53024752 - 56100 General Supplies	57,810	73,532	73,942	69,500	49,500	(28.78%)
53024752 - 56110 Sand / Gravel / Rock	49,997	49,228	49,228	50,000	50,000	0.00%
53024752 - 56120 Office Supplies	1,374	705	772	300	200	(33.33%)
53024752 - 56150 Computer Hardware / Software	86	2,536	1,564	1,700	1,700	0.00%
53024752 - 56220 Electricity	41,919	35,553	72,002	85,000	105,000	23.53%
53024752 - 56230 Propane	2,514	1,515	2,161	4,500	2,500	(44.44%)
53024752 - 56240 Heating Oil	93,511	82,063	58,802	59,000	79,000	33.90%
53024752 - 56260 Gasoline for Vehicles	1,197	912	584	800	800	0.00%
53024752 - 56270 Diesel for Equipment	22,249	16,893	18,246	12,000	12,000	0.00%
53024752 - 56330 Food/Bev/Related Emp Apprctn	167	214	89	300	300	0.00%
53024752 - 56400 Books and Periodicals	0	0	0	300	300	0.00%
Operating Expenses	527,953	528,372	622,545	1,064,186	676,300	(36.45%)
53024753 - 57400 Machinery and Equipment	0	0	0	0	33,795	0.00%
Capital Outlay	0	0	0	0	33,795	0.00%
Total Solid Waste Operations	1,139,369	1,211,125	1,295,311	1,752,037	1,342,959	(23.35%)

City of Unalaska
FY2016 Solid Waste Budget Detail
Expenditures
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
53029854 - 59940 Transfers To Prop Capt Proj	0	0	0	49,900	14,000	(71.94%)
Other Expenses	0	0	0	49,900	14,000	(71.94%)
Total Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>49,900</u>	<u>14,000</u>	<u>(71.94%)</u>

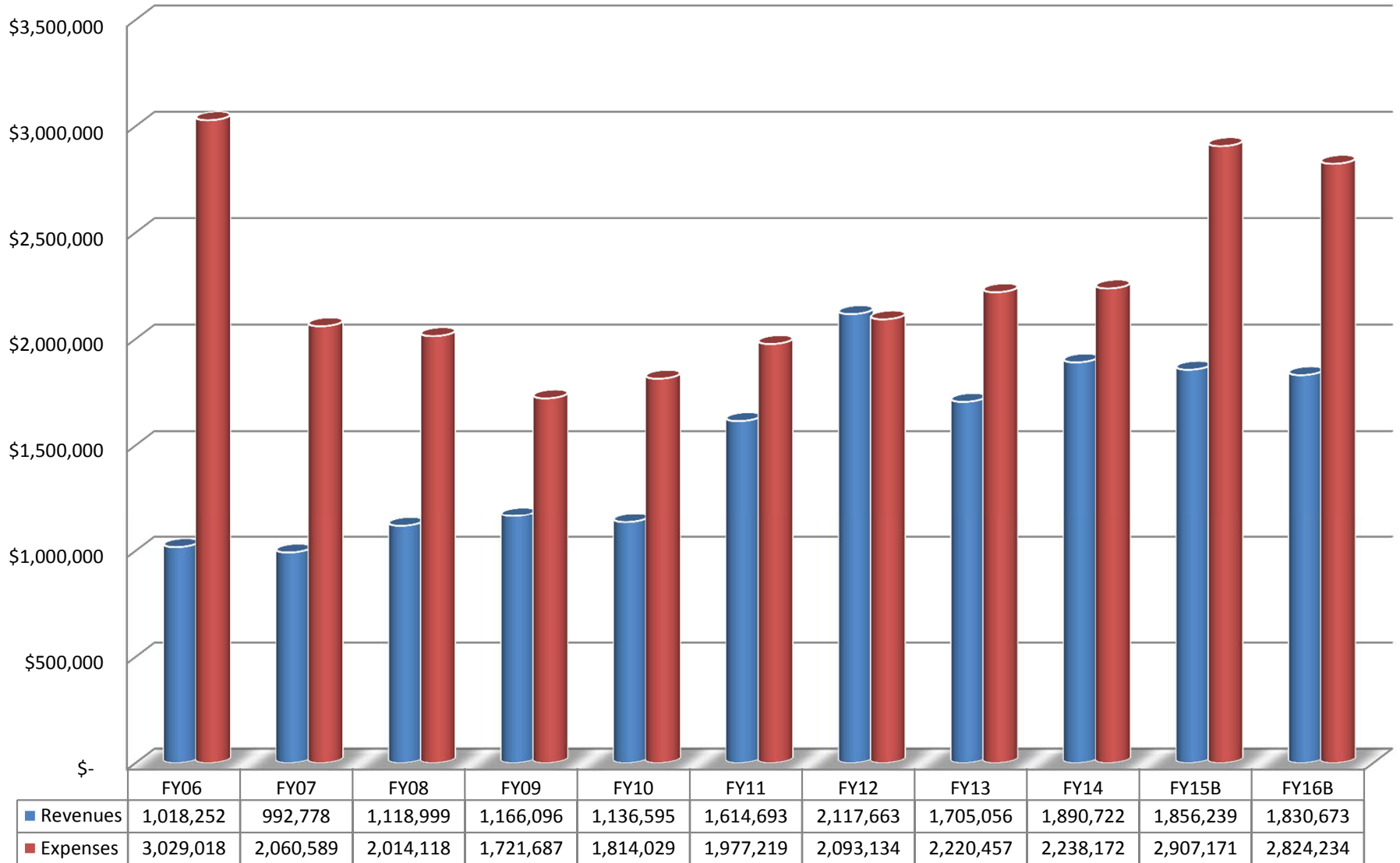
City of Unalaska
FY2016 Solid Waste Budget Detail
Expenditures
Adopted May 26, 2015

Solid Waste Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance						
53022851 - 51100 Salaries and Wages	18,479	24,711	23,829	42,090	41,577	(1.22%)
53022851 - 51300 Overtime	2,980	2,132	1,301	0	444	0.00%
53022851 - 52100 Health Insurance Benefit	4,410	8,422	8,521	12,112	11,496	(5.09%)
53022851 - 52200 FICA & Medicare Emplr Match	1,642	2,118	1,923	3,220	3,215	(0.16%)
53022851 - 52300 PERS Employer Contribution	7,258	9,673	8,646	18,530	11,364	(38.67%)
53022851 - 52400 Unemployment Insurance	137	208	99	245	210	(14.29%)
53022851 - 52500 Workers Compensation	837	1,077	949	2,216	1,671	(24.61%)
53022851 - 52900 Other Employee Benefits	101	136	116	276	276	0.00%
Personnel Expenses	35,843	49,315	45,383	78,689	70,253	(10.72%)
53022852 - 54300 Repair/Maintenance Services	597	1,328	660	2,500	2,500	0.00%
53022852 - 56100 General Supplies	11,378	9,652	3,868	2,000	2,000	0.00%
53022852 - 56130 Machinery / Vehicle Parts	4,779	18,719	21,608	51,500	51,500	0.00%
Operating Expenses	16,754	29,698	26,136	56,000	56,000	0.00%
Total Veh & Equip Maintenance	52,597	79,014	71,519	134,689	126,253	(6.26%)

City of Unalaska
FY2016 Solid Waste Budget Detail
Expenditures
Adopted May 26, 2015

Solid Waste Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
53022951 - 51100	Salaries and Wages	23,257	18,594	21,079	35,330	37,178	5.23%
53022951 - 51200	Temporary Employees	298	0	1,316	0	0	0.00%
53022951 - 51300	Overtime	614	201	152	539	1,834	240.26%
53022951 - 52100	Health Insurance Benefit	5,891	4,904	5,937	10,371	10,161	(2.02%)
53022951 - 52200	FICA & Medicare Emplr Match	1,849	1,438	1,725	2,743	2,984	8.79%
53022951 - 52300	PERS Employer Contribution	7,749	6,637	7,117	15,791	10,355	(34.42%)
53022951 - 52400	Unemployment Insurance	163	107	113	206	187	(9.22%)
53022951 - 52500	Workers Compensation	691	803	796	1,814	1,484	(18.17%)
53022951 - 52900	Other Employee Benefits	132	90	101	246	246	0.00%
	Personnel Expenses	40,644	32,776	38,336	67,040	64,429	(3.89%)
53022952 - 53300	Other Professional	110	0	220	0	0	0.00%
53022952 - 54300	Repair/Maintenance Services	16,398	1,833	2,182	4,000	4,000	0.00%
53022952 - 54500	Construction Services	0	568	0	1,576	1,576	0.00%
53022952 - 56100	General Supplies	141	0	218	500	500	0.00%
53022952 - 56140	Facility Maintenance Supplies	17,245	3,401	5,302	5,500	5,500	0.00%
	Operating Expenses	33,897	5,801	7,922	11,576	11,576	0.00%
	Total Facilities Maintenance	74,541	38,577	46,258	78,616	76,005	(3.32%)

Solid Waste Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses.

City of Unalaska
FY2016 Ports & Harbors Budget Summary
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	511,888	18,362,919	544,785	626,791	460,147	(26.59%)
Charges for Services	5,458,473	5,784,924	6,426,532	6,336,000	6,504,252	2.66%
Investment Income	276	0	3	0	0	0.00%
Non-recurring Revenues	0	0	0	46,599	1,540,022	3204.84%
Total Revenues	5,970,636	24,147,843	6,971,319	7,009,390	8,504,421	17.58%
EXPENDITURES						
Harbor Office	2,388,013	3,276,739	4,080,573	4,133,899	4,312,729	4.33%
Unalaska Marine Center	1,489,274	1,415,366	953,237	1,105,639	1,009,619	(8.68%)
Spit & Light Cargo Docks	33,265	62,999	443,435	572,051	558,017	(2.45%)
Ports Security	24,105	63,300	65,541	84,776	78,186	(7.77%)
CEM Small Boat Harbor	399,422	600,259	646,476	674,909	713,544	5.72%
Bobby Storrs Small Boat Harbor	0	0	140,891	191,839	163,636	(14.70%)
Transfers Out	0	0	3,159,080	3,673,008	1,574,158	(57.14%)
Veh & Equip Maintenance	57,206	49,965	50,646	59,134	55,159	(6.72%)
Facilities Maintenance	18,022	35,734	26,764	24,539	39,373	60.45%
Total Expenditures	4,409,307	5,504,362	9,566,644	10,519,793	8,504,421	(23.70%)
Transfers In	0	0	34,400	0	0	0.00%
Ports & Harbors Proprietary Fund Net	1,561,330	18,643,480	(2,560,924)	(3,510,403)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Harbor Office	754,834	215,368	3,342,527	4,312,729	50.71%
Unalaska Marine Center	412,628	596,991	0	1,009,619	11.87%
Spit & Light Cargo Docks	127,528	430,489	0	558,017	6.56%
Ports Security	67,436	10,750	0	78,186	0.92%
CEM Small Boat Harbor	175,292	538,252	0	713,544	8.39%
Bobby Storrs Small Boat Harbor	97,524	66,112	0	163,636	1.92%
Veh & Equip Maintenance	33,159	22,000	0	55,159	0.65%
Facilities Maintenance	13,973	25,400	0	39,373	0.46%
Total Operating Expenditures	1,682,374	1,905,361	3,342,527	6,930,263	
Transfers Out	0	0	1,574,158	1,574,158	18.51%
	0	0	1,574,158	1,574,158	

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Revenues
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
54017041 - 42152 Debt Reimbursements Grants	366,595	367,995	367,444	366,744	365,894	(0.23%)
54017041 - 42195 Misc. Fed Operating Grants	59,255	59,255	54,544	54,988	54,988	0.00%
54017041 - 42249 Misc Fed Capital Grants	0	17,820,638	0	0	0	0.00%
54017041 - 42359 Other State Revenue	86,038	115,032	122,798	205,059	39,265	(80.85%)
Total Intergovernmental	511,888	18,362,919	544,785	626,791	460,147	(26.59%)
Charges for Services						
54017042 - 44511 UMC Docking / Moorage	1,048,559	1,316,605	1,344,352	1,320,000	1,320,000	0.00%
54017042 - 44512 UMC Wharfage	2,141,311	1,923,519	2,548,593	2,700,000	2,835,835	5.03%
54017042 - 44513 UMC Rental Fees	570,089	552,852	591,003	540,000	594,500	10.09%
54017042 - 44514 UMC Utilities	371,616	408,038	372,134	360,000	313,365	(12.95%)
54017042 - 44521 Spit Docking / Moorage	363,737	383,413	424,123	410,000	395,000	(3.66%)
54017042 - 44524 Spit Utilities	189,638	145,439	120,124	140,000	104,658	(25.24%)
54017042 - 44531 SBH Docking / Moorage	110,037	63,931	72,841	80,000	74,000	(7.50%)
54017042 - 44534 SBH Utilities	37,910	23,024	21,285	25,000	17,494	(30.02%)
54017042 - 44541 Cargo Docking / Moorage	101,379	55,513	60,216	50,000	101,500	103.00%
54017042 - 44542 Cargo Wharfage	18,250	20,663	31,314	15,000	33,200	121.33%
54017042 - 44543 Cargo Rental Fees	0	186	0	0	0	0.00%
54017042 - 44544 Cargo Utilities	24,301	11,535	12,857	18,000	1,700	(90.56%)
54017042 - 44551 CEM Docking/Moorage	237,368	443,295	441,863	380,000	410,000	7.89%
54017042 - 44554 CEM Utilities	199,724	285,420	302,241	230,000	230,000	0.00%
54017042 - 44555 CEM Others Services	57	140	150	500	500	0.00%
54017042 - 44560 Security Fees	19,216	120,581	28,522	50,000	50,000	0.00%
54017042 - 44580 Late Fees	2,492	4,909	4,584	2,500	2,500	0.00%
54017042 - 44599 Other Revenue	22,788	25,862	50,329	15,000	20,000	33.33%
Total Charges for Services	5,458,473	5,784,924	6,426,532	6,336,000	6,504,252	2.66%
Investment Income						
54017043 - 47110 Interest Revenue	276	0	3	0	0	0.00%
Total Investment Income	276	0	3	0	0	0.00%
Other Financing Sources						
54019848 - 49100 Transfers From General Fund	0	0	34,400	0	0	0.00%
Total Other Financing Sources	0	0	34,400	0	0	0.00%
Non-recurring Revenues						
54017049 - 49910 Bgdtd Use of Unrest. Net Asset	0	0	0	46,599	1,540,022	3204.84%
Total Non-recurring Revenues	0	0	0	46,599	1,540,022	3204.84%
Ports & Harbors Fund Net	5,970,636	24,147,843	7,005,719	7,009,390	8,504,421	21.33%

Ports and Harbors Proprietary Fund:
Dock Operations, Harbors, and Port Security (5400-054)
 Responsible Manager/Title: Peggy McLaughlin, Port Director

Mission Statement

The mission of the Port of Dutch Harbor is to promote the growth and health of the community of Unalaska through the planning, development, and management of marine related municipal properties and facilities to provide moorage and other marine services on a self-supporting basis.

To this end, the facilities and services are developed and operated to promote and accommodate marine-related commerce, fisheries industry, safety, environmental protection, recreation, and visitors.

Functions and Responsibilities

- *Provides vessel assistance and marine search and rescue services.*
- *Manage and monitor activity at the City-owned marine facilities.*
- *Manages Port security.*
- *Performs routine dock inspections and maintenance.*

Departmental Goals

- *To manage and maintain city port facilities at a high standard and provide for a safe environment for users.*
- *To provide accurate and timely financial information to the Finance Department for billing.*
- *Manage safe moorage for all vessels at City facilities*
- *To have a trained staff ready to respond to a variety of emergencies and situations.*
- *To keep policies and procedures current.*
- *Research Funding opportunities for Port Projects*
- *To maintain response assets for deployment for distressed vessels, search and rescue, and at sea medical transports*
- *To ensure a strong port fund through cost control and revenue enhancement*

OBJECTIVES FOR FY 2015

Objective	Supports Departmental Goal
Complete the Robert Storrs C Float Replacement	Manage Safe Moorage for all vessels and manage and maintain city port facilities
Review operating plans and Title 18	To keep policies and procedures current
Plan training for Hazardous and emergency response	To have trained staff
Complete design work UMC Replacement and expansion project	To manage and maintain City Port facilities, and to ensure a strong port fund

Review and implement new Fee Schedule and tariff for consistency and market value	To ensure a strong Port Fund, to keep policies and procedures current
Participate with Public Safety in an emergency response exercise	Have trained staff
Annual review of Best Management Practices	Supports all goals
Seek funding for UMC Positions 3 and 4 upgrade	Research funding opportunities for Port Projects

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Harbor Office						
54025051 - 51100 Salaries and Wages	321,800	342,414	421,224	434,666	443,566	2.05%
54025051 - 51200 Temporary Employees	2,370	13,388	359	2,695	2,643	(1.93%)
54025051 - 51300 Overtime	4,762	1,960	3,435	1,931	13,214	584.31%
54025051 - 52100 Health Insurance Benefit	64,029	109,602	138,503	141,074	128,589	(8.85%)
54025051 - 52200 FICA & Medicare Emplr Match	23,018	27,158	32,327	33,356	34,848	4.47%
54025051 - 52300 PERS Employer Contribution	99,433	123,023	151,754	190,518	123,429	(35.21%)
54025051 - 52400 Unemployment Insurance	2,155	3,131	2,651	2,824	2,379	(15.76%)
54025051 - 52500 Workers Compensation	3,507	5,658	5,473	8,213	6,083	(25.94%)
54025051 - 52900 Other Employee Benefits	70	64	62	83	83	0.00%
Personnel Expenses	521,144	626,397	755,789	815,359	754,834	(7.42%)
54025052 - 53230 Legal Services	20	273	3,941	15,000	15,000	0.00%
54025052 - 53260 Training Services	225	490	877	4,450	9,000	102.25%
54025052 - 53264 Education Reimbursement	0	0	0	3,000	3,000	0.00%
54025052 - 53300 Other Professional Svs	15,863	24,900	41,434	57,551	30,000	(47.87%)
54025052 - 53410 Software / Hardware Support	4,736	9,656	13,329	13,680	14,216	3.92%
54025052 - 54230 Custodial Services/Supplies	9,118	9,000	9,111	10,800	11,300	4.63%
54025052 - 54300 Repair/Maintenance Services	587	3,407	2,153	4,500	2,500	(44.44%)
54025052 - 54410 Buildings / Land Rental	38,769	39,269	40,128	45,000	35,000	(22.22%)
54025052 - 54420 Equipment Rental	248	181	210	0	0	0.00%
54025052 - 55200 General Insurance	160,024	179,737	178,137	6,615	11,050	67.05%
54025052 - 55310 Telephone / Fax/ TV	7,184	3,368	4,290	7,000	7,000	0.00%
54025052 - 55320 Network / Internet	1,758	2,837	3,198	6,000	6,912	15.20%
54025052 - 55330 Radio	2,461	560	829	2,500	2,500	0.00%
54025052 - 55901 Advertising	19,349	7,788	1,953	2,600	2,600	0.00%
54025052 - 55902 Printing and Binding	969	47	0	2,000	2,000	0.00%
54025052 - 55903 Travel and Related Costs	5,598	2,873	5,346	18,000	15,000	(16.67%)
54025052 - 55904 Banking / Credit Card Fees	15,514	15,215	19,272	16,500	16,500	0.00%
54025052 - 55905 Postal Services	1,701	1,661	1,755	3,600	4,000	11.11%
54025052 - 55906 Membership Dues	325	375	525	2,000	2,000	0.00%
54025052 - 55907 Permit Fees	0	0	0	1,500	1,500	0.00%
54025052 - 55908 Employee Moving Costs	0	0	0	0	5,000	0.00%
54025052 - 56100 General Supplies	471	1,153	1,172	2,000	2,000	0.00%
54025052 - 56120 Office Supplies	3,238	2,086	3,159	3,100	4,000	29.03%
54025052 - 56150 Computer Hardware / Software	5,304	4,477	11,109	3,040	3,040	0.00%
54025052 - 56160 Uniforms	0	0	464	5,500	5,500	0.00%
54025052 - 56240 Heating Oil	1,350	1,501	1,405	0	0	0.00%
54025052 - 56260 Gasoline for Vehicles	1,213	1,882	1,927	1,800	1,800	0.00%
54025052 - 56320 Business Meals	0	59	90	500	500	0.00%
54025052 - 56330 Food/Bev/Related Emp Apprctn	1,669	2,786	2,394	3,200	2,300	(28.13%)
54025052 - 56400 Books and Periodicals	15	48	0	150	150	0.00%
Operating Expenses	304,210	315,628	348,208	241,586	215,368	(10.85%)
Capital Outlay	11,250	0	0	0	0	0.00%
54025054 - 58100 Depreciation	1,437,823	2,073,263	2,690,348	2,790,737	3,056,196	9.51%
54025054 - 58500 Bad Debt Expense	7,017	652	6,372	0	0	0.00%
54025054 - 58910 Allocations IN-Debit	20,316	23,330	45,650	52,208	52,322	0.22%
54025054 - 59100 Interest Expense	83,241	234,459	231,196	230,999	230,999	0.00%
54025054 - 59400 Issuance Costs	3,010	3,010	3,010	3,010	3,010	0.00%
Other Expenses	1,551,409	2,334,714	2,976,577	3,076,954	3,342,527	8.63%

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Total Harbor Office	2,388,013	3,276,739	4,080,573	4,133,899	4,312,729	4.33%

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Unalaska Marine Center						
54025151 - 51100 Salaries and Wages	316,179	260,191	197,318	193,142	218,951	13.36%
54025151 - 51300 Overtime	43,750	59,555	22,120	28,302	32,064	13.29%
54025151 - 52100 Health Insurance Benefit	87,251	101,451	77,179	70,119	66,179	(5.62%)
54025151 - 52200 FICA & Medicare Emplr Match	27,572	24,461	16,787	16,937	19,208	13.41%
54025151 - 52300 PERS Employer Contribution	119,041	114,840	78,433	96,364	65,206	(32.33%)
54025151 - 52400 Unemployment Insurance	2,487	2,986	1,296	1,405	1,229	(12.53%)
54025151 - 52500 Workers Compensation	12,733	13,854	9,085	13,642	9,791	(28.22%)
Personnel Expenses	609,015	577,338	402,219	419,910	412,628	(1.73%)
54025152 - 53240 Engineering/Architectural Svs	0	0	0	1,300	1,300	0.00%
54025152 - 53260 Training Services	1,325	2,758	1,479	6,500	3,500	(46.15%)
54025152 - 53300 Other Professional Svs	2,604	953	0	18,733	4,000	(78.65%)
54025152 - 53410 Software / Hardware Support	0	0	0	150	150	0.00%
54025152 - 54110 Water / Sewerage	32,350	58,243	17,335	18,500	16,000	(13.51%)
54025152 - 54210 Solid Waste	106,036	116,969	125,060	110,000	110,000	0.00%
54025152 - 54220 Snow Plowing	0	0	0	6,000	6,000	0.00%
54025152 - 54300 Repair/Maintenance Services	0	15	73,926	30,000	20,000	(33.33%)
54025152 - 54410 Buildings / Land Rental	88,925	88,325	14,621	26,000	0	(100.00%)
54025152 - 55200 General Insurance	0	0	25,588	142,346	161,341	13.34%
54025152 - 55310 Telephone / Fax/ TV	7,553	3,709	1,762	6,300	6,300	0.00%
54025152 - 55320 Network / Internet	1,242	1,242	1,200	1,200	1,200	0.00%
54025152 - 55330 Radio	0	0	0	2,000	2,000	0.00%
54025152 - 55903 Travel and Related Costs	4,372	8,205	1,125	2,500	5,000	100.00%
54025152 - 55906 Membership Dues	1,150	1,280	0	500	500	0.00%
54025152 - 55907 Permit Fees	0	0	422	1,200	1,200	0.00%
54025152 - 56100 General Supplies	21,860	12,449	14,651	18,000	18,000	0.00%
54025152 - 56110 Sand / Gravel / Rock	4,017	0	0	11,000	5,000	(54.55%)
54025152 - 56120 Office Supplies	812	215	0	250	250	0.00%
54025152 - 56160 Uniforms	4,164	4,100	0	5,500	0	(100.00%)
54025152 - 56220 Electricity	578,398	515,982	253,549	260,000	220,000	(15.38%)
54025152 - 56230 Propane	75	131	65	150	150	0.00%
54025152 - 56260 Gasoline for Vehicles	20,372	20,192	20,119	14,000	14,000	0.00%
54025152 - 56270 Diesel for Equipment	3,818	700	118	600	600	0.00%
54025152 - 56330 Food/Bev/Related Emp Apprctn	219	215	0	500	500	0.00%
54025152 - 57400 Machinery and Equipment	0	399	0	2,500	0	(100.00%)
Operating Expenses	880,260	838,029	551,018	685,729	596,991	(12.94%)
Total Unalaska Marine Center	1,489,274	1,415,366	953,237	1,105,639	1,009,619	(8.68%)

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Spit & Light Cargo Docks						
54025251 - 51100 Salaries and Wages	0	0	48,689	59,225	67,674	14.27%
54025251 - 51300 Overtime	0	0	6,030	8,490	9,912	16.75%
54025251 - 52100 Health Insurance Benefit	0	0	20,868	21,589	20,456	(5.25%)
54025251 - 52200 FICA/Medicare Employer Match	0	0	4,186	5,185	5,934	14.44%
54025251 - 52300 PERS Employer Benefit	0	0	19,521	29,566	20,153	(31.84%)
54025251 - 52400 Unemployment Ins Benefit	0	0	334	435	381	(12.41%)
54025251 - 52500 Workers Compensation Ins	0	0	2,170	4,018	3,018	(24.90%)
Personnel Expenses	0	0	101,798	128,510	127,528	(0.76%)
54025252 - 53300 Other Professional	0	0	0	903	0	(100.00%)
54025252 - 54110 Water / Sewerage	0	0	38,878	40,000	45,000	12.50%
54025252 - 54210 Solid Waste	0	0	5,541	18,000	18,000	0.00%
54025252 - 54300 Repair/Maintenance Services	30,503	60,779	23,922	25,000	20,000	(20.00%)
54025252 - 54410 Buildings/Land Rental	0	0	80,803	110,145	100,000	(9.21%)
54025252 - 55200 General Insurance	0	0	0	12,993	62,989	384.79%
54025252 - 56100 General Supplies	2,762	2,220	1,924	6,000	6,000	0.00%
54025252 - 56110 Sand / Gravel / Rock	0	0	0	1,000	1,000	0.00%
54025252 - 56220 Electricity	0	0	190,569	222,000	170,000	(23.42%)
54025252 - 56260 Gasoline for Vehicles	0	0	0	7,500	7,500	0.00%
Operating Expenses	33,265	62,999	341,637	443,541	430,489	(2.94%)
Total Spit & Light Cargo Docks	33,265	62,999	443,435	572,051	558,017	(2.45%)

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Ports Security						
54025351 - 51100 Salaries and Wages	2,394	7,565	3,843	7,272	7,005	(3.67%)
54025351 - 51300 Overtime	8,408	25,374	5,687	34,218	35,242	2.99%
54025351 - 52100 Health Insurance Benefit	1,590	9,596	3,622	9,057	8,841	(2.38%)
54025351 - 52200 FICA/Medicare Employer Match	826	2,520	729	3,175	3,232	1.79%
54025351 - 52300 PERS Employer Benefit	3,653	12,054	3,481	18,164	11,487	(36.76%)
54025351 - 52400 Unemployment Ins Benefit	51	224	39	182	164	(9.89%)
54025351 - 52500 Workers Compensation Ins	314	1,174	350	1,959	1,465	(25.21%)
Personnel Expenses	17,237	58,507	17,751	74,026	67,436	(8.90%)
54025352 - 56100 General Supplies	6,869	4,505	10,178	10,000	10,000	0.00%
54025352 - 56120 Office Supplies	0	0	0	250	250	0.00%
54025352 - 56330 Food/Bev/Related Emp Apprctn	0	288	368	500	500	0.00%
54025352 - 56450 Grants (Supplies)	0	0	37,244	0	0	0.00%
Operating Expenses	6,869	4,794	47,790	10,750	10,750	0.00%
Total Ports Security	24,105	63,300	65,541	84,776	78,186	(7.77%)

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
CEM Small Boat Harbor						
54025451 - 51100 Salaries and Wages	38,588	69,678	75,846	79,407	95,355	20.08%
54025451 - 51300 Overtime	6,062	10,759	9,905	13,133	10,994	(16.29%)
54025451 - 52100 Health Insurance Benefit	8,007	25,597	29,595	28,932	28,815	(0.40%)
54025451 - 52200 FICA/Medicare Employer Match	3,416	6,157	6,570	7,078	8,134	14.92%
54025451 - 52300 PERS Employer Benefit	14,707	28,905	30,913	40,657	28,084	(30.93%)
54025451 - 52400 Unemployment Ins Benefit	481	752	496	582	535	(8.08%)
54025451 - 52500 Workers Compensation Ins	1,265	2,959	2,877	4,595	3,375	(26.55%)
Personnel Expenses	72,525	144,808	156,201	174,385	175,292	0.52%
54025452 - 53230 Legal	0	0	0	850	850	0.00%
54025452 - 53240 Engineering and Architectural	0	0	0	0	250	0.00%
54025452 - 53300 Other Professional	0	0	405	7,951	950	(88.05%)
54025452 - 54110 Water / Sewerage	446	3,790	10,666	6,250	13,200	111.20%
54025452 - 54210 Solid Waste	9,092	15,539	31,097	20,500	32,500	58.54%
54025452 - 54230 Custodial Services/Supplies	8,054	12,130	12,000	12,000	14,500	20.83%
54025452 - 54300 Repair/Maintenance Services	0	3,896	2,081	9,500	13,000	36.84%
54025452 - 55200 General Insurance	47,017	78,040	80,873	108,923	67,052	(38.44%)
54025452 - 55310 Telephone / Fax / TV	840	1,491	1,516	1,600	1,600	0.00%
54025452 - 55901 Advertising	2,959	0	0	2,100	1,000	(52.38%)
54025452 - 56100 General Supplies	17,674	768	8,628	1,000	1,000	0.00%
54025452 - 56110 Sand / Gravel / Rock	0	0	0	1,000	1,500	50.00%
54025452 - 56120 Office Supplies	34	0	284	350	350	0.00%
54025452 - 56220 Electricity	235,032	323,634	340,150	320,000	382,000	19.38%
54025452 - 56240 Heating Oil	4,997	5,524	2,576	6,000	6,000	0.00%
54025452 - 56260 Gasoline for Vehicles	35	0	0	2,500	2,500	0.00%
Operating Expenses	326,897	455,451	490,275	500,524	538,252	7.54%
Total CEM Small Boat Harbor	399,422	600,259	646,476	674,909	713,544	5.72%

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Bobby Storrs Small Boat Harbor						
54025551 - 51100 Salaries and Wages	0	0	37,233	45,651	51,752	13.37%
54025551 - 51300 Overtime	0	0	4,824	6,792	7,578	11.57%
54025551 - 52100 Health Insurance Benefit	0	0	16,033	16,607	15,641	(5.82%)
54025551 - 52200 FICA/Medicare Employer Match	0	0	3,217	4,009	4,536	13.16%
54025551 - 52300 PERS Employer Benefit	0	0	15,006	22,819	15,408	(32.48%)
54025551 - 52400 Unemployment Ins Benefit	0	0	257	335	291	(13.13%)
54025551 - 52500 Workers Compensation Ins	0	0	1,665	3,229	2,318	(28.22%)
Personnel Expenses	0	0	78,235	99,441	97,524	(1.93%)
54025552 - 53300 Other Professional	0	0	0	451	0	(100.00%)
54025552 - 54110 Water / Sewerage	0	0	8,935	8,320	12,500	50.24%
54025552 - 54210 Solid Waste	0	0	11,209	9,000	2,000	(77.78%)
54025552 - 54300 Repair/Maintenance Services	0	0	13,613	15,000	15,000	0.00%
54025552 - 55200 General Insurance	0	0	0	29,127	11,512	(60.48%)
54025552 - 56100 General Supplies	0	0	5,983	9,000	9,000	0.00%
54025552 - 56220 Electricity	0	0	22,916	20,000	14,600	(27.00%)
54025552 - 56260 Gasoline for Vehicles	0	0	0	1,500	1,500	0.00%
Operating Expenses	0	0	62,656	92,398	66,112	(28.45%)
Total Bobby Storrs Small Boat Harbo	0	0	140,891	191,839	163,636	(14.70%)

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
54029854 - 59940 Transfers To Enterpr Capt Proj	0	0	3,159,080	3,673,008	1,574,158	(57.14%)
Other Expenses	0	0	3,159,080	3,673,008	1,574,158	(57.14%)
Total Transfers Out	<u>0</u>	<u>0</u>	<u>3,159,080</u>	<u>3,673,008</u>	<u>1,574,158</u>	<u>(57.14%)</u>

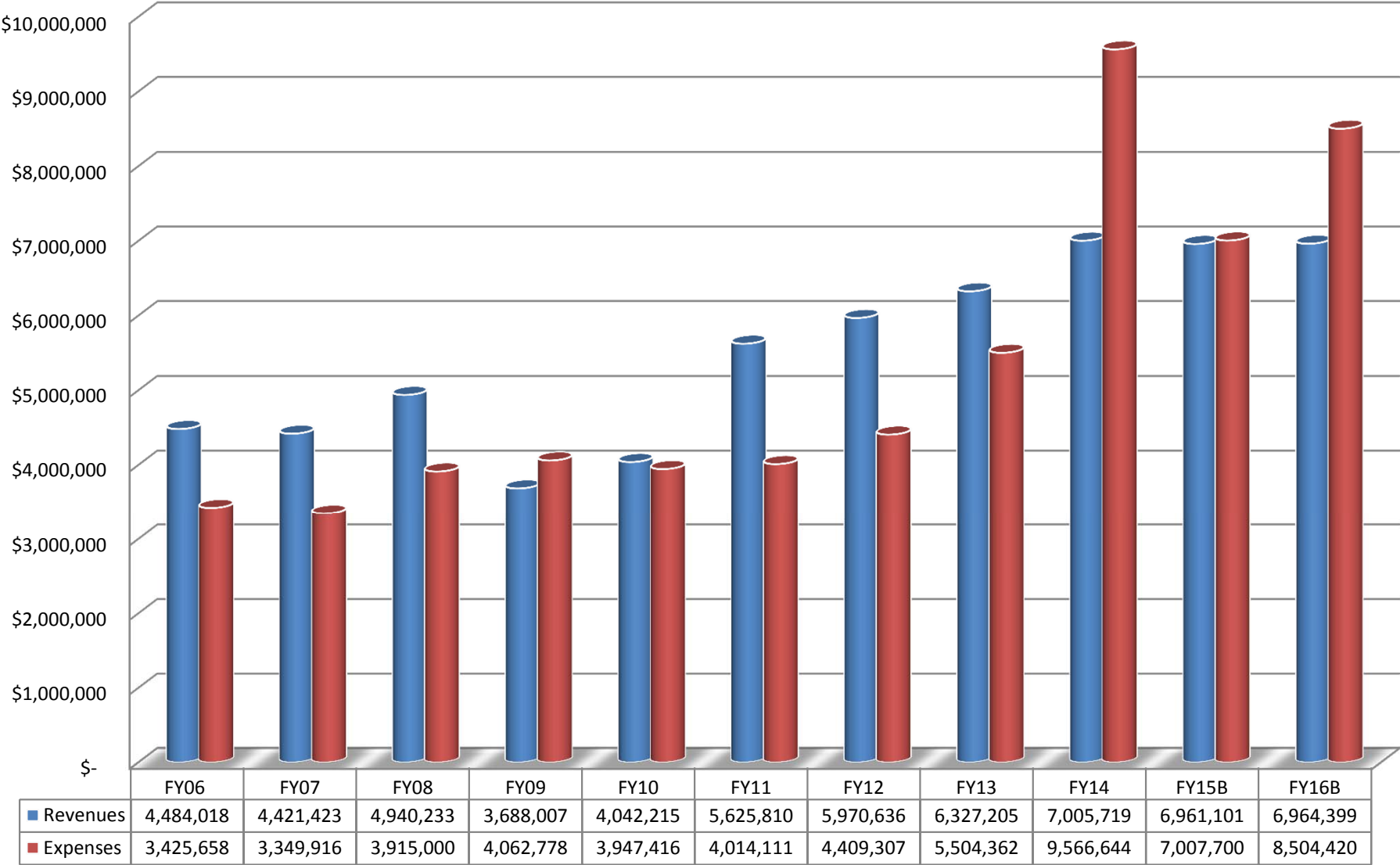
City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance						
54022851 - 51100 Salaries and Wages	19,085	17,988	19,632	19,861	19,618	(1.22%)
54022851 - 51300 Overtime	385	0	0	0	210	0.00%
54022851 - 52100 Health Insurance Benefit	4,132	4,954	5,072	5,717	5,424	(5.13%)
54022851 - 52200 FICA & Medicare Emplr Match	1,489	1,376	1,502	1,519	1,518	(0.07%)
54022851 - 52300 PERS Employer Contribution	6,585	6,512	6,920	8,745	5,367	(38.63%)
54022851 - 52400 Unemployment Insurance	169	142	147	114	102	(10.53%)
54022851 - 52500 Workers Compensation	703	736	708	1,046	788	(24.61%)
54022851 - 52900 Other Employee Benefits	124	100	109	132	132	0.00%
Personnel Expenses	32,672	31,809	34,089	37,134	33,159	(10.70%)
54022852 - 54300 Repair/Maintenance Services	0	1,232	0	2,000	2,000	0.00%
54022852 - 56130 Machinery / Vehicle Parts	24,534	16,910	16,557	20,000	20,000	0.00%
Operating Expenses	24,534	18,156	16,557	22,000	22,000	0.00%
Total Veh & Equip Maintenance	57,206	49,965	50,646	59,134	55,159	(6.72%)

City of Unalaska
FY2016 Ports & Harbors Budget Detail
Expenditures
Adopted May 26, 2015

Ports & Harbors Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance						
54022951 - 51100 Salaries and Wages	7,686	7,878	7,715	7,663	8,063	5.22%
54022951 - 51200 Temporary Employees	40	97	911	0	0	0.00%
54022951 - 51300 Overtime	24	733	0	119	399	235.29%
54022951 - 52100 Health Insurance Benefit	968	1,492	1,462	2,251	2,203	(2.13%)
54022951 - 52200 FICA & Medicare Emplr Match	593	666	660	594	652	9.76%
54022951 - 52300 PERS Employer Contribution	2,537	3,099	2,680	3,423	2,244	(34.44%)
54022951 - 52400 Unemployment Insurance	50	53	59	45	40	(11.11%)
54022951 - 52500 Workers Compensation	250	344	320	394	322	(18.18%)
54022951 - 52900 Other Employee Benefits	50	55	50	50	50	0.00%
Personnel Expenses	12,198	14,417	13,857	14,539	13,973	(3.89%)
54022952 - 53300 Other Professional	100	0	110	0	0	0.00%
54022952 - 54300 Repair/Maintenance Services	2,382	14,762	1,133	3,500	3,500	0.00%
54022952 - 54500 Construction Services	0	0	0	1,000	10,400	940.00%
54022952 - 55904 Banking / Credit Card Fees	0	0	176	0	0	0.00%
54022952 - 56100 General Supplies	424	152	2	500	6,500	1200.00%
54022952 - 56140 Facility Maintenance Supplies	2,911	2,803	11,486	5,000	5,000	0.00%
Operating Expenses	5,824	21,317	12,907	10,000	25,400	154.00%
Total Facilities Maintenance	18,022	35,734	26,764	24,539	39,373	60.45%

Ports and Harbors Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses.

City of Unalaska
FY2016 Airport Budget Summary
Adopted May 26, 2015

Airport Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	8,435	14,062	12,207	22,723	3,836	(83.12%)
Charges for Services	456,992	472,107	480,846	452,650	463,700	2.44%
Non-recurring Revenues	0	0	0	412,357	500,789	21.45%
Total Revenues	465,426	486,169	493,053	887,730	968,325	8.32%
EXPENDITURES						
Airport Admin/Operations	688,159	682,083	677,024	711,617	795,901	11.84%
Transfers Out	0	0	148,495	16,677	0	(100.00%)
Facilities Maintenance	99,021	157,883	121,862	184,813	172,424	(6.70%)
Total Expenditures	787,180	839,966	947,382	913,107	968,325	5.70%
Transfers In	321,753	0	0	0	0	0.00%
Airport Proprietary Fund Net	0	(353,797)	(454,329)	(25,377)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Airport Admin/Operations	63,677	341,302	390,922	795,901	82.19%
Facilities Maintenance	121,374	51,050	0	172,424	17.81%
Total Operating Expenditures	185,051	392,352	390,922	968,325	
Transfers Out	0	0	0	0	0.00%
	0	0	0	0	

City of Unalaska
FY2016 Airport Budget Detail
Revenues
Adopted May 26, 2015

Airport Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
55017541 - 42359 Other State Revenue	8,435	14,062	12,207	22,723	3,836	(83.12%)
Total Intergovernmental	8,435	14,062	12,207	22,723	3,836	(83.12%)
Charges for Services						
55017542 - 44580 Late Fees	2,397	5,671	4,250	2,500	3,500	40.00%
55017542 - 44670 Airport Other Services	0	260	0	150	200	33.33%
55017542 - 47240 Airport Rent	454,594	466,175	476,596	450,000	460,000	2.22%
Total Charges for Services	456,992	472,107	480,846	452,650	463,700	2.44%
Other Financing Sources						
55019848 - 49100 Transfers From General Fund	321,753	0	0	0	0	0.00%
Total Other Financing Sources	321,753	0	0	0	0	0.00%
Non-recurring Revenues						
55017549 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	412,357	500,789	21.45%
Total Non-recurring Revenues	0	0	0	412,357	500,789	21.45%
Airport Fund Net	787,180	486,169	493,053	887,730	968,325	9.08%

Airport Proprietary Fund: **Airport Admin and Operations** (5500-051)
 Responsible Manager/Title: Peggy McLaughlin, Port Director

Mission Statement

The mission of the Tom Madsen Airport Terminal is to provide, operate and develop an air transportation facility to serve the community while maintaining the highest level of safety, convenience and efficiency.

Functions and Responsibilities

- *Maintains, manages and operates the Tom Madsen Airport Terminal building and parking areas.*
- *Provides parking area monitoring and building security service during nights and weekends.*

Departmental Goals

- *To provide an attractive and secure airport facility for citizens, visitors and staff.*
- *To maximize revenue sources to support the airport operations.*
- *To keep policies and procedures current and relevant for staff to follow and be effective*
- *To reduce cost through efficient operations*

OBJECTIVES FOR FY 2015

Objective	Supports Departmental Goal
Support on-going efforts of the State to secure the WWII Torpedo Building	To Provide an attractive airport
Renew leases with tenants	To maximize revenue sources
Oversee Cleaning Contract for facility	To provide and attractive airport
Drill Staff in emergency response at the airport	To keep policies and procedures current and relevant and to have a secure airport
Maintain accurate and timely records of airport storage	To maximize revenues sources
Search for additional tenants and revenues sources for the terminal building	To maximize revenue sources

City of Unalaska
FY2016 Airport Budget Detail
Expenditures
Adopted May 26, 2015

Airport Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Airport Admin/Operations							
55025651 - 51100	Salaries and Wages	37,138	34,354	37,897	38,054	39,457	3.69%
55025651 - 51300	Overtime	6	1	15	17	2	(88.24%)
55025651 - 52100	Health Insurance Benefit	5,977	10,728	11,120	11,081	10,355	(6.55%)
55025651 - 52200	FICA & Medicare Emplr Match	2,458	2,575	2,849	2,857	2,950	3.26%
55025651 - 52300	PERS Employer Contribution	10,392	12,468	13,462	16,705	10,600	(36.55%)
55025651 - 52400	Unemployment Insurance	184	305	213	213	185	(13.15%)
55025651 - 52500	Workers Compensation	191	151	163	172	128	(25.57%)
	Personnel Expenses	56,435	60,707	65,718	69,099	63,677	(7.85%)
55025652 - 53230	Legal Services	0	164	0	500	500	0.00%
55025652 - 53300	Other Professional Svcs	0	100	0	8,700	3,000	(65.52%)
55025652 - 54110	Water / Sewerage	6,259	7,326	7,474	7,500	8,900	18.67%
55025652 - 54210	Solid Waste	14,929	17,643	23,366	22,500	22,200	(1.33%)
55025652 - 54230	Custodial Services/Supplies	48,672	48,000	48,000	51,000	50,000	(1.96%)
55025652 - 54300	Repair/Maintenance Services	0	0	0	3,500	1,500	(57.14%)
55025652 - 54410	Buildings / Land Rental	7,408	11,105	9,190	17,000	17,000	0.00%
55025652 - 55200	General Insurance	13,241	13,808	13,486	15,680	30,382	93.76%
55025652 - 55310	Telephone / Fax / TV	2,920	3,070	3,093	3,600	3,600	0.00%
55025652 - 55901	Advertising	0	0	0	500	0	(100.00%)
55025652 - 55903	Travel and Related Costs	0	0	11	0	0	0.00%
55025652 - 55904	Banking / Credit Card Fees	2,311	2,527	2,768	2,500	2,500	0.00%
55025652 - 55905	Postal Services	0	0	0	100	100	0.00%
55025652 - 55907	Permit Fees	0	0	0	120	120	0.00%
55025652 - 56100	General Supplies	1,030	69	0	500	500	0.00%
55025652 - 56220	Electricity	168,437	154,159	146,560	150,000	146,000	(2.67%)
55025652 - 56240	Heating Oil	65,815	62,315	53,643	55,000	55,000	0.00%
	Operating Expenses	331,025	320,287	307,591	338,700	341,302	0.77%
55025654 - 58100	Depreciation	298,070	298,070	300,245	300,270	387,403	29.02%
55025654 - 58910	Allocations IN-Debit	2,628	3,018	3,470	3,548	3,519	(0.82%)
	Other Expenses	300,698	301,089	303,715	303,818	390,922	28.67%
	Total Airport Admin/Operations	688,159	682,083	677,024	711,617	795,901	11.84%

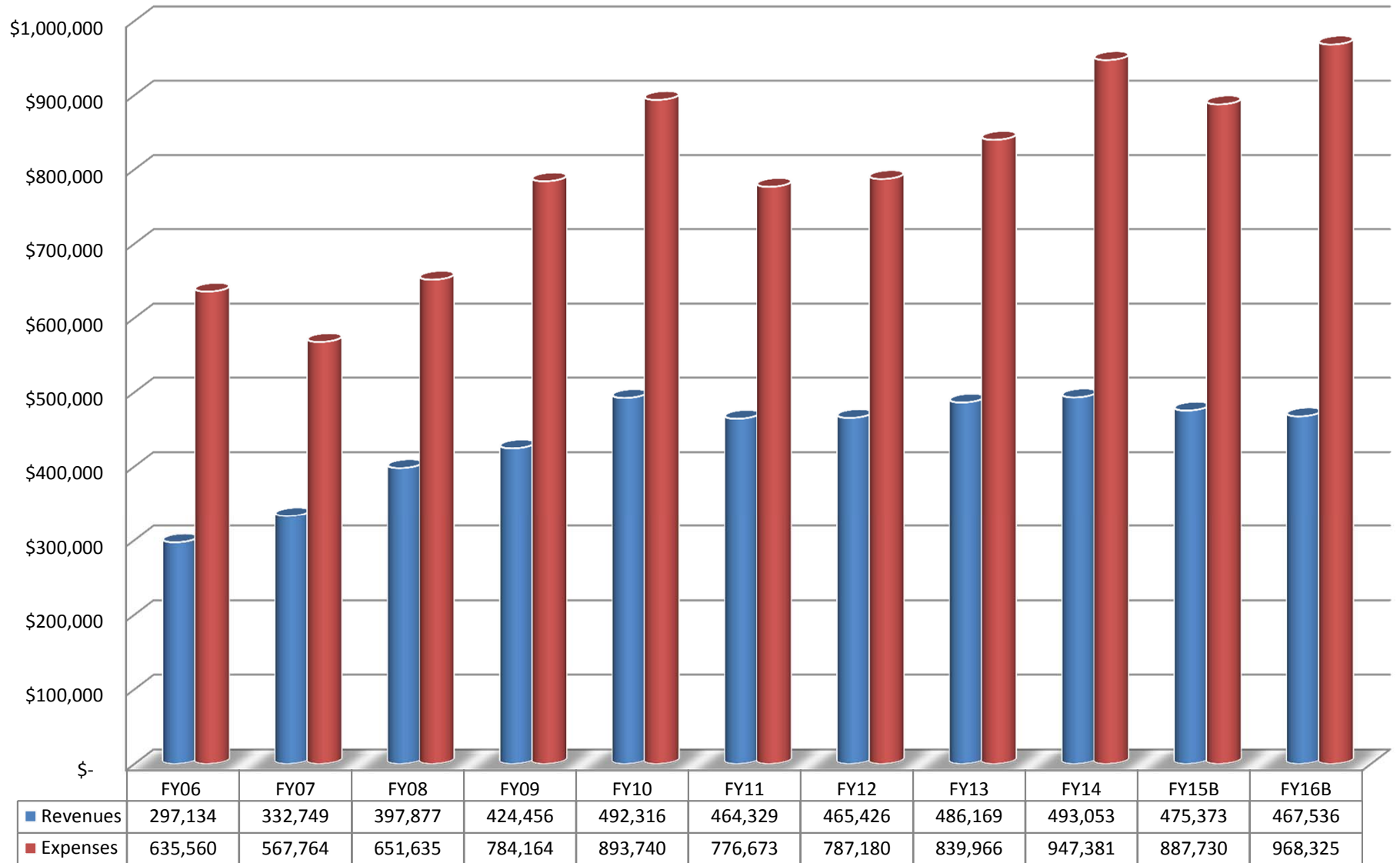
City of Unalaska
FY2016 Airport Budget Detail
Expenditures
Adopted May 26, 2015

Airport Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
55029854 - 59940 Transfers To Enterpr Capt Proj	0	0	148,495	16,677	0	(100.00%)
Other Expenses	0	0	148,495	16,677	0	(100.00%)
Total Transfers Out	0	0	148,495	16,677	0	(100.00%)

City of Unalaska
FY2016 Airport Budget Detail
Expenditures
Adopted May 26, 2015

Airport Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
55022951 - 51100	Salaries and Wages	41,142	62,835	49,639	64,305	67,672	5.24%
55022951 - 51200	Temporary Employees	978	815	3,187	1,956	3,598	83.95%
55022951 - 51300	Overtime	1,227	645	696	973	3,346	243.88%
55022951 - 52100	Health Insurance Benefit	7,593	17,562	11,990	18,879	18,496	(2.03%)
55022951 - 52200	FICA & Medicare Emplr Match	3,316	4,918	4,563	5,148	5,711	10.94%
55022951 - 52300	PERS Employer Contribution	13,739	22,792	17,226	28,741	18,855	(34.40%)
55022951 - 52400	Unemployment Insurance	271	513	295	404	380	(5.94%)
55022951 - 52500	Workers Compensation	1,370	2,635	1,829	3,488	2,847	(18.38%)
55022951 - 52900	Other Employee Benefits	240	403	286	469	469	0.00%
	Personnel Expenses	69,875	113,118	89,711	124,363	121,374	(2.40%)
55022952 - 53300	Other Professional	0	0	220	0	0	0.00%
55022952 - 54230	Custodial Services/Supplies	8,538	8,363	7,695	10,000	15,000	50.00%
55022952 - 54300	Repair/Maintenance Services	1,932	3,568	9,422	25,450	12,550	(50.69%)
55022952 - 54500	Construction Services	0	0	0	1,000	1,000	0.00%
55022952 - 56100	General Supplies	6,994	8,791	627	7,000	7,000	0.00%
55022952 - 56140	Facility Maintenance Supplies	11,682	24,044	14,187	17,000	15,500	(8.82%)
	Operating Expenses	29,146	44,766	32,151	60,450	51,050	(15.55%)
	Total Facilities Maintenance	99,021	157,883	121,862	184,813	172,424	(6.70%)

Airport Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses or CMMP.

City of Unalaska
FY2016 Housing Budget Summary
Adopted May 26, 2015

Housing Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	9,729	11,059	10,344	22,384	3,971	(82.26%)
Charges for Services	183,681	237,666	244,973	270,150	251,940	(6.74%)
Non-recurring Revenues	0	0	0	238,326	260,677	9.38%
Total Revenues	193,410	248,724	255,316	530,860	516,588	(2.76%)
EXPENDITURES						
Housing Admin & Operating	578,754	345,606	308,924	369,153	380,449	3.06%
Transfers Out	0	0	68,228	0	0	0.00%
Facilities Maintenance	157,329	182,209	153,797	161,707	136,139	(15.81%)
Total Expenditures	736,083	527,815	530,949	530,860	516,588	(2.76%)
Transfers In	542,673	0	0	0	0	0.00%
Housing Proprietary Fund Net	0	(279,091)	(275,632)	0	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Housing Admin & Operating	61,242	135,775	183,432	380,449	73.65%
Facilities Maintenance	120,337	15,802	0	136,139	26.35%
Total Operating Expenditures	181,580	151,577	183,432	516,588	

City of Unalaska
FY2016 Housing Budget Detail
Revenues
Adopted May 26, 2015

Housing Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Intergovernmental						
56018041 - 42359 Other State Revenue	9,729	11,059	10,344	22,384	3,971	(82.26%)
Total Intergovernmental	9,729	11,059	10,344	22,384	3,971	(82.26%)
Charges for Services						
56018042 - 44770 Housing Other Services	0	2,610	0	0	0	0.00%
56018042 - 47230 Housing Rent	183,681	235,056	244,973	270,150	251,940	(6.74%)
Total Charges for Services	183,681	237,666	244,973	270,150	251,940	(6.74%)
Other Financing Sources						
56019848 - 49100 Transfers From General Fund	542,673	0	0	0	0	0.00%
Total Other Financing Sources	542,673	0	0	0	0	0.00%
Non-recurring Revenues						
56018049 - 49910 Bdgtd Use of Unrest. Net Asset	0	0	0	238,326	260,677	9.38%
Total Non-recurring Revenues	0	0	0	238,326	260,677	9.38%
Housing Fund Net	736,083	248,724	255,316	530,860	516,588	(2.69%)

General Fund: **Housing Administration & Operations** (5600-058)

Responsible Manager/Title: Patrick Jordan, Assistant City Manager

Mission Statement

The mission of Housing Administration & Operations is to enhance recruitment and retention by providing a portion of the City's workforce decent, safe, quality housing for themselves and their immediate family.

Functions and Responsibilities

- *Manages, maintains and operates City-owned housing facilities*
- *Administers the Housing Enterprise Fund*

Departmental Goals

- *To work cooperatively with Facilities Maintenance to maintain City-owned housing units*
- *To work cooperatively with Finance to accurately maintain deposits, Housing payroll deductions and refunds*
- *To Manage the Housing budget prudently*
- *To provide reasonable housing for City employees on an equitable basis*
- *To Retain enough housing units to provide some level of transitional housing*
- *To explore and evaluate future housing options for City employees*

OBJECTIVES FOR FY 2016

Objective	Supports Departmental Goal
To establish and maintain a list of local landlords to provide resources for permanent and transitional housing for City employees.	To provide reasonable housing for City employees on an equitable basis; and Retain enough housing units to provide some level of transitional housing.
Continue sufficient maintenance on existing housing units to maintain quality.	To work cooperatively with Facilities Maintenance to maintain City-owned housing units; and To manage the Housing budget prudently.
Collaborate with Planning to seek possible housing solutions to accommodate unhoused City employees.	To provide reasonable housing for City employees on an equitable basis, To retain enough housing units to provide some level of transitional housing; and To explore and evaluate future housing options for City employees.
Continue to facilitate linking employees to housing options in the community.	To provide reasonable housing for City employees on an equitable basis.

City of Unalaska
FY2016 Housing Budget Detail
Expenditures
Adopted May 26, 2015

Housing Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Housing Admin & Operating							
56025851 - 51100	Salaries and Wages	22,836	30,672	27,683	34,184	36,127	5.68%
56025851 - 51200	Temporary Employees	596	0	3,382	0	0	0.00%
56025851 - 51300	Overtime	4	1	1	200	5	(97.50%)
56025851 - 52100	Health Insurance Benefit	7,171	12,736	11,968	13,339	12,465	(6.55%)
56025851 - 52200	FICA & Medicare Emplr Match	1,795	2,319	2,382	2,630	2,759	4.90%
56025851 - 52300	PERS Employer Contribution	7,579	10,422	10,033	15,106	9,540	(36.85%)
56025851 - 52400	Unemployment Insurance	191	299	274	268	232	(13.43%)
56025851 - 52500	Workers Compensation	85	118	103	154	114	(25.77%)
	Personnel Expenses	40,257	56,566	55,826	65,881	61,242	(7.04%)
56025852 - 53230	Legal Services	0	422	0	500	500	0.00%
56025852 - 53240	Engineering/Architectural Svs	0	0	0	1,000	1,000	0.00%
56025852 - 53300	Other Professional Svs	0	0	0	1,000	2,000	100.00%
56025852 - 54110	Water / Sewerage	3,202	3,885	4,772	11,000	12,100	10.00%
56025852 - 54210	Solid Waste	5,854	5,722	8,030	12,513	13,461	7.58%
56025852 - 54230	Custodial Services/Supplies	2,550	7,629	13,603	14,000	12,000	(14.29%)
56025852 - 54410	Buildings / Land Rental	48,169	10,266	746	1,020	25,840	2433.33%
56025852 - 55200	General Insurance	(31,115)	12,868	13,731	15,802	27,274	72.60%
56025852 - 56100	General Supplies	59	1,924	0	1,500	1,000	(33.33%)
56025852 - 56220	Electricity	14,011	9,027	7,091	18,500	12,600	(31.89%)
56025852 - 56240	Heating Oil	31,668	26,516	21,573	36,500	28,000	(23.29%)
	Operating Expenses	421,503	107,041	69,546	113,335	135,775	19.80%
56025854 - 58100	Depreciation	115,842	180,676	181,668	187,743	181,502	(3.32%)
56025854 - 58910	Allocations IN-Debit	1,152	1,323	1,884	2,194	1,930	(12.03%)
	Other Expenses	116,994	181,999	183,552	189,937	183,432	(3.42%)
	Total Housing Admin & Operating	578,754	345,606	308,924	369,153	380,449	3.06%

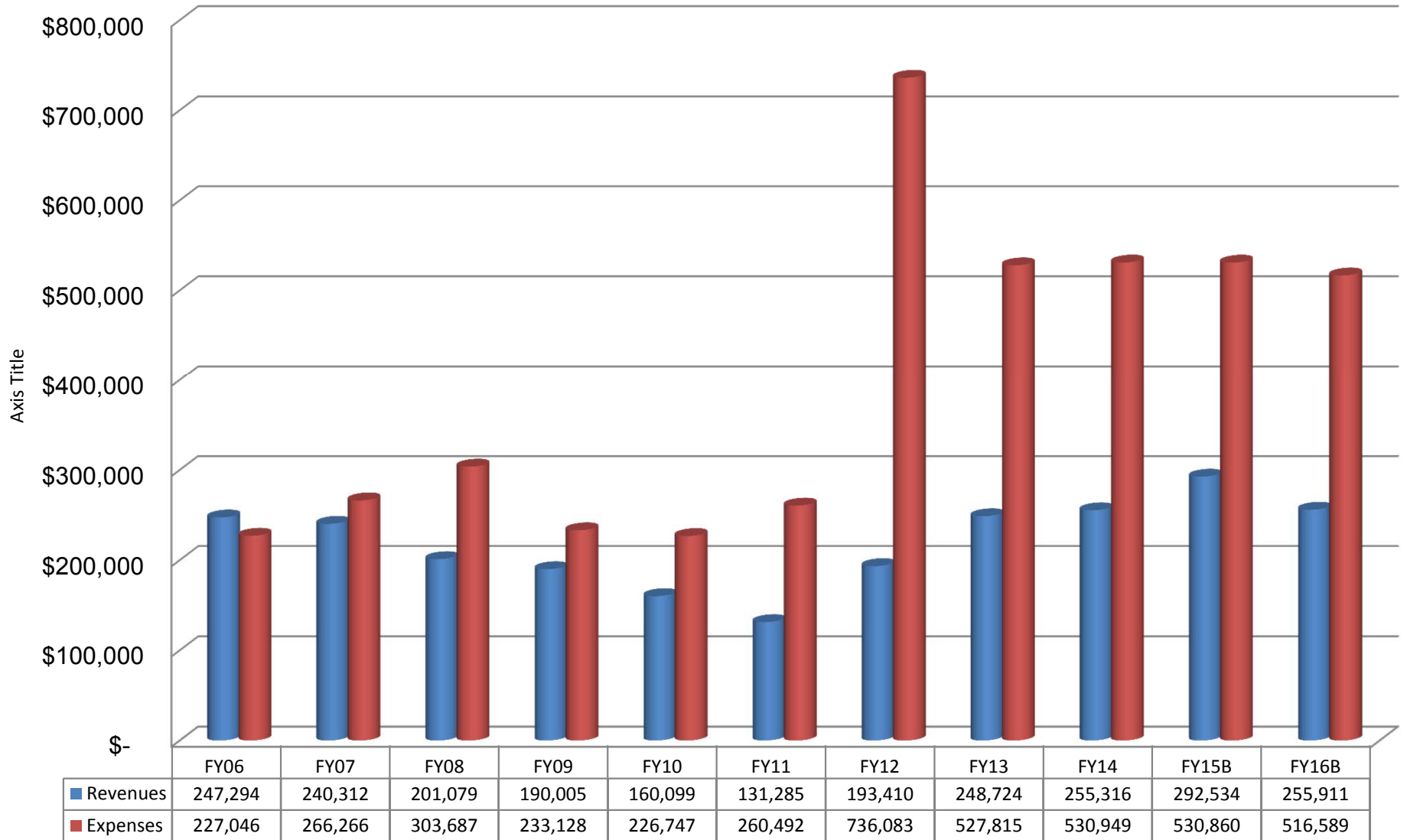
City of Unalaska
FY2016 Housing Budget Detail
Expenditures
Adopted May 26, 2015

Housing Proprietary	FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Transfers Out						
56029854 - 59940 Transfers To Enterpr Capt Proj	0	0	68,228	0	0	0.00%
Other Expenses	0	0	68,228	0	0	0.00%
Total Transfers Out	0	0	68,228	0	0	0.00%

City of Unalaska
FY2016 Housing Budget Detail
Expenditures
Adopted May 26, 2015

Housing Proprietary		FY2012 Actual	FY2013 Actual	FY2014 Actual	FY2015 Budget	Adopted Budget	% Chg
Facilities Maintenance							
56022951 - 51100	Salaries and Wages	60,279	47,619	46,150	65,980	69,433	5.23%
56022951 - 51200	Temporary Employees	565	1,319	5,441	0	0	0.00%
56022951 - 51300	Overtime	1,323	903	833	1,379	3,430	148.73%
56022951 - 52100	Health Insurance Benefit	13,948	16,290	14,039	19,484	18,978	(2.60%)
56022951 - 52200	FICA & Medicare Emplr Match	4,756	3,813	4,011	5,151	5,569	8.11%
56022951 - 52300	PERS Employer Contribution	20,229	17,307	15,971	29,661	19,345	(34.78%)
56022951 - 52400	Unemployment Insurance	462	409	264	393	354	(9.92%)
56022951 - 52500	Workers Compensation	2,032	1,854	2,001	3,401	2,772	(18.48%)
56022951 - 52900	Other Employee Benefits	408	288	273	456	456	0.00%
	Personnel Expenses	104,003	89,800	88,982	125,905	120,337	(4.42%)
56022952 - 53300	Other Professional Svs	640	0	919	0	0	0.00%
56022952 - 54210	Solid Waste	262	312	150	0	0	0.00%
56022952 - 54300	Repair/Maintenance Services	12,841	69,099	44,806	2,200	1,700	(22.73%)
56022952 - 54500	Construction Services	20,409	1,030	0	3,232	1,050	(67.51%)
56022952 - 56100	General Supplies	7,041	5,311	4,012	5,250	5,000	(4.76%)
56022952 - 56110	Sand / Gravel / Rock	0	0	0	14,268	500	(96.50%)
56022952 - 56140	Facility Maintenance Supplies	10,218	16,657	14,928	10,502	7,202	(31.42%)
56022952 - 56240	Heating Oil	0	0	0	350	350	0.00%
	Operating Expenses	53,326	92,409	64,815	35,802	15,802	(55.86%)
	Total Facilities Maintenance	157,329	182,209	153,797	161,707	136,139	(15.81%)

Housing Fund Operations Revenue and Expense History



Does not include Other Financing Sources or Uses or CMMP.



City of Unalaska
Capital and Major Maintenance Plan
FY2016-FY2020



City of Unalaska

Capital and Major Maintenance Plan

FY2016-FY2020

Table of Contents

1. Resolution 2015-27
2. Spreadsheets
 - 2.1. Estimated Project and Purchase Timelines
 - 2.2. FY 2016
 - 2.3. FY 2017
 - 2.4. FY 2018
 - 2.5. FY 2019
 - 2.6. FY 2020
 - 2.7. Summary of Project and Funding Sources
3. Project Summary Sheets
 - 3.1. General Fund Projects
 - 3.2. General Fund – Community Projects
 - 3.3. Electric Division Projects
 - 3.4. Water Division Projects
 - 3.5. Wastewater Division Projects
 - 3.6. Solid Waste Division Projects
 - 3.7. Ports Projects
 - 3.8. Housing Fund Projects
4. Vehicle Replacement Schedule

CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2015-27

A RESOLUTION OF THE UNALASKA CITY COUNCIL ADOPTING THE CITY OF UNALASKA FY16-FY20 CAPITAL & MAJOR MAINTENANCE PLAN.

WHEREAS, the purpose of the Capital Major and Maintenance Plan (CMMP) is to formalize the process of identifying and completing capital projects and major maintenance projects; and

WHEREAS, the CMMP serves as a tool to help the City effectively and efficiently meet the needs of the community; and

WHEREAS, City Departments, City Committees and Commissions, and Community Groups were invited to submit project nominations; and

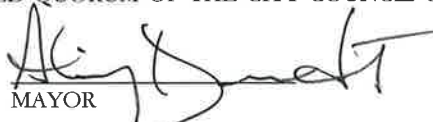
WHEREAS, this planning document outlines anticipated or recommended projects and expenditures for the upcoming five years; and

WHEREAS, City staff, CMMP Review Committee, and City Council have had opportunity to review and comment on the nominations and the FY16-FY20 CMMP.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council hereby adopts the FY16-FY20 CMMP for the City of Unalaska; and

BE IT FURTHER RESOLVED that the City Council reviews and approves the five-year CMMP, which is presented by the City Manager annually per Title 6.12., UCO.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE CITY COUNCIL OF THE CITY OF UNALASKA THE
28th DAY OF April, 2015.


MAYOR

ATTEST:







2. Spreadsheets

2.1. Estimated Project and Purchase Timelines

2.2. FY 2016

2.3. FY 2017

2.4. FY 2018

2.5. FY 2019

2.6. FY 2020

2.7. Summary of Project and Funding Sources



City of Unalaska
Capital and Major Maintenance Plan
FY2016 - FY2020
Estimated Project and Purchase Timelines
(excluding new vehicle purchases & replacements)

Initiation / Concept
Feasibility / Pre-Design
Engineering / Design
Construction / Purchase

Regardless of when a project might be funded, many remain active in other fiscal years. The purpose of this table is to provide an overview of the estimated project timelines identified in the nominations for the current CMMP and to display the allocation of valuable staffing resources. Projects identified in previous CMMP's that are not in need of additional funding in the current CMMP are not included below.

Fund or Department	Project <small>(Projects in boldface are newly included in this year's CMMP, other projects have been updated from previous CMMPs.)</small>	Associated Funds <small>(Appropriated and Requested)</small>	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
DPW	Cemetery Survey	\$35,000					
DPW & PCR	Burma Road Chapel Roof Ventilation Upgrades	\$375,000					
DPW	DPW Storage Building	\$5,000,000					
PCR-Library	Unalaska Public Library Expansion	\$5,450,000					
DPS	Replace Breathing Air Compressor	\$78,893					
Planning	GIS Orthophotography	\$100,000					
IS	City Network Core Upgrade	\$266,500					
Finance	Finance Replacement Copier	\$27,000					
Planning	Henry Swanson House Improvements	\$335,000					
Planning	Manson's Saltery Improvements	\$95,000					
School (General Fund)	Unalaska City School Playground Renovation	\$300,000					
Clinic (General Fund)	Clinic Restoration Project	\$50,000					
Electric-Distribution	Automatic Meter Read System	\$362,511					
Electric-Production	Stack Silencer Insulation Replacement	\$36,000					
Electric-Production	Old Powerhouse Fan and Motor Replacement	\$15,000					
Electric-Production	Old Powerhouse Battery System Replacement	\$263,070					
Electric-Distribution (General Fund)	Fiber Optic Infrastructure Development Phase 1	\$1,012,407					
Water	CT Tank Interior Maintenance and Painting	\$1,208,000					
Water	Pyramid Water Storage Tank	\$8,250,000					
Water	Water Flow Optimization Project	TBD					
Water	Water Truck Filling Stations	\$259,325					
Water	Pyramid Water Treatment Plant Micro Turbines	\$1,340,260					
Water	Icy Lake Solar Power Improvements	\$85,500					
Wastewater	Lift Stations 2 & 5 Discharge Pipe Replacement	\$122,250					
Solid Waste	Mad-Vac 61 Litter Collector	\$33,795					
Solid Waste	Reinsulation of Baler Building	\$495,200					
Solid Waste & DPW	Landfill Baler Facility Boiler Flue Replacement	\$14,000					
Ports & Harbors	UMC Dock Replacement & Expansion (Positions III & IV)	\$44,964,858					
Ports & Harbors	Robert Storrs Small Boat Harbor Improvements (A & B Float)	\$10,030,000					
Ports & Harbors	Entrance Channel Dredging	\$250,000					
Ports & Harbors	LCD Expansion	\$4,653,650					
Ports & Harbors	LCD UMC Dredging	\$2,041,650					
Ports & Harbors	UMC Electrical Pedestal Installation	\$100,000					
Housing	4-Plex Roof Replacement	\$240,000					
Highlight of Summary of Project and Funding Sources	Total Requested Funds for FY16-FY20 CMMP	\$93,517,313	\$7,138,144	\$16,755,473	\$61,529,266	\$6,765,030	\$1,329,400



**City of Unalaska
Capital and Major Maintenance Plan
FY 2016**

General Fund

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY16 Request	Total	FY16 Financing Sources for Capital Cost					Total
						City				Other Grant	
						General Fund	1% Sales Tax	Proprietary	Debt		
	Public Safety	Replace Breathing Air Compressor (Purchase)	-	78,893	78,893	78,893	-	-	-	-	78,893
	Planning	GIS Orthophotography (Project Design & Engineering)	-	100,000	100,000	100,000	-	-	-	-	100,000
	DPW	Cemetery Survey (Project Design & Engineering)	-	35,000	35,000	35,000	-	-	-	-	35,000
	PCR-Library	Public Library Expansion (Project Feasibility)	-	12,500	12,500	12,500	-	-	-	-	12,500
	General Fund	Vehicle Replacement (Purchases including Engine 4)	-	843,791	843,791	843,791	-	-	-	-	843,791
	Finance-IS	City Network Core Upgrade	-	266,500	266,500	266,500	-	-	-	-	266,500
	Finance	Replacement Copier (Purchase)	-	27,000	27,000	27,000	-	-	-	-	27,000
		Governmental Grand Total	-	1,363,684	1,363,684	1,363,684	-	-	-	-	1,363,684

	School	Unalaska City School Playground Renovation	-	300,000	300,000	300,000	-	-	-	-	300,000
	Clinic	Clinic Restoration Project	-	50,000	50,000	50,000	-	-	-	-	50,000
		Community Nomination Grand Total	-	350,000	350,000	350,000	-	-	-	-	350,000

Proprietary Funds

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY16 Request	Total	FY16 Financing Sources for Capital Cost					Total
						City				Other Grant	
						General Fund	1% Sales Tax	Proprietary	Debt		
	Electric-Production	Stack Silencer Insulation Replacement (Maint. Const.)	-	36,000	36,000	-	-	36,000	-	-	36,000
		Electric Grand Total	-	36,000	36,000	-	-	36,000	-	-	36,000

WA501	Water	Pyramid Water Storage Tank (Design & Engineering)	100,000	3,525,000	3,625,000	-	-	525,000	-	3,000,000	3,525,000
	Water	Vehicle Replacement (Purchases)	-	241,507	241,507	-	-	241,507	-	-	241,507
		Water Grand Total	100,000	3,766,507	3,866,507	-	-	766,507	-	3,000,000	3,766,507

	Wastewater		-	-	-	-	-	-	-	-	-
		Wastewater Grand Total	-	-	-	-	-	-	-	-	-

	Solid Waste	Mad-Vac 61 Litter Collector (Purchase)	-	33,795	33,795	-	-	33,795	-	-	33,795
	Solid Waste	Landfill Baler Facility Boiler Flue Replacement (Maintenance Const)	-	14,000	14,000	-	-	14,000	-	-	14,000
		Solid Waste Grand Total	-	47,795	47,795	-	-	47,795	-	-	47,795

	Ports & Harbors	LCD Expansion (Engineering)	-	19,650	19,650	-	-	19,650	-	-	19,650
	Ports & Harbors	LCD UMC Dredging (Engineering)	-	109,650	109,650	-	-	109,650	-	-	109,650
	Ports & Harbors	UMC Electrical Pedestal Installation (Engineering & Construction)	-	100,000	100,000	-	-	100,000	-	-	100,000
PH201	Ports & Harbors	Entrance Channel Dredging (Pre-Design & Feasibility)	100,000	150,000	250,000	-	-	150,000	-	-	150,000
PH905	Ports & Harbors	Robert Storrs Small Boat Harbor Improvements (A&B Float Engineering)	300,000	290,000	590,000	-	-	290,000	-	-	290,000
PH301	Ports & Harbors	UMC Dock Replacement and Expansion (Positions III & IV Engineering)	980,000	904,858	1,884,858	-	-	904,858	-	-	904,858
		Ports & Harbors Grand Total	1,380,000	1,574,158	2,954,158	-	-	1,574,158	-	-	1,574,158

	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-

	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-	-	-	-	-	-	-	-	-

		Governmental Fund Total	-	1,713,684	1,713,684	1,713,684	-	-	-	-	1,713,684
		Proprietary Funds Total	1,480,000	5,424,460	6,904,460	-	-	2,424,460	-	3,000,000	5,424,460
		City Grand Totals	1,480,000	7,138,144	8,618,144	1,713,684	-	2,424,460	-	3,000,000	7,138,144



**City of Unalaska
Capital and Major Maintenance Plan
FY 2017**

General Fund						FY17 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY17 Request	Total	City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	PCR-Library	Public Library Expansion (Engineering & Design)	12,500	375,000	387,500	375,000	-	-	-	-	375,000
	Planning	Henry Swanson House Improvements (Engineering)	-	35,000	35,000	-	-	-	-	-	35,000
	General Fund	Vehicle Replacement (Purchases)	-	1,581,792	1,581,792	1,581,792	-	-	-	-	1,581,792
		Governmental Grand Total	12,500	1,991,792	2,004,292	1,991,792	-	-	-	-	1,991,792
Proprietary Funds						FY17 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY17 Request	Total	City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	Electric-Production	Old Powerhouse Battery System Replacement (Maint. Const)	-	263,070	263,070	-	-	263,070	-	-	263,070
	Electric-Distribution	Fiber Optic Infrastructure Development Phase 1 (Eng. & Const.)	-	1,012,407	1,012,407	1,012,407	-	-	-	-	1,012,407
	Electric-Distribution	Automatic Meter Read System (Engineering & Design)	-	29,344	29,344	-	-	29,344	-	-	29,344
	Electric	Vehicle Replacement (Purchases)	-	308,600	308,600	-	-	308,600	-	-	308,600
		Electric Grand Total	-	1,613,421	1,613,421	1,012,407	-	601,014	-	-	1,613,421
WA301	Water	CT Tank Interior Maintenance and Painting (Design for Re-Coat)	155,000	100,000	255,000	-	-	100,000	-	-	100,000
WA402	Water	Water Flow Optimization Project (Project Design & Construction)	99,500	TBD	TBD	-	-	TBD	-	-	TBD
WA501	Water	Pyramid Water Storage Tank (Construction)	3,625,000	4,625,000	8,250,000	-	-	1,625,000	-	3,000,000	4,625,000
	Water	Water Truck Filling Stations (Eng. & Const.)	-	259,325	259,325	-	-	259,325	-	-	259,325
	Water	Pyramid Water Treatment Plant Micro Turbines (Pre-Design)	-	50,000	50,000	-	-	50,000	-	-	50,000
	Water	Icy Lake Solar Power Improvements (Eng. & Const.)	-	85,500	85,500	-	-	85,500	-	-	85,500
	Water	Vehicle Replacement (Purchases)	-	80,500	80,500	-	-	80,500	-	-	80,500
		Water Grand Total	3,879,500	5,200,325	8,980,325	-	-	2,200,325	-	3,000,000	5,200,325
	Wastewater	Lift Stations 2&5 Discharge Pipe Replace (Maint. Design & Const.)	-	122,250	122,250	-	-	122,250	-	-	122,250
	Wastewater	Vehicle Replacement (Purchases)	-	218,126	218,126	-	-	218,126	-	-	218,126
		Wastewater Grand Total	-	340,376	340,376	-	-	340,376	-	-	340,376
	Solid Waste	Reinsulation of Baler Building (Maintenance Const.)	-	495,200	495,200	-	-	495,200	-	-	495,200
	Solid Waste	Vehicle Replacement (Purchases)	-	206,500	206,500	-	-	206,500	-	-	206,500
		Solid Waste Grand Total	-	701,700	701,700	-	-	701,700	-	-	701,700
	Ports & Harbors	Vehicle Replacement (Purchases)	-	101,859	101,859	-	-	101,859	-	-	101,859
	Ports & Harbors	LCD UMC Dredging (Construction)	109,650	1,932,000	2,041,650	-	-	1,932,000	-	-	1,932,000
	Ports & Harbors	LCD Expansion (Construction)	19,650	4,634,000	4,653,650	-	-	4,634,000	-	-	4,634,000
		Ports & Harbors Grand Total	129,300	6,667,859	6,797,159	-	-	6,667,859	-	-	6,667,859
	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-
	Housing	4-Plex Roof Replacement (Maintenance Design & Construction)	-	240,000	240,000	-	-	240,000	-	-	240,000
		Housing Grand Total	-	240,000	240,000	-	-	240,000	-	-	240,000
		Governmental Fund Total	12,500	1,991,792	2,004,292	1,991,792	-	-	-	-	1,991,792
		Proprietary Funds Total	4,008,800	14,763,681	18,672,981	1,012,407	-	10,751,274	-	3,000,000	14,763,681
		City Grand Totals	4,021,300	16,755,473	20,677,273	3,004,199	-	10,751,274	-	3,000,000	16,755,473



**City of Unalaska
Capital and Major Maintenance Plan
FY 2018**

General Fund

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY18 Request	Total	FY18 Financing Sources for Capital Cost					
						City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	DPW & PCR	Burma Road Chapel Roof Ventilation Upgrades (Maint. Design)	-	25,000	25,000	25,000	-	-	-	-	25,000
	DPW	DPW Storage Building (Feasibility & Design)	-	1,000,000	1,000,000	1,000,000	-	-	-	-	1,000,000
	PCR-Library	Public Library Expansion (Construction)	387,500	5,062,500	5,450,000	2,531,250	-	-	-	2,531,250	5,062,500
	Planning	Henry Swanson House Improvements (Construction)	35,000	300,000	335,000	300,000	-	-	-	-	300,000
	Planning	Manson's Saltry Improvements (Stabilization)	-	65,000	65,000	65,000	-	-	-	-	65,000
	General Fund	Vehicle Replacement (Purchases)	-	893,081	893,081	893,081	-	-	-	-	893,081
		Governmental Grand Total	422,500	7,345,581	7,768,081	4,814,331	-	-	-	2,531,250	7,345,581

Proprietary Funds

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY18 Request	Total	FY18 Financing Sources for Capital Cost					
						City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	Electrical-Distribution	Automatic Meter Read System (Project Construction)	29,344	333,167	362,511	-	-	333,167	-	-	333,167
	Electric-Production	Old Powerhouse Fan and Motor Replacement (Maint. Const.)	-	15,000	15,000	-	-	15,000	-	-	15,000
	Electric	Vehicle Replacement (Purchases)	-	131,468	131,468	-	-	131,468	-	-	131,468
		Electric Grand Total	29,344	479,635	508,979	-	-	479,635	-	-	479,635
WA301	Water	CT Tank Interior Maintenance and Painting (Re-Coat)	255,000	953,000	1,208,000	-	-	953,000	-	-	953,000
	Water	Pyramid Water Treatment Plant Micro Turbines (Design)	50,000	100,000	150,000	-	-	-	-	100,000	100,000
	Water	Vehicle Replacement (Purchases)	-	60,500	60,500	-	-	60,500	-	-	60,500
		Water Grand Total	305,000	1,113,500	1,418,500	-	-	1,013,500	-	100,000	1,113,500
	Wastewater	Vehicle Replacement (Purchases)	-	38,150	38,150	-	-	38,150	-	-	38,150
		Wastewater Grand Total	-	38,150	38,150	-	-	38,150	-	-	38,150
	Solid Waste		-	-	-	-	-	-	-	-	-
		Solid Waste Grand Total	-	-	-	-	-	-	-	-	-
PH301	Ports & Harbors	UMC Dock Replacement and Expansion (Positions III & IV Const.)	1,884,858	43,080,000	44,964,858	-	-	43,080,000	-	-	43,080,000
	Ports & Harbors	Vehicle Replacement (Purchases)	-	32,400	32,400	-	-	32,400	-	-	32,400
PH905	Ports & Harbors	Robert Storrs Small Boat Harbor Improvements (A&B Floats Const.)	590,000	9,440,000	10,030,000	-	-	6,035,000	-	3,405,000	9,440,000
		Ports & Harbors Grand Total	2,474,858	52,552,400	55,027,258	-	-	49,147,400	-	3,405,000	52,552,400
	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-	-	-	-	-	-	-	-	-
		Governmental Fund Total	422,500	7,345,581	7,768,081	4,814,331	-	-	-	2,531,250	7,345,581
		Proprietary Funds Total	2,809,202	54,183,685	56,992,887	-	-	50,678,685	-	3,505,000	54,183,685
		City Grand Totals	3,231,702	61,529,266	64,760,968	4,814,331	-	50,678,685	-	6,036,250	61,529,266



**City of Unalaska
Capital and Major Maintenance Plan
FY 2019**

General Fund

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY19 Request	Total	FY19 Financing Sources for Capital Cost					
						City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	DPW	Burma Road Chapel Roof Ventilation Upgrades (Maint. Const.)	25,000	350,000	375,000	350,000	-	-	-	-	350,000
	DPW	DPW Storage Building (Construction)	1,000,000	4,000,000	5,000,000	4,000,000	-	-	-	-	4,000,000
	Planning	Manson's Saltry Improvements (Rehabilitation)	65,000	30,000	95,000	30,000	-	-	-	-	30,000
	General Fund	Vehicle Replacement (Purchases)	-	633,920	633,920	633,920	-	-	-	-	633,920
		Governmental Grand Total	1,090,000	5,013,920	6,103,920	5,013,920	-	-	-	-	5,013,920

Proprietary Funds

Project #/ Type	Fund or Department	Project	Appropriated Funding	FY19 Request	Total	FY19 Financing Sources for Capital Cost					
						City				Other Grant	Total
						General Fund	1% Sales Tax	Proprietary	Debt		
	Electric		-	-	-	-	-	-	-	-	-
		Electric Grand Total	-	-	-	-	-	-	-	-	-
	Water	Pyramid Water Treatment Plant Mircro Turbines (Construction)	150,000	1,190,260	1,340,260	-	-	-	-	1,190,260	1,190,260
	Water	Vehicle Replacement (Purchases)	-	70,850	70,850	-	-	70,850	-	-	70,850
		Water Grand Total	150,000	1,261,110	1,411,110	-	-	70,850	-	1,190,260	1,261,110
	Wastewater	Vehicle Replacement (Purchases)	-	490,000	490,000	-	-	490,000	-	-	490,000
		Wastewater Grand Total	-	490,000	490,000	-	-	490,000	-	-	490,000
	Solid Waste		-	-	-	-	-	-	-	-	-
		Solid Waste Grand Total	-	-	-	-	-	-	-	-	-
	Ports & Harbors		-	-	-	-	-	-	-	-	-
		Ports & Harbors Grand Total	-	-	-	-	-	-	-	-	-
	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-	-	-	-	-	-	-	-	-
		Governmental Fund Total	1,090,000	5,013,920	6,103,920	5,013,920	-	-	-	-	5,013,920
		Proprietary Funds Total	150,000	1,751,110	1,901,110	-	-	560,850	-	1,190,260	1,751,110
		City Grand Totals	1,240,000	6,765,030	8,005,030	5,013,920	-	560,850	-	1,190,260	6,765,030



**City of Unalaska
Capital and Major Maintenance Plan
FY 2020**

General Fund			FY20 Financing Sources for Capital Cost								
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY20 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Proprietary	Debt	Grant	
	General Fund	Vehicle Replacement (Purchases)	-	785,600	785,600	785,600	-	-	-	-	785,600
		Governmental Grand Total	-	785,600	785,600	785,600	-	-	-	-	785,600
Proprietary Funds			FY20 Financing Sources for Capital Cost								
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY20 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Proprietary	Debt	Grant	
	Electric	Vehicle Replacement (Purchases)	-	58,300	58,300	-	-	58,300	-	-	58,300
		Electric Grand Total	-	58,300	58,300	-	-	58,300	-	-	58,300
	Water		-	-	-	-	-	-	-	-	-
		Water Grand Total	-	-	-	-	-	-	-	-	-
	Wastewater	Vehicle Replacement (Purchases)	-	33,000	33,000	-	-	33,000	-	-	33,000
		Wastewater Grand Total	-	33,000	33,000	-	-	33,000	-	-	33,000
	Solid Waste	Vehicle Replacement (Purchases)	-	381,000	381,000	-	-	381,000	-	-	381,000
		Solid Waste Grand Total	-	381,000	381,000	-	-	381,000	-	-	381,000
	Ports & Harbors	Vehicle Replacement (Purchases)	-	71,500	71,500	-	-	71,500	-	-	71,500
		Ports & Harbors Grand Total	-	71,500	71,500	-	-	71,500	-	-	71,500
	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-	-	-	-	-	-	-	-	-
		Governmental Fund Total	-	785,600	785,600	785,600	-	-	-	-	785,600
		Proprietary Funds Total	-	543,800	543,800	-	-	543,800	-	-	543,800
		City Grand Totals	-	1,329,400	1,329,400	785,600	-	543,800	-	-	1,329,400



City of Unalaska
Capital and Major Maintenance Plan
FY2016 -FY2020
Summary of Project and Funding Sources

	FY16	FY17*	FY18	FY19	FY20	Totals
General Fund Projects	1,713,684	1,991,792	7,345,581	5,013,920	785,600	16,850,577
Proprietary Fund Projects	5,424,460	14,763,681	54,183,685	1,751,110	543,800	76,666,736
Totals	\$ 7,138,144	\$ 16,755,473	\$ 61,529,266	\$ 6,765,030	\$ 1,329,400	\$ 93,517,313

<u>Funding Source</u>	FY16	FY17*	FY18	FY19	FY20	Totals
General Fund	1,713,684	3,004,199	4,814,331	5,013,920	785,600	15,331,734
1% Sales Tax	-	-	-	-	-	-
Electric Proprietary Fund	36,000	601,014	479,635	-	58,300	1,174,949
Water Proprietary Fund*	766,507	2,200,325	1,013,500	70,850	-	4,051,182
Wastewater Proprietary Fund	-	340,376	38,150	490,000	33,000	901,526
Solid Waste Proprietary Fund	47,795	701,700	-	-	381,000	1,130,495
Ports&Harbors Proprietary Fund	1,574,158	6,667,859	49,147,400	-	71,500	57,460,917
Airport Proprietary Fund	-	-	-	-	-	-
Housing Proprietary Fund	-	240,000	-	-	-	240,000
Debt	-	-	-	-	-	-
Grants	3,000,000	3,000,000	6,036,250	1,190,260	-	13,226,510
Totals	\$7,138,144	\$16,755,473	\$61,529,266	\$6,765,030	\$1,329,400	\$93,517,313

* Amounts do not include the necessary funding for Water Flow Optimization Project in FY17, which is to be determined



3. Project Summary Sheets
 - 3.1. General Fund Projects
 - 3.2. General Fund – Community Projects
 - 3.3. Electric Division Projects
 - 3.4. Water Division Projects
 - 3.5. Wastewater Division Projects
 - 3.6. Solid Waste Division Projects
 - 3.7. Ports Projects
 - 3.8. Housing Fund Projects

FY16-20 CMMP

CEMETERY SURVEY | GENERAL FUND

PROJECT DESCRIPTION: This project will provide improvements to the City of Unalaska Cemetery which occupies a portion of land adjacent to the Russian Orthodox Cemetery. The proposed scope of work includes developing a surveyed cemetery plat to properly identify all existing gravesites and establish burial plots for future use.

PROJECT NEED: Historically the cemetery has been available for use free to the public. The Department of Public Works is often called on to assist with excavations of gravesites for burials. However, records of the location of occupied cemetery plots have not been well maintained. Placement of new graves and equipment access can be difficult because some gravesites may no longer have visible markers other than depressions in the surface where subsidence has occurred. The cemetery is underlain with shallow bedrock in numerous locations at depths less than 6 feet below ground surface. Incidental grading/drainage and fill work completed along with the road construction portion has allowed for approximately 1 additional acre of suitable burial plot locations;

- A surveyed cemetery plat will show 4' x 10' plots so that as the plots are used the locations may be recorded and reserved in perpetuity.
- Other miscellaneous items will include surveying, marking and placing the cemetery/graves into the city GIS map.
- When a final surveyed map of the cemetery is completed, the public's assistance may be requested to help identify unknown or unmarked graves as needed so that a more comprehensive record may be developed and they can be identified on the city GIS map.

DEVELOPMENT PLAN & STATUS: Between 2011-2013, the Roads Division expanded/improved the gravel access road to the cemetery, completed an onsite gravel road for vehicle access and visitor parking, installed a gate, and filled selected areas in order to expand the usable area of the cemetery. This survey project will complete the cemetery project.

COST & FINANCING DATA: The project costs include surveying and installing markers. The estimated cost based on other survey projects the City has recently completed is \$35,000. This project is not related to any other project. If the City has other surveying projects scheduled in 2015, completing the projects at the same time will save on travel costs .

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: na
Feasibility/Pre Design: na
Engineering/Design: July 2015—June 2016
Construction: na



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund (Public Works)	\$ -	\$ 35,000					\$ 35,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Requested Funds: Surveying Services

FY16-20 CMMP

BURMA ROAD CHAPEL ROOF VENTILATION UPGRADES | GENERAL FUND

PROJECT DESCRIPTION: The work included in this project will be to remove existing roofing and space sheeting, remove damaged insulation, install additional joists to increase depth of insulation bays including space at the eaves for ventilation strip in a new soffit, install new insulation as needed to complete existing to R-30 factor, install new space sheeting, reroof the building, and paint the new eaves and rake trim. The final task will be to install new moss control wire or strips after construction is completed.

PROJECT NEED: At present, the facility has what is commonly referred to as a “hot roof”, meaning it does not have enough insulation and ventilation in the space directly below the roofing to keep the snow and ice from melting on the majority of the roof space. This condition also allows for the formation of “ice dams” at the eaves where the walls and roof join. These are areas from which typically there is not as much heat loss through the roof structure. When these ice dams get large enough, the water from the melting snows backs up behind them and eventually leaks between the wood shingles and into the building structure. To prolong the life of the structure this condition needs to be eliminated, thereby eliminating unnecessary water damage. As a temporary repair in FY08, a custom formed metal flashing was installed along the eaves of the building and over an electric heat trace system designed to heat the flashing. This system works to keep the ice dams from occurring but it is inefficient energy wise and the metal flashing has a definite life span which is nearing its end as the years roll by. The ideal solution is to remove the old roofing and sheeting and increase the insulation and ventilation space directly beneath the roofing. This will allow for more insulation depth with a ventilated space between the roofing and the Insulation that will shed any heat escaping the insulation thus keeping the roofing at or very near the exterior temperatures. Snow landing on the roof will not melt and no ice dams will form at the eaves. The additional insulation will better control heat loss and, coupled with the removal of the electric heat trace currently used, will increase the energy efficiency of the structure reducing operating costs.

MAINTENANCE HISTORY: The history of major maintenance from 1940 to 1996 is largely unknown to this administration. Work done prior to 1996 was most likely done to adapt the structure to new uses as the community’s need changed. Past work has included: exterior painting, interior renovations, flooring, new roof in 1995, boiler and fuel tank in 1998. Annual average cost of the routine maintenance for this facility is \$16,000.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: FY 2018

Construction: FY 2019



The facility’s life will be extended by not allowing further water damage to the structural components below the roof. The new roof will protect the facility for at least another 30 years if no other catastrophe occurs.

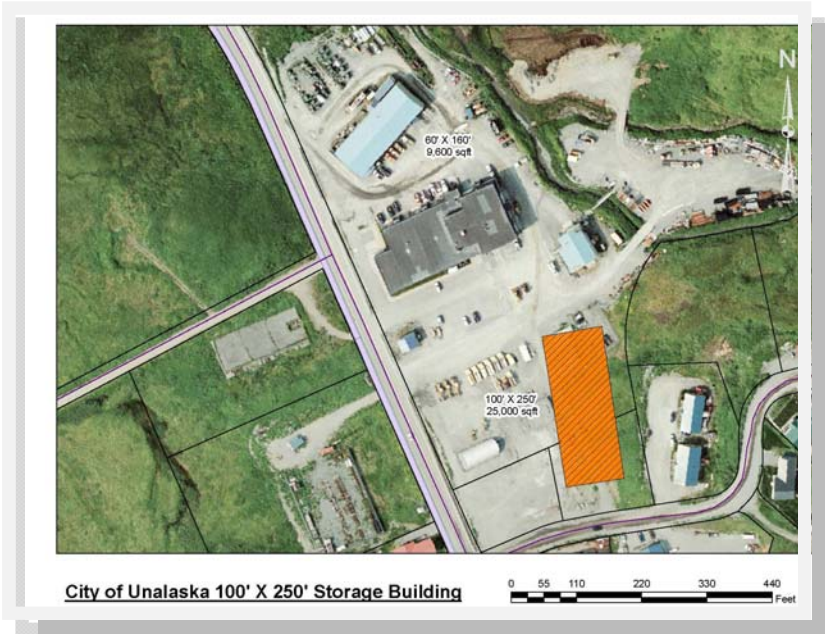
REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY15	FY16	FY18	FY19	FY20	Total
General Fund (Public Works & PCR)	\$ -			\$ 25,000	\$ 350,000		\$ 375,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ -	\$ -	\$ 25,000	\$ 350,000	\$ -	\$ 375,000

Requested Funds: Engineering and Construction Services

FY16-20 CMMP

DPW STORAGE BUILDING | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: na
Feasibility/Pre Design: FY18
Engineering/Design: FY18
Construction: FY18-FY19



PROJECT DESCRIPTION: Continuous exposure to the elements shortens the life of our rolling stock (dozers, dump trucks, graders, snow plows) and increases maintenance costs. Winter rain & slush build-up freezes on the equipment creating excessing morning prep time clearing hubs, hydraulics, windshields, lights, and back-up horns before equipment can be used. This new building will have a heated slab keeping the temp at approximately 45F to keep equipment thawed out overnight and ready for next day use and/or emergency call-outs.

PROJECT NEED: The new building will improve winter emergency response time. It will expand and upgrade the capabilities of the Public Works facility as a whole. The new storage building will extend the life of trucks, trailers, graders, snow plows, and snow blowers. And, the building will decrease maintenance expense.

DEVELOPMENT PLAN AND STATUS: This is in the concept stage only. Land is available on the Public Works compound. A building permit and State Fire Marshall approval will need to be obtained. Project will require a new 1.5 inch water service and a new 6 inch sewer drain along with a new electrical service.

FUNDING: Funding will come from the General Fund. Project costs are WAG and estimated to be \$200 per square feet. For the 25,000 square foot building costs are then expect to be in the \$5,000,000 range.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY15	FY16	FY18	FY19	FY20	Total
General Fund (DPW)	\$ -			\$ 1,000,000	\$ 4,000,000		\$ 5,000,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 4,000,000	\$ -	\$ 5,000,000

Requested Funds: Engineering and Construction Services based on \$200 per square foot.

FY16-20 CMMP

PUBLIC LIBRARY EXPANSION | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE

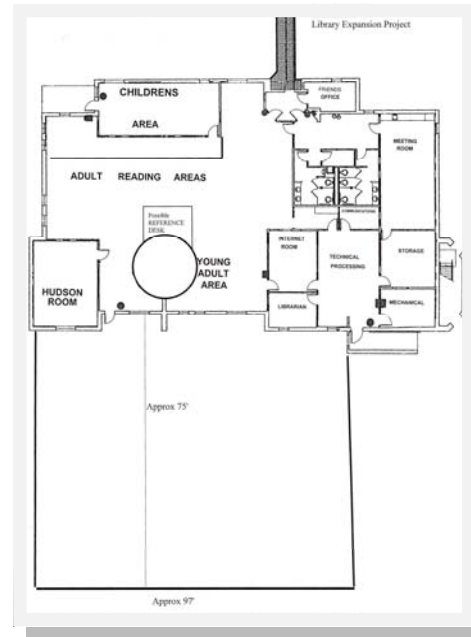
- Inception/Concept: FY 2015
- Feasibility/Pre Design: FY 2016
- Engineering/Design: FY 2017
- Construction: FY 2018-2019

PROJECT DESCRIPTION: The present Unalaska Public Library facility was completed and occupied in 1999. The facility was designed to house up to 50,000 volumes on steel shelving and to seat 52 readers. The design life of the facility, when completed, was 20 years of typical library collection growth and growing public use. The proposed project will add approximately 7,500 sf to the existing 9,400 sf facility. The facility presently has 38,000 volumes on its shelves which, after two shelving expansions, are not presently reducing the amount of seating available to library users. Without enlarging the building footprint, future shelving expansions will reduce customer seating in order to gain the additional capacity needed to reach the design limit of the building. Additionally, public use of the library has increased since 1999 so that, though thought generous during design of the facility, fifty-two reader seats are no longer the minimum capacity needed to serve the public. Expansion of the library facility was planned during its original design. This project proposal is being submitted in order to:

- Raise Council awareness of the need to begin the process of expanding the present facility footprint with a probable construction start date in FY18.
- Correct design issues so that the expanded facility can operate with the same size staff as presently assigned.
- Enhance existing areas of the facility and grounds so that future maintenance is reduced.
- Evaluate existing and future library use so that new services can easily be accommodated and the expanded facility will serve Unalaska through 2039.

PROJECT NEED: This project will increase the efficiency and service delivery life of the Unalaska Public Library. The current library facility was designed to fulfill community needs for 20 years. This expansion will add another 20 years to the service delivery capabilities.

COST & FINANCING DATA: The overall project costs are estimated to be \$5,450,000. The State Department of Commerce, Community and Economic Development has a grant program that will pay up to 50% of the Construction cost for new or expanded Library facilities. Library Staffing will not increase as a result of the Expansion Project. However Because the building footprint will nearly double in size, ongoing utility and custodial costs are expected to increase.



Proposed Changes to Public Space & Services and Maintenance Improvements:

- Larger Children's Library
- Seating for Readers and Computer Users
- Create a Centrally located Reference Desk for Visual Control of Facility
- Expand the Mission of the Library
- Include A Video Conference Room as Part of the Expansion
- Improve Library Parking Facilities
- Add Lighted Steel Shelving
- Upgrade card-lock Entry System
- Realign Boiler Exhaust Stack
- Restroom Improvements
- "Smart" Floors

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (PCR—Library)	\$ -	\$ 12,500	\$ 375,500	\$ 2,531,250			\$ 2,918,750
1% Sales Tax	\$ -						\$ -
Grant	\$ -			\$ 2,531,250			\$ 2,531,250
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 12,500	\$ 375,500	\$ 5,062,500	\$ -	\$ -	\$ 5,450,000

Requested Funds: Engineering & Construction Services , Contingency, Project Inspection | **Grants:** State Library Matching Grant, Rasmuson Foundation

EQUIPMENT DESCRIPTION AND FUNCTION: The Breathing Air Compressor will be used to refill Self-Contained Breathing Apparatus (SCBA) during and after emergency responses.

Requested Unit

- Type: 6000psi Unitized Air System (Breathing Air Compressor)
- Year/Make/Model: 2016/Bauer/(UNIII/25H-E3)
- Warranty Terms: Standard
- Special Accessories: Remote fill hose, and 2 ASME 6000psi cylinders with relieve valve

Existing Unit

- Unit ID: Breathing Air Compressor
- Year/Make/Model: 1992/Bauer
- Condition Ranking: Good

JUSTIFICATION: The City of Unalaska, Department of Public Safety (DPS) currently owns a 1992 Bauer Air Compressor which is capable of filling SCBA's to a pressure of 2216psi. Due to changes in technology and NFPA 81 we plan to replace our existing SCBA's in FY2017 and will have to purchase SCBA's that require an operating pressure of 4500psi. DPS also has a mobile air trailer which can be used on scene during extended emergency response operations and to supplement the capability of the fixed compressor at Public Safety. However, the air trailer is not designed to take the place of the fixed compressor.

FY16-20 CMMP

REPLACE BREATHING AIR COMPRESSOR | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na
 Feasibility/Pre Design: na
 Engineering/Design: na
 Purchase or Construction: FY 2016



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (Public Safety)	\$ -	\$ 78,893					\$ 78,893
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 78,893	\$ -	\$ -	\$ -	\$ -	\$ 78,893

FY16-20 CMMP

GIS ORTHOPHOTOGRAPHY | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: na

Purchase or Construction: FY 2016



PROJECT DESCRIPTION: In 2013, GTG produced the City of Unalaska’s GIS Strategic Implementation Plan Update for our GIS. Recommendation #1 is related to additional data layers. It states that, the City of Unalaska has created and/or acquired a host of GIS data layers. One of the layers recommend for updating is the Aerial Photography as updating this photography is highly utilized and critical layer of GIS. Furthermore, in the Three Year Tactical Plan included in the 2013 Plan, GTG recommends an aerial flyover to occur during Year 2 to create new orthophotography. This project is being proposed for FY2016, and will be proposed for updated approximately every 5 years. The last flyover was performed in FY2011.

PROJECT NEED: The City of Unalaska has prioritized the use of technology as a means for improving its business process, services, information dissemination and decision making. The resulting document “City of Unalaska Strategic GIS Plan” has served as a roadmap for the successful implementation of the City’s GIS since 2008. In 2013, GTG has been asked again to appraise the City’s GIS implementation, review the City’s present needs, assess current GIS technologies, review local government best practices and provide this 2013 “City of Unalaska GIS Strategic Implementation Plan Update.” Based on these recommendations, this project is being proposed for FY 2016.

PROJECT PLAN AND STATUS: The GIS Steering Committee, who helps to define the direction of the City’s GIS and to identify areas that it can improve or expand, noted that aerial image from 2011 was getting out of date. The Committee decided that this layer should be updated every five years to continually improve our GIS and help to document changes over time. With the Committee’s direction, the Planning Department has obtained cost proposals for aerial orthophotography of Unalaska for integration in to our GIS. City of Unalaska GIS Strategic Implementation Plan Update developed in 2013 then recommended this updated imagery in year two of the three year tactical plan. This project nomination proposes that the project be negotiated and designed in the fourth quarter of FY2015, and take place in the first quarter of FY16.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (Planning)	\$ -	\$ 100,000					\$ 100,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Requested Funds: Other Professional Services , Contingency							184

FY16-20 CMMP

CITY NETWORK CORE UPGRADE | GENERAL FUND

PROJECT DESCRIPTION: Project will replace several major network pieces and allow for increased number of virtual desktop clients as well as increase speed and storage of all City network users. The current server cluster for virtual desktops is at the end of its normal operating life and we have reached capacity on the number of users that it can host. Our main network switches for our main server cluster are also nearing the end of their operating life. Pieces to be replaced are the servers for virtual desktop users, storage for both the server cluster and the desktop cluster, as well as the main switches for the network backplane and City Hall users.

PROJECT PURPOSE AND NEED: The IS staff looked into the most efficient way of increasing the City’s ability to virtualize more of our desktop users and increase performance of all servers and legacy desktop users. It became apparent that there are three main areas in discussion on enhancing our ability to increase numbers of virtual desktops and reduce bottlenecks for all network users. Servers to host either the virtual desktops (VDI) or virtual servers (VSI), some type of storage method for all the virtual devices as well as normal data storage, and finally the network switches to route traffic now and into the foreseeable future. The hardware currently housing the virtual server cluster is in good shape for the next 3 years. The hardware for the virtual desktop is currently the major problem from both a performance point of view as well as the ability to replace more physical desktops with virtual ones as the old physical hardware reaches the end of its normal operating life. However replacing just that piece would not address the storage issue. If you address both the storage and VDI cluster you run into the problems of the switching platforms. That led the IS staff to try and identify all the parts and pieces to address the issue as a whole. After a short while it quickly became apparent that most of the purchases would not fit under the normal operating budget. The decision was made to try and pursue a budget amendment and upgrade the main heart of the City’s network core. If all major items are purchased together at the same time they can be guaranteed of fitting together and functioning to the maximum benefit of the City and its network users for the next five years or longer. If the project is funded this winter then purchase and installation can be accomplished this spring.

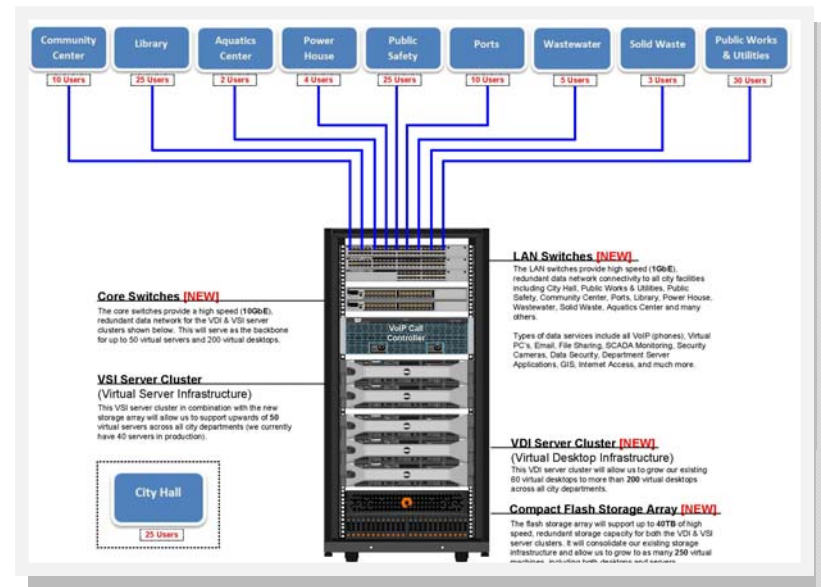
ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: Sep 2014-Oct 2014

Feasibility/Pre Design: Oct 2014-Nov 2014

Engineering/Design: Nov 2014—Dec 2014

Purchase or Construction: July 2015-Dec 2015



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS						Total
		FY16	FY17	FY18	FY19	FY20		
General Fund (Finance)	\$ -	\$ 266,500						\$ 266,500
1% Sales Tax	\$ -							\$ -
Grant	\$ -							\$ -
Proprietary Fund	\$ -							\$ -
TOTALS	\$ -	\$ 266,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 266,500

Note: Funding request for professional services and hardware/software based on several quotes for the individual hardware pieces.

FY16-20 CMMP

FINANCE REPLACEMENT COPIER | GENERAL FUND

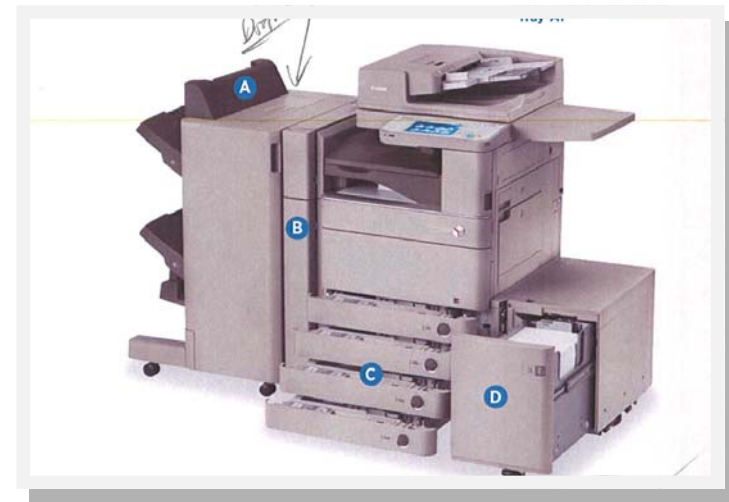
ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: na

Purchase or Construction: FY 2016



EQUIPMENT DESCRIPTION AND FUNCTION: This copier will be networked and can generate copies by command from individual workstations. The networking capabilities allow the employees to bypass the printers and generate copies in one command. This unit should increase employee time productivity and save maintenance costs on the printers. Costs to operate have varied based upon the repairs/maintenance needed, but the annual service costs are around \$1,000. The total cost of repair/maintenance in the last three years have been 2013 - \$5,222.28, 2014 – \$3,083.85, and 2015 (so far) \$2,526.36. The toner and other supply costs have averaged around \$1,500.

Requested Unit:

- Canon Image Runner Advance C5205 - Artic Office
- Copier/Scanner/PaperDeck

Existing Unit:

- ICR 5185i
- Condition Ranking: Fair

JUSTIFICATION: Payroll, accounts receivable, payable and utilities will use this copier. It will be the main unit used daily by these 10 employees. The average daily number of copies generated will be approximately 100. This is the only unit on the second floor. This machine is also used during the budget process to help generate the high volume number of copies needed. This unit is also used as our fax machine and scanner which is getting a lot more use. It is time to replace the copier as our repairs are increasing and the parts are becoming harder to obtain. According to the copier repair people they will not guarantee they can fix the copier after this year as they may be able to find parts to do so.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (Finance)	\$ -	\$ 27,000					\$ 27,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000

FY16-20 CMMP

HENRY SWANSON HOUSE IMPROVEMENTS | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: November 2014-January 2015
Feasibility/Pre Design: na
Engineering/Design: FY 2017
Purchase or Construction: FY 2018



PROJECT PLAN AND STATUS: This is a new concept for the Historic Preservation Commission and no work completed at this point. An initial assessment of the structure itself will help to determine whether the repair of the existing building or a total reconstruction of the structure would be more cost effective, as well as what those costs might include. This information will then be used to in the decision making process to identify the scope of the project, develop more detailed estimated for engineering, design and construction of the project, and to determine possible future uses.

PROJECT DESCRIPTION: The Historic Preservation Commission is charged with working toward the continuing education of the public regarding historic preservation and the community's history. According to the Alaska Heritage Resource Survey documentation created as a part of the 2003 Inventory of Historic Sites and Resources for Unalaska, the Henry Swanson House is associated with WWII military buildup, subsequent development of Unalaska, and with Henry Swanson himself, a notable figure in Unalaska's history. Having gone minimally maintained and unoccupied for many years, the Henry Swanson House Improvement Project includes the development of a plan and eventual construction project to cost-effectively rehabilitate or reconstruct, reuse, and/or better recognize the historical importance of the Henry Swanson House.

PROJECT NEED: As required per City Code, the Historic Preservation Commission produced and Inventory of Historic Sites in 2003. This survey of historic properties in our community included the Henry Swanson House, owned and maintained by the City of Unalaska. The Alaska Heritage Resource Survey documentation completed as a part of the survey provides a detailed overview of the structures, architecture and historical relevance. This unoccupied city facility is maintained in its current state by the City's Maintenance Division. The walls are in poor shape and at least the bottoms of them are suspected in poor or rotted condition in several areas. The under floor pinning lays so near the soil that it is suspected to have deteriorated to a substantial extent over time. An air dryer has been installed to control humidity and a Toyo Stove to assist with moderating the temperature. The Unalaska Comprehensive Plan calls for the Preservation Commission to continue to place interpretive markers at significant historic sites within the City limits, which would be a component of this project; to support and encourage the repair of significant local historic properties; and to advocate for and encourage the appropriate and cost effective preservation, rehabilitation, and adaptive reuse of Unalaska's historic buildings.

FUNDING: Very rough estimates provided by the Department of Public Works. Construction costs are based on what it might cost to rehabilitate the existing building. Final costs will be better determined after the structure is assessed and the scope is defined. Grant funding may be available through the Alaska State Historic Preservation Office, or other sources, depending on the final concept of the project.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (Planning)	\$ -		\$ 35,000	\$ 300,000			\$ 335,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ -	\$ 35,000	\$ 300,000	\$ -	\$ -	\$ 335,000
Requested Funds: Construction							

FY16-20 CMMP

MANSON'S SALTERY IMPROVEMENTS | GENERAL FUND

PROJECT DESCRIPTION: The Historic Preservation Commission is charged with working toward the continuing education of the public regarding historic preservation and the community's history. According to the Alaska Heritage Resource Survey documentation created as a part of the 2003 Inventory of Historic Sites and Resources for Unalaska, the Manson Saltery is associated with the early development of the fishing industry in Unalaska. The Manson's Saltery Improvement Project includes the development of a plan and eventual construction project to cost-effectively rehabilitate or reconstruct, reuse, and/or better recognize the historical importance of the Manson's Saltery.

PROJECT NEED: As required per City Code, the Historic Preservation Commission produced and Inventory of Historic Sites in 2003. This survey of historic properties in our community included the Manson's Saltery, owned by the City of Unalaska. The Alaska Heritage Resource Survey documentation completed as a part of the survey provides a detailed overview of the structures, architecture and historical relevance. The Unalaska Comprehensive Plan calls for the Preservation Commission to continue to place interpretive markers at significant historic sites within the City limits, which would be a component of this project; to support and encourage the repair of significant local historic properties; and to advocate for and encourage the appropriate and cost effective preservation, rehabilitation, and adaptive reuse of Unalaska's historic buildings.

PROJECT PLAN AND STATUS: This unoccupied city facility has gone unused and unmaintained for years. The Department of Public works is now looking into creating a gravel pathway for hiking down to these structures from the pullout next to the bridge. This is a new concept for the Historic Preservation Commission and no work completed at this point for the structures themselves. The site may serve as a great site for kayakers, picnickers, and in town campers. An initial assessment of the structures themselves and discussion between the Departments of Public Works and Planning along with discussions of the Historic Preservation Commission, the project can basically be divided into three main phases: Securing , stabilizing, and minimally rehabilitating the structures.

FUNDING: DPW estimates that stabilizing the structures will run \$65,000 in materials and labor. An additional \$30,000 is estimated to be needed in order to minimally rehabilitate the structures. Final costs will be better determined after the final concept of the project has been defined.

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: November 2014-January 2015
Feasibility/Pre Design: na
Engineering/Design: FY 2018
Purchase or Construction: FY 2019



This is made up of 3 relatively small wood frame bldgs. This herring saltery was associated with the herring fishery, which peaked between ca 1928-late 1930s. Runs were noted in Captains Bay as early as 1907, and a record run occurred in Unalaska in 1928, but profits were slim. Other salteries existed, though none now remain. (Text from the Alaska Heritage Resource Survey documentation from 2003)

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund (Planning)	\$ -			\$ 65,000	\$ 30,000		\$ 95,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ -	\$ -	\$ 65,000	\$ 30,000	\$ -	\$ 95,000
Requested Funds: Construction							

FY16-20 CMMP

UNALASKA CITY SCHOOL PLAYGROUND RENOVATION | GENERAL FUND

PROJECT DESCRIPTION: The UCS playground is located at the north end of the school property. The fenced in area of the playground totals 14,260 square feet, and the deteriorating wood and metal structures were installed in about 1996. These playground structures were purchased and installed through the efforts of many local individuals, business and Unalaska Pride. Some have part repaired or removed due to safety concerns with sharp edges and loose handholds. The playground surface is pea gravel with a type of tar paper subsurface. This surface has been fairly easy to maintain, although it needs to be regarded about twice per year due to high winds. It is proposed that this playground be renovated to make it safe and more suitable for students in grades 5—12. This might be accomplished with a new play structure, swing set, and additional flat, paved surfaces for basketball, volleyball, and other court based games. Additionally, the adjacent field could be improved through regarding and the additional of topsoil and grass. If fenced in, this field could be utilized for soccer, flag football and other field based games.

PROJECT NEED: The UCS playground would serve as an additional recreation site for families and community members during the evenings, weekends, and summer months. While the play structures at Town Park and the Recreation Center are wonderful for younger children, currently there is not an area in downtown that is appropriately equipped or designed for older children and young adults to play outdoors. The UCS playground would also provide a nice alternative for young people who are not avid skateboarders, but who might rather enjoy playing basketball, volleyball, soccer, and other field or court based activities. The School District's Student Nutrition and Physical Activity policy mandates that schools strive to allow students the opportunity for moderate physical activity each day. Studies have revealed that aerobic exercise during childhood is essential for cognitive development. A playground that meets all industry standards safety requirement would promote healthy life style practice while also expanding city recreation opportunities. This propose project support the Unalaska Comprehensive Plan 2020 by improving a venue for recreation activities. Further, the renovation would enhance the appearance of the downtown neighborhood will improve overall quality of life for Unalaska's residents.

FUNDING: Overall costs for this project depends on the concept phase that will include public feedback, preserved and support. Detailed estimates for this project will be gathered once the scope of the project is determined. Possible funding sources included, donations, contributions, sponsorships, and grants.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: July 2015

Feasibility/Pre Design: July—Sept 2015

Engineering/Design: Sept 2015—May 2016

Purchase or Construction: June—August 2016



PROJECT PLAN: This project is anticipated to take from 12 to 15 month from inception to completion. The pre-design and design phases will relay on public input and budgetary constraints. Additionally, this project might need to be extending into future years of the CMMP as funding sources become available.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -	\$ 300,000					\$ 300,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Requested Funds: Engineering and Construction

FY16-20 CMMP

CLINIC RESTORATION PROJECT | GENERAL FUND

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: July 2015

Feasibility/Pre Design: na

Engineering/Design: na

Purchase or Construction: August 2015

PROJECT DESCRIPTION: The Clinic located at 34 Lavelle Court, has not been painted, scraped, washed, sprayed for fungus, since it was built in 1992. It is in desperate need of spraying the building to kill fungus and mold (which can get into the clinic), washing the building to removed loose paint and caulk where necessary, reset protruding nails, prime all nail heads and necessary wood and have two finish coats of paint applied. In addition the parking lots need to have painted parking spaced so folks park in appropriate spots to avoid scratching other cars, creating dings in other cars and potential accidents.

PROJECT NEED: The benefit to the community would be a clinic that is still function with appropriate outside wood that will not deteriorate, therefor causing damage to the only 24 hour emergency service we have on the island. While the inside of the clinic is maintained carefully for safety reasons and quality of healthcare is also maintained, if we do not properly maintain the structure itself, then the clinic might cease to exist as we know it, possible move to another relocation that is not suitable but available, etc.

The clinic is also a focal point of being listed on city tours touting our excellent health care facility when politicians or other dignitaries/folds of distinction tour the island. They are awed when they enter the facility, but when looking at it from the outside they usually comment I didn't realize how updated and modern your facility was until I got inside. These tours add to the possibility of business's coming to the island to stay thus adding monies into our economy. When most business's tour the island and are thinking of moving their employees, they are looking for all the modern day conveniences their employees have now such as great healthcare facility, school system, grocery store, etc. Those that do not tour the facility only assume our clinic is old by looking at the 22 year old structure that has not been painted or taken care of in 22 years.

FUNDING: Estimated cost is based on a quote, if costs run over Clinic will pay remaining amount. Project will be put out for an RFP by the Clinic.



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -	\$ 50,000					\$ 50,000
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund	\$ -						\$ -
TOTALS	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

FY16-20 CMMP

AUTOMATIC METER READ SYSTEM | ELECTRIC

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: July 2016—October 2016

Construction: July 2017—October 2016

PROJECT DESCRIPTION: The Electric Utility AMR (Automatic Meter Reading) System, project encompasses the final design, installation and commissioning of a system capable of integrating with our existing automatic meter reading and financial billing systems. This includes upgrades to the Electrical Distribution system infrastructure, in the form of meter upgrades, to incorporate automatic meter reading capabilities system wide. This project will include the installation of a communications system capable of polling 100% of the electric system utility meters on an operator selectable schedule for both maintenance and monthly meter reading purposes. The implementation of this system is the last step in an effort to synchronize the production, distribution and billing portions of the Electric Utility.

PROJECT NEED: Results of a survey on Rural Electrical Systems in 2012, conducted by AEA (Alaska Energy Authority), noted that our meter reading abilities were an area to look at for improvement. The AEA in addition to other agencies mandate accuracy between power sales and production, with an expected line loss for our system of about 4%. When Power Cost Equalization (PCE) reports show line losses excessively higher or lower than 4%, an explanation must be provided. Less accuracy may affect the PCE (Power Cost Equalization) rate, which generally covers more than half of residential customers' electrical utility bill. This project will increase monitoring abilities of the system, including, but not limited to the ability to pass on notice of excessive power use to customers, quicker cut in/out of services and reduce "bad" meter reads due to read or input error. Automatic polling will allow meters to be read on a more consistent base, with the ability to disregard time/labor conflicts with weekends, holidays, and weather conditions which currently causes fluctuations of more than a week in the read schedule.

RELATIONSHIP TO OTHER PROJECTS: This project is closely related with existing water Utility Meter reading system, and existing Power Production SCADA upgrades, as well as integration of all these systems into City Finance Department. The implementation of a single interdepartmental system between the Electric and Water Utilities will reduce engineering time, implementation costs, construction costs, future maintenance cost and training cost by using a common system. An AMR system will create the ability to accurately synchronize customer billing from the Electric Distribution, with the required governmental agency Electric production reports, creating a more accurate overall picture of power produced and power sold.



We are mandated by federal and State regulations to report accurate and timely power production and efficiency data. AMR systems are observed by these agencies as the most accurate form of revenue metering. This project will upgrade the residential, commercial and Industrial electric meters throughout the entire system.

Improvements will reduce cost by reducing the operational hours required by current staff. Annually approximately 500 man hours are currently dedicated to meter reading, re-reading, cut in/out reading and overage calls. That time can then be dedicated to system maintenance and up-keep.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Electric—Distribution)	\$ -		\$ 106,052	\$ 256,459			\$ 362,511
TOTALS	\$ -	\$ -	\$ 106,052	\$ 256,459	\$ -	\$ -	\$ 362,511

Requested Funds: Engineering Services, Construction Services, Travel Costs, Permitting, Equipment, Contingency (Based on joint feasibility study by Ferguson Waterworks and Sensus Meters)

FY16-20 CMMP

STACK SILENCER INSULATION REPLACEMENT | ELECTRIC

PROJECT DESCRIPTION: Replace all the insulation and covering at the new power plant.

PROJECT NEED: Replace the insulation and metal sheeting on the exhaust silencer for engine #13. The insulation blew partly off in a wind storm and then got water logged. Temporarily repair has been made with baling wire but it will not last. The whole unit needs to be stripped and re insulated with more robust materials. Two companies look at repairing it but no one has given us a formal bid.

Without exhaust insulation our exhaust will exit the exhaust stack at a lower temperature that can possibly cause excess smoke. This would be in violation of our air quality operating permit.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na
Feasibility/Pre Design: na
Engineering/Design: na
Construction: FY 2016



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Electric—Production)	\$ -	\$ 36,000					\$ 36,000
TOTALS	\$ -	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000

Requested Funds: Construction Services and Contingency

FY16-20 CMMP

OLD POWERHOUSE FAN AND MOTOR REPLACEMENT | ELECTRIC

PROJECT DESCRIPTION: Replace the old fans and motors with smaller units at the old power plant. Accommodate the air movement in the old power plant for engine combustion and ventilation.

PROJECT NEED: Currently we run a 60 horse power motor/fan that is too large for our operation and used a lot of fuel. The new fans would be 5 horse power and would use 12 times Less fuel to operate and still give us enough air movement for our operation. In the month of October we would have used 1765 gallons of fuel LESS with the smaller fans. That is about a \$5000 savings. Currently, fans are checked daily and serviced as needed. Belts are replaced once per year at about \$200 per year.

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: na
Feasibility/Pre Design: na
Engineering/Design: na
Construction: FY 2018



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Electric—Production)	\$ -			\$ 15,000			\$ 15,000
TOTALS	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000

Requested Funds: Salaries & Wages, Benefits, Supplies, Machinery & Equipment (Contacted vendors for parts and material costs. Educated estimate on labor.)

FY16-20 CMMP

OLD POWERHOUSE BATTERY SYSTEM REPLACEMENT | ELECTRIC

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na
 Feasibility/Pre Design: na
 Engineering/Design: na
 Construction: FY 2017

PROJECT DESCRIPTION: Replace the aging 130 volt DC battery system and charger at the old power plant. Bring system up to current safety codes. engines, switch gear and emergency lighting utilize this battery bank.

PROJECT NEED: These 60 batteries feed electricity to the existing switch gear, and emergency equipment in the event of a power outage. They also feed the main electrical breakers during normal run times. The batteries and charger life expectancy is 25 years but have been in service for 30 years, failure of this system is imminent. This antiquated system is out of compliance with present safety is regulation. With this project, we will upgrade the system to meet regulations and tie this system together with the battery system in the new power plant, which will create redundancy in the system, increasing our reliability and safety to the community. Batteries are currently checked daily and the cost of distilled water is minimal. Expected life is 25 years. The facility will be used far into the future at least 25 years. We currently have 5 pieces of equipment in the building that produce electricity as well as our fuel supply and engine cooling and storage.



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Electric—Production)	\$ -		\$ 263,070				\$ 263,070
TOTALS	\$ -	\$ -	\$ 263,070	\$ -	\$ -	\$ -	\$ 263,070

Requested Funds: Salaries & Wages, Solid Waste, Travel, Machinery & Equipment, Contingency (Based on quote and estimates)

FY16-20 CMMP

FIBER OPTIC INFRASTRUCTURE DEVELOPMENT PHASE 1 | ELECTRIC

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: July 2016—Dec 2016

Engineering/Design: Feb 2017—June 2017

Construction: Sept 2017– July 2018

PROJECT DESCRIPTION: This is the first phase of a potential multiphase project to develop a communications utility infrastructure (fiber optic) between the various departments and outlying utility locations. Phase 1 will include research and design to develop our existing infrastructure between the major network hubs including City Hall, Public Safety, Haystack and DPW/DPU, with provisions to research the feasibility of incorporating ancillary sites adjacent to the planned infrastructure. Ancillary sites could include: Town Substation, Library, Community Center and the Schools. The most optimistic outcome for this design is to develop a plan which uses existing utility distribution line infrastructure to route new fiber optic cabling throughout the utility, avoiding the cost of a complete new installation.

PROJECT NEED: This project will improve the internal communications of the municipality as well as the Department of Public Safety. Currently, a majority of the community's daily communications rely upon wireless technology, using both licensed and unlicensed bands, which are both private and publicly owned. Due to the increasing demand for data from the personal and private sectors these technologies are becoming increasingly saturated. By leveraging existing distribution systems we hope to further develop our own communications systems in order to lessen the demand on existing wireless infrastructure and ultimately become less dependent on such technology which is often less reliable due to our weather conditions. The installation of a more robust, underground infrastructure will also allow for future growth of the utility and community in all areas of data management, including daily operations, marine, public safety, security and utility SCADA. By using the existing distribution systems we can avoid the extensive civil cost associated with developing a new underground infrastructure.

This project will use the existing utility infrastructure for the routing of new fiber optic cabling. To what extent new data and/or electric utilities will be required will not be known until the existing infrastructure is researched further. It is expected that a certain amount of new utilities will be required, dependent on the final scope of the project. In addition, rerouting and reconfiguration of existing Electric utilities is also expected in order to accommodate the installation of fiber optic cabling.

FUNDING AND RELATIONS TO OTHER PROJECTS: Utilizing existing infrastructure, the Phase 1 estimated ROM cost is approximately \$1,242,000. If existing infrastructure cannot be used, the estimated ROM cost would be approximately \$5,067,000. Funding may be provided through General Funds. Availability of grants is unknown at this time; however, this project and a utility communications infrastructure may greatly relate to Homeland Security and other public safety sector funding. For example, while not directly part of this project, this basic infrastructure will assist with the feasibility of and management of cameras and other security measures currently in process.

Currently the Ports department is in the process of implementing a camera system. Phase 1 of the fiber optics infrastructure project will not only assist with this existing installation, but with future project of the same nature. Installation of a communications infrastructure is directly related to any current utility project(s) as well as future projects. Projects that will excavate locations within the utility, in which it would be beneficial to install communications infrastructure should incorporate the appropriate portion of this project at a minimum for review during its design and implementation. Due to the extensive cost associated with civil construction in our location, cost reduction upwards of 75% of total installation cost can be seen through planning in conjunction with existing and future projects.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -		\$ 1,012,407				\$ 1,012,407
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Electric—Distribution)	\$ -						\$ -
TOTALS	\$ -	\$ -	\$ 1,012,407	\$ -	\$ -	\$ -	\$ 1,012,407

Requested Funds: Engineering, Construction, and Contingency (ROM estimates)

FY16-20 CMMP

CT TANK INTERIOR MAINTENANCE & PAINTING | WATER

PROJECT DESCRIPTION: This project is to paint and perform other maintenance to the inside of the Pyramid CT Tank. The work will be performed in two phases. The coatings on the ceiling are deteriorating at a rate to meet its predicted life span of 20-25 years. Small sections of coatings are beginning to drop into the water in the tank. The floor has problems with pitting that needs to be dealt with immediately. In some locations the pitting is believed to exceed ½ of the thickness of the steel plate. If left in its current condition, the tank floor will likely be leaking in 2-3 years. In 5-7 years, large sections of the ceiling coatings will be dropping into the water and could plug the tank discharge holes or break up and travel through the distribution system and into customers' services. Shortly after, structural damage will begin to occur. This tank can be kept in good reasonable service for many years to come, with the proper maintenance including painting, for a fraction of the cost of a new tank. Adding a new CT Tank may however, be the best option to provide for the ability to maintain this existing CT Tank.

MAINTENANCE HISTORY: The Pyramid CT Tank was originally constructed in 1993. The tank has been drained every 3-5 years for cleaning and/or inspection over the past 10 years. It takes from 200-300 man hours over a 7-10 day period to drain, clean and inspect the tank. The tank has never been completely de-watered. Because of the length of time and type of equipment available to do the work, and the configuration of the tank, complete de-watering has not been practical. Historically, water tanks in this area have had to have the exteriors re-coated every 15-25 years. The CT Tank roof was painted with a finish coat in 2008 after a failed attempt to replace the wind damaged foam insulation in 2000. Anodes were added in 2004 to help slow the rate of corrosion to the inside of the tank. Total cost for maintenance has averaged about \$25,000.00-\$30,000.00 per year.

RELATIONSHIP TO OTHER PROJECTS: Building a second CT Tank was the designed and intended path to take when the original CT Tank was built. It provides the redundancy required in the treatment process to maintain Filtration Avoidance status. It also directly addresses the operational function issues associated with maintaining each tank.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: FY 2017

Construction: FY 2018



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Water)	\$ 155,000		\$ 100,000	\$ 953,000			\$ 1,208,000
TOTALS	\$ 155,000	\$ -	\$ 100,000	\$ 953,000	\$ -	\$ -	\$ 1,208,000

Existing Funds: Engineering, Construction, Telephone, Advertising, Inspections | **Requested Funds:** Engineering, Construction, Travel, Advertising, Contingency, Inspection

FY16-20 CMMP

PYRAMID WATER STORAGE TANK | WATER

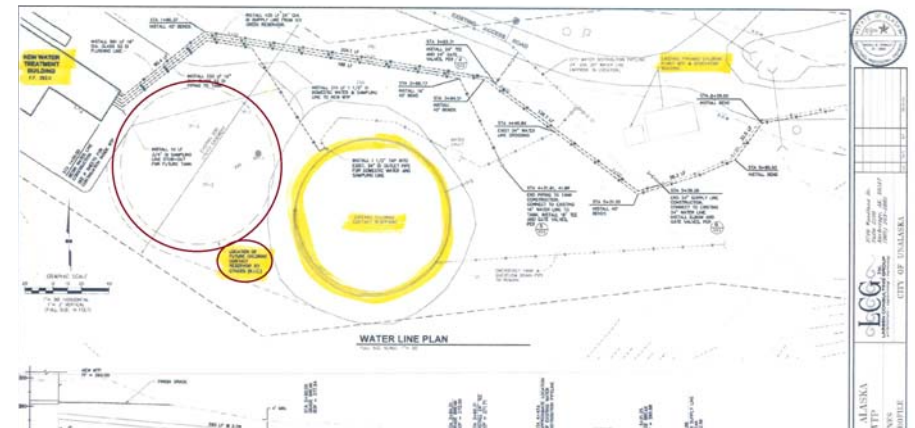
PROJECT DESCRIPTION: This project will construct a second 2.6 million gallon Chlorine Contact Tank (CT Tank) next to the existing CT Tank. It will provide much needed clear water storage and enable maintenance to be done on the interior of either tank regardless of process seasons or weather. The project will require the installation of approximately 200 ft. of 16" DI water main, 200 ft. of 8" DI drain line, and 100 ft. each of 1" sample line and control wiring.

PROJECT NEED: Additional storage provided by this tank will help to meet many of the issues mentioned in the 2004 Water Master Plan. Even in the Water Distribution System's current configuration, this new tank will provide an additional 960,000 gallons of the additional 4 MG of finished water storage recommended in the Master Plan. When planned future development is completed on Captain's Bay Road, over 2.2 MG of water storage will be available at the maximum Pyramid Water Treatment Plant capacity of 9 MGD. The additional storage will provide a much needed buffer, allowing time to troubleshoot and repair problems in the event of an equipment failure or system malfunction. It will reduce the likelihood of water shortages and/or outages during the Pollock Processing seasons. Additional benefits include:

- Reduce service interruption, boil water notices, and risk of system contamination during maintenance.
- Allow routine maintenance to be done on the interior or exterior of either tank during any season, prolonging the life of these tanks.
- Expand and upgrade both the water treatment and distribution systems, using the full 9 MGD design capacity of the new water treatment plant will be possible.
- Improve the flow characteristics of the new Pyramid Water Treatment Plant. Plant operators will be able to allow the tanks to absorb the high and low flows, maintaining a more stabilized treatment process and allowing the new Ultra Violate treatment process to operate more efficiently.

PERMITTING: A "Certificate to Construct" and a "Certificate to Operate" are required from ADEC, obtained through application by the designing engineer.

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: na
Feasibility/Pre Design: July 2014—August 2015
Engineering/Design: September 2015—November 2016
Construction: April 2017—September 2017



Much of the pre-design work for this job was completed with the design of the original CT Tank. Very little piping will be required to connect the new CT Tank to the Water Distribution system. Space (in the red circle) has been maintained for the new tank between the existing tank and the new Pyramid Water Treatment Plant.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -	\$ 3,000,000	\$ 3,000,000				\$ 6,000,000
Proprietary Fund (Water)	\$ 100,000	\$ 525,000	\$ 1,625,000				\$ 2,250,000
TOTALS	\$ 100,000	\$ 3,525,000	\$ 4,625,000	\$ -	\$ -	\$ -	\$ 8,250,000

Requested Funds: Engineering Services, Construction Services, Contingency | **Grants:** Alaska Department of Environment Conservation, Clean Water Fund

FY16-20 CMMP

WATER FLOW OPTIMIZATION PROJECT | WATER

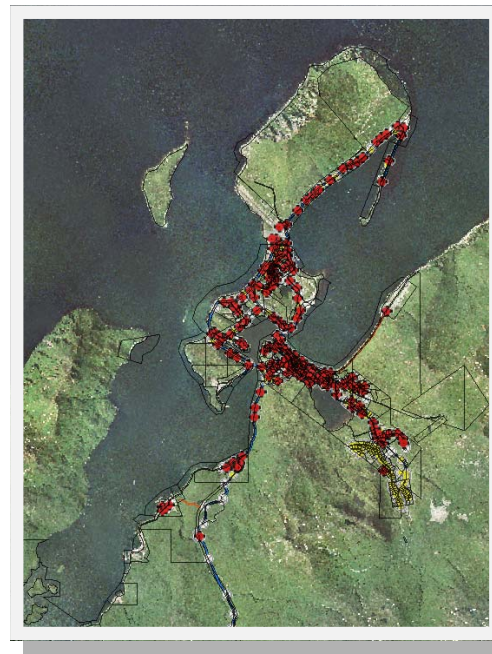
PROJECT DESCRIPTION: This project is an expansion to the capabilities of our existing SCADA system. In short, it will help determine how to prioritize the use of our City's potable water supplies and the design to do so. Then, it will provide recommendations construction of the control systems and components needed to maximize the use of these water sources to their fullest extent.

PROJECT NEED: Maximizing our water supplies will help to maintain water system pressures and reduce the risk of water contamination caused by backflow at high elevations. These backflows can occur when high water demands cause loss of water service to the higher elevations. Best engineering and management practices established by the water industry do not allow for any portion of a water utility's distribution system pressures to operate below 20 psi. Currently, under extreme circumstances, this can happen in our system and this project will help to address this issue. The Water Utility has spent a great deal of time over the past years identifying items that affect the operation of our water system. Some of this information has been made possible through the data gathered from our SCADA system. This project will give recommendations on how to address operational issues in the most efficient and cost effective manner. It will give recommendations for the "Control" portion of our Supervisory Control and Data Acquisition (SCADA) system. One major benefit to this project is its ability to enable the water system to utilize ALL of the water available from our existing water supplies. Currently, due to system hydraulics and operational constraints, we are at times only able to produce approximately 75% of the water available from our wells. The operational issues that cause this inefficiency will be addressed in this project, thus reducing the amount of additional water resources that will be required from elsewhere. This project should help to increase the life expectancy of the water distribution system by reducing stress caused by pressure surges and water hammer.

DEVELOPMENT PLAN & STATUS: The City continues to study the effects of pressure fluctuation, controls and operational constraints in the water system over the past few years. This project will address the reasons these things happen and provide solutions to address the problems. This project will require follow-up with full design for the selected system improvements and construction of those improvements.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: May 2012-January 2013
Feasibility/Pre Design: July 2013-November 2013
Engineering/Design: July 2017-December 2017
Construction: January 2018-November 2018



Ultimately, this project will add benefit to our current Water Supply Development Project by increasing the water available to our water distribution system from existing water sources.

The image to the left is a representation of water utilities, including hydrants, service connection, system valves, water mains and service lines.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Water)	\$ 99,500		\$ TBD				\$ TBD
TOTALS	\$ 99,500	\$ -	\$ TBD	\$ -	\$ -	\$ -	\$ TBD

Existing Funds: Engineering Services, Contingency

FY16-20 CMMP

PROJECT DESCRIPTION: This project will install two water truck filling stations, one on Unalaska Island (Unalaska Valley –Well House #1) and one on Amaknak Island (Airport Beach Road Weigh Station) This project will: help comply with backflow regulations by protecting the city’s water system against cross connections; support the Utility’s Water Loss Control Program by allowing non-emergency hydrant water use to be metered; reduces water theft and simplifies water billing; and reduces fire hydrant damage.

PROJECT NEED: This project will help protect our city’s water quality by better controlling hydrant use. It addresses some of the cross-connection control issues currently experienced with fire hydrant use, helping to bring the City into compliance with backflow protection requirements. Using these filling stations will reduce the wear on our city’s fire hydrants. Fire hydrants are designed for occasional use under extreme conditions. They are not intended for multiple daily uses. Approximately 5 million gallons of water per year are purveyed through our hydrants. This averages about 1,500 hydrant uses per year. With this project complete, our fire hydrants will no longer be subjected to wear or damage from this kind of use. This project will eliminate the need to use our hydrants for these purposes, helping to insure they will be functioning when needed for emergencies. No additional revenue will be generated by the installation of these filling stations; however, fire hydrant maintenance costs are expected to go down by approximately \$5,000.00 per year. The Water Utility understands that development of raw water sources for the city is very costly. The Utility has developed a Water Loss Control Program to help optimize the use of existing water sources and to help future water source development be more cost effective. This project supports our Water Loss Control Program by better controlling, and metering, miscellaneous water use. These filling stations will be set up to automatically identify each customer and bill for water used. They will be available for use 24 hours a day. The meter and backflow preventer will be protected from the damage caused by improper use, freezing, carelessness and neglect seen using the current system.

WATER TRUCK FILLING STATIONS | WATER

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: Feb 2016—Nov 2016

Engineering/Design: Dec 2016-July 2017

Construction: August 2017-June 2018

DEVELOPMENT PLAN: Each station will require water and electric service and a 9 ft. x 4.5 ft. concrete mounting pad. For reliability of service and cost of operation, both stations will be placed within Water Pressure Zone #3. The project has three primary parts:

1. Underground utility installation, slab placement and site prep. Some curb and gutter and asphalt replacement will be necessary.
2. Purchase and shipping of pre-constructed Water Filling Stations
3. Setting the station on the slab, connecting utilities, and site finish



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					Total
		FY16	FY17	FY18	FY19	FY20	
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Water)	\$ -		\$ 259,325				\$ 259,325
TOTALS	\$ -	\$ -	\$ 259,325	\$ -	\$ -	\$ -	\$ 259,325

Note: A bid was obtained for the filling stations and other numbers are based on past projects.

FY16-20 CMMP

PYRAMID WATER TREATMENT PLANT MICRO TURBINES | WATER

PROJECT DESCRIPTION: This project will install Micro-Turbines in the new Pyramid Water Treatment Plant. Previous studies have shown that turbines located at this site have the potential to greatly reduce the fossil fuel energy demand in this plant, potentially even reducing the cost to operate this new plant to current operating levels.

PROJECT NEED: It is intended to reduce or eliminate the cost of the additional energy required to operate the new WTP, helping to reduce the rising cost of producing potable water. Because of the elevation of the Icy Creek Reservoir, the pressure of the water has to be reduced before it can be processed. This is currently achieved by stripping off the energy through a Pressure Reducing Valve or PRV. A PRV regulates the pressure by restricting the flow through a point. This project proposes to use Inline Micro-Turbines to produce electricity and reduce the pressure. The electricity generated would be used to meet electrical and other energy demands of the WTP, potentially saving the utility and its customers hundreds of thousands of dollars in energy costs each year.

DEVELOPMENT PLAN: Planning was done during the design of the new WTP to provide the space needed for the future installation of inline turbines. This project will determine the most efficient way to utilize that space. It will effect both how the new WTP operates and how much it costs to operate. This project will be broken into three parts. Phase I will be Pre-design including gathering stream data, permitting, validation of existing data, and 35% design including engineers estimate with O&M costs. Grants will be sought before Phase II begins. Phase II is design and Phase III is the construction piece.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: **FY2016**

Feasibility/Pre Design: **FY17**

Engineering/Design: **FY 2018**

Construction: **FY2019**



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -			\$ 100,000	\$ 1,190,260		\$ 1,290,260
Proprietary Fund (Water)	\$ -		\$ 50,000				\$ 50,000
TOTALS	\$ -	\$ -	\$ 50,000	\$ 100,000	\$ 1,190,260	\$ -	\$ 1,340,260

Note: Funding requests are for professional services, engineering, construction and contingency.

FY16-20 CMMP

ICY LAKE SOLAR POWER IMPROVEMENTS | WATER

PROJECT DESCRIPTION: This project will increase the capacity of solar power at Icy Lake. The additional capacity is needed to provide a more robust and reliable power supply at the Lake. It will also provide additional monitoring capabilities and a better safety factor to this site.

PROJECT NEED: The Icy Lake Automation project was implemented in order to enable fast, safe, year round access to the water at Icy Lake. The project was successful, allowing precise measurement of the water and the ability to regulate the flow from Icy Lake into the Icy Creek Reservoir. This can be done remotely from the main SCADA computer in Unalaska Valley, eliminating the need to send operators into the watershed during unfavorable conditions. The system also allows for remote monitoring of the site and equipment. After several months of monitoring it has become apparent that additional solar capacity would be beneficial to the site. OptimERA Inc. was hired to run an analysis on the system to determine the output of the existing equipment as installed. The study (attached) shows the need to increase the total solar capacity in order to meet the sites base load demand through the Pollock "A" season. The work proposed in this project will also upgrade wiring to handle additional load, improve and expand monitoring capabilities, and make other site improvements. Making this site as robust as possible is essential to the future development of Icy Lake. It is not only crucial in operating the equipment, but also in gathering the data needed for the future development. This is a critical facility. It provides raw water storage for use during times when the standard water supplies are unable to keep up with the demands. Automating this site is supported by the 2004 Water Master Plan. It is a follow-up project to the FY12 Icy Lake Power project and will support future development at Icy Lake.



ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: July 2016—Sept 2016

Construction: Sept 2016-Nov 2017

DEVELOPMENT PLAN: Design for this site has been complex due to its remote location, the extremely high winds, and the close proximity to steep mountain sides. Reliability of any system requires redundancy. Originally the Icy Lake site was designed using wind turbines and solar power. Wind turbines that are being successfully utilized in Unalaska Valley were used; however, they were unable to handle the extreme and variable wind loads found at Icy Lake. The wind turbines were replaced with a Thermal Electric Generator (TEG) unit. The TEG unit is working well, but is just able to handle the existing base load. Having a solar array that can also handle the base load will give the system needed redundancy at a reduced operational cost. Combined with the TEG unit, it will supply the power to enable additional monitoring and a quicker load recovery when the valve actuator is operated. The project design and electrical work will be contracted out. The site work will be done in-house in an effort to reduce costs.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Water)	\$ -		\$ 85,500				\$ 85,500
TOTALS	\$ -	\$ -	\$ 85,500	\$ -	\$ -	\$ -	\$ 85,500

Note: Requested fund is for Salaries & Wages, Engineering, Construction, Supplies and Contingency. The numbers were derived from the ROM Estimate provided by OptimERA Inc.

FY16-20 CMMP

LIFT STATIONS 2&5 DISCHARGE PIPE REPLACEMENT | WASTE WATER

PROJECT DESCRIPTION: Replacement of corroded discharge pipes, check valves, and plug valves at two lift stations and install a zinc anode to prevent further corrosion. Lift station 2 I is located at 275 East Point Rd and was built in 1983. Lift station 5 is located at 69 Steward Rd and was built in 1986.

PROJECT PURPOSE AND NEED: Each lift station contains two pumps. Each pump has an individual 4” discharge line including a check valve and plug valve all located inside the lift station. The discharge piping and valves at lift stations 2 & 5 have been exposed to an extremely harsh environment for over 30 years and 28 years respectively. It has been determined through routine maintenance that corrosion problems have become evident that could lead to pump shut downs or prolonged pump runs due to pipe leaks or valve failures. The discharge pipes are pressurized lines that can blow out in badly corroded areas causing pumps to run too long and possibly overheat and fail. The existing ductile iron piping in both stations has lasted 30 years with no corrosion control. New ductile iron piping and a sacrificial zinc anode should increase the life of the discharge piping to at least 40 years.

MAINTENANCE HISTORY: In 2008 a plug valve vault was installed for lift station 5 and the pressure main was upsized from 3” to 6”. In 2012 both lift stations 2 & 5 received fiberglass buildings to house new upgraded electrical/SCADA controls. Oil is changed in the pumps once per year. Plug valves are exercised quarterly which entails placing a 2” mainline key on the valve and fully closing and opening both valves to ensure that they are working properly. The wet well is cleaned monthly by hosing it down with 1 ½” fire hose. The site is visited once per week for a security check. Cost is approximately 20 man-hours per year at each lift station.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: FY2017

Construction: FY2017



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Waste Water)	\$ -		\$ 122,250				\$ 122,250
TOTALS	\$ -	\$ -	\$ 122,250	\$ -	\$ -	\$ -	\$ 122,250

Note: Funding is for design and constructions. Numbers are based on ROM estimated from general construction costs.

FY16-20 CMMP

MAD-VAC 61 LITTER COLLECTOR | SOLID WASTE

UNIT DESCRIPTION :

Mad-Vac 61

- Year/Make/Model: 2012
- Engine Size/Fuel Type: 13.8hp Kubota Diesel
- Specialty Items: Trailer Package, Extension Hose, Hose Boom, Catalytic Converter, Filter, Bagless System, Emergency Stop and Shut Off.

UNIT COST:

- Basic Equipment Cost: \$25,450
- Specialty Equipment Cost: \$7,350
- Shipping Costs: \$1,995
- Total Cost: \$33,795

UNIT FUNCTION : The Landfill personnel uses 120 man hours a year picking up trash within the Landfill perimeter. The Madvac Litter collector is light weight and does the job of 4 manual pickers. It can be towed behind small pickup, requiring no CDL License. Operational Cost is estimated at \$710.00 annually.

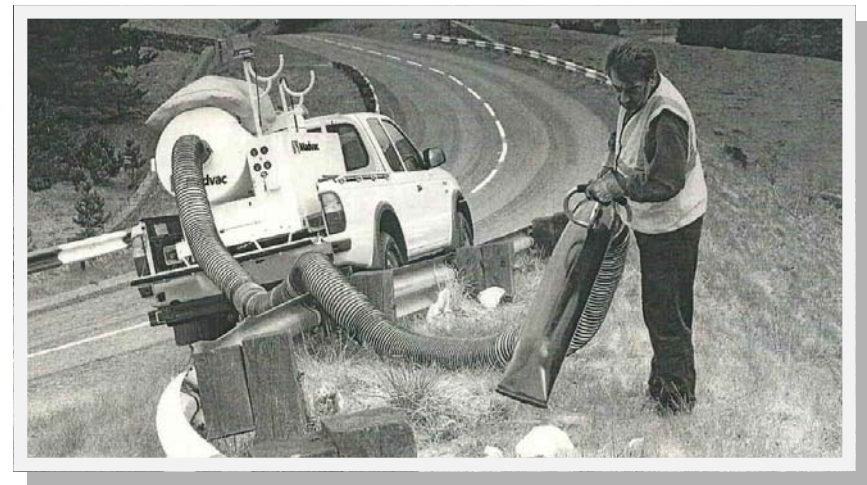
ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: na

Purchase/Construction: FY2016



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Solid Waste)	\$ -	\$ 33,795					\$ 33,795
TOTALS	\$ -	\$ 33,795	\$ -	\$ -	\$ -	\$ -	\$ 33,795

Note: Requested funds are for based on quotes.

FY16-20 CMMP

RE-INSULATION OF BALER BUILDING | SOLID WASTE

PROJECT DESCRIPTION: This project will be conducted at the Landfill Baler Building, built in 1998. It consists of replacing approximately 75% of the wall insulation, approximately 10% of the ceiling insulation, and installing a PVC Liner Panels over all of the buildings insulation to protect the insulation from birds. This project is intended to replace damaged insulation and defend against future damage.

PROJECT PURPOSE AND NEED: Our local bird population has torn out a great amount of the insulation in the walls and ceiling of the Landfill Baler Building. Attempts to persuade the birds go elsewhere have been futile. In order to conserve fuel and reduce heating costs, it is necessary to replace the damaged insulation, and to cover the insulation with PVC panels to protect the City's investment from the flying rodents. The corrugated PVC Panels will be tightly fitted and slick so birds cannot land or perch on it. This project is related to the stack replacement for boiler system.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: na

Purchase/Construction: FY2017



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Solid Waste)	\$ -		\$ 495,200				\$ 495,200
TOTALS	\$ -	\$ -	\$ 495,200	\$ -	\$ -	\$ -	\$ 495,200

Note: Requested funds are for inspection, contingency, construction and engineering and based on contractor estimates.

FY16-20 CMMP

LANDFILL BALER FACILITY BOILER FLUE REPLACEMENT | SOLID WASTE

PROJECT DESCRIPTION: This project will be conducted at the Unalaska Solid Waste Baler Facility, 1181 Summer Bay Road, originally constructed in 1998. This will replace the existing 10" boiler flue with a 12" flue as is required by manufacturers recommendations and the State of Alaska Dept. of Labor & Workforce Development, Labor Standards and Safety Division. This project is associated with only the 2012 project to replace the boiler at the Baler Facility, which has been completed.

PROJECT PURPOSE AND NEED: Two years ago a new boiler was installed at the Solid Waste Baling Facility replacing a boiler that had three sections fail over a ten year period. The new Boiler was chosen because it was manufactured by a company with a proven record of fail free service within the City's other facilities. When purchased, no information was given regarding a different specification for flue dimensions so the fact that a larger diameter flue was required for the new boiler went undiscovered until all work was scheduled and material was purchased. In an attempt to keep the project on schedule and keep the cost from escalating well beyond the amended budget, it was decided to proceed using a draft inducement fan to insure at least minimal venting. However, it was understood by this Division that the draft inducer could be used only as a temporary solution until funds could be requested to install the proper sized flue. The schedule for the request was accelerated when the State of Alaska's Boiler & Pressure Vessel Inspector directed the correct size flue be installed as soon as possible due to safety concerns. This nomination is a result of that State Inspector's written direction and the need to install the proper sized flue to vent the boiler correctly.

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: na

Purchase/Construction: FY2016

REQUIREMENT : In June of 2014 an inspector from the Boiler and Pressure Vessels Section of the Alaska State Department of Labor and Work Force Development, Division of Labor Standards and Safety visited the Baler Facility on one of their regular bi-annual inspection tours. It is required by state statute that Boilers and Pressure Vessels be inspected and certified bi-annually by a state inspector. This inspector found the boiler's flue as it was installed by the contractor was unsafe and required we bring the flue up to the boiler manufacturers specifications by eliminating the barometric damper, the draft inducement fan, and enlarging the flue to 12" as required by the manufacturer. We were directed to remove the barometric damper and close the hole in the flue as soon as possible or no later than 9/17/14, and then given until 12/31/15 to correct the stack size and remove the draft inducement fan. We are also required to report our progress as each item on the inspectors list is completed.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Solid Waste)	\$ -	\$ 14,000					\$ 14,000
TOTALS	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ 14,000

Note: Requested funds are for supplies and contingency and based on quotes and freight estimations.

FY16-20 CMMP

UMC DOCK REPLACEMENT & EXPANSION (POSITIONS III&IV) | PORTS

PROJECT DESCRIPTION: This project will replace the pile supported sections of Positions 3 and 4 at the Unalaska Marine Center with an open cell sheet pile dock capable of supporting modern shipping needs. The project will align approximately 390 feet of new dock with the current U. S. Coast Guard Dock creating a total length of 730 ± feet. The project will also provide an additional 220 ± feet in alignment with Positions 5 through 7 creating the added length needed for modern Containerships that use the Port of Dutch Harbor. The completed project will create approximately 1.8 acres of additional back reach and a preferred additive alternate would be to extend the crane rails located on Positions 5 - 7 with 100 gauge rails from position 4-7 as part of this project.

FUNDING AND RELATIONSHIP TO OTHER PROJECTS: The budget for this is based on the Engineer’s Estimate provided in July of 2014. Council appropriated \$980,000 in the FY14 CMMP process. The budgeted number is in addition to the engineering services already contracted. The funding for this project is a work in process. Grant funds are not readily available and we continue to work on securing funding for this project. Funding for engineering and design is necessary to move this project forward so that when construction funds are secured the project is shovel ready. The construction of UMC positions 3 and 4 is estimated to be approximately 2 construction seasons. During the demo phase of the construction phase we will be displacing fishing vessel offloads and fueling barges. We are proposing an upgrade to the Light Cargo Dock in order to accommodate these displaced vessels during construction. This project will include all basic services including water, sewer, and electrical. It will also include an upgrade to fuel services already provided.

PROJECT NEED: The City of Unalaska has been informed that changes in containerized shipping is currently in the planning phases. This will bring a different class containership into Port as well as demands for increased uplands support for container storage and powering of refrigerated cargo. Positions 3 and 4 are primarily used by the fueling companies, fishing vessel offloads, the Alaska State Ferry and as overflow for large container vessels. Positions 3 and 4 are heavily used for offloading fishing vessels. These vessels are also able to fuel and backload stores while offloading their product. The fishing vessels offloads require additional space both at the face of the dock and uplands for freight movement; to accommodate multiple berthing for offloads and to meet the needs of the shipping industry an expansion of the Unalaska Marine Center is needed.

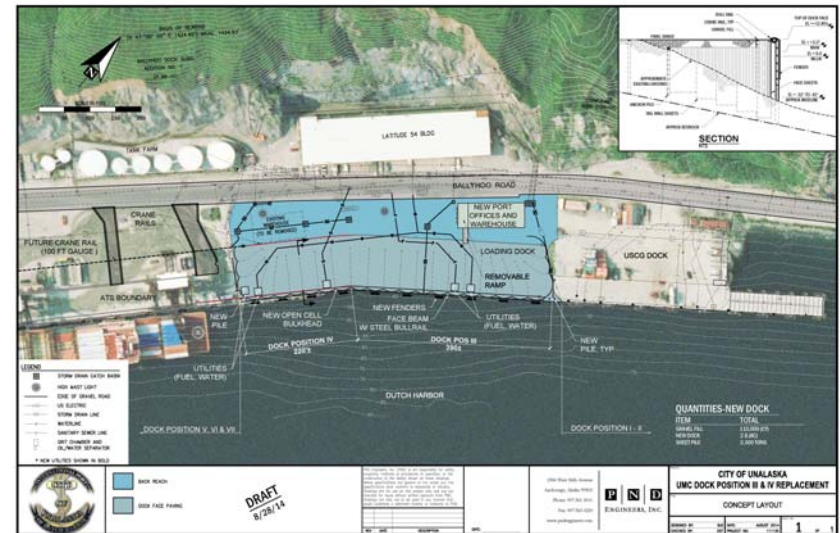
ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: FY14

Feasibility/Pre Design: FY14—FY15

Engineering/Design: FY15-FY17

Construction: FY18-FY20



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS						Total
		FY16	FY17	FY18	FY19	FY20		
General Fund	\$ -						\$ -	
1% Sales Tax	\$ -						\$ -	
Grant	\$ -						\$ -	
Proprietary Fund (Ports)	\$ 980,000	\$ 904,858		\$ 43,080,000			\$ 44,964,858	
TOTALS	\$ 980,000	\$ 904,858	\$ -	\$ 43,080,000	\$ -	\$ -	\$ 44,964,858	

Existing Funds: Engineering Services | **Requested Funds:** Engineering, Construction Services, Utility, Contingency, Inspection

FY16-20 CMMP

PROJECT DESCRIPTION: This project is an additional phase to the Robert Storrs Float improvement project. It will remove the existing A and B Floats at the Harbor and reconfigure the Harbor to accommodate the new float system ADA gangway and create uplands for parking and a public restroom. It will also include a fire suppression system, electric and year-round water supply to Harbor users and new piling.

PROJECT NEED: This project would include replacing the deteriorated floats and reconfiguring the floats and fingers of A and B Floats to include updated electrical systems, lighting, fire suppression, year-round utilities, and an ADA-required gangway. Based on current engineer concepts, a reconfiguration of A and B Floats will at minimum create 30 additional slips plus linear tie options to accommodate part of the 37 vessel waiting list. Reconfiguration will also allow for development of the uplands for a certain amount of required parking and a public restroom. Because the current floats were relocated, they were arranged in the harbor based on the materials at hand and not with consideration to the best use of the basin. In order to accommodate the vessel demand at the Robert Storrs Harbor, reconfiguration of the floats would allow for better use of the basin based on bathymetry and navigational approaches and also allow for additional vessel slips, with minimal fill and no dredging. It will add a significant number of slips for vessels 60' and under. This is an extension of the Robert Storrs Float Replacement Project. C Float is currently funded and has an established construction schedule. As the Float Replacement Project for Robert Storrs is being constructed in phases it was logical to separate the phases into separate project tracking purposes.

FUNDING: The current estimates place this project at approximately 9.5 million dollars. We are eligible to apply for a 50% grant through the Alaska Department of Transportation and Public Facilities. We are not eligible to apply until we completely finished the C Float Project. 50% of the funding for this is estimated to come out of the Port Net Assets.

ROBERT STORRS SMALL BOAT HARBOR IMPROVEMENTS (A&B FLOATS) | PORTS

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: February 2014 (FY14)– July 2014 (FY 15)

Engineering/Design: January 2015 (FY15)—July 2015 (FY16)

Construction: Spring 2018 (FY18) -August 2019 (FY20)

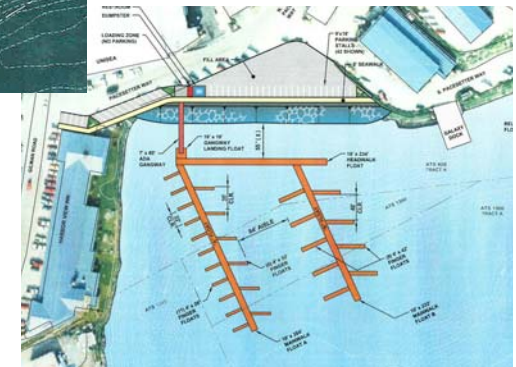


Existing Condition (left)

- Side Tie: 643 feet
- Slips: 6 - 42 foot & 6 - 60

Proposed Concept (right)

- Side Tie: 218 feet
- Slips: 22—26 foot, 13 - 32 foot, & 20 - 42 foot



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS						Total
		FY16	FY17	FY18	FY19	FY20		
General Fund	\$ -							\$ -
1% Sales Tax	\$ -							\$ -
Grant	\$ -		\$3,405,000					\$ 3,405,000
Proprietary Fund (Ports)	\$ 300,000	\$ 290,000	\$6,035,000					\$ 6,525,000
TOTALS	\$ 300,000	\$ 290,000	\$9,440,000	\$ -	\$ -	\$ -	\$ -	\$ 10,030,000

Requested Funds: Engineering, Construction, Contingency, Inspection | **Grant Funds:** Possible ADOT & PF Grant after C Float is complete

PROJECT DESCRIPTION: This project will remove material from the channel bar that crosses the entrance of Iliuliuk Bay before vessels can enter Dutch Harbor. The dredging will increase the depth of water to accommodate the draft of large vessels transiting the channel and utilizing the Unalaska Marine Center and facilities inside of Dutch Harbor. See attachment for general area of dredge location. The City will work with the Corps of Engineers to help fund, design, construct, and maintain this project. The first step in the process is conducting the biological assessments, understand the impact of dredging to beachfronts inside of the harbor, and working on application with the Corps of Engineers to partner for the dredging. This dredging project will allow deeper draft vessels to enter into Dutch Harbor including tankers, container ships and break-bulk vessels. This project will also reduce delayed arrival and departure of current vessels entering into to Dutch Harbor due to storm surge and swell in the channel. The current estimate to be removed is 23,400 CY.

PROJECT NEED: Due to a bar that crosses the entrance channel vessels entering the port are limited by their draft rather than their need for services the community can provide. Numerous vessels passing the community cannot enter our port. Depending upon sea conditions the depth under keel for vessels currently utilizing the port can be as little as one meter according to the Alaska Marine Pilots. In storm conditions especially any northerly wind the sea height can make this situation worse by causing vessels to pitch resulting in contact with the sea floor where the bar is located. This represents both a safety concern as well as an economic constraint upon the community. Dredging the entrance channel to a sufficient depth and width would alleviate this problem.

PROJECT STATUS: The City is working through the Cost Benefit Analysis of the project. This is necessary to show the Corps that this project has benefit to the nation and worthy of the Corps of Engineers time and expenses. We continue to move forward with understanding some of the other key pieces of the project that will keep it moving forward efficiently. Some of the pieces will be the biological assessment and impacts of dredging and any impacts dredging may have on the inner harbor. The overall cost is to be evaluated. The City intends on working with the Corps of Engineers to accomplish this project. The immediate funding request is for feasibility and biological information required for the Corps of Engineers applications. We will also need to understand if the change in the contour of the channel entrance as any impact inside the harbor including beachfront.

FY16-20 CMMP

ENTRANCE CHANNEL DREDGING | PORTS

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: FY2016

Engineering/Design: tbd

Construction: tbd



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Ports)	\$ 100,000	\$ 150,000					\$ 250,000
TOTALS	\$ 100,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Notes: Funding related to professional services costs.

FY16-20 CMMP

LIGHT CARGO DOCK EXPANSION | PORTS

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

Engineering/Design: FY 2016

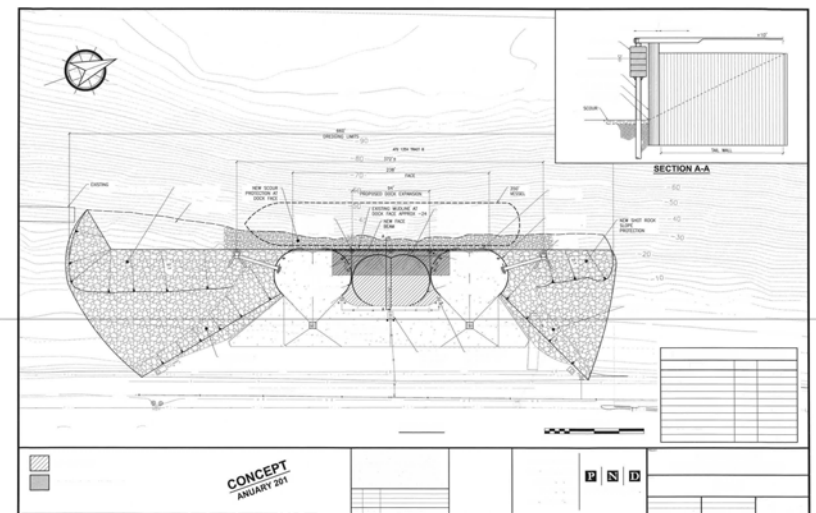
Construction: FY 2017

PROJECT DESCRIPTION: The Light Cargo Dock expansion is necessary to accommodate the increased gear transfers and requests for fishing vessel offloads. Once completed this project allows the Port to service existing customers during the construction of the Unalaska Marine Center Expansion and replacement of Positions 3 and 4. The project consists of completing the center cell of the existing facility adding over 90' of dock face in the middle of the existing facility. This gives the facility 238' of working dock face and 372' of moorage from the South mooring dolphin to the North mooring dolphin. This project will include surfacing consistent with the existing concrete surface to provide a solid work surface for cargo and gear transfers. Once the project is complete the LCD will be available to work vessels up to 350' on the larger side of the at-sea processing vessels, 3 smaller vessels handling gear transfers, or wide variety of combinations of vessel types and operations.

PROJECT NEED: The Light Cargo Dock Expansion is an expansion of the existing facility. This project is intended to be a proactive approach to handling fishing vessels gear and product offloads. The gear transfer activity at the LCD has increased in the last two years and requests for use of the LCD is increasing as are the revenues. As the City moves forward with the Expansion and Replacement project of the UMC Positions 3 & 4 we are looking to not only use this base for the current customers, but also to accommodate existing customers from UMC that will be displaced during construction.

PROJECT STATUS: When the LCD was built the center cell was part of the project and was not completed as means to keep that project within budget. The concepts from the original project have been reviewed and modified to meet current use and needs. Consequently, the preliminary work for design concept has already been completed. We have been working with PND Engineers on this project and anticipate proposing PND as the designers for this. The owner of the design for the open sheet pile and they were the Engineer of Record for the original construction of the Light Cargo Dock.

FUNDING: This project including design, 30% contingency, 10% inspection, and mobilization and demobilization costs and construction and materials with ROM is expected to be \$4,653,650. This is project that can be paid for from the Port Net Assets.



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Ports)	\$ -	\$ 19,650	\$ 4,634,000				\$ 4,653,650
TOTALS	\$ -	\$ 19,650	\$ 4,634,000	\$ -	\$ -	\$ -	\$ 4,653,650

Notes: Funding related to engineering, construction, contingency and inspection. Based on the engineer's proposal and ROM.

FY16-20 CMMP

LCD & UMC DREDGING | PORTS

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: na

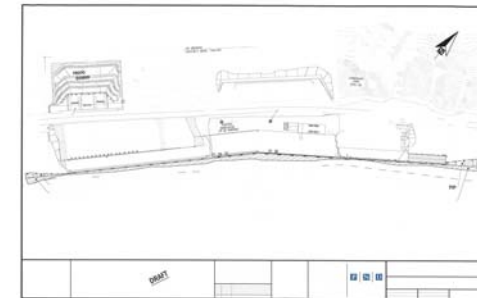
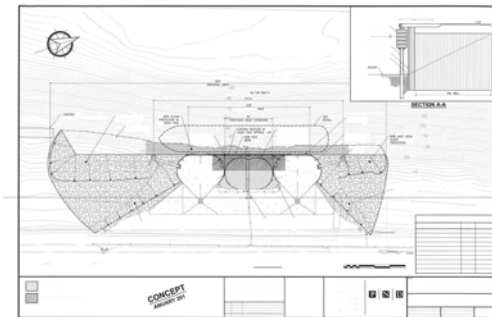
Engineering/Design: July 2015– Jan 2016

Construction: FY 2017

PROJECT DESCRIPTION: This project includes the engineering, permitting, and dredging at the faces of the Light Cargo Dock and the Unalaska Marine Center positions 1-7. This project is proposed to compliment other pending capital projects in the Port. With the dredging of the entrance channel larger vessels will be able to enter into Dutch Harbor. The depths at the Unalaska Marine Center vary from -32 ft. and -45 ft. at MLLW. Dredging at the face of the Unalaska Marine Center would create a constant -45ft from Positions 1-7. This will accommodate deeper draft vessels throughout the facility. The existing sheet pile is driven to approximately -58 ft. and dredging to -45ft will not undermine the existing sheet pile. This project is primarily to accommodate large class vessels. Many of the vessels currently calling the Port must adjust ballast to cross the entrance channel and dock inside Dutch Harbor. We are proposing that in concert with the Dredging at the UMC we also dredge in front of the LCD. The LCD is schedule to handle some of the regular customers using the Unalaska Marine Center. These customers will be displaced during construction of Positions 3 and 4. Dredging in front of the Light Cargo Dock will also make this dock more accessible for current customers. Vessels using the Light Cargo Dock that draws more than 22ft. must place another vessel between the dock face and their vessel in order to get enough water under the keel.

PROJECT NEED: The completion of this dredging will enhance current and future operations by creating useable industrial dock face that is designed for vessels in varying lengths and tonnage.

PROJECT STATUS: This dredging project is in support of both the UMC position 3 and 4 Replacement project and the dredging of the entrance channel. The estimates for dredging of the Light Cargo Dock include 6000 CY of dredging and 3100 CY of shot rock slope protection. The dredging material will not be removed; however, it will be relocated on the sea floor. Dredging at UMC estimated to relocate 6000 CY of dredging material and will require approximately 1200 CY of shot rock slope protection.



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Ports)	\$ -	\$ 109,650	\$ 1,932,000				\$ 2,041,650
TOTALS	\$ -	\$ 109,650	\$ 1,932,000	\$ -	\$ -	\$ -	\$ 2,041,650

Notes: Funding related to professional services, construction, contingency and inspection.

FY16-20 CMMP

UMC ELECTRICAL PEDESTAL INSTALLATION | PORTS

PROJECT DESCRIPTION: This project would be for electrical pedestals at Unalaska Marine Center adjacent to Ballyhoo Road. This project is being driven by the users of Unalaska Marine Center and the cost of installation will be negotiated into an agreement with customer. The City of Unalaska has interest in the overall planning and utility layout for this project and we are requesting funding for engineer for concept layout and design.

PROJECT NEED: This project is to install electrical pedestals at the Unalaska Marine Center to power containerized refrigerated loads that are too heavy to transit over the road system. By installing pedestals at the Unalaska Marine Center this loads can be worked solely at the UMC without out the need for trucking.

PROJECT STATUS AND IMPACTS: The customer is developing the desired layout and number of pedestals based on their volume. The City would need to upgrade transformers and power supply and oversee the installation of this project. This would require an upgrade to power supplies and transformers. The specifics of those needs will be driven by the determination of number of pedestals and estimated power consumption. This project would be an additional revenue sources for Public Utilities and would also guarantee the Port long term storage lease.

ESTIMATED PROJECT & PURCHASE TIMELINE
Inception/Concept: na
Feasibility/Pre Design: na
Engineering/Design: July 2015– Sept 2015
Construction: Sept 2015—January 2016



REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS					
		FY16	FY17	FY18	FY19	FY20	Total
General Fund	\$ -						\$ -
1% Sales Tax	\$ -						\$ -
Grant	\$ -						\$ -
Proprietary Fund (Ports)	\$ -	\$ 100,000					\$ 100,000
TOTALS	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Notes: Funding related to engineering services.

FY16-20 CMMP

PROJECT DESCRIPTION: This project will remove the existing steel roofing and the existing plywood roof sheathing and replace all with new like materials.

PROJECT NEED: The roofing material on this building is reaching the end of its useful life. Sheathing beneath the roofing is not in good condition due to poor moisture control for the first few years of the structure's life. The improper control of moisture in the attic space allowed sufficient moisture to penetrate the wood sheathing material and promoted mold growth on the bottom surface of the plywood. This roofing will require ever increasing maintenance for it to remain in a useable condition. However, when steel roofing starts to fail, it generally is deteriorating in several areas at nearly the same time. By making the replacement before failure has reached the point of allowing enough moisture into the structure to damage other components within the structure, we save the funds that might have been spent repairing collateral damage. Leaks not repaired in a reasonable amount of time can also increase risk of health problems for the inhabitants due to molds and material failures. Stresses to roofing materials will bring a deteriorating material to the point of failure more rapidly than a material in good condition. When roofing materials fail during a storm with high winds and rain, repair efforts can be grounded due to safety concerns. In this case, the roof sheathing beneath the roofing is also suspect of possible failure. This will compound the problem of the roof failure and should the wood around the fasteners that holds the roofing in place become soft from rot, the fasteners will no longer keep the roofing material in place. In high winds, a sheet of roofing flying around is very dangerous and could cause injury or death to the living and damage anything else within its flight path.

MAINTENANCE HISTORY: The date of original construction was June of 1988 and the project is included in the 2003 Maintenance Plan. The history of major maintenance include residing and painting in 1998, new floor coverings in 1999, painting the exterior of the building in 2007, installing new floorcovering and renovation the interiors of all four units in 2012, and a new boiler room in 2012. Additionally, approximate annual routine maintenance costs are \$16,000.

4-PLEX ROOF REPLACEMENT | HOUSING

ESTIMATED PROJECT & PURCHASE TIMELINE

Inception/Concept: na

Feasibility/Pre Design: July 2014—August 2015

Engineering/Design: September 2015—November 2016

Construction: April 2017—September 2017



The project will extend the life of this building by protecting the material components from moisture. The life of a new steel roof is estimated at 25 years. The anticipated life of the building will be extended similarly because of this project.

REVENUE SOURCE	EXISTING FUNDS	FISCAL YEAR FUNDING REQUESTS						Total
		FY16	FY17	FY18	FY19	FY20		
General Fund	\$ -						\$ -	
1% Sales Tax	\$ -						\$ -	
Grant	\$ -						\$ -	
Proprietary Fund (Housing)	\$ -		\$ 240,000				\$ 240,000	
TOTALS	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ 240,000	

Requested Funds: Engineering Services and Construction Services (ROM estimates based on cost per square foot after consulting a contractor)



4. Vehicle Replacement Schedule

Vehicle #	Function / Description	Year	Life Cycle	Expected Replacement	Original Purchase Cost	Estimated Replacement Value 2014	2015 5% / 12%	2016 6% / 15%*	2017 7% / 18%*	2018 8% / 21%*	2019 9% / 24%*	2020 10% / 27%*	2021 10%/30%
GENERAL FUND													
AC2	Air Compressor	1994	20	2019	\$ 14,070	\$18,000						\$19,800	
AC4	Air Compressor	1994	20	2019	\$ 14,070	\$18,000						\$19,800	
AC5	Air Compressor for SCBA	1996	20	2019	\$ 14,070	\$18,000		\$19,800					
AR1	Asphalt Recycler	2011	20	2031	\$ 174,000	\$200,000							
BD5	Dozer	1989	20	2015	\$ 249,758	\$450,000			\$517,500				
BD6	4D Dozer	1992	20	2013	\$ 82,395	\$175,000				\$211,750			
BH2	Backhoe 4X4	1999	15	2015	\$ 73,232	\$110,000						\$139,700	
BH3	Excavator	2005	15	2021	\$ 102,043	\$182,131							
BH6	Backhoe 580 Case 2WD	1992	15	2011	\$ 46,006	\$110,000			\$129,800				
BH10	Volvo Excavator	2009	15	2024	\$ 176,826	\$182,131							
CC2	Compactor	2001	20	2022	\$ 31,567	\$55,000							
CC3	Compactor	2009	20	2029	\$ 130,194	\$134,100							
CH0028	4x4, Explorer XL	1998	15	2013	\$ 28,175	\$33,000			\$34,980				
CH5249	4x4, Expedition	2013	15	2028									
CH8905	4x4, Explorer XL Rusty - DNR	1997	15	DNR	\$ 28,175	\$33,000							
P3404	4x4, Explorer XL w/electronics	1999	15	2015	\$ 28,685	\$50,992				\$55,071			
CH3710	4x4, Ranger w/ Topper	1996	15	2012	\$ 18,403	\$23,000			\$23,920				
DT2	Dump Truck	2000	18	2019	\$ 138,487	\$150,000						\$190,500	
DT4	MULTIFUNCTION	2009	18	2027	\$ 265,811	\$281,760							
DT5	Dump Truck	1994	18	2013	\$ 96,000	\$150,000			\$177,000				
DT6	Dump Truck	1994	18	2013	\$ 96,000	\$150,000				\$181,500			
DT7	Dump Truck	1996	18	2015	\$ 117,735	\$150,000					\$186,000		
DT8	Dump Truck (Asphalt & HS1 Seeder)	1986	18	2011	\$ 41,000	\$48,000			\$58,080				
EST1	Emergency Response Trailer	2012	15	2027	\$ 12,500	\$15,000							
FL2	Forklift - Hyster E30XL	1988	20	2010	\$ 12,683	\$25,000		\$34,523					
FL5	Forklift	2004	20	2025	\$ 63,409	\$75,000							
GM2	Riding Lawn Mower	2009	10	2019	\$ 7,902	\$8,000						\$8,800	
GS18	Gen Set	1999	20	2020	\$ 46,730	\$50,000							\$65,000
HB1	Asphalt Hot Box	2001	15	2017	\$ 34,830	\$38,000				\$41,040			
HS1	Seed Blower	1997	15	2012	\$ 17,047	\$19,000			\$19,950				
IS1293	15 Passenger Van	1998	15	2014	\$ 33,068	\$40,000							
L1	Loader, Tool Car, Cat IT	2001	18	2020	\$ 156,993	\$175,000							\$227,500
L3	Loader, CAT	2005	18	2023	\$ 55,054	\$75,000							
L4	Loader, Tool Car, Cat IT	1991	18	2010	\$ 100,488	\$175,000			\$206,500				
L9	Loader, volvo	2007	18	2023	\$ 231,000	\$265,000							
ML1	Genie Man Lift	2009	15	2024	\$ 74,918	\$78,000							
ML2	Genie Man Lift	2012	15	2027									

PS1	Road Lazer Striper	2003	15	2019	\$ 34,000	\$38,000						\$41,800	
PS2	Asphalt Distributor	2004	15	DNR	\$ 42,096	\$45,000							
PUMP5780	Marine Fire Pump for Rescue Boat	1992	15	2010	\$ 20,124	\$23,000				\$24,150			
PW0030	4x4, Explorer XL	1998	15	DNR	\$ 28,347	\$33,000							
PW0688	4x4, Pickup Super Cab	2003	15	2019	\$ 25,113	\$30,000						\$33,000	
PW1765	Flatbed, F-350	2010	15	2025	\$ 61,550	\$61,550							
PW1992	Flatbed, 2WD, Lift Gate	1995	15	DNR	\$ 29,020	\$32,000							
PW3448	F250 Supercab 4x4	2000	15	2016	\$ 29,435	\$34,000				\$36,380			
PW4212	4x4, Flatbed w/snow plow	2003	15	2019	\$ 28,600	\$34,000							
PW4397	4x4, Pickup Super Cab	2009	15	2024	\$ 26,883	\$30,000							
PW4572	One Ton Truck w/Service	2006	15	2022	\$ 44,500	\$46,000							
PW4751	Flatbed with Box	2004	15	2020	\$ 31,247	\$46,000							\$59,800
PW5954	4x4, Flatbed	1996	15	2012	\$ 24,176	\$30,000				\$32,400			
PW6065	4x4, Pickup	2003	15	2019	\$ 22,313	\$30,000						\$33,000	
PW6784	4x4, Expedition XLT	2002	15	2017	\$ 29,992	\$33,000				\$35,640			
PW6372	1 ton Flatbed w/plow	2007	15	2023	\$ 30,828	\$33,000							
PW7449	4x4, Pickup	2000	15	2016	\$ 22,752	\$30,000				\$32,100			
PW8586	4x4 Flat bed w/crane	1996	15	2012	\$ 40,014	\$48,000				\$51,840			
PW9610	F150 Supercab 4x4	2000	15	2016	\$ 23,652	\$30,000				\$32,400			
PW9611	F150 Supercab 4x4 Jim's Old Truck	2000	15	2016	\$ 23,652	\$30,000				\$36,000			
PW9623	4x4, Explorer XL w/electronics	2002	7	2010	\$ 32,595	\$48,500							
RC5818	Passenger Van	2012	15	2027									
RES7193	Ambulance	1998	13	2012	\$ 225,000	\$204,220	\$184,210						
RG2	Cat Grader	2004	18	2023	\$ 258,329	\$322,472							
RG3	Volvo Grader	2006	18	2025	\$ 210,455	\$322,472							
RG8	Volvo Grader	2010	18	2028	\$ 322,472	\$322,472							
S2878	Fuel Truck , F-600	2008	15	2024	\$ 35,000	\$37,000							
SB2	Snow Blower	2000	25	2025	\$ 43,741	\$50,300							
SS1	Street Sweeper	2001	15	2017	\$ 137,339	\$145,000				\$175,450			
ST1	Sand Truck	1998	15	2014	\$ 137,501	\$231,595				\$273,282			
T2	Tractor, 5th Wheel	1998	20	2019	\$ 104,410	\$165,000						\$209,550	
TR2	Trailer (Scissor lift)	1992	20	2013	\$ 6,000	\$8,000				\$10,000			
TR4	Trail King Lowboy	2002	20	2023	\$ 45,500	\$50,000							
TR6	Trailer	???	20	2020	\$ 25,000	\$28,000							\$36,400
TR7	Trailer (Utility)	2004	20	2025	\$ 25,000	\$27,000							
TR8	Trailer (Rescue)	2005	20	2026	\$ 60,208	\$64,000							
TR10	Trailer (Cement Mixer)	1978	20	2010	\$ 20,000	\$22,000							
TR11	TrailMax	2007	20	2027	\$ 24,000	\$26,000				\$28,224			
TR21	Shoring Trailer	1997	20	2017	\$ 28,706	\$30,000							
UFD0118	4x4 Supercab	2003	15	2019	\$ 30,464	\$33,000						\$36,300	
UFD0592	Fire Engine	1997	18	2018	\$ 348,381	\$385,000				\$409,696			
UFD0750	Pumper, 4WD #4	1992	18	2010	\$ 180,499	\$250,000	\$737,573						
UFD3503	Ambulance	2012	13	2025	\$ 191,875	\$204,220							

UFD3535	Pumper/Tender	2004	18	2021	\$ 371,201	\$305,000								
UFD5555	4x4, Equip Truck	1997	15	2013	\$ 44,021	\$48,000				\$51,840				
UFD7413	4x4, Explorer XL Response Unit	2003	15	2019	\$ 28,706	\$33,000			\$36,300					
UFD7954	4x4, Explorer XL	2005	15	2021	\$ 31,919	\$33,000								
UPD0232	4x4, Explorer XL w/electronics	2005	7	2013	\$ 37,100	\$48,500	\$49,800							
UPD8025	4x4, Expedition XLT w/electronics	2011	15	2026	\$ 28,175	\$48,500								
UPD3405	4x4, Explorer XL w/electronics	1999	15	DNR	\$ 28,685	\$48,500			\$0	Replace with used Police vehicle UPD9633				
UPD3672	4x4, Expedition XLT w/electronics	2010	15	2025	\$ 28,175	\$48,500								
UPD4087	4x4, Explorer XL w/electronics	2005	15	2020	\$ 31,867	\$48,500								\$63,050
UPD7414	4x4, Explorer XL w/electronics	2003	7	2011	\$ 30,250	\$48,250								
UPD8407	4x4, Explorer XLS w/electronics	2005	15	2021	\$ 31,919	\$48,500								
UPD9546	4x4, Expedition XLT w/electronics	2009	7	2016	\$ 39,605	\$48,500							\$53,350	
UPD9633	4x4, Explorer XL w/electronics	2008	7	2016	\$ 37,644	\$48,500		\$51,895	Earmarked for Animal Control officer					
UPD9826	4x4, Expedition XLT w/electronics	2012			\$ 43,605	\$44,500								
WT2	Water Tanker	1996	20	2016	\$ 109,514	\$125,000								
					\$ 6,846,479	\$8,477,664								
					Annual Costs:		\$234,010	\$843,791	\$1,581,792	\$893,081	\$633,920	\$785,600	\$451,750	
ELECTRIC FUND														
AC3	Air Compressor	1994	20	2014	\$ 12,338	\$18,000							\$19,800	
BD7	Dozer	1996	20	2017	\$ 85,000	\$90,000				\$99,068				
BH1	Backhoe 4X4	2000	15	2016	\$ 81,183	\$110,000			\$129,800					
E1214	Crane Truck	1986	20	2011	\$ 34,250	\$95,000			\$109,250					
E1451	4x4, Pickup, w/svc	2004	15	2019	\$ 27,548	\$35,000							\$38,500	
E4117	Bucket Truck	2001	20	2022	\$ 72,699	\$95,000								
E6	Boom Truck	1997	20	2018	\$ 152,915	\$175,000								
E5629	1 Ton Pickup w/svc	2008	15	2024	\$ 70,000	\$73,000								
E6238	4x4, PU Super Cab, Dan's Old Truck	1997	15	DNR	\$ 23,501	\$30,000								
E8581	4x4, Pickup, w/svc	1996	15	2012	\$ 26,628	\$35,000			\$37,450					
E8585	4x4, Pickup	1996	15	2012	\$ 25,810	\$30,000			\$32,100					
E9483	4x4, Pickup	2001	15	2017	\$ 25,998	\$30,000				\$32,400				
FL3	Forklift	1985	20	DNR	\$ 8,000	\$10,000								
FL6	Forklift	2009	20	2029	\$ 32,569	\$35,000								
TR17	Utility Trailer	1995			\$ 9,382	\$15,000								
					\$ 687,821	\$876,000								
					Annual Costs:		\$0	\$0	\$308,600	\$131,468	\$0	\$58,300	\$0	
WATER														
BH7	Backhoe, 4x4 Case 590 Turbo	1992	15	2012	\$ 59,379	\$110,000		\$205,096						
CL1	Generator	1988	25	2014	\$ 20,000	\$40,000			\$48,400					
GS13	Gen Set	Unknown	20	2010	\$ 25,000	\$50,000				\$60,500				
TR19	Trailer (Sport)	1995	20	2016	\$ 25,000	\$30,000			\$32,100					
W0446	4x4, Pickup	1997	15	2013	\$ 31,032	\$30,000						\$32,700		
W8582	4x4, Pickup	1996	15	2012	\$ 26,628	\$30,000		\$36,411						
W7211	4x4, Pickup, Utility	2002	15	2018	\$ 32,059	\$35,000						\$38,150		

W7587	4x4, Pickup	2008	15	2024	\$ 22,236	\$30,000								
WSM3	Snow Machine - Polaris	2010	10	2020	\$ 6,989	\$7,000								\$7,700
WSM2	Snow Machine - Polaris	2010	10	2020	\$ 6,989	\$7,000								\$7,700
					\$ 255,312	\$369,000								
					Annual Costs:		\$0	\$241,507	\$80,500	\$60,500	\$70,850	\$0	\$ 15,400	
WASTEWATER														
BH9	Backhoe	1996	15	2012	\$ 78,850	\$110,000			\$126,500					
GS15	Gen Set - Diesel	Unknown	20	2010	\$ 25,000	\$50,000			\$57,500					
GS17	Gen Set	2000	20	2021	\$ 47,000	\$50,000								
SD5275	Flatbed F-350	2004	15	2020	\$ 40,154	\$46,000								\$50,600
SD5542	4x4 Pickup F-150	2004	15	2019	\$ 18,892	\$30,000							\$33,000	
SP1	Trailer Mounted Pump	2005	10	2016	\$ 31,024	\$35,000			\$34,126	\$38,150				
TR14	Trailer (Service)	1992	20	DNR	\$ 25,000	\$28,000								
VT2 (50%)	Vactor Truck	1997	20	2018	\$ 214,730	\$265,000					\$490,000			
					\$ 480,650	\$614,000								
					Annual Costs:		\$0	\$0	\$218,126	\$38,150	\$490,000	\$33,000	\$50,600	
SOLID WASTE														
BD8	Dozer	1996	20	2017	\$ 218,997	\$350,000								
L7	Loader - Cat 950	1996	18	2014	\$ 199,204	\$300,000							\$381,000	
LF0750	Flatbed with Lift	2003	15	2019	\$ 57,180	\$61,550								
LF1	Loader - Volvo	2007	18	2026	\$ 65,000	\$73,000								
LF3	Vactor Truck	1987	25	2013	\$ 109,400	\$175,000			\$206,500					
RH1	Rock Hauler - Terex	1981	25	DNR	\$ 125,000	\$125,000								
					\$ 774,781	\$1,084,550								
					Annual Costs:		\$0	\$206,500	\$0	\$0	\$381,000	\$0	\$0	
PORT/HARBOR														
FL4	Forklift	2003	20	2024	\$ 43,850	\$50,000								
HM0416	F350 One Ton Flatbed	1999	15	2015	\$ 25,585	\$61,550			\$65,859					
HM2	Rescue Boat	2005	20	2026	\$ 172,834	\$200,000								
HM4396	4X4 Supercab	2009	10	2019	\$ 26,883	\$30,000							\$33,000	
HM5059	4X4 Supercab w SB	2009	10	2019	\$ 32,698	\$35,000							\$38,500	
HM8387	F150 Supercab 4x4	2001	15	2017	\$ 26,000	\$30,000			\$36,000	\$32,400				
HM9290	4x4, Explorer XLT	2007	15	2023	\$ 23,350	\$33,000								
HML1	908 CAT Loader	2004	18	2023	\$ 74,672	\$125,000								
TR9	Trailer (Rescue Boat)	2005	20	2026	\$ 25,000	\$30,000								
					\$ 450,872	\$594,550								
					Annual Costs:		\$0	\$0	\$101,859	\$32,400	\$0	\$71,500	\$0	



City of Unalaska, Capital and Major Maintenance Plan, FY2016-FY2020